

#### H1 2019 Results













#### **AGENDA**

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02

03

04

H1 2019 Highlights H1 2019 Financial Results Business Performance Closing Remarks





in action!



## O1 H12019 Highlights







in action!

#### Strong operational results in H1 2019



**RESULTS** 

**+168%**EBITDA
vs H1 2018

13.6%

Portfolio revaluation LfL since June 2018

44.6%

Portfolio revaluation LfL since acquisition

**59.1%** 

Lagoh revaluation since Dec 2018

445.5%

Lagoh revaluation since Acquisition

€10.78

EPRA NAV p.s.<sup>1</sup>

+2%

vs Q1 2019



**ASSETS** 

c.50% rental growth potential

From €75 Mn to €111 Mn in retail rents

14 quarters
outperforming the
Spanish market
in sales and footfall

86 min

Avg. stay

Lagoh

98%<sup>2</sup>

of GLA signed & committed

95%<sup>2</sup>

of GLA delivered



€75 Mn dividend paid on May 24<sup>th</sup> €0.80 p.s.

**Dividend yield** 11.7% over market cap<sup>3</sup>

100%

of shares from 1<sup>st</sup> SBB programme amortized (3,091,141 shares)

57%

2<sup>nd</sup> SBB programme completed

Net LTV

Avg. cost of debt 2.2%

When analyzing this measure it is important to take into account the dividend paid in Q2 2019 (0.80€/share).

As of July 2019

<sup>3.</sup> Market cap at the end of the period (30 June 2019)

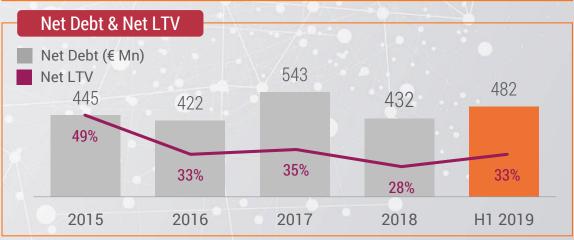


#### Lar España performance A story of growth



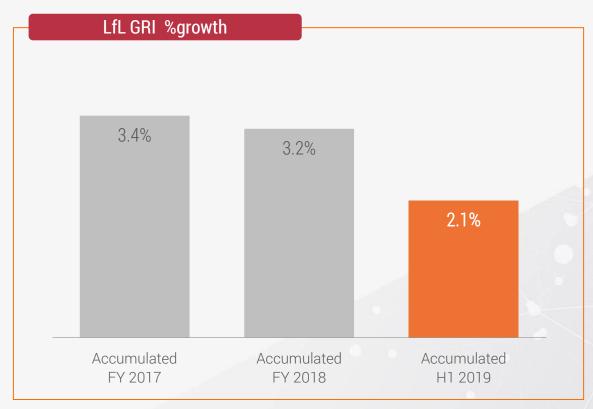


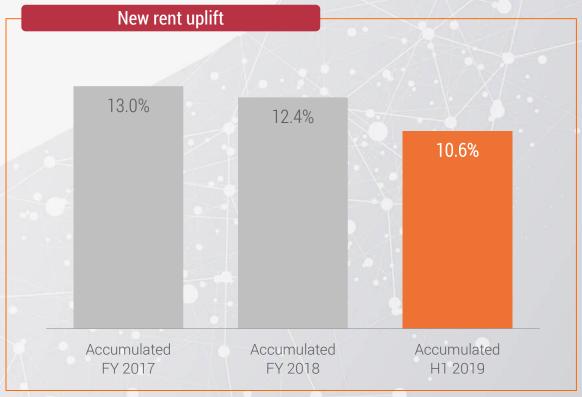






## Strong and recurrent retail rental growth in all periods







## Non-core assets divestment plan completed with the sale of Eloy Gonzalo office building





## Divestment of the last office in the portfolio, Eloy Gonzalo 214.2% premium over the acquisition price

#### Last office building in the portfolio

Fully refurbished

Full occupancy

Main tenant Wework 70% GLA

Location<br/>MadridGLA<br/>6,295 sqmAcquisition Price<br/>€12.7 MnAcquisition Date<br/>December 2014Sale Price<br/>€40.0 Mn%Over Acq Price<br/>214.2%



Located at 27 Eloy Gonzalo street in Madrid, in the emblematic Chamberí district, in the very heart of the city



#### Lagoh 98% GLA already leased

98%

GLA signed and committed1

95%

**GLA** already delivered1





**EXPERIENCE** 







F&B



Häagen-Dazs

























## Lagoh: a new concept of retail complex with the best family leisure and entertainment offering



3,360 sqm

With its new Digital Store Concept



2,800 sqm

Developing the first new Concept store in Iberia



10,300 sqm

All of its brands are coming to Lagoh



460 sqm

First Full Store in Spain

#### **MULTIADVENTURE**

For adults and children, visitors can test their skills and courage in this area (zipline, climbing...)

#### **GIANT WAVE**

It is an artificial wave pool where the most intrepid can become surf experts

#### **PIER**

The large 6,500 sqm central lake offers the possibility to relax and enjoy a boat ride

#### WIND TUNNEL

To defy gravity, visitors can live the experience of flying safely, in this free fall simulator

#### **VP CINEMAS**

11 last generation screens (1 Macro XE room, 1 junior room and 9 premium rooms)

#### PAUSE & PLAY

Leading game room in Spain where visitors can play Black Jack, Bingo, Roulette and Slots

#### **URBAN PLANET JUMP**

Trampolines that offer a totally new way to move and play

#### VIRTUAL REALITY GAMING

Where you can become the protagonist of the game



## **Lagoh**Strong revaluation quarter on quarter





# O2 H1 2019 Financial Results



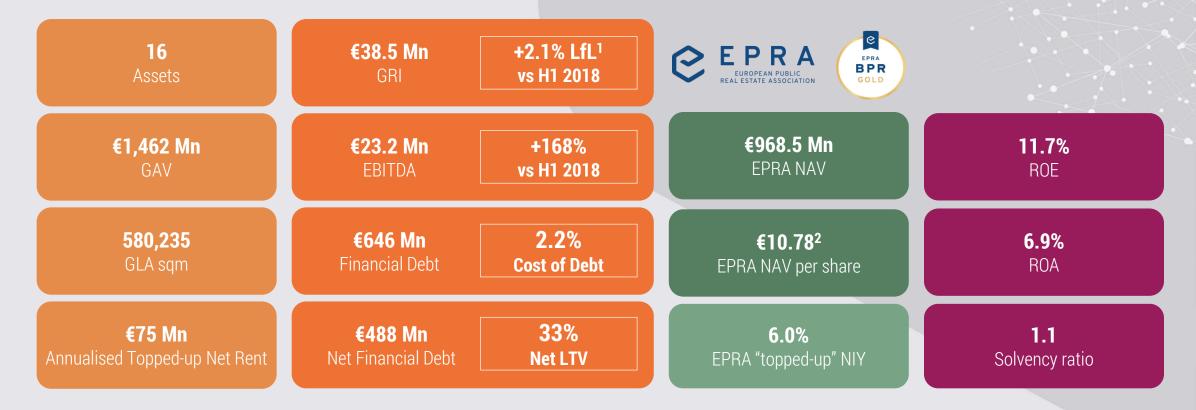




in action!



### Successful & strong financial key figures delivered in H1 2019



<sup>1.</sup> Anec Blau's data has not been taken into account because the asset is going through a comprehensive refurbishment project and Albacenter's data due to the division of the hypermarket into four retail units 2. When analyzing this measure it is important to take into account the dividend paid in Q2 2019 (0.80€/share).



## Solid retail performance driven by robust operating results in H1 2019







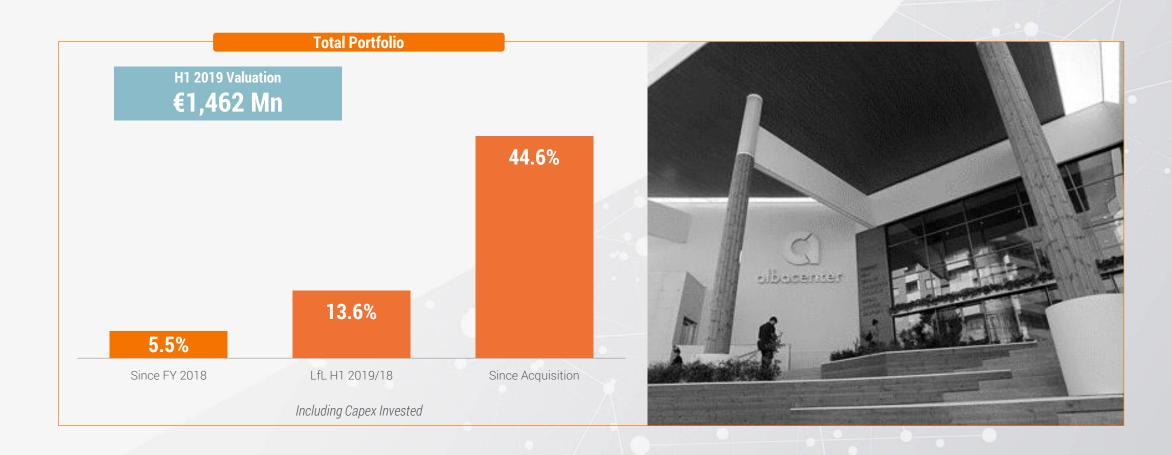
<sup>1.</sup> Anec Blau's data has not been taken into account because the asset is going through a comprehensive refurbishment project and Albacenter's data due to the division of the hypermarket into four retail units

<sup>2.</sup> Ratio calculated under EPRA recommendations

Excluding certain non-comparable operations



#### H1 2019 Lar España Asset Appraisal



#### **Consolidated Income Statement**

(€ Millions)

	P&L	
	H1 2019	H1 2018
Revenues	38.5	39.8
Other income	1.2	2.5
Personnel expenses	(0.2)	(0.3)
Other expenses	(16.4)	(36.7)
Change in the fair value of investment properties	14.0	42.7
Results of disposals of investment properties	0.0	3.3
RESULTS FROM OPERATIONS	37.2	51.3
Financial result	(9.7)	(7.0)
Share in profit (loss) for the period of equity-accounted companies	1.2	(0.5)
PROFIT/(LOSS) BEFORE TAX FROM CONTINUING OPERATIONS	28.6	43.9
Income Tax	-	7 - 7
Profit for the Period	28.6	43.9

#### Due to the change in the perimeter, P&L H1 2018 and H1 2019 are not comparable

Asset	Т	ypology	Divestment Date
Divested in H2 2018			
Joan Miró	00 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Office building	28 December 2018
Galaria		Retail warehouse	3 August 2018
Cheste		Logistics	18 July 2018
Logistics portfolio		Logistics	18 July 2018
Divested in H1 2019			
Eloy Gonzalo	000000000000000000000000000000000000000	Office building	24 April 2019
Marcelo Spínola	000000000000000000000000000000000000000	Office building	31 January 2019

#### **Consolidated Income Statement**

(€ Millions)

	P&L	
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Results of disposals of investment properties	0.0	3.3
RESULTS FROM OPERATIONS	37.2	51.3
Financial result	(9.7)	(7.0)
Share in profit (loss) for the period of equity- accounted companies	1.2	(0.5)
PROFIT/(LOSS) BEFORE TAX FROM CONTINUING OPERATIONS	28.6	43.9
Income Tax	-	72
Profit for the Period	28.6	43.9

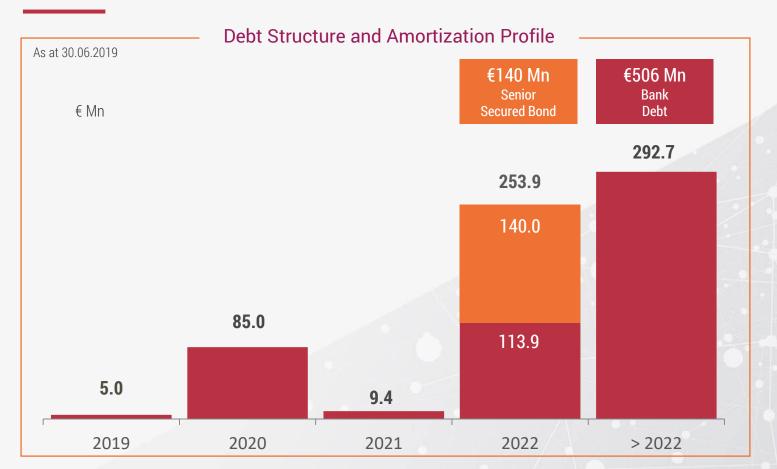
#### Pro-forma Retail Portfolio Consolidated Income Statement

(€ Millions)

	Retail port	Retail portfolio P&L	
	H1 2019	H1 2018	
Revenues	38.3	35.9	+6.7%
Other income	1.1	2.5	
Personnel expenses	-	-	
Other expenses	(12.2)	(30.7)	
Change in the fair value of investment properties	14.0	25.3	
Results of disposals of investment properties	-	2.5	
RESULTS FROM OPERATIONS	41.3	35.4	+16.7%
Financial result	(9.6)	(6.1)	
Share in profit (loss) for the period of equity- accounted companies			
PROFIT/(LOSS) BEFORE TAX FROM CONTINUING OPERATIONS	31.7	29.3	+8.0%
Income Tax			
Profit for the Period	31.7	29.3	+8.0%



## **Solid** financial pillars







## New share buy-back programme of up to 5% Maximizing value for our shareholders

The purpose of the Buy-Back Program during the next 9 months is the **further reduction of Lar España's share capital** through the **amortization of shares** 

**1** st

Share Buy-Back Programme

2nd

**Share Buy-Back Programme** 

100%

of SBB shares amortized

3,091,141

shares amortized 3.1%

of company's Share Capital 57.2%

SBB programme completed

€42 Mn

share Buy-Back 5%

of company's Share Capital



## 03 Business Performance

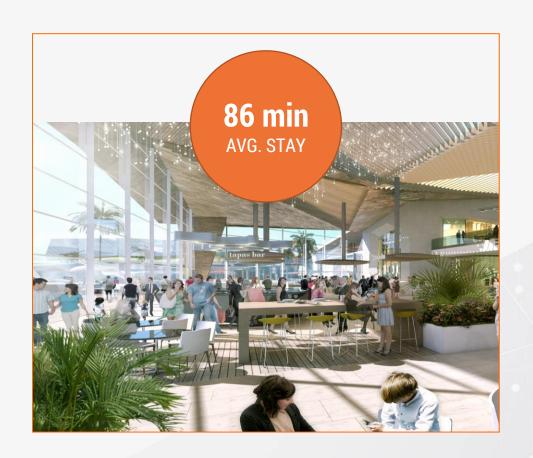


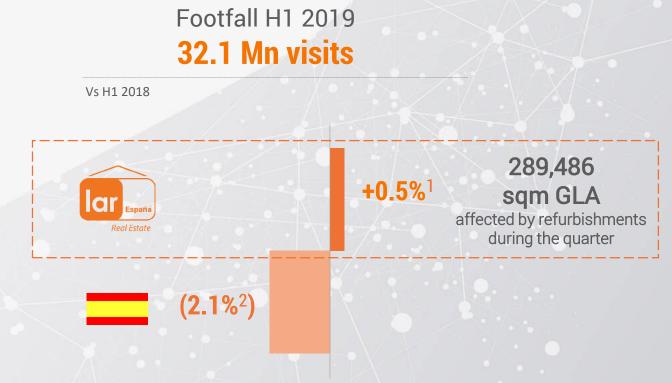






## Footfall above Spanish market despite 7 shopping centres under refurbishment



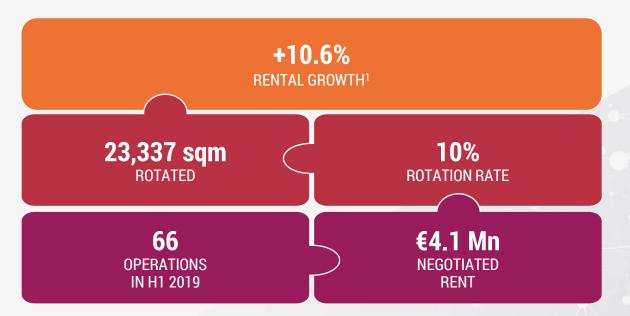


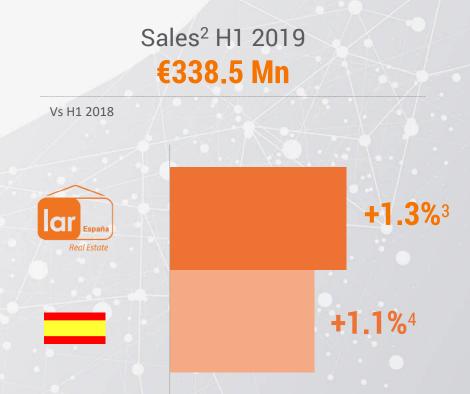
Anec Blau's data has not been taken into account because the asset is going through a comprehensive refurbishment project and Albacenter's data due to the division of the hypermarket into four retail units



## Sales also beating the Spanish market driven by a strong letting activity in our shopping centres

Letting activity at the core of the strategy





<sup>1.</sup> Excluding certain non-comparable operations

Declared sale

<sup>3.</sup> Anec Blau's data has not been taken into account because the asset is going through a comprehensive refurbishment project and Albacenter's data due to the division of the hypermarket into four retail units

<sup>4.</sup> Big Surfaces Spain Retail Sales



## Key openings in H1 2019 increase the value of our platform





1,238 sqm store opening in June





3,150 sqm store extension





#### 250 sqm

new store opening after refurbishment





#### Capex: A tool to create value Every investment is decided based on ROI, to generate revenues

Accumulated Capex till June 30th, 2019



(Lagoh)

Refurbishment pipeline	Est. Capex	% Execution
Megapark	€7.3 Mn	50% executed
Portal de la Marina	€3.8 Mn	>50% executed
Gran Vía de Vigo	€1.0 Mn	Parking: In concept
El Rosal	€1.9 Mn	75% executed To be completed in September
Anec Blau	€15.0 Mn	10% executed
Rivas Futura	€3.0 Mn	In concept
Albacenter Hyper	€1.3 Mn	>50% executed



#### AnecBlau Full refurbishment



#### **NEW F&B AND LEISURE AREA**



20 new restaurants with varied gastronomic offering



New Yelmo Premium cinema screens, latest state-of-the-art technology

#### NEW FASHION SQUARE FULLY REFURBISHED

#### INDITEX

Expanding and renewing the image of almost all its stores

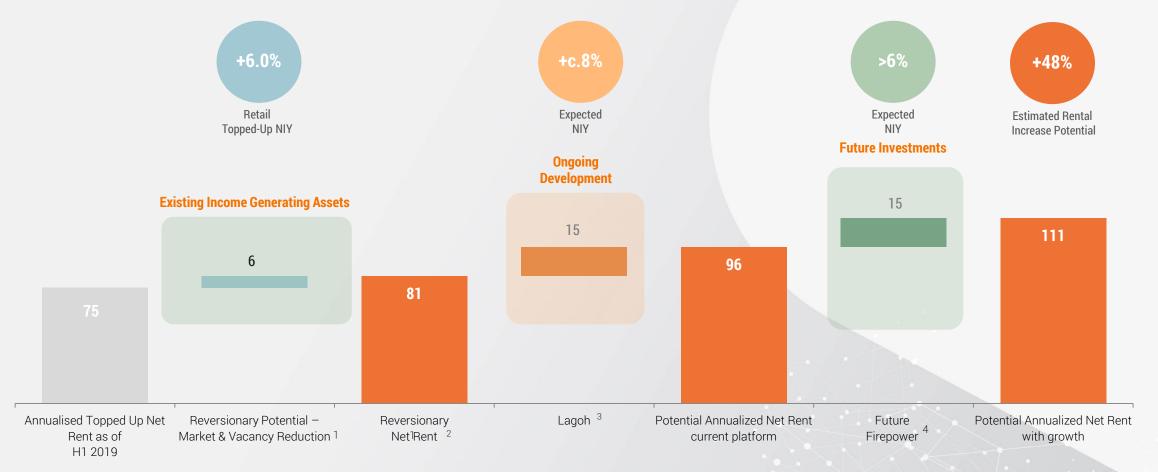


Largest shopping centre store in Catalonia (>3,150 sqm)

#### OYSHO GUESS TOUS

Double-height façades installed

#### c.50% of rental growth potential in our retail portfolio



<sup>1.</sup>Illustrative potential additional rent calculated as the difference between the market net rent estimated by the Company's appraisal done by Cushman & Wakefield and JLL (ERV), as part of their valuation exercise and the annualized net rent obtained by the Company. Difference applied only to the current EPRA occupancy rate, considering the occupancy rate of the Company's properties as of 30<sup>th</sup> June 2019.

<sup>2.</sup>Illustrative potential additional rent in 2019 calculated, assuming the full occupancy of the Company's properties, as the application of the market net rent estimated by the Company's appraisers as part of their valuation exercise with respect to the vacant spaces in each of the Company's properties.

<sup>3.</sup> Potential rent that may be derived from certain of the Company's assets under development (Lagoh) based on the announced yield at the moment of its acquisition as applied to the acquisition price and building capex

<sup>4.</sup> According to BP



## 04 Closing Remarks







in action!

## Closing remarks Summary of key figures





**RESULTS** 

+168% EBITDA in H1 2019 vs H1 018

+44.6% portfolio revaluation since acquisition

+445.5% Lagoh revaluation since acquisition



14 quarters
outperforming the
Spanish market
in sales and footfall

Lagoh reached 98%¹ of GLA leased and committed and 95%¹ of the units delivered



**€75 Mn 2018 dividend** paid on May 24<sup>th</sup>

11.7%<sup>2</sup> Dividend yield over market cap

**57%** of 2<sup>nd</sup> Share Buy-Back Programme completed

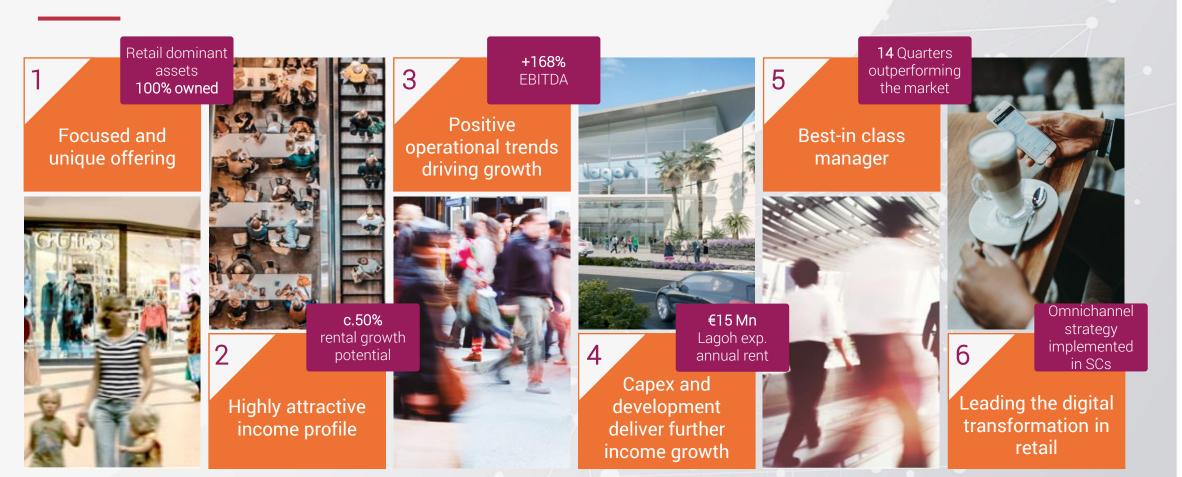
Comfortable leverage

@ 33% Net LTV

On track to achieve €111 Mn in retail rents, c.50% rental growth potential



## Summary of investment highlights Income generation as the main driver



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