



Real Estate

Corporate Presentation

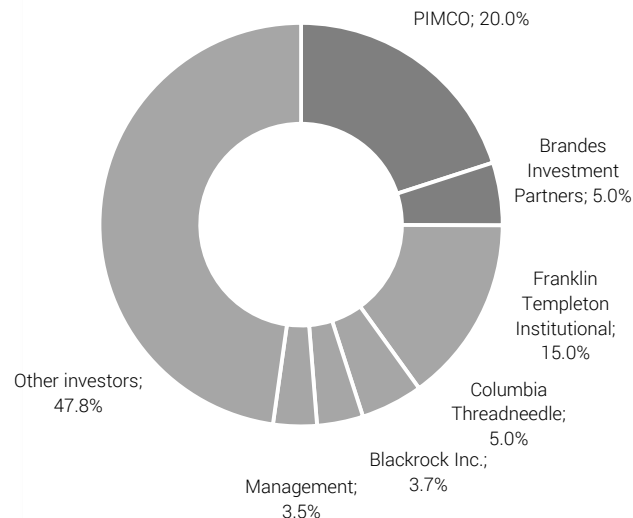
www.larespana.com

June 2017

Snapshot

- ✓ First IPO of a Spanish REIT listed on the Spanish Stock Exchange
- ✓ Focused on creating both sustainable income and strong capital returns for shareholders
- ✓ Lar España is managed by Grupo Lar, private Real Estate Asset Manager, Investor and Developer with a 40 year track record of international experience
- ✓ Lar España is a leader in retail, due to the size of the portfolio and the quality of the assets as well as the capacity and quality of its management
- ✓ A clear investment opportunity in a unique shopping experience platform

Shareholder Structure



Source: CNMV

Governance Structure

Independent and experienced Board: 5 independent directors (5 out of 7)

José Luis del Valle

Chairman and
Independent Director

Roger Cooke

Independent
Director

Pedro Luis Uriarte

Independent
Director

Alec Emmott

Independent
Director

Isabel Aguilera

Independent
director

Laurent Luccioni

PIMCO

Miguel Pereda

Grupo Lar

Juan Gomez-Acebo

Secretary
Non Member

Susana Guerrero

Vice-secretary
Non Member

Critical Activities internalized

Sergio Criado

CFO

Jon Armentia

Corporate
Manager

Susana Guerrero

Legal
Manager

Hernán San Pedro

Head of Investor
Relations

José Díaz Morales

Interim
Internal Audit

Retail platform + non-retail assets



Retail

Top retail player

Leading Shopping Centres in their catchment area

Retail parks with proven demand and profitability potential

Good quality properties with excellent access and visibility

77%
GAV



Offices

Offices in consolidated locations of Madrid and Barcelona with good connections / public transport

Recurrent activity with selective rotation

12%
GAV



Logistics

Focus on logistic properties on a selective basis with low rents, low capital values and high yields

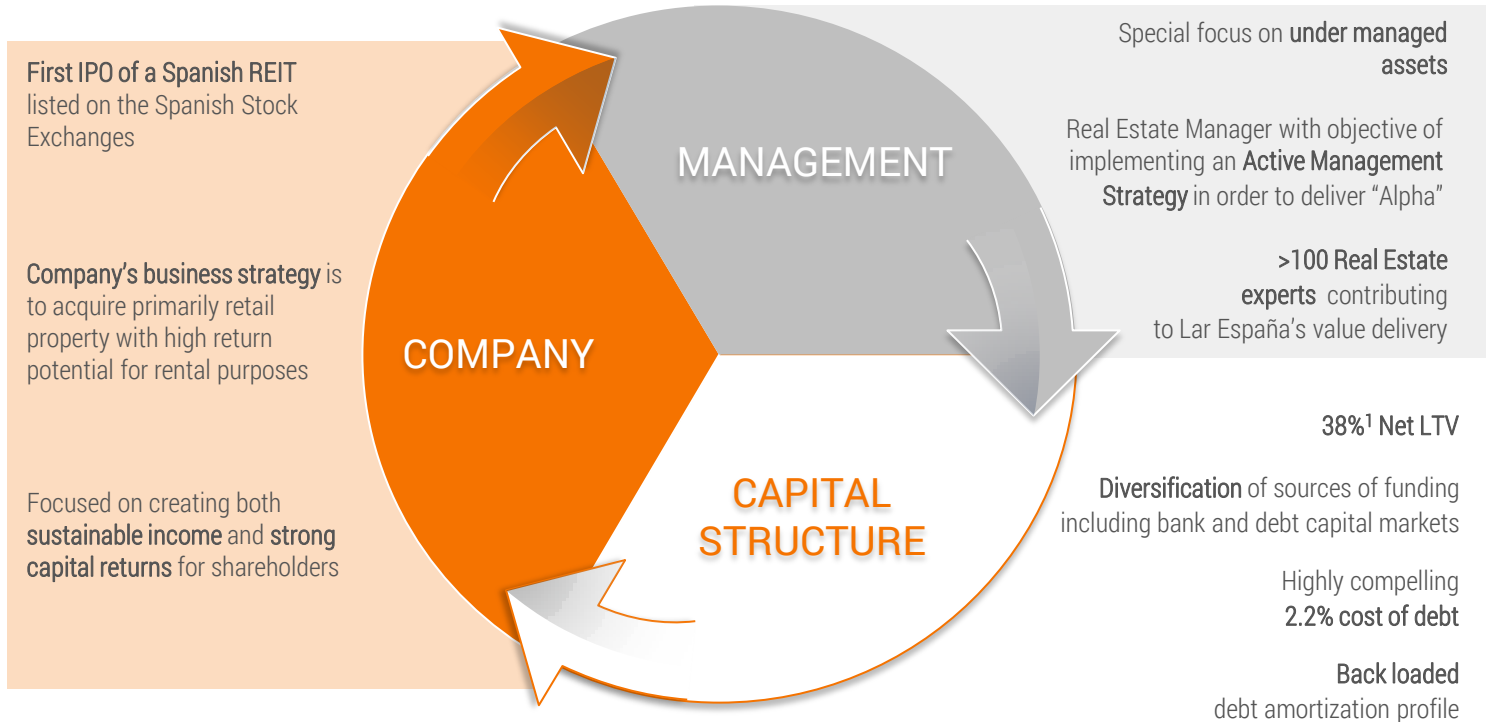
6%
GAV



Residential

Development of first homes in niche markets without zoning risk, limited supply and clear demand

5%
GAV



1. Net LTV calculated as at March 2017 taking into account new acquisitions in Q1 2017

Focus on shopping centres and retail parks



Key assets in their catchment areas

- Prime assets in their area of influence
- Close to 500,000 sqm GLA



Locations

Locations selected based on:

- Level of competition
- Current GDP per capita and future growth outlook
- Impact of tourism as an additional factor in some assets



Unique platform

A unique platform, which provides an attractive position with retailers and the opportunity to consolidate existing economies of scale



Strength of the portfolio

Strength based on:

- #1 Controlling Stake
- #2 Investment Volumes
- #2 GLA Acquired

Other assets



Core locations

- Luxury residential for sale
- Offices in Madrid and Barcelona
- Logistics in main markets as a good complement to retail



Focus on value added assets

Management as a key element to make acquisitions and generate differential value, taking advantage of Grupo Lar's platform in Spain



Development

Using experience and capacity of development as a differentiating element to achieve better returns with moderate risk

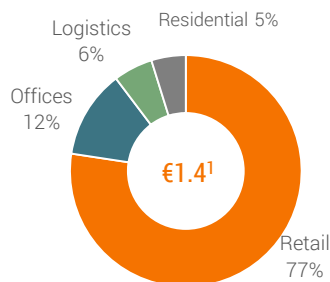


Asset Rotation

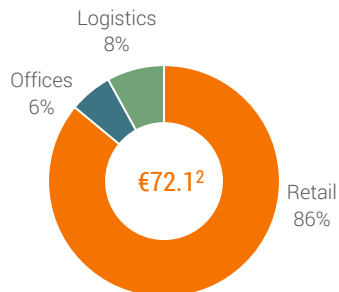
Rotation of assets held for at least three years based on value generation and returns

Main Figures

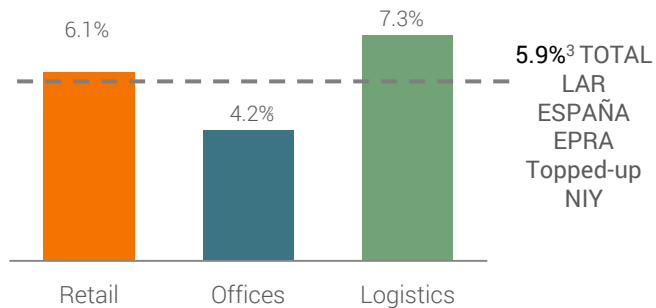
GAV (€Bn)



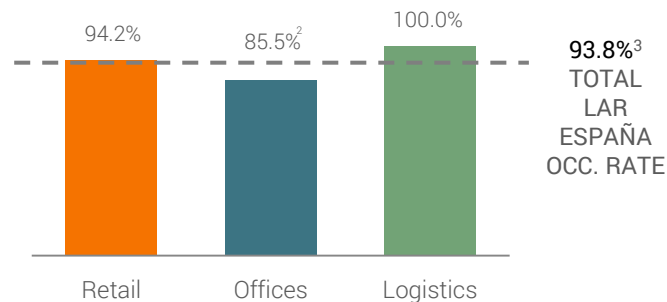
EPRA Annualized Net Rent (€Mn)



EPRA Topped-up NIY



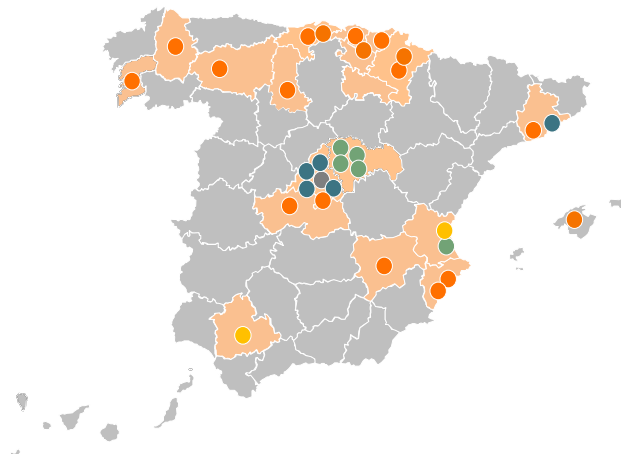
Occupancy Rate



1. Total GAV = Asset valuation as of 31 December 2016 + new acquisitions in Q1 2017 + capex Q1 2017

2. EPRA net annualized rent as of 31 March 2017

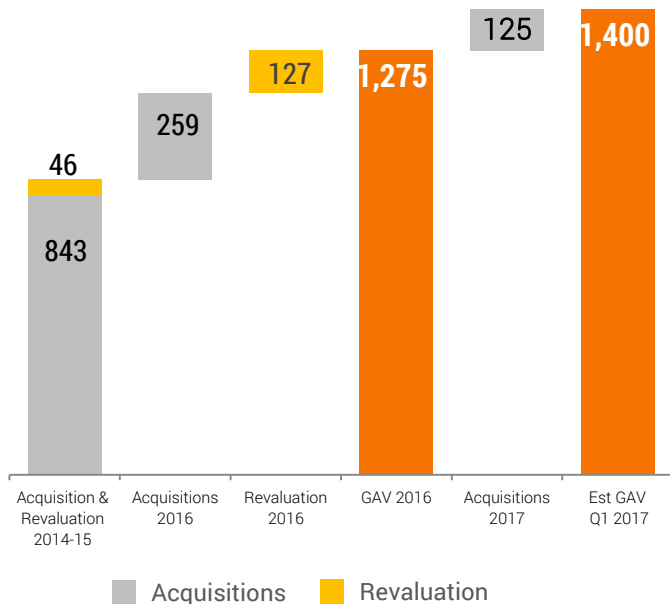
3. Marcelo Spínola's EPRA Topped-up NIY and Occupancy rate is not calculated due to the lack of representativeness. To calculate the Topped-up NIY for the total portfolio we have excluded the data from Marcelo Spínola.



Valuation

Valuation Bridge Since Acquisition

€ Mn



¹ Market Value determined by JLL and C&W as of 31 December 2016.

Portfolio Value evolution and LfL Change

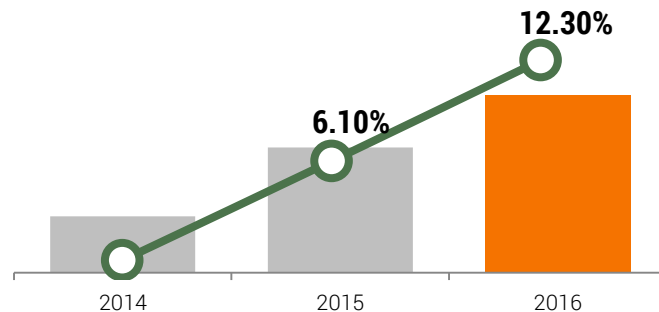
€ Mn



Portfolio Value



LfL Value Change



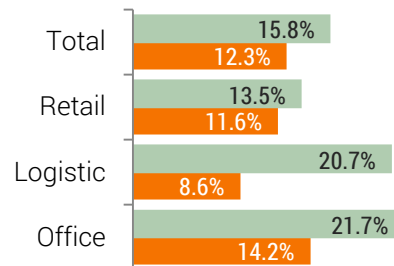
Value Change by Asset Class



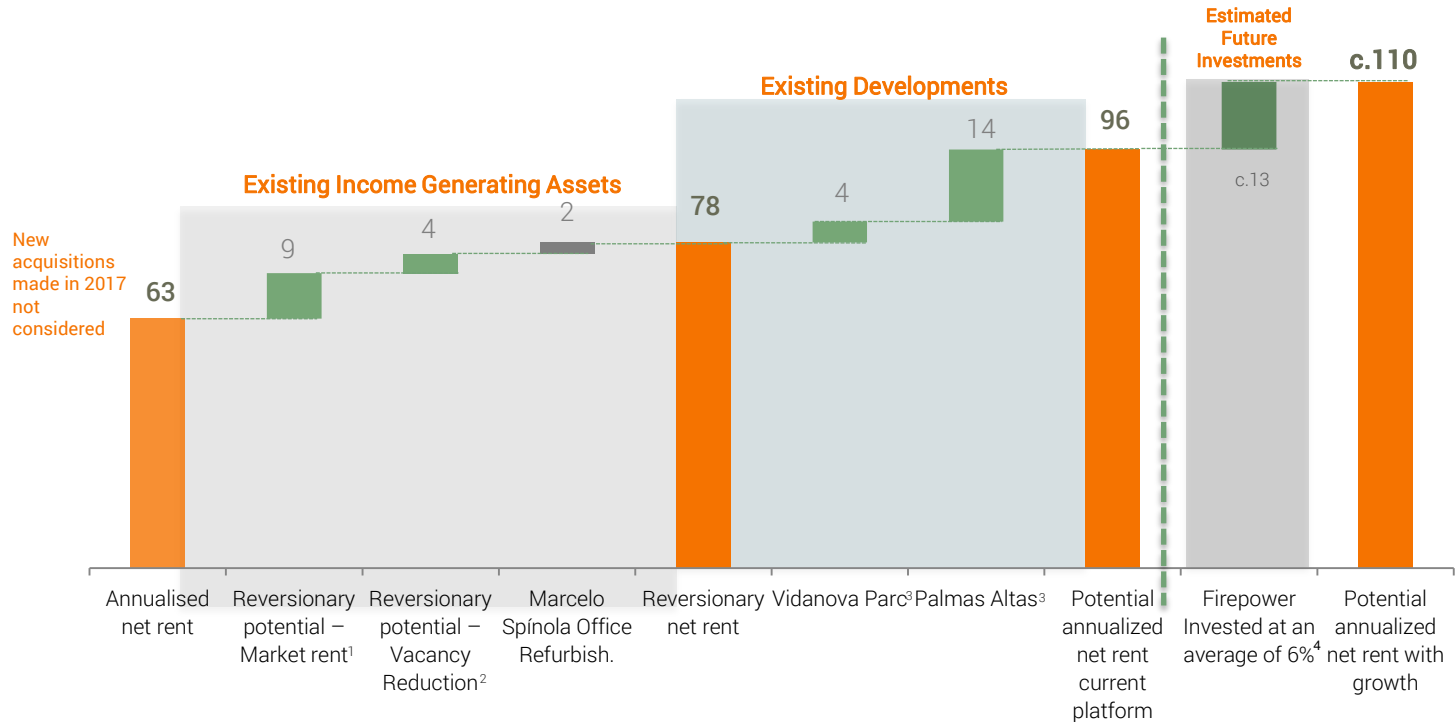
Since Acquisition



LfL 2016 vs 2015



Significant potential upside in rents from reversion potential and developments project – *For illustrative purposes* –



1. Illustrative potential additional rent in 2016 calculated as the difference between the market net rent estimated by the Company's appraisal done by Cushman & JLL, as part of their valuation exercise and the annualized net rent obtained by the Company in 2016. Difference applied only to the current EPRA occupancy rate, considering the occupancy rate of the Company's properties as of 31st December 2016.

2. Illustrative potential additional rent in 2016 calculated, assuming the full occupancy of the Company's properties, as the application of the market net rent estimated by the Company's appraisers as part of their valuation exercise with respect to the vacant spaces in each of the Company's properties. Full occupancy has been estimated at 97% for Shopping Centres given structural vacancy and 100% for the remaining portfolio

3. Potential rent that may be derived from certain of the Company's assets under development (Vidanova Parc and Palmas Altas) based on the announced yield at the moment of their respective acquisition (9.2% and 8.0% respectively) as applied to the acquisition price and building capex for each asset

4. Estimated Rental Income assuming an average yield of assets acquired @ 6%

The value of a retail platform

501,505 sqm, 850 shops, c.53 Mn visitors, 16 cities

Top 10 players own 159 shopping centres which represent c.25% of the total Spanish market

Retail Leaders in Spain **#1 Controlling Stake**

#2 Investment Volumes

#2 GLA Acquired

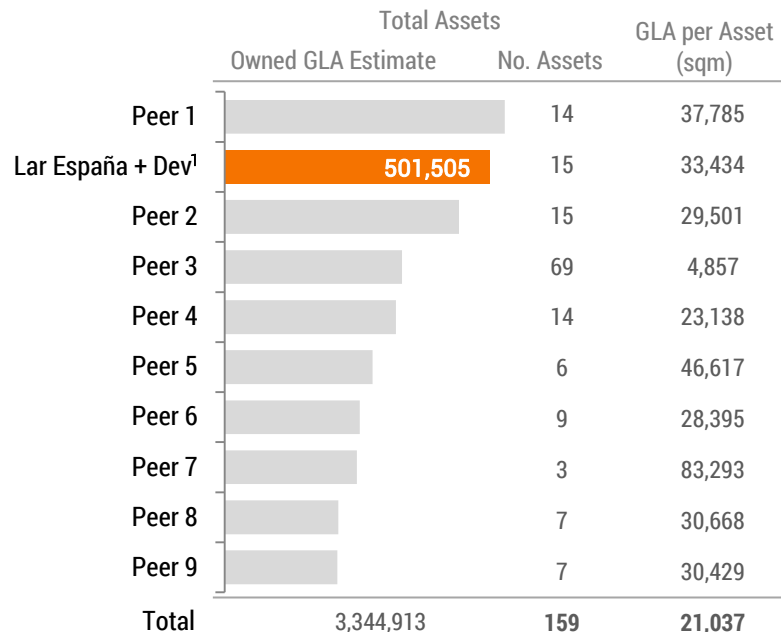
Portfolio **Size** gives us benefits in: **Synergies** in procurement of services

Global **Negotiations** with tenants

Present in most regions of the Spanish territory

Millions of physical and digital customer contacts

Attraction for the development of new commercial formulas



Source: AECC 2014, CBRE 2016 & Grupo Lar as of March 2017 (all reported figures are estimates)

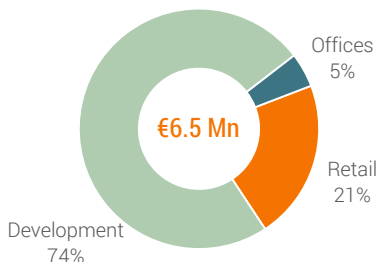
¹ Lar España includes development projects (Palmas Altas and Vidanova Paro)

Operating assets backed by development projects

Rent Generating Assets



Capex by asset



2 Ongoing Developments



+12%
Rents growth from
renewals/ relocations

22
Operations in Q1 2017

13.3 Mn
Visits in Q1 2017

NOI +3.4% LfL YoY
Stable Sales in Q1 2017
10.9% Portfolio Effort rate

€18 Mn
Expected annual rental
income in developments



New tenants signed in
Palmas Altas: 7.173 sqm

60% GLA signed
20% under negotiation
in  **VidaNova**
Parc

1st construction phase
completed¹
in  **VidaNova**
Parc

¹ Plot already urbanized and ready for construction

Lar España Digital Transformation

Market trends forecasted that individuals will shop increasingly by a combination of online and offline, versus a significant reduction of only online or only offline shopping



Customers

- New buying channel
- Better Brand experience
- Access to personalized promotions and new services
- Click & Collect Service and multiple delivery options



Retailers

- Better Customer Service and better CRO (Conversion Rate Optimization)
- Additional sales, cross-selling and opportunities through click & collect
- Improves stocks and operations control
- Access to more products and infinite aisle

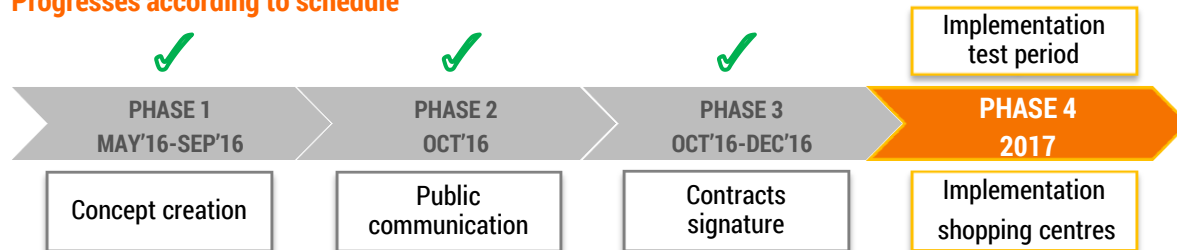


Lar España

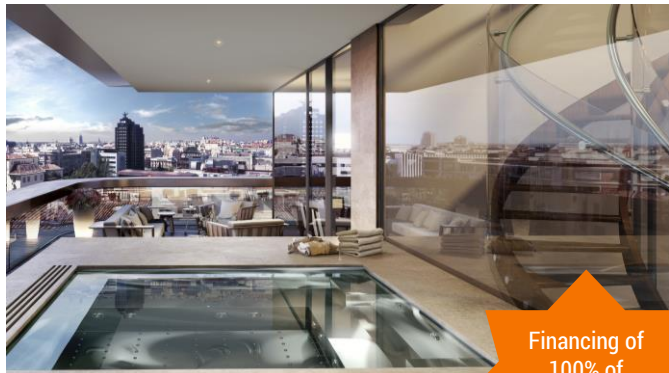
- Differentiation among its competitors
- Modern and updated perception. Digital transformation
- New income from the new channel
- Adds value to Lar España's properties



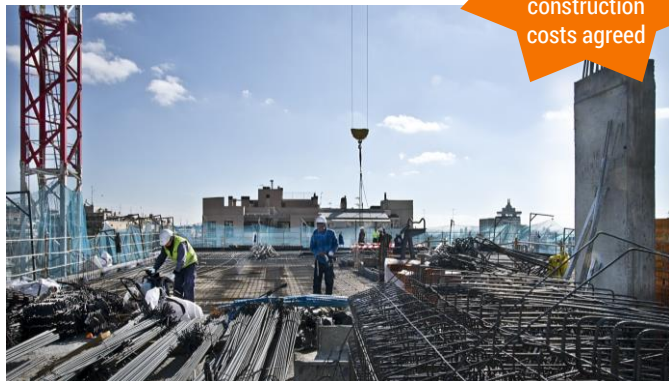
Progresses according to schedule



New sources of value: Residential



Financing of
100% of
construction
costs agreed



Q2 2018

Estimated delivery date

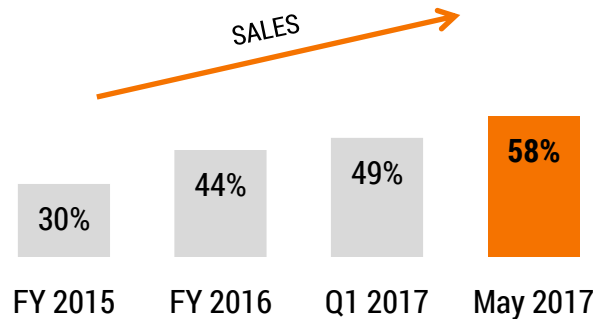


Construction works on schedule
100% structure completed
(8 floors, 10 levels)



In process

High interest from national and international investors
Price c.11,000 €/sqm

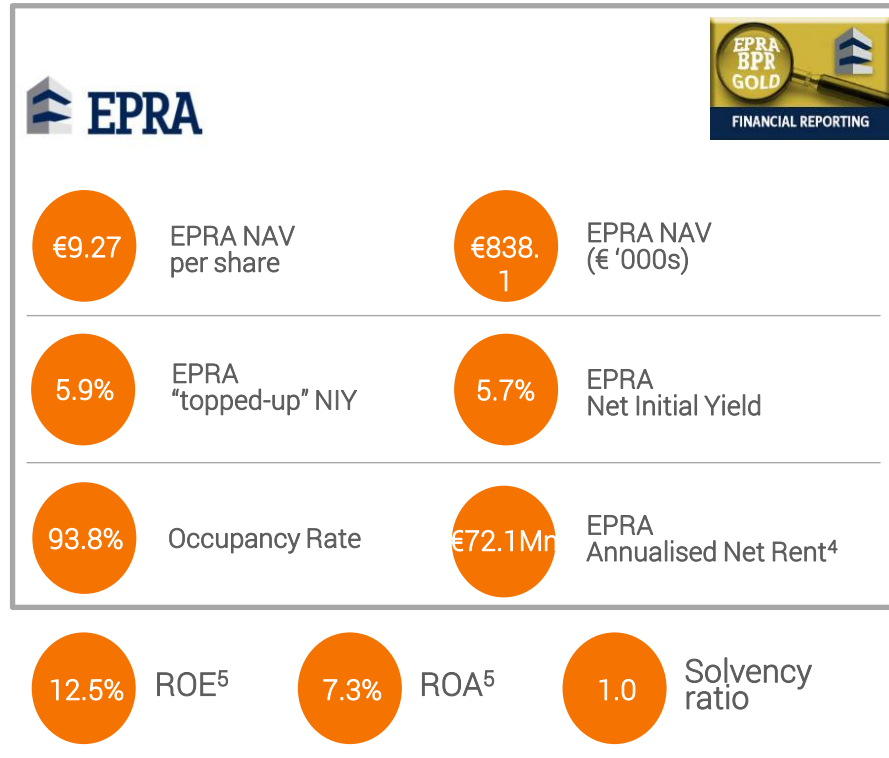
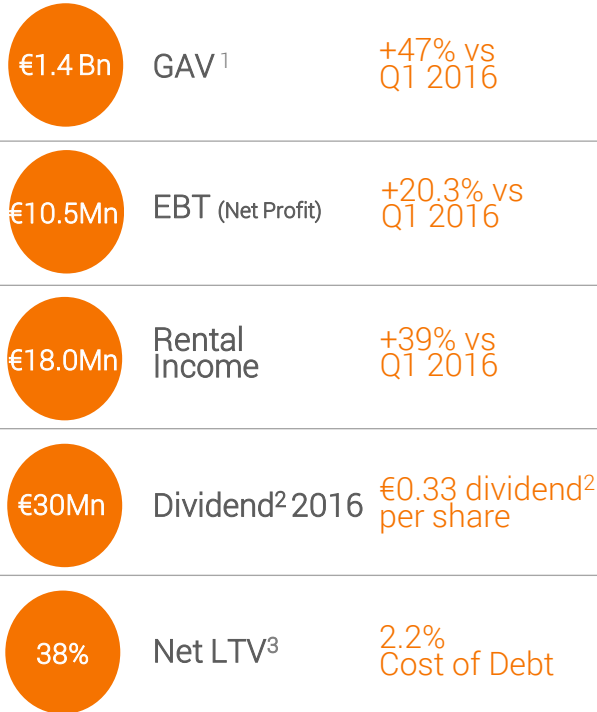


Financial Results – Q1 2017



Lagasca 99 Residential Development, Madrid

Successful & Strong Key Facts delivered in Q1 2017



1. Total GAV = Asset valuation as of 31st December 2016 + new acquisitions in Q1 2017 + capex invested in Q1 2017

2. To be approved in the AGM

3. Net LTV as of 31 March 2017

4. Includes only operating assets generating rents at the end of December 2016

5. Indicator calculated using figures from the last 12 months

Q1 2017 P&L

Consolidated Income Statement (€ Millions)

	Q1 2017			Recurrent 1Q17/1Q16	Q1 2016		
	Recurring	Non-Recurring	Total		Recurring	Non-Recurring ¹	Total
Rental Income	18.0	-	18.0		13.0	-	13,0
Other income	0.6	-	0.6		0,3	7,0	7,3
Property Operating Expenses	(4.1)	-	(4.1)		(2.7)	-	(2.7)
Base Fee	(2.3)	-	(2.3)		(1.5)	-	(1.5)
Property Operating Results	12.2	-	12.2	+34.1%	9.1	7,0	16,0
Corporate Expenses	(0.7)	(0.4)	(1.1)		(0.7)	(0.3)	(1.0)
Other results	-	0.9	0.9		-	-	-
EBITDA	11.6	0.5	12.1	+39.8%	8.3	6.7	15.0
Changes in the Fair Value	-	-	-		-	-	-
EBIT	11.6	0.5	12.1	+39.8%	8.3	6.7	15.0
Financial Result	(1.3)	-	(1.3)		(1.5)	(4.1)	(5.6)
Share in profit (loss) for the period of equity-accounted companies	(0.3)	-	(0.3)		0.6	-	0.6
EBT	10.0	0.5	10.5		6.2	2.6	8.8
Income Tax	-	-	-		-	-	-
Profit for the Period	10.0	0.5	10.5	+61.3%	6.2	2.6	8.8
FFO (<i>EBITDA – Financial Result</i>)	10.3	0.5	10.8		6.8	2.6	9.4
% FFO Annualized Yield /NAV	4.9%	0.2%	5.1%		4.7%	1.8%	6.5%

1. Q1 2016 Non-Recurring P&L mainly affected by remaining stake acquisition in Portal de la Marina

Solid Company performance in Q1 2017

01 Solid Q1 2017 Results and Balance Sheet

€18.0 Mn Revenues	+39% vs Q1 2016
€10.5 Mn EBT (Net Profit)	+20% vs Q1 2016
€8.8 Mn EPRA Earnings	+50% vs Q1 2016
€838.1 Mn EPRA NAV	+44% vs Q1 2016
38% net LTV; €531 Mn Net Debt (€556 Mn Gross Debt)	2.2% cost of debt

02 Lar España Value Add performance

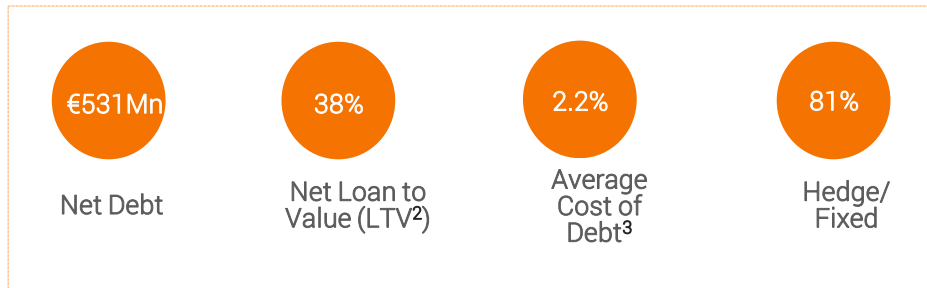
Epra Ann.Net Rent vs previous Quarter	€72.1Mn; +2.1%Lfl
Re-leasing potential in Office portfolio – ERV	€8 Mn
Excellent logistic platform w/ outstanding performance – EPRA. Ann. Net Rent	€5.6Mn; +7% Lfl

03 Asset Growth & Return enhancement

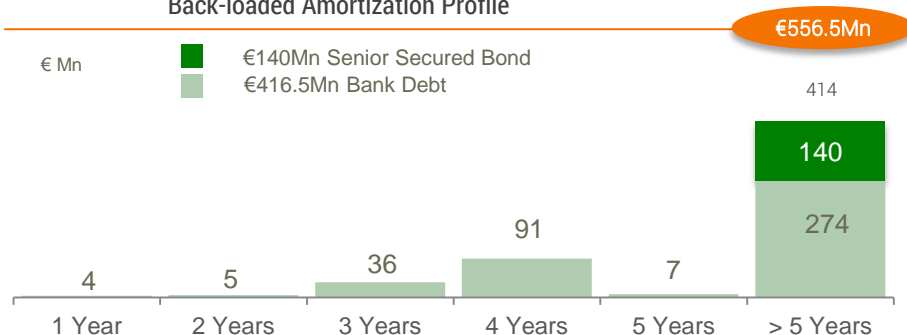
Two excellent group of assets acquired for €111Mn in the quarter	@ 6.7% yield on cost
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Lar España's Debt Profile

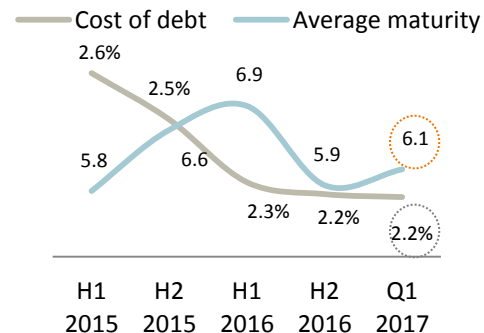
Key Figures of the financing ¹



Back-loaded Amortization Profile

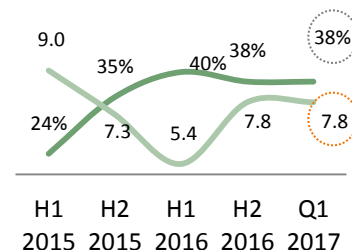


Long Term debt maturity and competitive cost of debt



Stronger Financial solvency while optimizing Balance Sheet Structure

Net LTV — ICR (Ebit/Interest Expense)



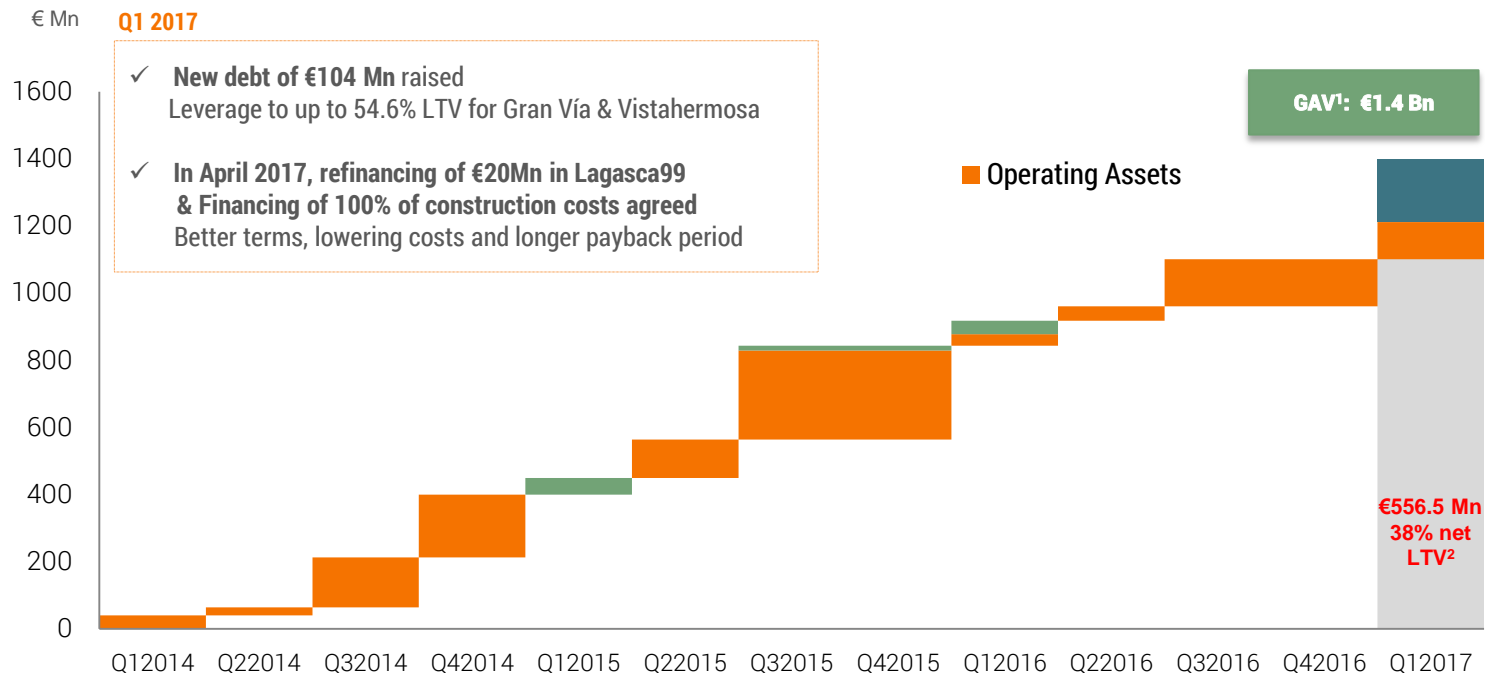
1. All figures according to Last Reported Results on Q1 2017

2. Net LTV as of December 2016; Net LTV= Total Loans & Borrowings & Notes net of Cash

3. Excluding any impact from negative interest rate

Creating value through wise debt management

Portfolio and Debt evolution since IPO



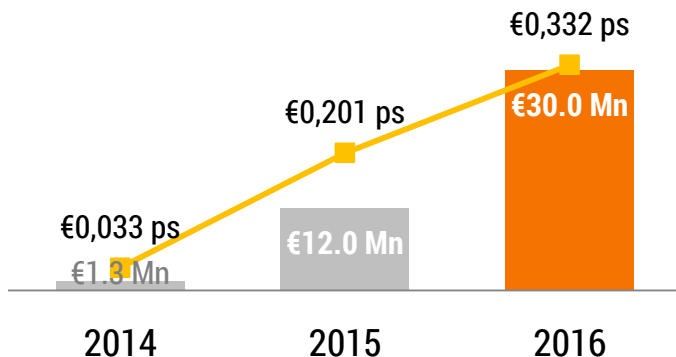
1. Total GAV = Valuation of assets as of 31st December + Valuation of of Parque Abadía and 22 retail units acquired in Q1 2017 + net capex in Q1 2017

2. Net LTV calculated as at March 2017

AGM

Dividend: €30 Mn

€0.332 ps – May 31st, 2017



**Two New
Directors**

PIMCO's representative

Head of the European Commercial Real Estate team

+

Independent Director

Closing Remarks

- ✓ Positive assets evolution during 1st Quarter of 2017
- ✓ Active Management is stabilizing assets and starting to see reversionary potential in Retail and Office portfolio
- ✓ Attractive portfolio of €1.4 Bn, out of which €1.23 Bn are rents generating assets that produce c.€72.1 Mn
- ✓ €103.9 Mn of new debt from Gran Vía de Vigo & Vistahermosa
- ✓ Acquisitions of two excellent assets in Q1 2017 for €110.7 Mn
- ✓ Lar España has the option to increase its logistic portfolio with more than 100k sqm GLA in an outstanding location
- ✓ Excellent progress in the development of Lagasca 99 and the Retail developments
- ✓ Digital 360° transformation project aimed at linking and enhancing off line and on line retail platform
- ✓ Lar España reinforces its Board according to the highest Corporate Governance standards, maintaining 5 independents out of a total of 7

Investment Opportunity

Value is our DNA

Contact us



Real Estate

Corporate Presentation

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