



Assets
in action!

GREEN BOND ISSUANCE

JULY 2021



Today's presenters



José Luis del Valle
Chairman of the Board of
Directors of Lar España



Miguel Pereda
Lar España Board Director
& Chairman of Grupo Lar

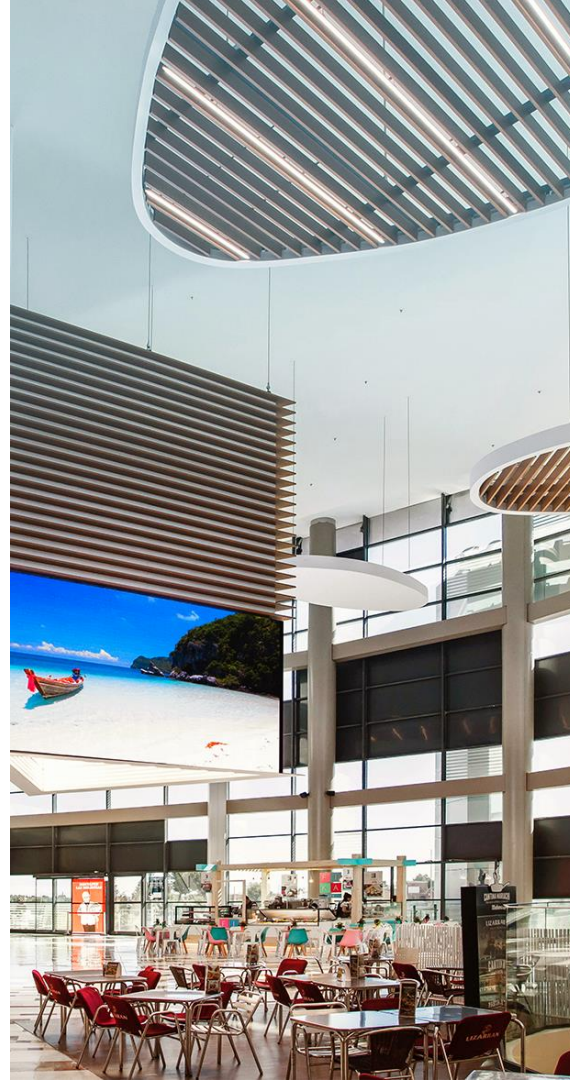


Jon Armentia
Corporate Director and
CFO of Lar España



Hernán San Pedro
Head of I.R. and Corporate
Communication of Lar España

Rationale of the operation



- After the renewal of the IMA last June, the refinancing of the debt was the second step to **give continuity and stability** to our company's strategy
- Although we had a financial debt position with an **LTV of c. 40%** and no maturities until 2022 we have **anticipated the refinancing of the debt, seeking to extend the maturity**, taking advantage of the existing market and company conditions
- We were looking for the operation to **reduce the current average cost of debt** as much as possible
- We also wanted to **strengthen our commitment to ESG**, and to be able to issue a green bond was one of our additional objectives
- We set the **target of obtaining between 300 and 400 million Euros**, similar to the amount raised in the 2014 IPO
- We wanted to obtain an **investment grade rating**

Investment grade BBB by

FitchRatings

Based on solid reasons

- **Leading Retail Platform** in Spain: Largest Player by Owned GLA with a
- **Diversified Portfolio** of Multiproduct Retail Offer
- **Iconic Collection of Modern, Flagship Assets Dominant in their Catchment Area**
- **Blue-Chip Tenant Base** with Long Lease Duration Providing Cash Flow Visibility
- **Solid Historical Track Record**, Consistently Outperforming the Spanish Retail
- **Market Benchmark and Proving Resiliency Through the Cycle**
- **Industry Leading and Award-Winning Sustainability Standards**
- **High Quality, Specialist and Experienced Management Team Backed by Leading Institutional Owners**

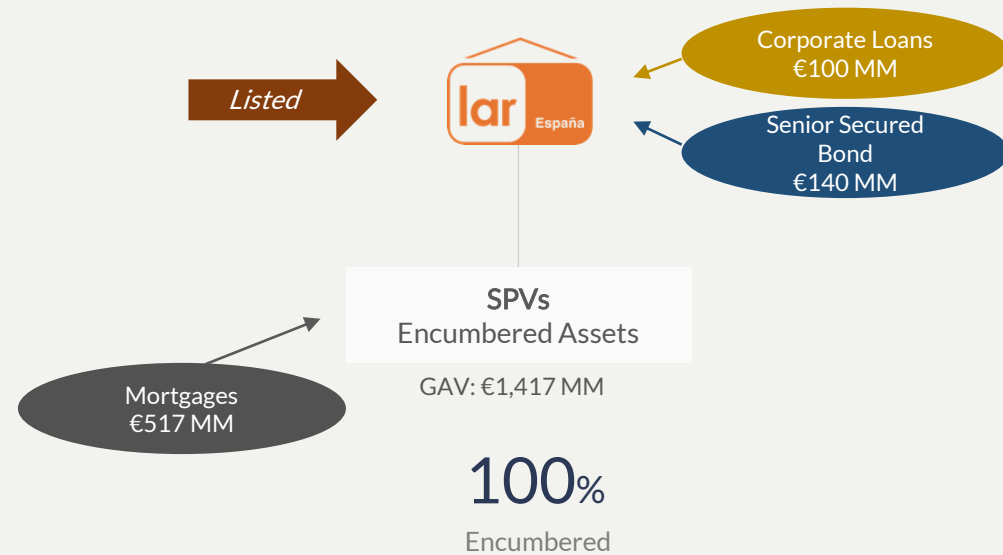
What have we done? Bond terms

Corporate Rating: BBB	Financial Covenants: LTV < 60%; Limitation on Secured Debt < 40%; ICR 2x; Unencumbered Asset Ratio 125%
Issuer: Lar España (or the “Company”)	Negative Pledge: Yes
Ranking: Unsecured	Coupon / Interest rate: 1.75% annual
Issue Rating: BBB	Change of Control: Yes
Green Bond Certification: Yes	Early Redemption: CoC (100%), 3mth Par Call, MWC, Clean-up Call (80%), Tax Change Call
Tenor: 5 years	Governing Law: English
Amount: EUR 400 MM (more than 4 times oversubscribed)	
Use of Proceeds: Refinance, in whole or in part, a selected pool of existing assets that promote the transition to low-carbon and climate resilient growth and which meet the criteria outlined in the “Green Asset Pool”	

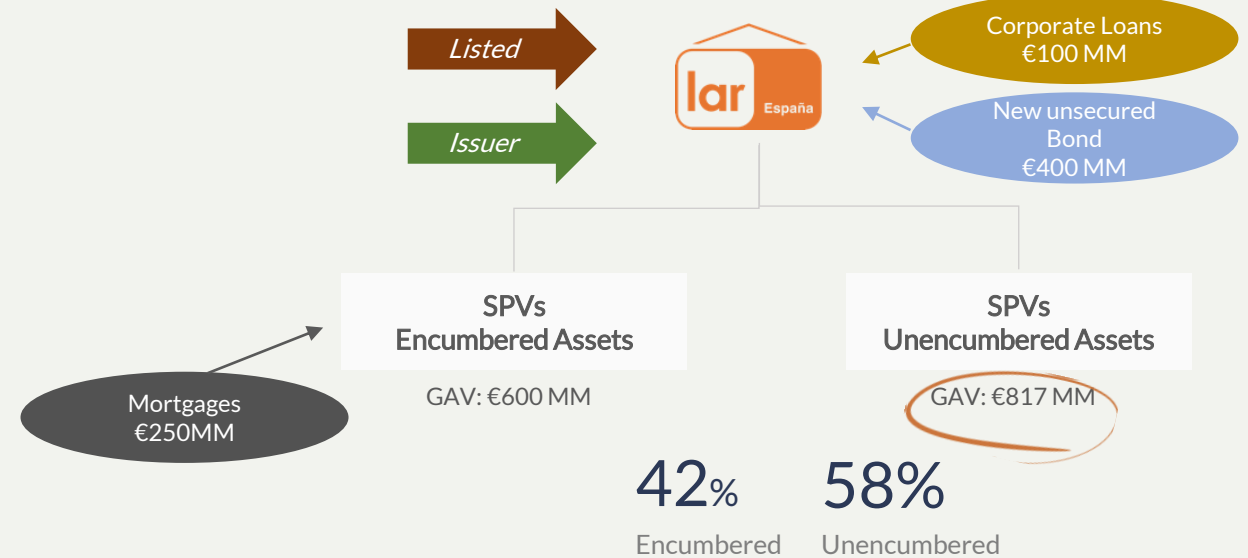
What have we achieved? Transaction overview

c.60% of Asset Base is Unencumbered Pro-Forma to the Bond Issuance

Old Capital Structure ⁽¹⁾



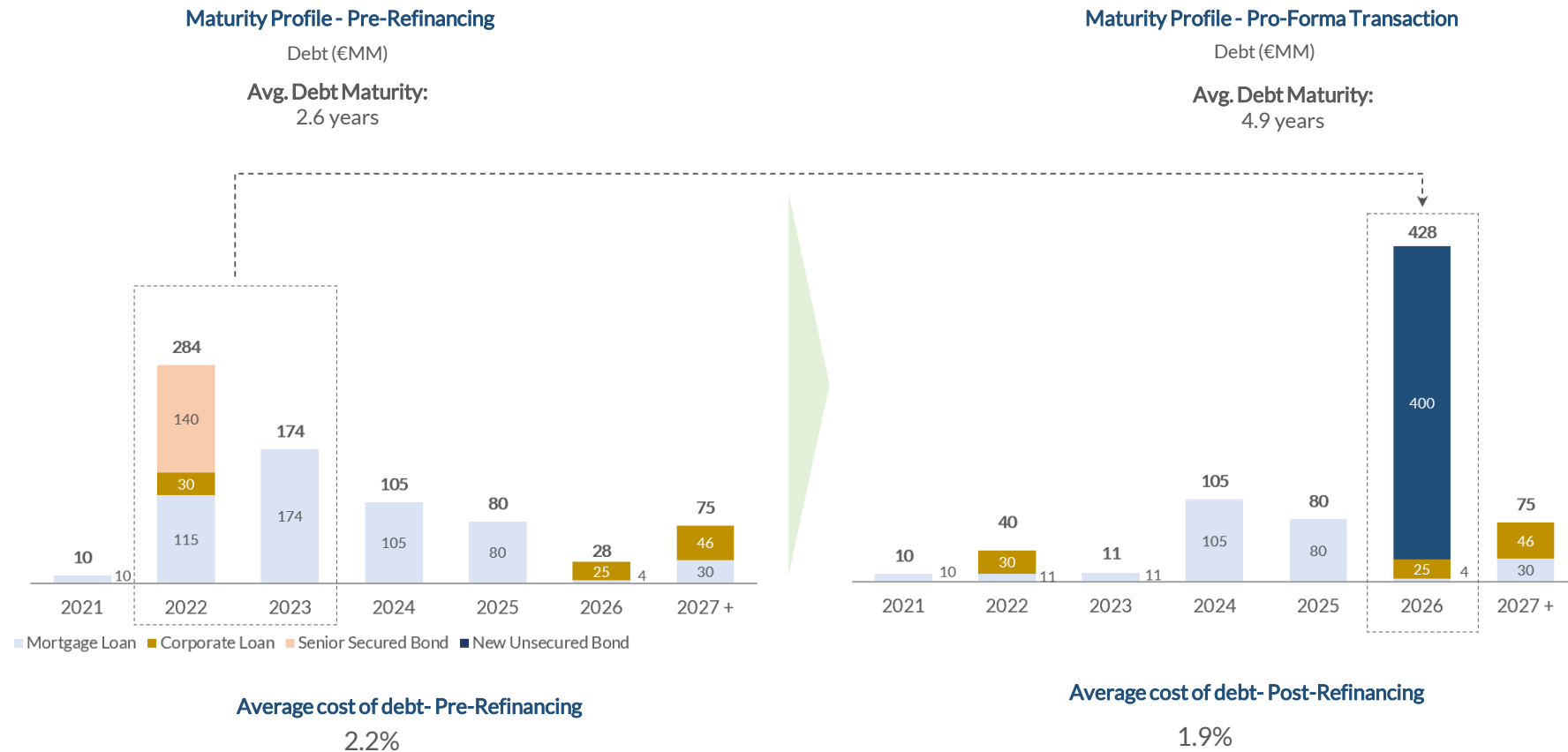
New Capital Structure



Note:

1. Pro-forma for the 22 Eroski supermarkets portfolio disposal in February 2021

What have we achieved? Maturity profile and cost of debt





ISS-ESG has provided a Second Party Opinion on this Framework



Use of proceeds

Aligned with those recognized by the Green Bond Principles 2021



Project Evaluation/ Selection

In line with market practice



Management of Proceeds

In line with market practice



Reporting

In line with market practice



LAR ESPAÑA
GREEN BOND

SECOND PARTY OPINION (SPO)

Sustainability Quality of the Issuer and Green
Bond Asset Pool as of 02.07.2021



SUSTAINABILITY PERFORMANCE ASSESSMENT

Lar España is a fully integrated developer, owner and operator of retail assets, that focuses on creating sustainable income and strong capital growth for shareholders through an intensive and professionalized management of its assets following an omnichannel strategy.

The Use of Proceeds financed through this bond are consistent with the issuer's sustainability strategy and material ESG topics for the issuer's industry. The rationale for issuing green bonds is described by the issuer.

Consistent
with issuer's
sustainability
strategy



ASSET CATEGORIES ALIGNMENT WITH ISS ESG GREEN KPIS

- Green Buildings
- Solar power projects

POSITIVE



ALIGNMENT WITH ICMA GREEN BOND PRINCIPLES

1. Use of Proceeds
2. Process for Project Evaluation and Selection
3. Management of Proceeds
4. Reporting

POSITIVE



CONTRIBUTION TO THE UN SUSTAINABLE DEVELOPMENT GOALS

Significant Obstruction	Limited Obstruction	No Net Impact	Limited Contribution	Significant Contribution
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ISS ESG's SPOs provide Sustainability, Green and Social bond issuers with a credible and independent assessment of the sustainability quality of their bonds.

Those that meet ISS ESG's rigorous global standards give sustainability-oriented investors security that the projects they fund are suitably green or social.

ISS ESG's evaluation is valid as long as Lar España's Green Bond Framework (July 2021) remains unchanged. The controversy check on underlying assets was conducted on the 02.07.2021.



LEADING
SPO MARKET
EXPERTISE

EXPERIENCE ACROSS
ISSUER TYPES AND
ASSET CLASSES

SUPPORTED
BY WIDER ISS
FUNCTIONS

Financial Policy Framework

Leverage policy: Target to keep net LTV around 40%

Liquidity:

Maintain prudent control of liquidity: current cash position **covers Company expenses**, including financial costs, **for the next 4 years**

Strong balance sheet position with €165.5 MM⁽¹⁾ cash on balance sheet as of 31 Mar 2021, including the payment of 2020 dividend of €27.5 MM paid in May 2021

Acquisition program to be materially **funded / matched** with **disposals**

Funding mix: Move towards a **balanced secured / unsecured funding mix**, through access to the bond capital markets

Maturity profile:

Extend and maintain the **long maturity profile**

Proactively **address approaching maturities** in 2022 and 2023

Interest and FX risk hedging:

Keep **majority of borrowings at fixed rates**

Minimal FX risk: keep € funding preference to reflect all rents, assets and liabilities are € denominated

Dividend policy:

Remain focused on **value creation through cash generation**

Dividend policy **in line with SOCIMI regulations**

Commitment to pay **90% of EPRA Earnings as dividend**, albeit subject to maintaining headroom under Net LTV target

Note:

1. Adjusted for €27.5 MM dividend paid in May

A real success: what have investors valued?

- A strong **business model** and extraordinary **resilience**
- Strict **financial and cost control**, **moderate indebtedness** and strong valuations
- High-quality operational **management** and with excellent **track record**
- **Omni-channel** business concept
- Close **relationship** with **retailers** and strong **end-customer knowledge**
- High degree of **transparency** and **corporate governance** and strong **commitment to ESG policies**
- **Control over 100% of assets** and strong decision making capacity
- Continuous **outperformance** in the Spanish and European market
- Clear commitment to **dividend yield** and **SBB policies**
- Continued **shareholder confidence**

Final remarks: value drivers for Lar España and its shareholders

- € 400 Mn has been obtained (similar amount as the one raised in the IPO of March 2014)
- The company has taken advantage of the good market conditions, anticipating maturity and therefore providing stability until 2026
- The average cost of debt has been reduced from 2.2% to 1.9% thanks to new issuance
- New bond has a coupon of 1.75% whereas the old bond has a coupon of 2.9%
- Reduced number of encumbered assets
- BBB rating obtained
- Reaffirmed commitment to ESG



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