

Lar España Real Estate SOCIMI, S.A. and Subsidiaries

**Consolidated Financial Statements for year
then ended on 31 December 2022, prepared
in accordance with International Financial
Reporting Standards (IFRSs) as adopted by
the European Union, and
Directors' Report, together with
Independent Auditor's Report**

Translation of a report originally issued in Spanish based on our work performed in accordance with the audit regulations in force in Spain and of consolidated financial statements originally issued in Spanish and prepared in accordance with the regulatory financial reporting framework applicable to the Group (see Notes 2.a and 31). In the event of a discrepancy, the Spanish-language version prevails.

Translation of a report originally issued in Spanish based on our work performed in accordance with the audit regulations in force in Spain. In the event of a discrepancy, the Spanish-language version prevails.

INDEPENDENT AUDITOR'S REPORT ON CONSOLIDATED FINANCIAL STATEMENTS

To the shareholders of Lar España Real Estate SOCIMI, S.A.:

Report on the Consolidated Financial Statements

Opinion

We have audited the consolidated financial statements of Lar Estate Real Estate SOCIMI, S.A. (the Parent) and its subsidiaries (the Group), which comprise the consolidated statement of financial position as at 31 December 2022, and the consolidated statement of comprehensive income, consolidated statement of changes in net equity, consolidated statement of cash flows and notes to the consolidated financial statements for the year then ended.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated equity and consolidated financial position of the Group as at 31 December 2022, and its consolidated results and its consolidated cash flows for the year then ended in accordance with International Financial Reporting Standards as adopted by the European Union (EU-IFRSs) and the other provisions of the regulatory financial reporting framework applicable to the Group in Spain.

Basis for Opinion

We conducted our audit in accordance with the audit regulations in force in Spain. Our responsibilities under those regulations are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report.

We are independent of the Group in accordance with the ethical requirements, including those pertaining to independence, that are relevant to our audit of the consolidated financial statements in Spain pursuant to the audit regulations in force. In this regard, we have not provided any services other than those relating to the audit of financial statements and there have not been any situations or circumstances that, in accordance with the aforementioned audit regulations, might have affected the requisite independence in such a way as to compromise our independence.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Valuation of Investment Property

Description

The Group manages a portfolio of urban property assets earmarked for lease (mainly shopping centres) located in Spain. Investment property is stated at its fair value at the reporting date and is not depreciated. At 31 December 2022, the portfolio of investment property was valued at EUR 1,473 million.

The Group periodically uses third parties independent of the Group as experts to determine the fair value of its property assets. The aforementioned experts have substantial experience in the markets in which the Group operates and employ valuation methodologies and standards widely used in the market.

The valuation of the real estate portfolio is a key audit matter, since it requires the use of estimates with a significant degree of uncertainty. Specifically, the discounted cash flow method is generally applied to the valuation of the rental property assets, which requires estimates of:

- the future net revenue from each property based on available historical information and market surveys;
- the residual value of the assets at the end of the projection period;
- the exit yield; and
- the internal rate of return or opportunity cost used when discounting.

In addition, small percentage changes in the key assumptions used for the valuation of the property assets could give rise to significant changes in the consolidated financial statements.

Procedures applied in the audit

Our audit procedures included, among others, the obtaining the valuation reports of the experts hired by the Group to value the entire real estate portfolio and assessed the competence, ability and objectivity of the experts and the suitability of their work for use as audit evidence. In this connection, with the cooperation of our internal valuation experts, we:

- analysed and concluded on the reasonableness of the valuation procedures and methodology used by the experts hired by Group management;
- performed a review of the practical totality of valuations, assessing in conjunction with our internal experts, the most significant risks, including the occupancy rates and expected returns on the real estate assets. While carrying out this review we have taken into consideration available industry information and transactions with property assets similar to those in the Group's real estate portfolio.

We also analysed and concluded on the suitability of the disclosures made by the Group in relation to these matters, which are included in Notes 5.a, 7 and 9 to the accompanying consolidated financial statements for 2022.

Compliance with the special REIT tax regime

Description

The Parent and most of its subsidiaries have availed themselves of the special tax regime for Real Estate Investment Trusts (REITs). One of the main characteristics of companies of this nature is that they are subject to an income tax rate of 0%.

The tax regime for REITs is subject to certain mandatory requirements, such as those relating to their company name and object, the minimum amount of their share capital, the obligation to distribute the profit obtained each year in the form of dividends, and the listing of their shares on a regulated market, as well as other requirements, such as, basically, investment requirements and those relating to the nature of the income obtained each year, which require significant judgements and estimates to be made by management, since failure to comply with any of these requirements will result in the loss of entitlement to the special tax regime unless the cause of non-compliance is rectified within the immediately following year.

Therefore, compliance with the REIT tax regime requirements is a key matter in our audit, to the extent that the related tax exemption has a significant impact on both the consolidated financial statements and shareholder returns, since the business model of the Parent and its Group is based on continuing to qualify for taxation under the REIT tax regime.

Procedures applied in the audit

Our audit procedures included, among other, obtaining and reviewing the documentation prepared by Group management relating to compliance with the obligations associated with this special tax regime and we involved our internal experts from the tax area, who assisted us in analyzing both the reasonableness of the information obtained and the completeness thereof in relation to all the matters provided for in the legislation in force at the analysis date.

Lastly, we verified that Notes 1, 20 and 21 to the consolidated financial statements contain the disclosures relating to compliance with the conditions required by REIT tax regime and other matters associated with the taxation of the Parent and of its subsidiaries.

Other Information: Consolidated Directors' Report

The other information comprises only the consolidated directors' report for 2022, the preparation of which is the responsibility of the Parent's directors and which does not form part of the consolidated financial statements.

Our audit opinion on the consolidated financial statements does not cover the consolidated directors' report. Our responsibility relating to the consolidated directors' report is defined in the audit regulations in force, which establish two distinct levels thereof:

- a) Checking only certain information included in the Annual Corporate Governance Report and the Annual Directors' Remuneration Report, to which the Audit Law refers, has been provided as stipulated by applicable regulations and, if not, reporting this fact.
- b) Evaluating and reporting on the consistency of the remaining information included in the consolidated director's report with the consolidated financial statements, based on the knowledge of the Group obtained in the audit of those consolidated financial statements, as well as evaluating and reporting on whether the content and presentation of this part of the consolidated directors' report are in conformity with the applicable regulations. If, based on the work we have performed, we conclude that there are material misstatements, we are required to report that fact.

Based on the work performed, as described in above, we have checked that the information described in section a) above is provided in the consolidated directors' report and that the other information in the consolidated directors' report is consistent with that contained in the consolidated financial statements for 2022 and its content and presentation are in conformity with the applicable regulations.

Responsibilities of the Directors and of the Audit Committee of the Parent for the Consolidated Financial Statements

The Parent's directors are responsible for preparing the accompanying consolidated financial statements so that they present fairly the Group's consolidated equity, consolidated financial position and consolidated results in accordance with EU-IFRSs and the other provisions of the regulatory financial reporting framework applicable to the Group in Spain, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the Parent's directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The Parent's audit committee is responsible for overseeing the process involved in the preparation and presentation of the consolidated financial statements.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the audit regulations in force in Spain will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

A further description of our responsibilities for the audit of the consolidated financial statements is included in Appendix to this auditor's report. This description forms part of our auditor's report.

Report on Other Legal and Regulatory Requirements

European Single Electronic Format

We have examined the digital file in European Single Electronic Format (ESEF) of Lar España Real Estate SOCIMI, S.A. for 2022, which comprise the XHTML file including the financial statements for 2022, which will form part of the annual financial report.

The directors of Lar España Real Estate SOCIMI, S.A. are responsible for presenting the annual financial report for 2022 in accordance with the format and markup requirements established in Commission Delegated Regulation (EU) 2019/815 of 17 December 2018 ("ESEF Regulation"). For these purposes, the Annual Corporate Governance Report and the Annual Directors' Remuneration Report were included by reference in the directors' report.

Our responsibility is to examine the digital file prepared by the Company's directors, in accordance with the audit regulations in force in Spain. Those regulations require that we plan and perform our audit procedures in order to ascertain whether the content of the financial statements included in the aforementioned file corresponds in full to that of the financial statements that we have audited, and whether those financial statements were formatted, in all material respects, in accordance with the requirements established in the ESEF Regulation.

In our opinion, the digital file examined corresponds in full to the audited financial statements, and these are presented, in all material respects, in accordance with the requirements established in the ESEF Regulation.

Additional Report to the Parent's Audit Committee

The opinion expressed in this report is consistent with the content of our additional report to the Parent's audit committee dated 24 February 2023.

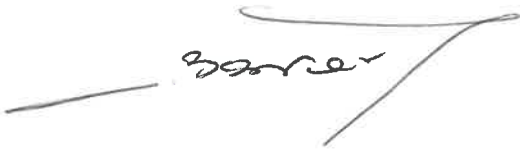
Engagement Period

The Annual General Meeting held on 27 April 2022 appointed us as auditors of the Group for a period of one year from the year ended 31 December 2021.

Previously, we were designated pursuant to a resolution of the General Meeting for the period of one year and have been auditing the financial statements uninterrupted since the year ended 31 December 2014.

DELOITTE, S.L.

Registered in R.O.A.C. under no. S0692

A handwritten signature in black ink, appearing to read 'Carmen Barrasa Ruiz', is written over a horizontal line. The signature is stylized and includes a large flourish at the end.

Carmen Barrasa Ruiz

Registered in R.O.A.C. under no. 17962

24 February 2023

Appendix to our auditor's report

Further to the information contained in our auditor's report, in this Appendix we include our responsibilities in relation to the audit of the consolidated financial statements

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

As part of an audit in accordance with the audit regulations in force in Spain, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Parent's directors.
- Conclude on the appropriateness of the use by the Parent's directors of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the Group audit. We remain solely responsible for our audit opinion.

We communicate with the Parent's audit committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Parent's audit committee with a statement that we have complied with relevant ethical requirements, including those regarding independence, and we have communicated with it to report on all matters that may reasonably be thought to jeopardise our independence, and where applicable, on the related safeguards.

From the matters communicated with the Parent's audit committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters.

We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter.



**LAR ESPAÑA REAL ESTATE SOCIMI, S.A. AND
SUBSIDIARIES**

Consolidated financial statements for the 2022 period

**(Prepared under International Financial
Reporting Standards as adopted by the European Union)**

LAR ESPAÑA REAL ESTATE SOCIMI, S.A. AND SUBSIDIARIES

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LAR ESPAÑA REAL ESTATE SOCIMI, S.A. AND SUBSIDIARIES
Consolidated Statement of Financial Position
31 December 2022

(Expressed in thousands of Euros)

(Translation of financial statements originally issued in Spanish and prepared in accordance with the regulatory financial reporting framework applicable to the Company (see Note 2). In the event of a discrepancy, the Spanish-language version prevails)

<u>Assets</u>	<u>Note</u>	<u>31.12.2022</u>	<u>31.12.2021</u>
Intangible fixed assets		1	2
Investment property	7	1,199,898	1,423,848
Equity-accounted investees		1,450	1,477
Non-current financial assets	10	11,868	14,422
Trade and other long-term receivables	10,11	5,615	11,586
Total non-current assets		1,218,832	1,451,335
Non-current assets held for sale	9	287,964	—
Trade and other receivables	10,11	11,744	25,452
Other current financial assets	10	3	3,944
Other current assets		2,594	3,752
Cash and cash equivalents	12	197,141	313,199
Total current assets		499,446	346,347
Total assets		1,718,278	1,797,682

The accompanying Notes 1 to 31 and Appendix I form an integral part of the consolidated statement of financial position at 31 December 2022.

LAR ESPAÑA REAL ESTATE SOCIMI, S.A. AND SUBSIDIARIES
 Consolidated Statement of Financial Position
 31 December 2022

(Expressed in thousands of Euros)

(Translation of financial statements originally issued in Spanish and prepared in accordance with the regulatory financial reporting framework applicable to the Company (see Note 2). In the event of a discrepancy, the Spanish-language version prevails)

<u>Net Equity and Liabilities</u>	<u>Note</u>	<u>31.12.2022</u>	<u>31.12.2021</u>
Capital	13	167,386	167,386
Issue premium	13	452,924	466,176
Other reserves and other contributions	13	205,773	196,903
Retained earnings	13,14	72,921	25,782
Treasury shares	13	(250)	(860)
Total net equity		898,754	855,387
Financial liabilities from issue of bonds and other marketable securities	15,16a	694,434	693,647
Bank borrowings	15,16b	69,936	69,921
Deferred tax liabilities	20	15,578	15,578
Other non-current liabilities	15.17	17,480	20,716
Total non-current liabilities		797,428	799,862
Liabilities connected to non-current assets held for sale	9	5,738	—
Financial liabilities from issue of bonds and other marketable securities	15,16a	3,985	129,702
Bank borrowings	15,16b	185	185
Other financial liabilities	15	12	—
Trade and other payables	15,18	12,176	12,546
Total current liabilities		22,096	142,433
Total net equity and liabilities		1,718,278	1,797,682

The accompanying Notes 1 to 31 and Appendix I form an integral part of the consolidated statement of financial position at 31 December 2022.

LAR ESPAÑA REAL ESTATE SOCIMI, S.A. AND SUBSIDIARIES
Consolidated Statement of Comprehensive Income for the period ended
31 December 2022

(Expressed in thousands of Euros)

(Translation of financial statements originally issued in Spanish and prepared in accordance with the regulatory financial reporting framework applicable to the Company (see Note 2). In the event of a discrepancy, the Spanish-language version prevails)

<u>Consolidated Statement of Comprehensive Income</u>	Note	2022	2021
Revenue	6,22	80,228	76,271
Other income		3,363	2,836
Employee benefit expenses	25	(928)	(592)
Other operating expenses	23	(22,639)	(27,888)
Changes in the fair value of investment property	7,9	32,575	(1,305)
Profit and loss from the disposal of investment property	4f	—	64
Operating profit/(loss)		92,599	49,386
Financial income	24	886	7
Financial expenses	24	(16,201)	(26,691)
Impairment and gains/(losses) due to disposal of financial instruments		—	(402)
Changes in the fair value of financial instruments	12,16c, 24	(4,336)	1,465
Share in profit (loss) for the period of equity-accounted investees		(27)	395
Profit for the period from continuing operations		72,921	24,160
Tax on profits	20	—	1,622
Profit for the period		72,921	25,782
Basic earnings per share (in Euros)	14	0.87	0.31
Diluted earnings per share (in Euros)	14	0.87	0.31
<u>Consolidated Statement of Comprehensive Income</u>		<u>2022</u>	<u>2021</u>
Profit for the period (I)	26	72,921	25,782
Other Comprehensive Income Directly Recognised in Net Equity (II)	13d	—	223
Other amounts transferred to the income statement (III)	13d	—	1,387
Total Comprehensive Income (I+II+III)		72,921	27,392

The accompanying Notes 1 to 31 and Appendix I form an integral part of the Consolidated Statement of Comprehensive Income for the period ended 31 December 2022.

LAR ESPAÑA REAL ESTATE SOCIMI, S.A. AND SUBSIDIARIES
Consolidated Statement of Changes in Net Equity for the period ended
31 December 2022

(Expressed in thousands of Euros)

(Translation of financial statements originally issued in Spanish and prepared in accordance with the regulatory financial reporting framework applicable to the Company (see Note 2). In the event of a discrepancy, the Spanish-language version prevails)

	Capital	Issue premium	Other reserves	Other contributions	Retained earnings	Treasury shares	Valuation adjustments (Note 13d)	Total net equity
Balance at 31 December 2020	175,267	475,130	280,765	240	(53,668)	(16,474)	(1,610)	859,650
Total income and expenses recognised in the period	—	—	—	—	25,782	—	1,610	27,392
Transactions with shareholders or owners:								
Capital decreases	(7,881)	—	(12,882)	—	—	20,763	—	—
Distribution of profit:								
To reserves	—	—	(71,172)	—	71,172	—	—	—
To dividends	—	—	—	—	(17,504)	—	—	(17,504)
Return of the issue premium (Notes 13b and e)	—	(8,954)	—	—	—	—	—	(8,954)
Treasury shares (Note 13e)	—	—	(46)	—	—	(5,149)	—	(5,195)
Other operations	—	—	(2)	—	—	—	—	(2)
Balance at 31 December 2021	167,386	466,176	196,663	240	25,782	(860)	—	855,387
Total income and expenses recognised in the period	—	—	—	—	72,921	—	—	72,921
Transactions with shareholders or owners:								
Distribution of profit:								
To reserves	—	—	9,069	—	(9,069)	—	—	—
To dividends (Note 13f)	—	—	—	—	(16,713)	—	—	(16,713)
Return of the issue premium (Notes 13b and e)	—	(13,252)	—	—	—	—	—	(13,252)
Treasury shares (Note 13e)	—	—	(199)	—	—	610	—	411
Balance at 31 December 2022	167,386	452,924	205,533	240	72,921	(250)	—	898,754

The accompanying Notes 1 to 31 and Appendix I form an integral part of the Consolidated Statement of Changes in Net Equity for the period ended 31 December 2022.

LAR ESPAÑA REAL ESTATE SOCIMI, S.A. AND SUBSIDIARIES
Consolidated Statement of Cash Flows for the period ended
31 December 2022

(Expressed in thousands of Euros)

(Translation of financial statements originally issued in Spanish and prepared in accordance with the regulatory financial reporting framework applicable to the Company (see Note 2). In the event of a discrepancy, the Spanish-language version prevails)

	Notes	2022	2021
A) Cash flows from/(used in) operating activities		59,292	32,069
<i>Profit/(loss) for the year before tax</i>		72,921	24,160
<i>Adjustments of the profit/(loss)</i>		(12,255)	27,909
Profits/(Losses) from adjustments to the fair value of investment property	7.9	(32,575)	1,305
Impairment adjustments to commercial transactions	23	642	1,442
Impairment adjustments to financial instruments	12	—	402
Financial income	24	(886)	(7)
Financial expenses	24	16,201	26,691
Changes in the fair value of financial instruments	12,24	4,336	(1,465)
Share in profits/(losses) in associates' periods		27	(395)
Profit/(loss) from the disposal of investment property	7	—	(64)
<i>Changes in working capital</i>		15,366	693
Trade and other receivables		17,775	8,011
Other current assets		(3,106)	—
Other current and non-current assets and liabilities		(134)	(1,523)
Trade and other payables		815	(5,795)
Other current liabilities		16	—
<i>Other cash flows from operating activities</i>		(16,740)	(20,693)
Interest payments	16	(17,399)	(20,693)
Interest collections		659	—
B) Cash flows from/(used in) investing activities		(16,775)	47,469
<i>Investment payments</i>		(16,775)	(12,108)
Investment property	7	(16,775)	(8,533)
Other financial assets		—	(3,575)
<i>Proceeds from sales on investments and dividends</i>		—	59,577
Disposal of investment property	9	—	59,577
C) Cash flows from/(used in) financing activities		(152,254)	97,007
<i>Amounts receivable and payable for equity instruments</i>		411	(5,149)
Acquisition/disposal of equity instruments	13e	411	(5,149)
<i>Proceeds and payments from financial liability instruments</i>		(122,700)	128,613
Issue of			
Debentures and other marketable debt securities	16	—	693,186
Debts with credit institutions	16	—	—
Return and amortization of			
Debentures and other marketable debt securities	16	(122,700)	(17,300)
Debts with credit institutions	16	—	(547,273)
<i>Dividend payments and remunerations on other equity instruments</i>			
Dividend payments	13f	(29,965)	(26,457)
D) Cash and cash equivalents in non-current assets held for sale	9	(6,321)	2,626
E) Net increase/decrease in cash and cash equivalents		(116,058)	179,171
F) Cash and cash equivalents at the beginning of the period		313,199	134,028
G) Cash and cash equivalents at the end of the period		197,141	313,199

The accompanying Notes 1 to 31 and Appendix I form an integral part of the Consolidated Statement of Cash Flows for the period ended 31 December 2022.

(1) NATURE, ACTIVITIES AND COMPOSITION OF THE GROUP

Lar España Real Estate SOCIMI, S.A. (hereinafter the Parent Company or Lar España) was incorporated with limited liability under Spanish law on 17 January 2014 for an indefinite duration as Lar España Real Estate, S.A. Its name was changed to the current name on 6 February 2014.

Its registered office, as well as that of all Group companies, is located at Calle María de Molina 39, 28006 Madrid (Spain).

According to its articles of association, the Group's Parent Company's statutory activity consists of the following:

- The acquisition and development of urban properties for lease.
- The holding of investments in the capital of other SOCIMIs (listed corporations for investment in the real estate market - Spanish “REITs”) or in other entities not resident in Spain that have an identical statutory activity and are subject to a regime similar to that applicable to SOCIMIs, insofar as they have a legal or statutory obligation to distribute profits.
- The holding of investments in the capital of other entities, Spanish or foreign residents, whose main corporate purpose is the acquisition of urban property for the lease thereof that are subject to the same regime applicable to SOCIMIs insofar as they have a legal or statutory obligation to distribute profits and satisfy the investment requirements referenced in Article 3 of the SOCIMIs Law.
- The holding of shares or investments in Property Collective Investment Institutions regulated by Act 35/2003, of 4 November, on Collective Investment Institutions or any standard that might replace said Act in the future.
- In addition to the economic activity derived from the principal statutory activity, SOCIMIs may carry out complementary activities. These are understood to be activities that do not amount to more than 20% of the total earnings of the Group in each tax period or those which can be considered complementary pursuant to prevailing legislation.

Lar España Real Estate SOCIMI, S.A. and its subsidiaries and associates (hereinafter the “Group”), whose details are reflected in Note 4e, and whose main activity is the acquisition and management of shopping centres, may invest to a lesser extent in other assets for rent or for direct sale (commercial premises, industrial premises, logistics centres, offices and residential products).

Lar España Real Estate SOCIMI, S.A. has been listed on the Spanish Stock Exchanges and Continuous Market since 5 March 2014 (Note 13).

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The Parent Company and the subsidiaries thereof (except Inmobiliaria Juan Bravo 3, S.L., LE Offices Marcelo Spínola 42, S.L.U. and Lar España Inversión Logística IV, S.L.U.) are regulated by Law 11/2009, of 26 October, as amended by Law 16/2012, of 27 December and Law 11/2021 of 9 July, which governs SOCIMIS. Said law stipulates the requirements for applying the special tax system, some of which are listed below:

1. SOCIMIs must invest at least 80% of their assets in urban properties for lease, in land for the development of urban properties for lease, provided that development commences within three years after the acquisition, or in the capital or equity of other entities referenced in Article 2.1 of Law 11/2009.

Asset value will be based on the average of the asset values reflected in the consolidated quarterly balance sheets for the period. To calculate this value, the Parent Company chose to replace the carrying amount of the items comprising those balance sheets with their market value, which would apply to all the balance sheets for the period. For these purposes, cash or receivables derived from transfers of these properties or investments, if any, carried out in the current period or previous periods shall not be included, provided that, in the latter case, the period for reinvestment stipulated in Article 6 of the aforementioned Law has not expired.

2. Furthermore, at least 80% of revenue for the tax period corresponding to each year, excluding that derived from the transfer of those investments and properties held for the purpose of carrying out the principal statutory activity, once the holding period mentioned in the following section has elapsed, must originate from property leases and dividends or shares in profits arising from said investments.

This will be calculated as a percentage of consolidated profit if the company is the parent of a group in accordance with the criteria established in Article 42 of the Spanish Code of Commerce, irrespective of domicile and of the obligation to draw up consolidated financial statements. This Group shall comprise solely the SOCIMIs and other entities to which Article 2.1 of the above Law refers.

3. The properties that constitute the SOCIMI's assets must be leased for at least three years. The period of time during which the properties have been available for lease, up to a maximum of one year, shall be included for the purposes of this calculation. The period shall be calculated as follows:
 - a) For properties included in the SOCIMI's holdings prior to availing of the regime, from the starting date of the first tax period in which the special tax regime established in the Law is applied, provided that on that date the asset was leased or available for lease. If not, the provisions of the following point shall apply.
 - b) For properties developed or acquired subsequently by the Company, from the date on which they were leased or available for lease for the first time.

For shares or investments in the entities referenced in Article 2.1 of the aforementioned Law, they should be maintained as assets on the SOCIMI's balance sheet for at least three years from their acquisition or, where applicable, from the start of the first tax period in which the special tax regime established in the above Law is applied.

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4. SOCIMIs and Spanish resident investees that have chosen to avail themselves of the special SOCIMI tax regime, after having satisfied any relevant trade obligations, shall be obligated to distribute the profit received in the period as dividends to their shareholders, where the distribution must be adopted within six months after each year-end, as follows:
- a) 100% of the profits from dividends or shares in profits distributed by the entities referred to in article 2.1 of Law 11/2009, of 26 October, as amended by Law 16/2012, of 27 December and Law 11/2021, of 9 July.
 - b) At least 50% of the profits derived from the transfer of the properties and shares or investments referred to in Article 2.1 of Law 11/2009, made after the periods referred to in Article 3.2 of Law 11/2009, of 26 October, as amended by Law 16/2012, of 27 December and Law 11/2021, of 9 July, assigned to the fulfilment of its main statutory activity, have elapsed. The remainder of these profits must be reinvested in other properties or stakes to be held for the purpose of complying with the statutory activity, within three years after the transfer date. Otherwise, these profits must be distributed in full together with any profits obtained during the period in which the reinvestment period expires. If the items in which the reinvestment is made are transferred in the period during which they must be held, the associated profits must be distributed in full together with any profits obtained during the period in which the items were transferred. The mandatory distribution of profits does not apply to any portion of profits attributable to periods in which the Company will not be taxed under the special regime provided for by that law.
 - c) At least 80% of the remaining profits obtained.

The dividend must be paid within one month following the date of the agreement to distribute.

As set forth in Article 3 of Law 11/2009, of 26 October, as amended by Law 16/2012 of 27 December and Law 11/2021 of 9 July, the entity/entities of the Group shall no longer be included in the special tax regime established in said Law, and shall begin paying taxes under the general corporate income tax regime, in the same tax period in which any of the following circumstances arise:

- The exclusion from trading on regulated markets or in a multi-lateral trading system.
- The substantial breach of the information obligations referenced in Article 11 of said Law, unless the following year's report corrects such breach.
- The failure to agree to the total or partial distribution or payment of the dividends under the terms and within the periods referenced in Article 6 of said Law. In this case, taxation under the general regime shall take place in the tax period referencing the reporting period in which the profits giving rise to said dividends were made.
- The renouncement of the application of this special tax regime.

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- The failure to fulfil any other requirements stipulated in said Law in order for the entity/entities to apply the special tax regime, except where the failure to fulfil said requirement is corrected within the following period. Nevertheless, the breach of the period referenced in Article 3.3 on the maximum period for holding leased assets of said Law shall not lead to exclusion from the special tax regime.

The exclusion from the special tax regime will prevent the entity from choosing to apply the special tax regime established in said Law again, until at least three years since the end of the last tax period in which the entity was included under the special tax regime.

(2) BASIS OF PRESENTATION

(a) Regulatory framework for financial reporting

The accompanying consolidated financial statements for the period ended 31 December 2022 have been prepared on the basis of the accounting records of Lar España Real Estate SOCIMI, S.A. and subsidiaries in accordance with:

- The Spanish Code of Commerce and related mercantile legislation.
- International Financial Reporting Standards as adopted by the European Union (IFRS-EU) through Regulation (EC) No. 1606/2002/EC of the European Parliament and Law 62/2003 of 31 December, on tax, administrative and social measures.
- Mandatory standards approved by the Spanish Accounting and Auditing Institute (ICAC) in drafting the Spanish General Chart of Accounts and the supplementary standards thereof.
- Other applicable Spanish accounting legislation.
- Law 11/2009 of 26 October, as amended by Law 16/2012 of 27 December and Law 11/2021, of 9 July, which governs SOCIMIs.

To present fairly the consolidated equity and consolidated financial position of Lar España Real Estate SOCIMI, S.A. and subsidiaries at 31 December 2022 and the consolidated financial performance, changes in consolidated cash flows and changes in consolidated net equity for the 2022 period, these consolidated financial statements have been prepared applying the regulations in force at 31 December 2022.

(b) Functional and presentation currency

The figures disclosed in the consolidated financial statements for the period ended 31 December 2022 are expressed in thousands of Euros, which is the functional and presentation currency of the Parent Company.

(c) Comparison of information

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In accordance with the international financial reporting standards adopted by the European Union, the information contained in these consolidated financial statements corresponding to the annual period ended 31 December 2021 is presented for comparative purposes together with the information related to the 2022 period.

The same main accounting criteria were applied in the 2022 and 2021 periods, such that there were no operations or transactions that were recorded using different accounting principles that could lead to discrepancies in the interpretation of the comparative figures for the two periods, except as described in Note 2e.

(d) Relevant accounting estimates, assumptions and judgements used when applying accounting principles

The information included in these consolidated financial statements is the responsibility of the Parent Company's Directors.

Relevant accounting estimates and judgements and other estimates and assumptions have to be made when applying the Group's accounting policies to prepare its consolidated financial statements in accordance with IFRS-EU.

The following is a summary of the items requiring a greater degree of judgement or which are more complex or where the assumptions and estimates made are significant to the preparation of the consolidated financial statements.

(i) Relevant accounting estimates and assumptions

- Calculation of fair value of investment property and non-current assets held for sale by applying valuation models (Note 5, 7 and 9).
- The evaluation of compliance with the requirements that regulate SOCIMIs (Notes 1 and 20).
- Valuation adjustment for customer insolvencies (Note 21).
- Assessment of provisions and contingencies (Note 5j and Note 20d).
- Financial risk management (Note 21).

(ii) Changes in accounting estimates

Although estimates are calculated by the Parent Company's Directors based on the best information available at 31 December 2022, future events may require changes to these estimates in subsequent years. The effect on the consolidated financial statements of any changes arising from the adjustments to be made in subsequent periods would be recognised prospectively, in accordance with the provisions of IAS 8.

(e) Standards and interpretations adopted since 1 January 2022

The following mandatory standards and interpretations already adopted by the European Union entered into force in 2022 and, where applicable, have been used by the Group to prepare the accompanying consolidated financial statements for the 2022 period:

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Mandatory application in annual periods beginning on or after 1 January 2022

- Amendments to IFRS 3 “Reference to the Conceptual Framework”: IFRS 3 is updated to align the definitions of “asset” and “liability” in a business combination with those in the conceptual framework. Furthermore, a number of clarifications are introduced in relation to the recognition of contingent assets and liabilities.
- Amendment to IAS 16 “Proceeds before intended use”: The amendment prohibits deducting any proceeds obtained on the sale of articles produced while the company is preparing the asset for its intended use from the cost of property, plant and equipment.
- Amendment to IAS 37 “Onerous contracts – Cost of fulfilling a contract”: The Amendment explains that the direct cost of fulfilling a contract includes the incremental costs of fulfilling said contract and the allocation of other costs that are directly related to the compliance with the contract.
- IFRIC interpretation on the application of IFRS 9 and IFRS 16 to a particular case in which the lessor forgives the lease payments due from the lessee, this is the only change to the lease contract and there are no other negotiations between the lessor and the lessee that might affect the accounting for the rent concession. The Committee concluded that in the period prior to the lessor’s forgiveness, the lessor shall apply IFRS 9 to the lease payments receivable. On the date forgiveness is granted, the lessor shall apply (a) the derecognition requirements in IFRS 9 to forgiven lease payments that the lessor has recognised as an operating lease receivable; and (b) the lease modification requirements in IFRS 16 to forgiven lease payments that the lessor has not recognised as an operating lease receivable.
- Improvements to IFRS Cycle 2018-2020: Minor amendments to IFRS 1, IFRS 9, IFRS 16 and IFRS 41.

The impact of the aforementioned standards and interpretations is reflected in the accompanying Consolidated Financial Statements based on the best available estimate of the Directors, and it is not significant (EUR 0.5 million).

There is no accounting policy or valuation criterion that, having a significant effect on the consolidated annual accounts, has not been applied.

(f) Standards and interpretations but not effective at 1 January 2021

At the date of approval of these Consolidated Financial Statements, the following standards and interpretations had been issued by the IASB but had not yet entered into force, either because the date on which they become effective is subsequent to the date of the Consolidated Financial Statements or because they have not yet been adopted by the European Union.

Mandatory application in annual periods beginning on or after 1 January 2023

- Amendment to IAS 1 - “Disclosure of accounting policies”: Amendments allowing entities to appropriately identify information on material accounting policies that must be disclosed in financial statements.

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- Amendment to IAS 8 - “Definition of accounting estimate”: Amendment and clarifications regarding the definition of a change in accounting estimate.
- Amendment to IAS 12 Deferred tax related to assets and liabilities arising from a single transaction: Clarification on how companies must account for deferred tax on transactions such as leases and decommissioning obligations.
- Amendment to IFRS 17 Insurance contracts: Amendment to the transition requirements of IFRS 17 for insurance companies applying IFRS 17 and IFRS 9 simultaneously for the first time.

Similarly, the following published standards, amendments and interpretations were not in force in 2022 and were yet to be approved for use in the EU:

- Amendment to IAS 1 Classification of Liabilities as Current or Non-current: Clarifications regarding the presentation of liabilities as current and non-current, and in particular those with maturities conditional on compliance with covenants.
- Amendment to IFRS 16 Liability for Lease in a sale with leaseback: Clarifies the leaseback accounting for lease liabilities arising on sale and leaseback transactions.

At the date of this report, the Group is evaluating the impacts that the future application of the standards with a mandatory effective date of 1 January 2023 could have on the consolidated financial statements once the standards to into effect. These impacts are not expected to be significant.

(g) Impact of COVID 19 on the financial statements

The health crisis triggered by COVID-19 has had a very limited impact on the Group’s operations during 2022. Since the lifting, on 9 May 2021, of the last state of emergency, during which regional restrictions had been imposed on certain trading activities, no further activities have been curtailed by the government. Furthermore, high vaccination uptake has enabled a return to normality in all activities in the various sectors.

Operational risk and credit risk

During 2022, the Group discontinued the commercial policies implemented in 2020 and 2021 in response to the pandemic triggered by COVID-19, to support lessees by negotiating lease payment discounts or deferrals to help them reopen their businesses and resume trading in exchange for other modifications to the contract such as term extensions, or the elimination or deferral of early cancellation options. These contractual modifications included, among others, discounts of EUR 17.7 million in 2020 and EUR 1.3 million in 2021 on accounts receivable. As the total amount of these rent concessions was accounted for on a straight-line basis over the estimated terms of the contracts, revenues in 2020, 2021 and 2022 were reduced by EUR 0.9 million, EUR 7.9 million and EUR 6.8 million, respectively, leaving EUR 3.4 million to be taken to income.

Similarly, in 2022 there was a significant drop in accounts receivable for invoices issued as deferred payments were collected and the average collection period returned to normal. Net receivables for lease invoices issued, including the balance classified as held for sale, amount to EUR 2.4 million at 31 December 2022 (EUR 12.4 million at 31 December 2021).

Liquidity risk

During 2021 Senior Management undertook restructuring of the Group's debt by carrying out two issues of unsecured green bonds for an amount of EUR 400 million in July 2021 and EUR 300 million in November 2021, thereby reducing the liquidity risk and lowering the financial cost of debt and establishing debt maturities of five years and seven years, respectively (see notes 15 and 16). Consequently, these circumstances are not considered to give rise to any liquidity risk in the short term.

Asset and liability valuation risk

In accordance with IAS 40, the Group periodically determines the fair value of investment property on the basis of valuations carried out by independent experts. Therefore, at year end, the fair value reflects the conditions of the investment property market at that date. At 31 December 2022 and 2021 these independent experts consider that the uncertainty surrounding valuations in 2020 due to the effects of COVID-19 has dissipated.

(h) Impact of the invasion of Ukraine on the financial statements

On 24 February 2022, Russia launched an invasion of Ukraine, leading to a war between these countries, the consequences of which remain uncertain at present. The Company's directors, after assessing the possible repercussions of this situation, have considered that it would not, a priori, have a direct impact on its financial statements, since all its operations are domestic, and it does not depend on any raw materials that could be affected by supply cuts.

Nevertheless, the above situation has increased uncertainty in global markets and led to a substantial rise in energy and other natural resource costs, particularly in Europe. This, in conjunction with other factors, was reflected in Spain's macroeconomic scenario in the form of higher inflation and an increase in living costs, triggering interest rate hikes by the European Central Bank in response.

The aforementioned situation and its potential indirect impacts on the Group are being monitored by Senior Management and the Directors. Lease payments are pegged to the CPI and have been revised in 2022. Activity levels at the shopping centres and business parks are tracked to identify possible downturns in footfall and/or consumer demand that might affect the tenants' affordability rates.

The independent experts engaged by Group have considered the economic situation at year end when determining the fair value of the Group's investment property. Nevertheless, the situation could be affected by rapid changes in market conditions brought about by global geopolitical and economic factors. Details of the main assumptions used in the valuations at December 2022 according to the nature of the assets, and their sensitivity to increases or decreases in the aforementioned variables are set out in note 7.

Given the reigning geopolitical uncertainty and volatility, the Directors and Senior Management of the Company continue to monitor the conflict and its consequences in order to successfully deal with any possible future impacts.

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(3) DISTRIBUTION OF PROFITS

The proposal for distributing the Parent Company's profits for the 2022 period and issue premium to be presented to the General Shareholders' Meeting is the following:

	<u>Euros</u>
<u>Basis of allocation</u>	
Profit for the period	13,717,673.54
Issue premium	<u>37,654,093.81</u>
<u>Distribution of profit</u>	
Legal reserve	1,371,767.35
Dividends	<u>50,000,000.00</u>

The proposed profit and issue premium distribution is €0.5974 per share.

(4) CONSOLIDATION PRINCIPLES

Companies in which the Group holds a majority of voting rights in the representative or decision-making bodies, or which are effectively managed by the Group, are fully consolidated; entities that are managed through joint control with third parties are accounted for using the equity method.

The financial statements of the Group companies have been consolidated using the financial statements for the period ended 31 December 2022.

(a) Subsidiaries

Subsidiaries are entities, including structured entities, over which the Parent Company, either directly or indirectly through subsidiaries, exercises control.

The Parent Company controls a subsidiary when it is exposed, or has rights, to variable returns from its involvement with the subsidiary and has the ability to affect those returns through its power over the subsidiary. The parent company has power when it has substantive rights in force that give it the ability to control the relevant activities. The Parent Company is exposed, or has rights, to variable returns from its involvement with the subsidiary when the returns from its involvement have the potential to vary as a result of the subsidiary's economic performance.

The income, expenses and cash flows of subsidiaries are included in the consolidated financial statements from their acquisition date, which is the date on which the Group obtained effective control of the aforementioned subsidiaries. Subsidiaries are excluded from the scope of consolidation as of the date on which control is yielded.

Transactions and balances with Group companies and unrealised gains or losses have been eliminated upon consolidation.

The subsidiaries' accounting policies have been adapted to Group accounting policies for like transactions and other events in similar circumstances.

The annual accounts or financial statements of the subsidiaries used in the consolidation process reference the same presentation date and the same period as those of the Parent Company.

Details of the subsidiaries and relevant information thereon are presented in Appendix I to the Notes on the consolidated financial statements.

(b) Joint Ventures

Joint ventures are understood as contractual agreements whereby two or more entities ("venturers") take part in entities (jointly controlled) or carry out operations or hold assets such that any strategic decision of a financial or operational nature that affects them requires the unanimous consent of all venturers.

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In the consolidated financial statements, joint ventures are measured using the equity method, which consists of incorporating the net asset value and goodwill, if any, of the investment held in the associate into the Consolidated Statement of Financial Position item, “Equity-accounted investees”. The net profit or loss for each period corresponding to the percentage of the investment in these companies is reflected in the Consolidated Statement of Comprehensive Income as “Share in profit (loss) for the period of equity-accounted investees”.

Details of the joint ventures and relevant information thereon are presented in Appendix I to the Notes on the consolidated financial statements.

(c) Business combinations

The Group applies the acquisition method for business combinations. The acquisition date is the date on which the Group obtains control of the acquiree. The consideration transferred is calculated as the sum of the acquisition-date fair values of the transferred assets, the liabilities incurred or assumed, and the equity instruments issued by the Group in exchange for control of the acquiree. Acquisition costs, such as professional fees, are not included in the cost of the business combination and are recognised in the Consolidated Statement of Comprehensive Income.

The contingent consideration, where applicable, is measured at the acquisition-date fair value. Any subsequent change to the fair value of the contingent consideration is recognised in the consolidated income statement, unless the change occurs within the one-year period established as the provisional accounting period, in which case it is reflected as a change in goodwill.

Goodwill is calculated as the difference between the sum of the consideration transferred, plus non-controlling interests, plus the fair value of any previously held investment in the acquiree, less the acquiree’s identifiable net assets.

Should the acquisition cost of identifiable net assets be below their fair value, the lesser amount shall be recognised in the Consolidated Statement of Comprehensive Income for the period.

(d) Homogenisation of items

The Parent Company’s valuation principles and standards have been applied to all companies of the consolidated Group, in order to present the different items in the consolidated financial statements in a standardised format. Therefore, in general, uniform valuation standards have been applied.

In 2022, the same date has been used for the closing date of the financial statements of all the companies included in the scope of consolidation to match that of the Parent Company.

(e) Scope of consolidation

The companies included in the consolidated Group and the consolidation method used at 31 December 2022 and 31 December 2021 are as follows:

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2022 Period

Company	Incorporation	Activity	% Shareholding	Consolidation method
Inmobiliaria Juan Bravo 3, S.L. <i>(i)</i>	On acquisition	Property development	50%	Stake
LE Logistic Alovera I y II, S.A.U.	Incorporation	Leasing of property	100%	Full consolidation
LE Logistic Alovera III y IV, S.L.U.	On acquisition	Leasing of property	100%	Full consolidation
LE Logistic Almussafes, S.L.U.	On acquisition	Leasing of property	100%	Full consolidation
LE Retail Hiper Ondara, S.L.U.	On acquisition	Leasing of property	100%	Full consolidation
LE Offices Joan Miró 21, S.L.U.	On acquisition	Leasing of property	100%	Full consolidation
LE Retail Vidanova Parc, S.L.U.	On acquisition	Leasing of property	100%	Full consolidation
LE Retail Galaria, S.L.U.	On acquisition	Leasing of property	100%	Full consolidation
LE Retail Villaverde, S.L.U.	Incorporation	Leasing of property	100%	Full consolidation
LE Retail Alisal, S.A.U.	Incorporation	Leasing of property	100%	Full consolidation
LE Retail As Termas, S.L.U.	On acquisition	Leasing of property	100%	Full consolidation
LE Offices Eloy Gonzalo 27, S.A.U.	On acquisition	Leasing of property	100%	Full consolidation
LE Retail Hiper Albacenter, S.A.U.	Incorporation	Leasing of property	100%	Full consolidation
LE Retail El Rosal, S.L.U.	On acquisition	Leasing of property	100%	Full consolidation
LE Retail Lagoh, S.L.U.	Incorporation	Leasing of property	100%	Full consolidation
LE Retail Sagunto II, S.L.U.	Incorporation	The acquisition and development of properties	100%	Full consolidation
LE Retail Vistahermosa, S.L.U.	Incorporation	Leasing of property	100%	Full consolidation
Lar España Inversión Logística IV, S.L.U.	Incorporation	The acquisition and development of properties	100%	Full consolidation
LE Retail Anec Blau, S.L.U.	Incorporation	Leasing of property	100%	Full consolidation
LE Retail Albacenter, S.L.U.	Incorporation	Leasing of property	100%	Full consolidation
LE Retail Txingudi, S.L.U.	Incorporation	Leasing of property	100%	Full consolidation
LE Retail Las Huertas, S.L.U.	Incorporation	Leasing of property	100%	Full consolidation
LE Offices Marcelo Spinola 42, S.L.U.	Incorporation	Leasing of property	100%	Full consolidation

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Company	Incorporation	Activity	% Shareholding	Consolidation method
LE Retail Gran Vía de Vigo, S.A.U.	On acquisition	Leasing of property	100%	Full consolidation
LE Retail Abadía, S.L.U.	On acquisition	Leasing of property	100%	Full consolidation
LE Retail Rivas, S.L.U.	On acquisition	Leasing of property	100%	Full consolidation
LE Retail Córdoba Sur, S.L.U.	On acquisition	The acquisition and development of properties	100%	Full consolidation

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2021 Period

Company	Incorporation	Activity	% Shareholding	Consolidation method
Inmobiliaria Juan Bravo 3, S.L. <i>(i)</i>	On acquisition	Property development	50%	Stake
LE Logistic Alovera I y II, S.A.U.	Incorporation	Leasing of property	100%	Full consolidation
LE Logistic Alovera III y IV, S.L.U.	On acquisition	Leasing of property	100%	Full consolidation
LE Logistic Almussafes, S.L.U.	On acquisition	Leasing of property	100%	Full consolidation
LE Retail Hiper Ondara, S.L.U.	On acquisition	Leasing of property	100%	Full consolidation
LE Offices Joan Miró 21, S.L.U.	On acquisition	Leasing of property	100%	Full consolidation
LE Retail Vidanova Parc, S.L.U.	On acquisition	Leasing of property	100%	Full consolidation
LE Retail Galaria, S.L.U.	On acquisition	Leasing of property	100%	Full consolidation
LE Retail Villaverde, S.L.U.	Incorporation	Leasing of property	100%	Full consolidation
LE Retail Alisal, S.A.U.	Incorporation	Leasing of property	100%	Full consolidation
LE Retail As Termas, S.L.U.	On acquisition	Leasing of property	100%	Full consolidation
LE Offices Eloy Gonzalo 27, S.A.U.	On acquisition	Leasing of property	100%	Full consolidation
LE Retail Hiper Albacenter, S.A.U.	Incorporation	Leasing of property	100%	Full consolidation
LE Retail El Rosal, S.L.U.	On acquisition	Leasing of property	100%	Full consolidation
LE Retail Lagoh, S.L.U.	Incorporation	Leasing of property	100%	Full consolidation
LE Retail Sagunto II, S.L.U.	Incorporation	The acquisition and development of properties for lease	100%	Full consolidation
LE Retail Vistahermosa, S.L.U.	Incorporation	Leasing of property	100%	Full consolidation
Lar España Inversión Logística IV, S.L.U.	Incorporation	The acquisition and development of properties for lease	100%	Full consolidation
LE Retail Anec Blau, S.L.U.	Incorporation	Leasing of property	100%	Full consolidation

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Company	Incorporation	Activity	% Shareholding	Consolidation method
LE Retail Albacenter, S.L.U.	Incorporation	Leasing of property	100%	Full consolidation
LE Retail Txingudi, S.L.U.	Incorporation	Leasing of property	100%	Full consolidation
LE Retail Las Huertas, S.L.U.	Incorporation	Leasing of property	100%	Full consolidation
LE Offices Marcelo Spínola 42, S.L.U.	Incorporation	Leasing of property	100%	Full consolidation
LE Retail Gran Vía de Vigo, S.A.U.	On acquisition	Leasing of property	100%	Full consolidation
LE Retail Abadía, S.L.U.	On acquisition	Leasing of property	100%	Full consolidation
LE Retail Hipermercados I, S.L.U. (*)	On acquisition	Leasing of property	100%	Full consolidation
LE Retail Hipermercados II, S.L.U. (*)	On acquisition	Leasing of property	100%	Full consolidation
LE Retail Hipermercados III, S.L.U. (*)	On acquisition	Leasing of property	100%	Full consolidation
LE Retail Rivas, S.L.U.	On acquisition	Leasing of property	100%	Full consolidation
LE Retail Córdoba Sur, S.L.U.	On acquisition	The acquisition and development of properties for lease	100%	Full consolidation

(i) Inmobiliaria Juan Bravo 3, S.L. is included in the consolidated financial statements using the equity method, in accordance with IFRS 11, because, as stipulated in the articles of association and shareholder agreements, it is jointly controlled by Lar España Real Estate SOCIMI, S.A. and LVS II LUX XIII, S.a.r.l.

** On 23 February 2021, 100% of the shares of LE Retail Hipermercados I, S.L.U., LE Retail Hipermercados II, S.L.U. and LE Retail Hipermercados III, S.L.U. were sold.*

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(f) Changes to the composition of the Group

In Note 4e and Appendix I of these consolidated financial statements, relevant information is provided regarding the Group companies that were fully consolidated and those that were included using the equity method.

There were no changes to the composition of the Group in the 2022 period. The following changes in the composition of the Group took place in 2021:

New exclusions from the scope of consolidation in 2021

On 23 February 2021 100% of the shares in the companies LE Retail Hipermercados I, S.L.U., LE Retail Hipermercados II, S.L.U. and LE Retail Hipermercados III, S.L.U. were sold to the company Igcel Investments, S.L. for the joint amount of EUR 59,577 thousand. After said sale these companies ceased to form part of the Group.

The impact on the Group's 2021 consolidated financial statements following the sale of these companies was a decrease in net assets of EUR 59,513 thousand which, after the consideration received of EUR 59,577 thousand and associated costs of EUR 558 thousand, generated a gain on the disposal of investment property of EUR 64 thousand in the Consolidated Statement of Comprehensive Income.

(5) ACCOUNTING PRINCIPLES

(a) Investment property and intangible assets

Investment property is property, including that which is under construction or being developed for future use as investment property, which is earmarked totally or partially to earn income or for capital appreciation or both, rather than for use in the production or supply of goods or services, for administrative purposes within the Group or for sale in the ordinary course of business.

Assets classified as investment property are in operation and occupied by various tenants. These properties are intended for lease to third parties. The Directors of the Parent Company, at the date these financial statements were prepared, do not consider the disposal of these assets in the upcoming year to be very likely and have therefore decided to maintain these assets in the Consolidated Statement of Financial Position as investment property, except those indicated in Note 9 of this report.

Investment property is presented at fair value at the reporting date and is not depreciated. Profits or losses derived from changes in the fair value of the investment property are recognised when they arise.

Execution and finance costs are capitalised during the period in which the works are carried out. When the asset enters into service it is recognised at fair value.

When determining the fair value of its investment property, the Group commissions independent appraisers to appraise all of its assets at least on 30 June and 31 December of each period. Buildings are appraised individually, taking into consideration each of the lease contracts in force at the appraisal date. Buildings with areas that have not been rented out are appraised on the basis of estimated future rent, minus a marketing period.

As a general rule, intangible assets are initially valued at their purchase price or cost of production. The value of these assets is subsequently reduced by the corresponding accumulated amortisation and, where appropriate, impairment losses. These assets are depreciated over their useful lives.

(b) Leases

(i) Classification of leases

The Group classifies leases as finance leases when substantially all the risks and rewards incidental to ownership of the leased asset are transferred to the tenant under the terms and conditions of the lease, otherwise they are classified as operating leases. The Group has not engaged in any finance lease transactions.

(ii) Operating leases

Lessor's accounting

Assets leased to third parties under operating lease contracts are presented according to their nature.

Operating lease income, net of incentives granted, is recognised as income on a straight-line basis over the lease term.

In relation to the rent concession agreements granted in the context of the COVID-19 pandemic, in the event such waivers comprise additional changes to the contract (as an extension of the duration thereof) the lease modification requirements in IFRS 16 have been considered applicable. Therefore, these waivers are recognised on a straight-line basis throughout the lease agreements, reducing gross income recorded under “Revenues” on the adjoined Consolidated Statement of Comprehensive Income.

Contingent lease payments are recognised as income when it is probable that they will be received, which is generally when the conditions agreed in the contract arise.

(c) Financial instruments

(i) Classification of financial instruments

Financial instruments are recognised when the Group becomes an obligated party to the agreement or legal business pursuant to the provisions of said contract. These financial instruments are classified at initial recognition as a financial asset, a financial liability or an equity instrument in accordance with the economic substance of the contractual arrangement and the definitions of a financial asset, a financial liability and an equity instrument in IAS 32 “Financial Instruments: Introduction”. The Group reclassifies financial assets when its business model for managing said assets changes. The Group does not reclassify financial liabilities.

At 31 December 2022, the Group mainly had the following financial assets and liabilities: security deposits, receivables, cash, financial debt, and payables. All financial assets and liabilities are measured at amortised cost.

Financial assets and liabilities measured at amortised cost.

The Group classifies loans and receivables, as well as financial liabilities (including trade and other payables) as financial assets and liabilities at amortised cost.

This item comprises non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They mainly comprise security deposits received from tenants and placed with public bodies, or bank deposits and accrued interest receivable on the deposits. These assets are classified as current unless they mature more than twelve months after the reporting date, in which case they are classified as non-current. Loans and receivables generated in exchange for cash deliveries or commercial transactions are included under “Financial assets with associates” and “Trade and other receivables” in the Consolidated Statement of Financial Position, and the security deposits and guarantees are shown under “Non-current financial assets” or “Other current financial assets”, according to when they mature.

These financial assets and liabilities at amortised cost are initially recognised by their fair value, with the addition or subtraction of any directly attributable transaction costs incurred, and they are subsequently measured at amortised cost, using the effective interest rate method.

(ii) Impairment and uncollectibility of financial assets

The Group recognises a value adjustment for expected credit losses for financial assets measured at amortised cost under profit and loss.

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To assess the value adjustment for receivables from leases, the Group uses the simplified approach covered in IFRS 9, pursuant to the terms specified at the end of this section. For the rest of financial assets, on each closing date the Group measures the value adjustment as equal to the credit losses expected to arise in the following twelve months, even when the non-payment risk thereof has not significantly increased.

Expected credit losses are the difference between contracted cash flows and expected cash flows, in terms of both amount and time.

If the financial asset is secured by collateral, impairment is determined based on the present value of the cash flows that could be generated from the foreclosure of the asset, less foreclosing and sale costs, discounted at the original effective interest rate. If the financial asset is not secured by collateral, the Group applies the same criteria when the foreclosure is considered probable.

The Group considers cash and cash equivalents to have low credit risk given the credit ratings of the credit institutions in which cash and security deposits are placed.

The Group calculates expected credit losses for trade debt over the lives of the financial assets based on aggregate data, as these assets exclusively comprise receivables from leases, and individual data. Expected credit losses are estimated based on all receivables that remain outstanding after 90 days, based on historical and projected information that is reasonably available.

After balances mature and are outstanding for more than 90 days, the non-payment risk of trade receivables is considered to have increased significantly, such that the balances held are impaired, less any security deposits, deposits or sureties received by virtue of the lease agreement.

(iii) *Derecognitions, modifications and cancellations of financial assets*

Financial assets are derecognised when the contractual rights to the cash flows from the financial asset expire or have been transferred and the Group has substantially transferred all the risks and benefits of ownership thereof.

(iv) *Derecognitions and modifications of financial liabilities*

The Group derecognises all or part of a financial liability when it either discharges the liability by paying the creditor or is legally released from primary responsibility for the liability, either by process of law or by the creditor.

The exchange of debt instruments between the Group and the counterparty or substantial modifications of initially recognised liabilities are accounted for as an extinguishment of the original financial liability and the recognition of a new financial liability, provided the instruments have substantially different terms.

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The Group considers the terms substantially different if the discounted present value of the cash flows under the new terms, including any fees paid net of any fees received and discounted using the original effective interest rate, is at least 10% different from the discounted present value of the remaining cash flows of the original financial liability.

If the exchange is accounted for as an extinguishment of the financial liability, any costs or fees incurred are recognised as part of the profits/(losses) on the extinguishment. If the exchange is not accounted for as an extinguishment, any costs or fees incurred adjust the carrying amount of the liability and are depreciated over the remaining term of the modified liability.

(v) Offsetting principles

A financial asset and a financial liability are offset only when the Group currently has the legally enforceable right to offset the recognised amounts and intends either to settle on a net basis or to realise the asset and settle the liability simultaneously.

(d) Valuation techniques and assumptions applicable to fair value measurement

Fair values of financial assets and liabilities are determined as follows:

The fair values of financial assets and liabilities with standard terms and conditions that are traded on active markets and cash are determined by referencing the prices listed on the market.

The fair value of other financial assets and liabilities (excluding derivative instruments) are determined according to the valuation models generally accepted on the cash flow discount basis using prices of observable market transactions and contributor quotes for similar instruments.

The financial instruments and other assets and liabilities measured subsequent to their initial recognition at fair value are classified under levels 1-3, based on the degree to which the fair value is observable.

- Level 1: listed price (unadjusted) on active markets for identical assets or liabilities.
- Level 2: observable inputs other than the listed prices used in Level 1 for assets or liabilities, directly (i.e., prices) or indirectly (i.e., derived from prices).
- Level 3: assets referencing measurement techniques, including inputs for assets or liabilities that are not based on observable market data (unobservable inputs).

At 31 December 2022 the Group has no financial assets and liabilities measured at fair value.

Additionally, Note 7 includes information regarding the determination of the fair value of investment property, pursuant to measurement techniques described in said note.

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(e) Treasury shares of the Parent Company

The Group's acquisition of equity instruments of the Parent Company is recognised separately at cost of acquisition in the Consolidated Statement of Financial Position as a reduction in net equity, irrespective of the reason for the purchase. Any gains or losses in transactions with own equity instruments are not recognised.

The subsequent depreciation of the equity instruments of the Parent Company entails a capital decrease equivalent to the par value of the shares. Any positive or negative difference between the purchase price and the par value of the shares is debited or credited to reserve accounts.

Transaction costs related to own equity instruments are accounted for as a reduction in net equity.

(f) Distributions to shareholders

Dividends are effective and recognised as decreased net equity when approved by the General Shareholders' Meeting.

The Parent Company files taxes under the special regime for SOCIMIs. Pursuant to Article 6 of Law 11/2009, of 26 October 2009, amended by Law 16/2012, of 27 December and Law 11/2021, of 9 July, SOCIMIs adopting the special tax regime are required to distribute profit for the period as dividends to shareholders after settling all corresponding trading obligations, as per the terms in Note 1. The dividend distribution must be agreed within six months after each period end and the dividend paid within one month from the date of the agreement.

(g) Cash and cash equivalents

Cash and cash equivalents include cash on hand and demand bank deposits in financial institutions. This category also includes other short-term, highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value. An investment qualifies as a cash equivalent when it has a maturity of less than three months from the date of acquisition.

(h) Employee benefits

Short-term employee benefits are employee benefits, other than termination benefits, for which the Group recognises the expected cost of profit-sharing or employee incentive plans when there is a present legal or constructive obligation as a result of past events and a reliable estimate can be made of the value of the obligation.

(i) Payments based on shares

The Group recognises, on one hand, goods and services received as an asset or an expense, according to the nature thereof, when same is received, and on the other, the corresponding liability if the transaction is settled with an amount that is based on the value of the equity instruments.

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(j) Provisions

In preparing the financial statements, the Parent Company's Directors differentiate between the following:

- (i) Provisions: balances payable covering present obligations arising from past events, the cancellation of which is likely to cause an outflow of resources but are uncertain as to amount and/or time of cancellation.
- (ii) Contingent liabilities: possible obligations that arise from past events and whose future existence depends on the occurrence or non-occurrence of one or more future events not under the control of the Company.

The consolidated financial statements include all the relevant provisions that are more likely than not to entail an obligation. Unless they are considered remote, contingent liabilities are not recognised in the consolidated financial statements, rather information on same is provided in the notes to the report.

Provisions are measured at the present value of the best possible estimate of the amount that will be required to settle or transfer the liability, taking into account the information available on the event and the consequences thereof; the adjustments that arise due to updating said provisions are recognised as financial expenses as they accrue.

The compensation to be received from a third party when an obligation is settled is recognised as an asset, provided it is certain that reimbursement will be received, unless part of the risk has been contractually externalised so that the Group is not liable. In this case, the compensation will be taken into consideration when estimating the amount of any relevant provisions.

(k) Recognition of income

Revenue from leases is recognised at the fair value of the consideration received or receivable therefrom.

Discounted and waived rent is recognised as decreased income by allocating the total amount of rent waived during the rent-free period or of the allowance on a straight-line basis over estimated length of the contract term. Specifically, rent concession agreements granted in the context of the COVID-19 pandemic, in the event such allowances comprise additional changes to the lease contract (as an extension of the duration thereof), the lease modification requirements in IFRS 16 are considered applicable and lease payments are recognised on a straight-line basis. In the event of changes in the estimated length of the contract term due to early lease contract termination or the sale of the property, the rent waiver or discount would be recognised in the last period prior to the contract termination or sale of the asset.

(l) Lease of investment property to third parties

The principal activity of the companies that form the Group mainly comprise the acquisition and lease of shopping centres and business parks. However, they may invest on a smaller scale in other assets for rent or for direct sale (commercial premises, office buildings, logistics bays, logistics centres and/or residential products). Group revenues originate from the lease of these investment properties to third parties.

Revenue derived from the lease of investment properties are recognised by taking into account the degree to which the provision has been completed at the reporting date when the outcome of the transaction can be reliably estimated. The Group companies recognise revenue from leases on a monthly basis in accordance with the terms and amounts agreed in the different agreements with their tenants. This revenue is recognised only when it can be measured reliably and it is probable that the economic benefits derived from the lease will be received.

When the outcome of the transaction involving the rendering of services cannot be estimated reliably, revenue is recognised only to the extent that the recognised expenses are recoverable.

Invoices issued to tenants include rebilled communal expenses (shared utility costs, services related to the management of the property, taxes, etc.). Said amount is reflected in accordance with the nature thereof and pursuant to the terms of paragraph B36 of IFRS 15, offsetting the expense for said items under “Other operating expenses” on the adjoined Consolidated Statement of Comprehensive Income, given that the Company is acting as an agent on behalf of its tenants, as it does not control the services supplied to the tenants.

The Group regularly assesses whether any service provision contracts are onerous and, where applicable, recognises the necessary provisions.

(m) Profit and loss from the disposal of investment property

Profits and losses resulting from the disposal of investment property are recognised based on the accrual criterion, i.e. when the actual flow of goods covered in the transaction occurs, regardless of when the financial or cash flow arising therefrom occurs. Said profits and losses are measured at the fair value of the consideration received, less any sales costs, as compared to the carrying amount of the delivered asset.

The recognition of revenue from sales takes place when the material risks and benefits inherent to owning said sold property asset have substantially been transferred to the buyer, where the daily management and effective control over said asset are not retained.

(n) Income tax

(i) General regime

The income tax expense or income includes the part related to the current income tax expense or tax income and the portion corresponding to the deferred tax expense or income.

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The current tax is the amount that the Group pays as a consequence of the fiscal settlements of the income tax corresponding to a period. Deductions and other tax relief applicable to payable taxes, excluding withholdings and payments on account, and tax loss carry-forwards applied in the current reporting period are accounted for as a reduction in current tax.

Deferred tax income or expenses corresponds to the recognition and cancellation of deferred tax assets and liabilities. These include temporary differences that are identified as those amounts that are expected to be payable or recoverable, arising from differences between the carrying amounts of assets and liabilities and their tax bases, and the tax loss carry forwards of compensation and credits for tax relief not fiscally applied. These amounts are recognised by applying the temporary difference or deduction corresponding to the tax rate at which they are expected to be recovered or settled.

The Group companies subject to the general corporate income tax regime are Inmobiliaria Juan Bravo 3, S.L. (included using the equity method), LE Offices Marcelo Spínola 42, S.L.U. and Lar España Inversión Logística IV, S.L.U.

(ii) Tax regime for SOCIMIs

The Parent Company and the subsidiaries (with the exception of Inmobiliaria Juan Bravo 3, S.L., LE Offices Marcelo Spínola 42, S.L. and LAR España Inversión Logística IV, S.L.) file tax returns under the special regime for SOCIMIs. This tax regime, following the amendment introduced by Law 16/2012, of 27 December and Law 11/2021 of 9 July, is based on paying a corporate income tax rate of 0%, provided certain requirements are met (Note 1).

Pursuant to Article 9 of Law 11/2009 of 26 October, amended by Law 16/2012 of 27 December and Law 11/2021 of 9 July, governing SOCIMIs, the entity shall be subject to a special tax rate of 19% on the total amount of dividends or shares in profits distributed among shareholders with an interest in the entity exceeding 5% when such dividends are tax-exempt or are taxed at a rate of less than 10% at the shareholders' seat of economic activity. Where applicable, this special tax must be paid by the SOCIMI within two months of the dividend distribution date. The Group has established a procedure ensuring that shareholders confirm their tax status and, where applicable, 19% of the amount of the dividend distributed to the shareholders that do not meet the aforementioned tax requirements is withheld.

In addition, Law 11/2021, of 9 July, on measures for preventing tax fraud, which transposed Directive (EU) 2016/1164, modified Article 9 of Law 11/2009, of 26 October, which regulates SOCIMIs. Likewise, the entity's rental revenue that is not taxed at the general corporate income tax rate and that is not covered by a reinvestment period will be subject to a special tax of 15% on any profits obtained in the year that are not subject to distribution. Where applicable, this special tax must be paid by the SOCIMI within two months of the accrual date.

(o) Segment reporting

An operating segment is a component of the Group that engages in business activities from which it may earn revenues and incur expenses, whose operating results are regularly reviewed by the Group's chief operating decision-maker in order to make decisions about resources to be allocated to the segment and to assess its performance and for which discrete financial information is available.

(p) Classification of assets and liabilities as current and non-current

The Group classifies assets and liabilities in the Consolidated Statement of Financial Position as current and non-current. To this end, assets and liabilities are classified as current if they meet the following criteria:

- Assets are classified as current when they are expected to be realised or are intended for sale or consumption in the Group's normal operating cycle, they are held primarily for the purpose of trading, they are expected to be realised within twelve months after the reporting date or are cash or a cash equivalent, unless the assets may not be exchanged or used to settle a liability for at least twelve months after the reporting date.
- Liabilities are classified as current when they are expected to be settled in the Group's normal operating cycle, they are held primarily for the purpose of trading, they are due to be settled within twelve months after the reporting date or the Group does not have an unconditional right to defer settlement of the liability for at least twelve months after the reporting date.

(q) Environmental information

The Group takes measures to prevent, reduce and repair any damage caused to the environment by its activities.

Expenses derived from environmental activities are recognised as operating expenses in the period in which they are incurred. However, due to its nature, the Group's activity does not have a significant impact on the environment.

(r) Statement of cash flows

The Statement of Cash Flows has been prepared using the indirect method and the following expressions and definitions:

- Cash flows: inflows and outflows of cash and cash equivalents, the latter being short-term, highly liquid investments not subject to significant risk of changes in value.
- Operating activities: the Group's usual activities and other activities that cannot be classified as investing or financing activities.
- Investing activities: the acquisition, sale or other disposal of long-term assets and other investments not included in cash and cash equivalents.

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- Financing activities: activities that result in changes in the size and composition of net assets and liabilities that are not part of operating activities.
- (s) Non-current assets held for sale and liabilities connected to non-current assets held for sale

The Group classifies a non-current asset or a disposal group, as well as directly connected liabilities, as being held for sale when a decision has been made to sell same and such sale is expected to happen within the next twelve months.

These assets or disposal groups are measured at their carrying amount or fair value after deducting the necessary sales costs, whichever is less, with the exception of the investment property that is accounted for in accordance with the fair value model of IAS 40.

Assets classified as non-current and held for sale are not depreciated, but at the date of each balance sheet the appropriate value adjustments are made so the carrying value does not exceed the fair value minus sales costs.

Revenues and expenses generated by non-current assets and disposal groups comprising elements held for sale that do not meet the requirements to be classified as discontinued operations are recognised in the Consolidated Statement of Comprehensive Income under the item that corresponds to the nature of said asset, disposal group or liability.

(6) SEGMENT REPORTING

(a) Operating segments

The Group's investment policy and operations focus on shopping centres and business parks (retail). Therefore, at 31 December 2022 and 2021, it has only one operating segment as this is the classification used to measure performance and that considered most relevant for evaluating the results of the segments compared to other groups that operate in the same line of business.

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(b) Geographical segments

Revenue per geographical segment is presented on the basis of the location of the assets.

The table below summarises, by geographical area, the revenue of each of the Group's assets:

	Thousands of euros	
	31 December 2022	
	Revenue	%
Andalusia	14,760	18.40
Basque Country	14,508	18.08
Community of Valencia	13,051	16.28
Galicia	12,808	15.96
Castile - La Mancha	8,610	10.73
Castile and León	7,269	9.06
Catalonia	5,826	7.26
Autonomous Community of Madrid	3,396	4.23
	<u>80,228</u>	<u>100.00</u>

	Thousands of euros	
	31 December 2021	
	Revenue	%
Andalusia	14,602	19.14
Basque Country	13,913	18.24
Galicia	12,308	16.14
Community of Valencia	12,576	16.49
Castile - La Mancha	7,747	10.16
Castile and León	6,305	8.27
Catalonia	4,884	6.40
Autonomous Community of Madrid	3,640	4.77
Balearic Islands	132	0.17
Cantabria	75	0.10
Navarre	58	0.08
La Rioja	31	0.04
	<u>76,271</u>	<u>100.00</u>

The Group carries out its activity entirely in Spain.

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(7) INVESTMENT PROPERTY

At 31 December 2022, investment property mainly comprises, taking into account those classified as Non-Current Assets Held for Sale, 15 shopping centres and business parks, 2 hypermarkets (Portal de la Marina and Albacenter) and 2 petrol stations, as well as the corresponding land on which they are located, owned by the Group, and which is held for rental income and therefore not occupied by the Group.

Investment property is presented at fair value.

The Group has recognised the following investment property at fair value at 31 December 2022 and 31 December 2021:

	Thousands of Euros	
	Investment property	
	31.12.2022	31.12.2021
Shopping centres and business parks	1,199,898	1,423,848
	1,199,898	1,423,848

The composition and movements that had occurred in the accounts included under the heading “Investment property” in the Group’s Consolidated Statement of Financial Position at 31 December 2022 and 2021 were as follows:

	Thousands of Euros	
	31.12.2022	31.12.2021
Balance at the beginning of the period	1,423,848	1,373,480
Additions for the period	16,775	8,533
Transfers of non-current assets held for sale (Note 5s and 9)	(273,300)	43,140
Changes in fair value	32,575	(1,305)
Balance at the end of the period	1,199,898	1,423,848
Fair value	1,199,898	1,423,848

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Additions and changes to the scope

2022 Period

		Thousands of Euros
Type of asset	Company	Registrations
Shopping Centre	Gran Vía de Vigo (a)	5,463
Shopping Centre	Megapark (a)	3,957
Business Park	Rivas (a)	1,633
Shopping Centre	Lagoh (a)	1,433
-	Improvements to other assets and fit-outs	4,289
		16,775

- (a) The amounts mainly correspond to renovations performed on the Gran Vía de Vigo, Megapark, Rivas and Lagoh property assets.
- (b) This amount refers to improvements and fit-outs effected in the period in the rest of the assets in the Group's portfolio.

2021 Period

		Thousands of Euros
Type of asset	Company	Registrations
Shopping Centre	Rivas (a)	1,791
Shopping Centre	Gran Vía de Vigo (a)	1,366
Business Park	Anec Blau (a)	1,057
Shopping Centre	Abadía (a)	819
-	Improvements to other assets and fit-outs	3,500
		8,533

- (a) The amounts mainly correspond to renovations performed on the Rivas, Gran Vía de Vigo, Anec Blau and Abadía property assets.
- (b) This amount refers to improvements and fit-outs effected in the period in the rest of the assets in the Group's portfolio.

Investment commitments pertaining to investment property totalled EUR 1,880 thousand at 31 December 2022 (EUR 8,150 thousand at 31 December 2021).

At 31 December 2022, the business parks and shopping centres owned by the Group companies LE Retail Vidanova Parc, S.L.U., LE Retail Vistahermosa, S.L.U., LE Retail Rivas, S.L.U., LE Retail Abadía, S.L.U. and LE Retail Sagunto II, S.L.U. have been classified as "Non-current assets held for sale" (Note 9).

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Following the approval of the business plan by the Board of Directors on 18 March 2021, the shopping centres owned by the Group companies LE Retail Las Huertas, S.L.U. and LE Retail Txingudi, S.L.U., which were recorded as "Non-current assets held for sale" at 31 December 2020, were reclassified to investment property, as their sale was not expected to take place in the short term.

Disclosures on the fair value of investment property

Details of the assets measured at fair value and the hierarchy in which they are classified are as follows:

	Thousands of Euros			
	2022 (*)			
	Total	Level 1	Level 2	Level 3
Recurrent fair value measurements				
<i>Investment property</i>				
Shopping centres and single-tenant commercial				
– Land	275,052	—	—	275,052
– Buildings	924,846	—	—	924,846
Total assets measured recurrently at fair value	1,199,898	—	—	1,199,898

(*) This does not include the land and buildings of the Vidanova Parc, Vistahermosa, Rivas and Abadía shopping centres and business parks or the Vidanova petrol station and plot of land, which are classified as held for sale at 31 December 2022, which amounts to EUR 50,525 thousand and EUR 222,777 thousand, respectively, being categorised as Level 3 in the fair value hierarchy.

	Thousands of Euros			
	2021			
	Total	Level 1	Level 2	Level 3
Recurrent fair value measurements				
<i>Investment property</i>				
Shopping centres and single-tenant commercial				
– Land	325,197	—	—	325,197
– Buildings	1,098,651	—	—	1,098,651
Total assets measured recurrently at fair value	1,423,848	—	—	1,423,848

No assets have been transferred between the different levels during the period.

At 31 December 2022 and 2021, details of the gross leasable area and occupancy rate by line of business are as follows:

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	Square metres			
	2022 (*)		2021	
	Gross leasable area	Occupancy	Gross leasable area	Occupancy
Shopping centres and single-tenant commercial properties	391,504	95.66%	551,326	96.11%

(*) Excluding the square metres of the Vidanova Parc, Vistahermosa, Rivas and Abadía business parks and shopping centres, which are classified as held for sale at 31 December 2022, which comprise 158,887 square metres and have an occupancy rate of 99%.

All investment properties that are rented or are expected to be rented under effective leases are classified as investment properties. In accordance with IAS 40, the fair value of the investment property has been determined by professionally accredited external independent appraisal companies with recent experience in the locations and categories of the properties being appraised. Independent appraisal companies determine the fair value of the Group's investment property portfolio every six months (June and December) and on a quarterly basis in the case of assets under construction or comprehensive renovations.

The appraisal is conducted in accordance with the Professional Standards published by The Royal Institution of Chartered Surveyors ("Red Book"), based in the United Kingdom.

The methodology used to calculate the market value of investment assets consists of updating 10 years' worth of revenue and expense projections for each asset, which will subsequently be updated on the date of the Statement of Financial Position using a market discount rate. The residual value at the end of year 11 is calculated applying a rate of return ("exit yield" or "cap rate") to the net revenue projections estimated for year 11. The market values thus obtained are analysed by calculating and analysing the yield capitalisation implicit in these values. The projections are aimed at reflecting the Group's best estimate, reviewed by the appraiser, of the future income and expenses of the real estate assets.

The appraisal companies that performed the valuations of the Group's investment property at 31 December 2022 and 2021 were Jones Lang Lasalle España and Cushman & Wakefield.

Fees paid by the Group to the appraisal companies for measurements in the 2022 and 2021 periods are as follows:

	Thousands of Euros	
	2022	2021
Appraisal services	67	60
	67	60

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Assumptions used in the measurements

In terms of calculating the fair value of investment property, including those classified as non-current assets held for sale (Note 9), the material unobservable input data used to measure the fair value correspond to rental revenue, the Exit Yield and the discount cash flow used in projections. Quantitative information on the material unobservable input data used to measure the fair value is shown below:

	2022		2021	
	Exit yield	Discount rate	Exit yield	Discount rate
Shopping centres and single-tenant commercial properties	5.65 - 8.00	7.65-12.86	5.45 - 8.50	7.03-10.30

In terms of rental revenue, the amounts per square metre used in the measurement for 2022 ranged from EUR 8.50 and EUR 19.8 per month (EUR 4.50 and EUR 21.60 per month in 2021), depending on the type of asset and the location. The revenue growth rates used in the projections are mainly based on the CPI.

Sensitivity analysis of the assumptions used

The effect on consolidated assets and the Consolidated Statement of Comprehensive Income of a one-quarter percentage point, one-half percentage point and one percentage point variation in the discount rate, revenue and Exit Yield with respect to investment property, including those classified as non-current assets held for sale, would be as follows:

Change in discount rate

	Thousands of Euros					
	31.12.2022					
	Assets			Consolidated Comprehensive Income		
	0.25%	0.50%	1%	0.25%	0.50%	1%
Discount rate increase	(21,556)	(46,764)	(92,476)	(21,556)	(46,764)	(92,476)
Discount rate decrease	24,976	49,889	101,683	24,976	49,889	101,683

	Thousands of Euros					
	31.12.2021					
	Assets			Consolidated Comprehensive Income		
	0.25%	0.50%	1%	0.25%	0.50%	1%
Discount rate increase	(21,466)	(46,240)	(94,111)	(21,466)	(46,240)	(94,111)
Discount rate decrease	29,842	56,407	111,434	29,842	56,407	111,434

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Change in revenue

	Thousands of Euros					
	31.12.2022					
	Assets			Consolidated Comprehensive Income		
	2.5%	5%	10%	2.5%	5%	10%
Revenue increase	21,279	41,713	83,279	21,279	41,713	83,279
Revenue decrease	(24,744)	(46,845)	(91,232)	(24,744)	(46,845)	(91,232)

	Thousands of Euros					
	31.12.2021					
	Assets			Consolidated Comprehensive Income		
	2.5%	5%	10%	2.5%	5%	10%
Revenue increase	17,559	31,289	58,930	17,559	31,289	58,930
Revenue decrease	(9,712)	(23,248)	(50,114)	(9,712)	(23,248)	(50,114)

Change in exit yield

	Thousands of Euros					
	31.12.2022					
	Assets			Consolidated Comprehensive Income		
	0.25%	0.50%	1%	0.25%	0.50%	1%
Exit yield increase	(29,915)	(57,917)	(108,489)	(29,915)	(57,917)	(108,489)
Exit yield decrease	32,151	69,218	151,198	32,151	69,218	151,198

	Thousands of Euros					
	31.12.2021					
	Assets			Consolidated Comprehensive Income		
	0.25%	0.50%	1%	0.25%	0.50%	1%
Exit yield increase	(28,381)	(58,151)	(111,259)	(28,381)	(58,151)	(111,259)
Exit yield decrease	39,002	77,341	165,688	39,002	77,341	165,688

The details of “Changes in fair value of investment property” in the Consolidated Statement of Comprehensive Income at 31 December 2022 and 31 December 2021 are as follows:

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	2022		2021	
	Thousands of Euros		Thousands of Euros	
	Investment property	Non-current assets held	Investment property	Non-current assets held
Shopping centres and single-tenant commercial properties	32,575	—	(1,305)	—
	32,575	—	(1,305)	—

*As described in Note 9, the assets were reclassified to Non-current assets held for sale at year-end, having been previously re-measured.

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(8) OPERATING LEASES - LESSOR

At 31 December 2022, the Group has the shopping centres and single-tenant commercial properties leased to third parties under operating leases.

The future minimum lease payments under non-cancellable operating leases, without taking into account possible discounts that may be granted, taking into account those assets classified as Non-current assets held for sale (Note 9), are as follows:

	Thousands of Euros	
	31.12.2022	31.12.2021
	Minimum rent collections	Minimum rent collections
Year 1	84,046	82,465
Year 2	63,522	60,873
Year 3	42,466	44,432
Year 4	29,665	30,654
Year 5	20,944	21,362
Over five years	113,499	100,542
	354,142	340,328

The majority of lease contracts between the Group and its customers stipulate a fixed rent and, where applicable, a variable rent based on the performance of the tenants' activity. Specifically, contracts that include floating rent fall into the following categories:

- Agreements with a fixed rate per m² (minimum guaranteed rent) and a floating rate (floating rent) calculated as a percentage of the sales made by the tenants in the relevant commercial premise or of the receipts from various premises (in the case of cinemas, for example). In these contracts, if the result of applying the percentage arranged in the contract to the tenant's total annual sales (or monthly in certain cases) is greater than the minimum guaranteed rent, the difference is invoiced to the tenant.
- Agreements that exclusively establish a floating amount as the rental payment, where this floating amount is determined by applying the percentage stipulated in the agreement to the tenant's sales at the relevant commercial premise.

Below are the details of the Group's revenue from leases in 2022 and 2021, differentiating between the fixed rent proceeds and the floating rent proceeds:

	Thousands of Euros	
	31.12.2022	31.12.2021
Revenue from floating rent	7,407	6,947
Revenue from fixed rent	72,821	69,324
Total revenue	80,228	76,271

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The ten tenants that contributed the most rental revenue in 2022 and 2021, as well as the main characteristics of each, are as follows:

2022 Period

Position	Trade name	Project	% of total rental	% of total accumulated rental	Maturity *	Sector
1	Inditex Group	Anec Blau/Albacenter/El Rosal/As Termas/Lagoh /Gran Vía de Vigo/Portal de la Marina	9.08 %	9.08 %	2025-2035	Textile/Fashion
2	Carrefour	El Rosal/Gran Vía de Vigo/Hiper Portal de la Marina	4.17 %	13.25 %	2042-2060	Distribution/Hypermarket
3	Mediamarkt	Megapark/Parque Abadía/Vistahermosa/As Termas/Rivas/ Lagoh	4.07 %	17.32 %	2029-2044	Technology
4	Leroy Merlin	VidaNova Parc/Vistahermosa/As Termas	3.21 %	20.53 %	2041-2058	DIY
5	Decathlon	Megapark/Abadía/VidaNova Parc	2.48 %	23.01 %	2036-2043	Distribution
6	Cortefiel Group/Tendam	Abacenter/Anec Blau/ As Termas/ Abadía / Rosal /Txingudi / Megapark / VidaNova Parc / Portal de la Marina/ Lagoh	2.24 %	25.25 %	2022-2032	Textile/Fashion
7	Conforama	Megapark/Rivas/Vidanova Parc	2.23 %	27.48 %	2035-2038	Textile/Fashion
8	Mercadona	Anec Blau/Hiper Albacenter/Megapark/Lagoh	2.09 %	29.57 %	2040-2049	Distribution/Hypermarket
9	El Corte Inglés	Lagoh/Parque Abadía/ Gran Vía de Vigo/ Megapark/ As Termas/ Rivas	2.03 %	31.60 %	2025-2039	Textile/Fashion
10	Alcampo	Abadía/Vistahermosa	1.80 %	33.40 %	2055-2061	Distribution/Hypermarket

* The information above references the contracts that were in force during the 2022 period, where the effect of revenue linearisation was not taken into account. Furthermore, the expiry of contracts refers to the final date of the contract, although the contract may have the option for early termination.

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2021 Period

Position	Trade name	Project	% of total rental	% of total accumulated rental	Maturity *	Sector
1	Inditex Group	Anec Blau/Albacenter/El Rosal/As Termas/Lagoh /Gran Vía de Vigo/Portal de la Marina	9.35 %	9.35 %	2025-2035	Textile/Fashion
2	Carrefour	El Rosal/Gran Vía de Vigo/Hiper Portal de la Marina	4.58 %	13.93 %	2042-2060	Distribution/Hypermarket
3	Mediamarkt	Megapark/Parque Abadía/Vistahermosa/As Termas/Rivas/ Lagoh	4.21 %	18.14 %	2030-2044	Technology
4	Leroy Merlin	VidaNova Parc/Vistahermosa/As Termas	3.06 %	21.20 %	2041-2058	DIY
5	Decathlon	Megapark/Abadía/VidaNova Parc	2.69 %	23.89 %	2036-2043	Distribution
6	Cortefiel Group/Tendam	Abacenter/Anec Blau/ As Termas/ Abadía / Rosal /Txingudi / Megapark / VidaNova Parc / Portal de la Marina/ Lagoh	2.63 %	26.52 %	2022-2032	Textile/Fashion
7	Conforama	Megapark/Rivas/Vidanova Parc	2.34 %	28.86 %	2023-2038	Textile/Fashion
8	Mercadona	Anec Blau/Hiper Albacenter/Megapark/Lagoh	2.25 %	31.11 %	2040-2049	Distribution/Hypermarket
9	El Corte Inglés	Lagoh/Parque Abadía/ Gran Vía de Vigo/ Megapark/ As Termas/ Rivas	2.14 %	33.25 %	2025-2039	Textile/Fashion
10	C&A	Parque Abadía/Gran Vía de Vigo /As Termas/Portal de la Marina/ Vidanova Parc	2.11 %	35.36 %	2023-2038	Textile/Fashion

* The information above references the contracts that were in force during the 2021 period, where the effect of revenue linearisation was not taken into account. Furthermore, the expiry of contracts refers to the final date of the contract, although the contract may have the option for early termination.

(9) NON-CURRENT ASSETS HELD FOR SALE AND LIABILITIES CONNECTED TO ASSETS HELD FOR SALE

As established in International Financial Reporting Standard 5 – Non-current Assets Held for Sale and Discontinued Operations, those assets in the process of being divested with possible sale plans were reclassified. The assets and liabilities of the Group companies LE Retail Vidanova Parc, S.L.U., LE Retail Vistahermosa, S.L.U., LE Retail Rivas, S.L.U., LE Retail Abadía, S.L.U. and LE Retail Sagunto II, S.L.U. are specifically in this situation.

In accordance with IAS 40 and the exception applicable under IFRS 5, investment property classified as non-current assets held for sale was carried at fair value. The assumptions used in the measurement are broken down, along with the other investment property, in Note 7 above.

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At 31 December 2022, the Group presents the assets and liabilities of the companies LE Retail Vidanova Parc, S.L.U., LE Retail Vistahermosa, S.L.U., LE Retail Rivas, S.L.U., LE Retail Abadía, S.L.U. and LE Retail Sagunto II, S.L.U. as non-current assets held for sale, LE Retail Abadía, S.L.U. and LE Retail Sagunto II, S.L.U., owners of four retail parks, a shopping centre, a plot of land and a petrol station, as these companies are possibly expected to be sold in the short term at the end of 2022.

The details of the assets and liabilities classified as held for sale at 31 December 2022 are as follows:

	Total
Non-current assets held for sale	287,964
Intangible fixed assets	1
Investment property	273,300
Non-current financial assets	2,982
Trade and other receivables	1,263
Other current assets (Note 10a)	4,097
Cash and cash equivalents	6,321
Liabilities connected to non-current assets held for sale	(5,738)
Other financial liabilities	(3,531)
Trade payables	(2,207)
Non-current assets held for sale	282,226

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(10) FINANCIAL ASSETS BY CATEGORY

(a) Classification of financial assets by category

	Thousands of Euros			
	2022		2021	
	Non-current Carrying amount	Current Carrying amount	Non-current Carrying amount	Current Carrying amount
Non-current financial assets	11,868	—	14,422	—
Other financial assets	—	3	—	3,944
Operating lease receivables - invoices awaiting formalisation (Note 11)	—	2,132	—	2,026
Operating lease receivables - invoices issued (Note 11)	—	2,112	—	12,417
Operating lease receivables - revenue linearisation	5,615	2,110	11,586	5,460
Advances to suppliers	—	—	—	12
Public entities, other (Note 20)	—	5,390	—	5,537
Total	17,483	11,747	26,008	29,396

“Non-current financial assets” mainly comprises the security deposits and guarantees received from the tenants of the investment property mentioned in Note 7, which the Group has deposited with the corresponding public bodies. The decrease in this line item relates mainly to the transfer of guarantees linked to companies classified as non-current assets held for sale (Note 9).

At 31 December 2022 and 2021, "Other receivables from public authorities" mainly includes value added tax receivable related to investments in the Group's real estate assets. In addition, at 31 December 2021, this item included EUR 2,317 thousand corresponding to the amount paid by LE Logistic Alovera I y II, S.A.U. in relation to a tax assessment signed in disagreement regarding Capital Transfer Tax and Stamp Duty on the acquisition in 2014 of logistics warehouses owned by the company. On 15 September 2022, after the appeals filed by the Company were upheld, the aforementioned amount was collected.

The item "Operating lease receivables - invoices issued" mainly includes rents accrued and invoiced during the year to tenants, most of which are still pending collection, net of impairment adjustments (Note 11a).

At 31 December 2022 the line item “Operating lease receivables - pending” in the table above mainly includes income from floating rent yet to be invoiced to tenants.

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In addition, at 31 December 2022 the line item “Operating lease receivables - revenue linearisation” includes the amount pending allocation to profits and losses for waivers and/or discounts granted to certain tenants and that pursuant to the financial information framework applicable to the Group are allocated on a straight-line basis to the Consolidated Statement of Comprehensive Income between the date of the agreement and the minimum remaining contractual duration of each lease agreement. Of said amount, EUR 3,877 thousand, current and non-current, correspond to discounts granted because of the pandemic (EUR 10,421 thousand at 31 December 2021), while the remaining balance mainly comprises waivers, step rents and fit-outs granted on signing new lease contracts.

The amount recorded under "Other financial assets", which at 31 December 2021 mainly included a deposit made in February 2021 by LE Retail Vistahermosa, S.L.U. as security for a guarantee of EUR 3,957 thousand provided to the Valencian Tax Agency in connection with an ongoing tax proceeding (Note 20). This deposit is recorded at 31 December 2022 in Non-current assets held for sale (Note 9).

For financial assets recorded at cost or amortised cost under the above line items or under Non-current assets held for sale, other than those arising from the linearisation of revenue which due to their nature have a fair value of zero, the carrying amount does not differ significantly from their fair value.

(b) Classification of financial assets by maturity

The classification of financial assets by maturity is as follows:

	2022			Total
	Thousands of Euros			
	Less than 1 year	1 to 5 years	More than 5 years	
Non-current financial assets	—	—	11,868	11,868
Other financial assets	3	—	—	3
Operating lease receivables - invoices awaiting formalisation	2,132	—	—	2,132
Operating lease receivables - invoices issued	2,112	—	—	2,112
Operating lease receivables - revenue linearisation	2,110	3,877	1,738	7,725
Public entities, other (Note 20)	5,390	—	—	5,390
	<u>11,747</u>	<u>3,877</u>	<u>13,606</u>	<u>29,230</u>

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	2021			
	Thousands of Euros			
	Less than 1 year	1 to 5 years	More than 5 years	Total
Non-current financial assets	—	—	14,422	14,422
Other financial assets	3,944	—	—	3,944
Operating lease receivables - invoices awaiting formalisation	2,026	—	—	2,026
Operating lease receivables - invoices issued	12,417	—	—	12,417
Operating lease receivables - revenue linearisation	5,460	7,261	4,325	17,046
Advances to suppliers	12	—	—	12
Public entities, other (Note 20)	5,537	—	—	5,537
	29,396	7,261	18,747	55,404

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(11) TRADE AND OTHER RECEIVABLES

Details of “trade and other receivables” at 31 December 2022 and 2021 are as follows:

	Thousands of Euros		Thousands of Euros	
	2022		2021	
	Current	Non-current	Current	Non-current
Operating lease receivables - invoices issued	6,847	—	17,237	—
Operating lease receivables - invoices awaiting formalisation	2,132	—	2,026	—
Operating lease receivables - revenue linearisation	2,110	5,615	5,460	11,586
Advances to suppliers	—	—	12	—
Public entities, other (Notes 10 and 20)	5,390	—	5,537	—
Less impairment allowances	(4,735)	—	(4,820)	—
Total	11,744	5,615	25,452	11,586

In the context of the COVID-19 crisis described in Note 2g of this consolidated report, after the shopping centres opened, during 2020 and 2021, the Group entered into negotiations with almost all the tenants, reaching agreements on rent discounts and/or deferral of lease payments in exchange for an increase in the terms of the break option time frames and maturities of the lease contracts. During 2022 there was a significant drop in the amounts receivable and, at 31 December 2022, net receivables for lease invoices issued, including the balance classified as held for sale, amount to EUR 2,442 thousand (EUR 12,417 thousand at 31 December 2021).

“Operating lease receivables - invoices issued” at 31 December 2021 included a receivable from the Parent Company amounting to EUR 4,217 thousand for a VAT balance on the invoices issued and available for offset by the Group’s subsidiaries.

In this sense, at 31 December 2022 the Group performed an individual study on each debtor, analysing their situation and recording a total impairment for the amount of EUR 4,735 thousand (EUR 4,820 thousand at 31 December 2021). This impairment corresponds to the receivables from those tenants whose debt is considered unlikely to be recovered by Group management, after subtracting the amount of any security deposits, additional guarantees and sureties.

(a) Impairment

Movement in impairment and uncollectibility measurement allowances for amounts payable to the Group by tenants is as follows:

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	Thousands of Euros
	2022
Balance at 31 December 2021	4,820
Impairment provisions (Note 23)	3,488
Reversals of impairment loss (Note 23)	(2,846)
Transfers to non-current assets held for sale (Note 9)	(728)
Balance at 31 December 2022	4,734

The provisions and impairment reversals regarding commercial transactions are recorded under “Other operating expenses” on the adjoined Consolidated Statement of Comprehensive Income (Note 23).

In addition, irrecoverable credits of EUR 1,249 thousand (EUR 1,315 thousand in 2021) were recognised in 2022, also recognised under "Other operating expenses" in the accompanying consolidated statement of comprehensive income (note 23).

(12) CASH AND CASH EQUIVALENTS

Details of cash and cash equivalents at 31 December 2022 and 2021 are as follows:

	Thousands of Euros	
	2022	2021
Banks	197,141	313,199
Total	197,141	313,199

At 31 December 2022, this balance includes EUR 170,165 thousand relating to deposits with immediate availability and maturity of less than 3 months, arranged and managed by Credit Suisse and Credite Agricole. During the period 2022 a financial income of EUR 575 thousand has been recorded in respect of the interest accrued on the deposits (Note 24).

This balance includes the amounts invested in the investment funds the Parent Company has contracted that are managed by Banco Santander and BBVA for a total amount of EUR 209,598 thousand. The availability of these funds is immediate and the investment therein comprises the remaining cash the Group has to cover its short-term payment commitments. It should be noted that these amounts were recorded at fair value through profit or loss, belonging to hierarchy level I, with the Company having recorded a change in value amounting to EUR 4,336 thousand, recorded under the heading "Change in fair value of financial instruments" in the Consolidated Statement of Comprehensive Income, as a result of the instability caused by the war in Ukraine described in note 2h.

In addition, at 31 December 2022 and 31 December 2021 the amount of cash and cash equivalents held by the Group is unrestricted.

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(13) NET EQUITY

(a) Capital

At 31 December 2022 the share capital of Lar España Real Estate SOCIMI, S.A. amounts to EUR 167,386 thousand (EUR 167,386 thousand at 31 December 2021) represented by 83,692,969 registered shares (83,692,969 registered shares at 31 December 2021), represented through book entries, with a par value of EUR 2 each, subscribed and fully paid, all granting the same rights.

On 18 November 2021, pursuant to the Board of Directors' resolution of 11 November 2021, the Parent Company reduced capital by EUR 7,881 thousand, corresponding to 3,940,761 shares of EUR 2 par value each and representing 4.5% of share capital. The capital decrease was charged against unrestricted reserves by appropriating to a restricted capital redemption reserve EUR 7,881 thousand, an amount equal to the par value of the redeemed shares. The shares were paid through the use of treasury shares, the value of which at the time of the capital decrease totalled EUR 20,763 thousand.

All of the shares of the company Lar España Real Estate SOCIMI, S.A. are quoted on the Madrid, Barcelona, Bilbao and Valencia stock exchanges.

The quoted price at 31 December 2022 was EUR 4.23 per share, and the average price per share in the 2022 period was EUR 4.74 (in the 2021 period, the average price per share was EUR 5.12 and the quoted price was EUR 5.17 per share).

The breakdown of the Parent Company's main shareholders at 31 December 2022 and 31 December 2021 is as follows:

	%	
	2022	2021
Castellana Properties SOCIMI, S.A.	25.5 %	—
LVS II Lux XII S.a.r.l.	—	21.7 %
Grupo Lar Inversiones Inmobiliarias, S.A.	10.0 %	11.4 %
Adamsville, S.L.	5.2 %	5.2 %
Brandes Investment Partners, L.P.	5.0 %	5.0 %
Santa Lucía S.A. Cía de Seguros	5.0 %	5.2 %
Blackrock Inc.	3.7 %	3.7 %
Utah State Retirement Systems	3.1 %	—
Other shareholders with an interest of less than 3%	42.5 %	47.8 %
Total	<u>100.0 %</u>	<u>100.0 %</u>

On 28 January 2022, Castellana Properties SOCIMI, S.A. purchased 15,157,459 shares in LVS II Lux XII S.a.r.l. (21.7% of the share capital). In addition, in September 2022 Castellana Properties SOCIMI, S.A. increased its stake to 25.5%.

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(b) Issue premium

The Revised Spanish Companies Act expressly provides for the use of the issue premium to increase share capital and does not stipulate any specific restrictions as to its use, provided that the Company's equity does not fall below its share capital as a result of any distribution.

On 27 April 2022, the distribution of dividends from the 2021 period against the issue premium was approved for the amount of EUR 13,266 thousand, taking into account the shares issued (Note 13.e).

At 31 December 2022, the Group's share premium amounted to EUR 452,924 thousand (EUR 466,176 thousand at 31 December 2020).

(c) Other reserves

The breakdown of this line item as at 31 December 2022 and 2021 is as follows:

	Thousands of Euros	
	31.12.2022	31.12.2021
Legal reserve	20,871	19,011
Capital redemption reserve	23,384	23,384
Other Parent Company reserves	(63,913)	(63,735)
Reserves in consolidated companies	225,191	218,003
Other shareholder contributions	240	240
Total	205,773	196,903

Reserve movements that took place during the 2022 and 2021 periods were as follows:

	Thousands of Euros		
	2022		
	Parent Company reserves	Reserves in consolidated companies	Total Reserves
Opening balance	(21,100)	218,003	196,903
Profit for 2021	18,594	7,188	25,782
Distribution of Dividends for the period	(16,713)	—	(16,713)
Result from treasury shares	(199)	—	(199)
Closing balance	(19,418)	225,191	205,773

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	Thousands of Euros		
	2021		
	Parent Company reserves	Reserves in consolidated companies	Total Reserves
Opening balance	(10,878)	291,883	281,005
Profit for 2020	20,212	(73,880)	(53,668)
Distribution of Dividends for the period	(17,504)	—	(17,504)
Capital decrease	(12,882)	—	(12,882)
Result from treasury shares	(46)	—	(46)
Other operations	(2)	—	(2)
Closing balance	(21,100)	218,003	196,903

(i) Legal reserve

The legal reserve is to be provided for in compliance with Article 274 of the Spanish Companies Act, which requires that companies transfer 10% of profits for the period to a legal reserve until this reserve reaches an amount equal to 20% of the share capital.

The legal reserve is not distributable to shareholders and if it is used to offset loss, in the event that no other reserves are available, the reserve must be replenished with future profits.

At 31 December 2022 the Parent Company's legal reserve amounted to EUR 20,871 thousand (31 December 2021: EUR 19,011 thousand). Therefore, the legal reserve at 31 December 2022 is not fully provided for.

Pursuant to Law 11/2009 which governs SOCIMIs, the legal reserve of companies that have opted to avail themselves of the special tax regime provided for by this law may not exceed 20% of their share capital. The articles of association of these companies may not stipulate any restricted reserve other than the legal reserve.

(ii) Capital redemption reserve

This reserve includes the nominal value of the treasury shares redeemed in the capital decreases carried out on 18 November 2021, 20 December 2019, 10 June 2019 and 28 December 2018, totalling EUR 23,384 thousand. The provision and availability of this reserve shall be held to the same requirements demanded for the capital decrease, in line with the provisions of Article 335 c) of the Spanish Companies Act, the revised text of which was approved by Royal Legislative Decree 1/2010 of 2 July (the "Spanish Companies Act").

(d) Valuation adjustments

This line item in the Consolidated Statement of Financial Position included the amount of changes to the value of financial derivatives designated as cash flow hedging instruments. Movements in this line item, in thousands of Euros, are as follows:

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	Thousands of Euros	
	2022	2021
Opening balance	—	(1,610)
Changes in fair value of hedges in the period recognised directly in net equity	—	223
Other amounts transferred to the Income Statement	—	1,387
Closing balance	—	—

In 2021 all of the financial derivatives the Group had contracted with credit institutions were cancelled.

(e) Treasury shares

At 31 December 2022, the Company has treasury shares with an acquisition cost of EUR 250 (EUR 860 thousand at 31 December 2021).

Movement during the 2022 and 2021 periods was as follows:

2022 Period

	Number of shares	Thousands of Euros
31 December 2021	130,970	860
Registrations	464,516	2,219
Derecognitions	(538,772)	(2,829)
	56,714	250

2021 Period

	Number of shares	Thousands of Euros
31 December 2020	3,074,672	16,474
Registrations	1,064,394	5,543
Derecognitions	(4,008,096)	(21,157)
	130,970	860

The average selling price of treasury shares in 2022 was EUR 4.80 per share (EUR 5.13 in 2021). Furthermore, losses for the period ended 31 December 2022 amounted to EUR 199 thousand (EUR 46 thousand in losses at 31 December 2021) and were recognised under “Other reserves” on the Consolidated Statement of Financial Position.

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On 14 January 2020, a new share buy-back programme was formalised between Lar España and its liquidity provider, aimed at a maximum of 4,500,000 shares, representing 5% of share capital, which may be acquired at a price no greater than (a) the price of the last arm's length transaction or (b) the highest arm's length offer at that time in the business centre where the purchase is made. The maximum duration of this programme was initially until 14 October 2020 and was subsequently extended to 14 October 2021.

On 5 February 2014, the Sole Shareholder of the Parent Company authorised the Board of Directors to purchase shares of the Parent Company, up to a maximum of 10% of the share capital. In this regard, the Parent company has a liquidity agreement formalised with a financial intermediary pursuant to the terms of Circular 3/2007, of 19 December by the Spanish Securities Market Commission on liquidity agreements for the purposes of accepting same as a market practice and other applicable regulations.

(f) Dividends paid and issue premiums returned

On 27 April 2022, the General Shareholders' Meeting of the Company approved the distribution of a dividend of EUR 30,000 thousand, at EUR 0.36 per share (taking into account all the shares issued), with EUR 16,734 thousand being charged against profit and loss for the 2021 period and EUR 13,266 thousand against the share premium (Note 13b). Said dividend was paid on 27 May 2022. The amount distributed totalled EUR 29,965 thousand (EUR 16,713 thousand being charged against profit and loss for the 2021 period and EUR 13,252 thousand against the share premium), once the amount corresponding to treasury shares had been deducted, as this is not taken from the Company's net equity, taking into consideration the approved amount per share and the shares in circulation at the time of the approval by the General Shareholders' Meeting.

(14) EARNINGS PER SHARE

(i) Basic

Basic earnings per share are calculated by dividing the profit/(loss) for the period attributable to the ordinary shareholders of the Parent Company by the weighted average number of ordinary shares in circulation during the period, excluding treasury shares.

Details of the calculation of the earnings per share are as follows:

	<u>31.12.2022</u>	<u>31.12.2021</u>
Profit/(loss) for the period attributable to net equity instrument holders of the Parent Company (in thousands of Euros)	72,921	25,782
Weighted average number of ordinary shares in circulation (number of shares)	<u>83,588,177</u>	<u>84,189,058</u>
Basic earnings per share (in Euros)	<u>0.87</u>	<u>0.31</u>

The average number of ordinary shares in circulation is determined as follows:

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	31.12.2022	31.12.2021
Ordinary shares at the beginning of the year	83,692,969	87,633,730
Share capital increase (weighted effect)	—	—
Share capital decrease (weighted effect)	—	(172,745)
Average effect of treasury shares	(104,792)	(3,271,927)
Weighted average number of ordinary shares in circulation at 31 December (in securities)	83,588,177	84,189,058

(ii) Diluted

Diluted earnings per share are calculated by adjusting profit for the period attributable to equity holders of the Parent Company and the weighted average number of ordinary shares in circulation to the effect of all dilutive potential ordinary shares; that is, as if all potential ordinary shares treated as dilutive had been converted. The Parent Company does not have different classes of ordinary shares that are potentially dilutive.

As indicated in Note 27, at 31 December 2021, the Parent Company had an agreement with the manager, the Investment Manager Agreement, for which a variable fee ("Performance Fee") was accrued. The amount of this floating remuneration will be settled, as so decided by the Parent Company, in cash (which will subsequently be used by the manager to subscribe for the shares issued) or in treasury shares. Every year in which the fee has been accrued the Parent has chosen a cash payment. In accordance with paragraphs 46 and 47A of IAS 33 and taking into account that the manager will have provided its complete service, all the potential ordinary shares that the Parent Company would deliver to the manager have been considered diluted.

However, following the renewal of this agreement on the terms described in Note 27 for the current year, the obligation to repay the amounts paid in a subsequent capital increase is eliminated, thereby eliminating the potential dilutive effect of this agreement.

Details of the calculation of diluted earnings per share are as follows (in Euros):

	31.12.2022	31.12.2021
Profit after tax	72,921,184	25,781,582
Weighted shares in circulation	83,588,119	84,189,058
Potential ordinary shares	—	19,628
Diluted earnings per share	0.87	0.31

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(15) FINANCIAL LIABILITIES BY CATEGORIES

(a) Classification of financial liabilities by categories

The classification of financial liabilities by category at 31 December 2022 and at 31 December 2021 is as follows:

	Thousands of Euros	
	2022	
	Non-current	Current
	Carrying amount (*)	Carrying amount (*)
Carried at amortised cost:		
Financial liabilities from issue of bonds and other marketable securities	694,434	3,985
Bank borrowings	69,936	185
Other financial liabilities (Note 17)	17,480	12
Trade and other payables:		
Trade payables and remuneration payable (Note 18)	—	9,152
Public entities, other payables (Note 20a)	—	3,024
Total financial liabilities	781,850	16,358

(*) *Liabilities connected to non-current assets held for sale are not included.*

	Thousands of Euros	
	2021	
	Non-current	Current
	Carrying amount	Carrying amount
Carried at amortised cost:		
Financial liabilities from issue of bonds and other marketable securities	693,647	129,702
Bank borrowings	69,921	185
Other financial liabilities	20,716	—
Trade and other payables:		
Trade payables and remuneration payable (Note 18)	—	9,136
Public entities, other payables (Note 20a)	—	3,410
Total financial liabilities	784,284	142,433

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At 31 December 2022 the fair value of the bonds is equal to their quoted price. The bonds issued in July 2021, which have a face value of EUR 400 million, are trading at 80.48% of their face value (101.89% at 31 December 2021) and the bonds issued in November 2021, which have a face value of EUR 300 million, are trading at 70.33% of their face value 100.60% at 31 December 2021). The fair value of the remaining financial liabilities does not differ significantly from their fair value.

At 31 December 2021, the carrying amounts of the remaining financial liabilities recorded at amortised cost did not differ significantly from the fair value.

(b) Classification of financial liabilities by maturity

Details by maturity of financial liabilities at 31 December 2022 and 31 December 2021 are as follows:

	Thousands of Euros						Total
	2022						
	2023	2024	2025	2026	2027 and remaining	Undetermined	
Financial liabilities from issue of bonds (a)	3,985	—	—	400,000	300,000	—	703,985
Bank borrowings (a)	185	—	—	24,500	45,500	—	70,185
Other financial liabilities	12	—	—	—	—	17,480	17,492
Trade and other payables	12,176	—	—	—	—	—	12,176
Total	16,358	—	—	424,500	345,500	17,480	803,838

	Thousands of Euros						Total
	2021						
	2022	2023	2024	2025	2026 and remaining	Undetermined	
Financial liabilities from issue of bonds (a)	129,738	—	—	—	700,000	—	829,738
Bank borrowings (a)	185	—	—	—	70,000	—	70,185
Other financial liabilities	—	—	—	—	—	20,716	20,716
Trade and other payables	12,546	—	—	—	—	—	12,546
Total	142,469	—	—	—	770,000	20,716	933,185

(a) *Measuring financial liabilities from bonds and bank borrowings at amortised cost decreases the nominal value of the liabilities reflected above by EUR 5,566 thousand and EUR 64 thousand, respectively in the 2022 period (EUR 6,389 thousand and EUR 78 thousand in the 2021 period).*

(16) FINANCIAL LIABILITIES FROM BORROWINGS

The Group's debts comprise corporate bonds and loans with credit institutions. Details of these and their movement in 2022 and 2021 are as follows:

(a) Main characteristics of debt from corporate bonds

Issue in the 2015 period for EUR 140 million

On 21 January 2015, the Parent Company's Board of Directors approved the issue of simple bonds up to a maximum amount of EUR 200 million, following approval by the then-sole shareholder of the Parent Company on 5 February 2014. Lastly, on 19 February 2015 the Parent Company carried out an issue in the amount of EUR 140 million, each bond with a nominal value of EUR 100 thousand.

The main characteristics of the issue were as follows:

- Issuer: Lar España Real Estate SOCIMI, S.A.
- Amount of the issue: EUR 140,000 thousand.
- Nominal value of each bond: EUR 100 thousand.
- Maturity: 21/02/2022. In certain circumstances the early amortisation of this instrument is possible.
- Interest rate: 2.9%.
- Nature of the issue: Simple bonds.
- Cover: Guarantee on the financial investments of the Parent Company and mortgages and ordinary first-tier pledges up to a maximum amount of 20% of the placement. Mortgaged assets include: the Txingudi, Albacenter, Albacenter Hypermarket, Anec Blau and As Termas shopping centres. An ordinary pledge has also been established on the shares in LE Retail Txingudi, S.L.U., LE Retail Albacenter, S.L.U., LE Retail Hiper Albacenter, S.A.U., LE Retail Anec Blau, S.L.U. and LE Retail As Termas, S.L.U.

On 12 July 2021, the Company offered holders of secured straight bonds the option of early buyback at a price equivalent to the bond's face value plus 1%. The offer was accepted and the bond holders were paid an amount of EUR 17.3 million on 23 July 2021.

On 17 February 2022, the Company redeemed the remaining outstanding portion of the bonds amounting to EUR 122.7 million. All collateral pledged as part of the bond issue, including several mortgage loans and pledged shares, have been cancelled.

The issue expenses associated with this issue were recorded after deducting the debt to which they are associated, initially totalling EUR 1,995 thousand, EUR 34 thousand of which was allocated in 2022 (EUR 281 thousand in 2021). In turn, the interest accrued during 2022 on this debt amounts to EUR 507 thousand (EUR 3,828 thousand in 2021).

Issue in the 2021 period for EUR 400 million

On 22 July 2021, the Parent Company carried out a placement of green, unsecured bonds amounting to a total of EUR 400 million, each with a nominal value of EUR 100 thousand.

The main characteristics of the issue are as follows:

- Issuer: Lar España Real Estate SOCIMI, S.A.
- Amount of the issue: EUR 400,000 thousand.
- Nominal value of each bond: EUR 100 thousand.
- Maturity: 22/07/2026. In certain circumstances the early amortisation of this instrument is possible. In certain circumstances the early amortisation of this instrument is possible. In particular, bondholders would have the option to request the early amortisation of their respective bonds provided that certain requirements are met: (i) if a change of control occurs and there is either a rating downgrade below the “Investment Grade” category or a lack of rating on the Company; or (ii) if a tender offer that could lead to a change of control of the Company has been launched and it is approved by the Spanish Securities Market Commission.
- Interest rate: 1.75%.
- Nature of the issue: Simple green bonds.
- Guarantees: not guaranteed.

The issue expenses associated with this issue amounted to EUR 5,244 thousand, which were recorded as a reduction of the debt, of which EUR 1,044 thousand (EUR 417 thousand in 2021) were recognised in 2022 under "Finance costs" in the consolidated statement of comprehensive income for the period. The interest accrued during the 2022 financial year on the coupon amounted to EUR 7,000 thousand (EUR 3,106 thousand in 2021), with EUR 3,106 thousand outstanding at 31 December 2022 (EUR 3,106 thousand at 31 December 2021).

Issue in the 2021 period for EUR 300 million

On 3 November 2021, the Parent Company carried out a placement of bonds amounting to a total of EUR 300 million, each with a nominal value of EUR 100 thousand.

The main characteristics of the issue are therefore as follows:

- Issuer: Lar España Real Estate SOCIMI, S.A.
- Amount of the issue: EUR 300,000 thousand.
- Nominal value of each bond: EUR 100 thousand.
- Maturity: 03/11/2028. In certain circumstances the early amortisation of this instrument is possible. In certain circumstances the early amortisation of this instrument is possible. In particular, bondholders would have the option to request the early amortisation of their respective bonds provided that certain requirements are met: (i) if a change of control occurs and there is either a rating downgrade below the “Investment Grade” category or a lack of rating on the Company; or (ii) if a tender offer that could lead to a change of control of the Company has been launched and it is approved by the Spanish Securities Market Commission.
- Interest rate: 1.84%.

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- Nature of the issue: Simple green bonds.
- Guarantees: not guaranteed.

The issue expenses associated with this issue amounted to EUR 2,133 thousand, which are recognised as a reduction of debt, of which EUR 309 thousand (EUR 43 thousand in 2021) of such expenses have been recognised under "Finance costs" in the Consolidated Statement of Comprehensive Income for the period. Meanwhile, the interest accrued during the 2022 financial year for the associated coupon amounted to EUR 5,529 thousand (EUR 879 thousand in the 2021 financial year), with EUR 879 thousand outstanding at 31 December 2022 (EUR 879 thousand at 31 December 2021).

Repurchase of corporate bonds

On 19 January 2023, the Parent Company completed bonds repurchase process of the two issues made in the financial year 2021, for a total nominal amount of EUR 98 million for the bonds issued on 22 July 2021 and EUR 12 million for the bonds issued on 3 November 2021, with an average discount of 18% equivalent to a total final price of EUR 90.5 million. The purchased bonds have been fully redeemed upon settlement of their repurchase (Note 30).

Covenants associated with corporate bonds

As in the bond issuance cancelled in February 2022, two bond issuances issued by the Group have clauses on the fulfilment of certain financial ratios, calculated using the Group's consolidated financial statements each year.

- A financial debt ratio equal to or lesser than 60%, calculated as consolidated financial debt divided by the total consolidated value of the asset.
- A guaranteed financial debt ratio is not greater than 40%, calculated as guaranteed financial debt divided by the consolidated asset value.
- An Interest Coverage Ratio higher than 2.1%, calculated as EBITDA divided by the financial expenses for the period.
- The Total Untaxed Asset Ratio is less than 1.25.

The result of failing to meet said ratios is early maturity, where such failure can be corrected within 30 days after notice thereof is given by the fiscal agent or by any of the bondholders. In this sense, the Directors believe said ratios are met as at the date of these consolidated financial statements. They also expect them to be met in the next twelve months.

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(b) Main characteristics of bank borrowings

The terms and conditions of the loans and debts with credit institutions are as follows:

2022 Period

Company	Effective rate (%)	Maturity	Thousands of Euros			
			Limit 31/12/2022	Limit 31/12/2021	Fair value at 31/12/2022 *	Fair value at 31/12/2021 *
The European Investment Bank	1.67	4 May 2027	70,000	70,000	70,121	70,106
Bankinter	EURIBOR 3M + 1.60% spread	20 June 2023	30,000	30,000	—	—
			100,000	100,000	70,121	70,106

**Amount includes outstanding accrued interest.*

The financial expenses accrued for these loans in 2022 amounted to EUR 1,327 thousand (EUR 15,151 thousand in 2021). Meanwhile, accrued and unpaid interest at 31 December 2022 and 2021 amounts to EUR 185 thousand.

In 2021, using the proceeds of the bond issues, which amounted to EUR 700 million, the Group cancelled mortgage loans totalling EUR 517 million, as well as the mortgage guarantees associated with the shopping centres owned by the subsidiaries. All the interest rate derivatives arranged by the Group were also cancelled. In 2021 accrued interest on the arranged derivatives amounted to EUR 1,662 thousand, and the change in the fair value of these financial instruments at 31 December 2021 amounted to EUR 1,465 thousand (see note 24).

Covenants associated with the loans subscribed with the EIB

The Parent Company undertakes to maintain, at all times, on the basis of the consolidated financial statements, a Loan to Value Ratio of less than 50% (taking into account the net financial debt), a debt service coverage ratio greater than or equal to 2.5x and a net financial debt/net equity ratio of less than 1.0x. The result of failing to meet said ratios is early maturity. In this sense, the Directors believe said ratios are met as at the date of these consolidated financial statements and expect them to be met in the next twelve months.

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(c) Movements of cash under financial liabilities from borrowings

The movement of cash in the 2022 and 2021 period of the Group's financial debts is as follows:

2022 Period

	Opening balance	New debt	Initial amortised cost	Principal paid	Interest paid	Interest accrued (Note 24)	Changes in fair value	Closing balance
		Cash flow		Cash flow	Cash flow			
Financial liabilities from issue of bonds	823,349	—	(564)	(122,700)	(16,087)	14,421	—	698,419
Bank borrowings	70,106	—	—	—	(1,312)	1,327	—	70,121
	893,455	—	(564)	(122,700)	(17,399)	15,748	—	768,540

2021 Period

	Opening balance	New debt	Initial amortised cost	Principal paid	Interest paid	Interest accrued (Note 24)	Changes in fair value	Closing balance
		Cash flow		Cash flow	Cash flow			
Financial liabilities from issue of bonds	143,167	700,000	(6,813)	(17,300)	(4,443)	8,738	—	823,349
Bank borrowings	611,201	—	—	(547,273)	(8,973)	15,151	—	70,106
Derivatives	7,822	—	—	—	(7,278)	1,662	(2,206)	—
	762,190	700,000	(6,813)	(564,573)	(20,694)	25,551	(2,206)	893,455

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(17) OTHER NON-CURRENT FINANCIAL LIABILITIES

At 31 December 2022, the Group includes under “Other non-current financial liabilities” EUR 17,480 thousand (EUR 20,716 thousand at 31 December 2021) that comprise security deposits delivered to the Group by the various tenants of the commercial premises in the real estate assets, excluding the deposits delivered in the companies classified as non-current assets held for sale (Note 9). This amount generally represents two months’ rent and will be reimbursed at the end of the contract term.

(18) TRADE AND OTHER PAYABLES

Details of “Trade and other payables” at 31 December 2022 and 2021 are as follows:

	Thousands of Euros	
	2022	2021
Trade payables (a)	8,065	7,798
Trade payables, related companies (b)	882	1,191
Outstanding remuneration (Note 27b)	205	147
Public entities, other payables (Note 20)	3,024	3,410
	12,176	12,546

- (a) The line item "Trade payables" at 31 December 2022 includes an amount of EUR 5,215 thousand relating to amounts payable for the development and refurbishment of investment property owned by the Group (Note 7) (31 December 2021: EUR 2,332 thousand).
- (b) “Trade payables, related companies” includes EUR 624 thousand related to the fixed remuneration and the floating remuneration to be paid to the manager and accrued in the period (Note 27) (EUR 849 thousand as at 31 December 2021).

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(19) INFORMATION ON THE AVERAGE NUMBER OF DAYS PAYABLE
 OUTSTANDING TO SUPPLIERS

The information required by the third additional provision of Law 18/2022, of 28 September, on the creation and growth of companies and Law 15/2010, of 5 July (amended by the second final provision of Law 31/2014, of 3 December) prepared in accordance with the Spanish Accounting and Audit Institute (ICAC) Resolution of 29 January 2016, on the information to be included in the notes to the consolidated annual accounts in relation to the average period for payment to suppliers in commercial transactions, is detailed below.

	2022	2021
	Days	Days
Average number of days payable outstanding to	28	22
Ratio of paid operations	30	21
Ratio of transactions pending payment	24	20
	Thousands of Euros	Thousands of Euros
Total effected payments	78,222	96,196
Total payments pending	32,001	6,019

In accordance with the ICAC Resolution, in order to calculate the average supplier payment period in these consolidated financial statements, the commercial transactions corresponding to the delivery of goods or services accrued in each year have been taken into account.

For the sole purpose of providing the information foreseen in this Resolution, suppliers are considered to be trade creditors for debts with suppliers of goods or services, included under the headings "Short-term suppliers, related companies", "Suppliers, group and associated companies" and "Sundry creditors" on the current liabilities side of the balance sheet, referring solely to the Spanish entities included in the consolidable group, and regardless of any financing for early collection from the supplier company. The calculation does not take into account certain historical balances the collectability of which is currently being analysed by the Group.

“Average number of days payable outstanding to suppliers” is understood to mean the time passed between the delivery of goods or the rendering of services by the supplier and the material payment of the transaction.

The monetary volume and number of invoices paid within the legal deadline are detailed below:

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	2022	2021
Monetary volume (thousands of Euros)	118,590	84,057
Percentage over total payments made	65.96%	50.49%
Number of invoices	5,713	7,859
Percentage on the total of invoices	39.24%	14.67%

The maximum legal payment period applicable to the companies in the consolidable group in the 2022 period according to Law 3/2004, of 29 December containing measures to combat late payments in commercial transactions and in accordance with the transitory provisions established in Law 15/2010, of 5 July, is 60 days until the publication of Law 11/2013 of 26 July and 30 days as of the publication of said Law and as of today's date (unless the conditions established in same are met, which would allow said maximum payment period to be extended to 60 days).

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(20) PUBLIC ENTITIES AND TAXATION

(a) Balances with Public Entities

Receivables	Thousands of Euros	
	31.12.2022	31.12.2021
Taxation authorities, VAT recoverable	5,105	2,955
Taxation authorities, other withholdings	285	265
Other receivables from taxation authorities	—	2,317
	5,390	5,537

Payables	Thousands of Euros	
	31.12.2022	31.12.2021
Taxation authorities, VAT payable	2,940	3,329
Taxation authorities, personal income tax	77	74
Taxation authorities, Corporate Income Tax payable (Note 20b)	1	—
Social Security payable	6	7
Deferred tax liabilities	15,578	15,578
	18,602	18,988

The amounts included in “Taxation authorities, VAT recoverable” mainly correspond to VAT paid in expenses for renovations in the Anec Blau and Lagoh shopping centres.

At 31 December 2021 “Other receivables from taxation authorities” includes the amount paid by LE Logistic Alovera I y II, S.A.U. in regard to a disputed tax assessment, which addresses the Capital Transfer Tax and Stamp Duty for the 2014 purchase of logistics warehouses that were owned by said company (Note 20d).

(b) Reconciliation of accounting profit and taxable income

In accordance with that described in Note 1, at 31 December 2022, the Parent Company and the subsidiaries were covered by the SOCIMI tax regime. Therefore, in general, the tax rate applicable to the tax base is 0% for distributed profits and 15% for retained earnings, with the exception of LE Offices Marcelo Spínola, S.L.U and LAR España Inversión Logísticas IV, S.L.U., which requested the waiver of the SOCIMI tax regime in 2018, and file income tax under the general tax regime.

At 31 December 2022 and 31 December 2021, the taxable fiscal base comprises the following items:

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	Thousands of Euros		Thousands of Euros	
	Tax regime for SOCIMIs	General regime	Tax regime for SOCIMIs	General regime
	31.12.2022	31.12.2022	31.12.2021	31.12.2021
Profit/(loss) before tax from continuing operations	72,921		24,160	
Consolidation adjustments:	(38,032)		(3,200)	
Aggregate profit before tax from continuing operations	34,887	2	20,994	(34)
<i>Permanent differences</i>	346	—	19	12
<i>Temporary differences</i>	(142)	(3)	4,320	(3)
Generation/(Offset) of negative tax bases	—	—	—	—
Tax base	35,091	(1)	25,333	(25)
Tax payable (0%/25%)	—	—	—	—
Withholdings/Deductions	(150)	—	(110)	—
Payment instalments	—	—	—	—
Corporate Income Tax	(150)	—	(110)	—

Deferred tax assets and liabilities

At 31 December 2022, the Parent Company's directors do not expect any asset to be sold before the three-year time limit expires, which is the reason the deferred tax liabilities for the increase in value (IAS 40) have been calculated at 0% for all the companies included under the SOCIMI regime.

Likewise, the Group has not recorded deferred tax assets for the temporary differences that increase the tax base because the applicable rate is calculated at 0%.

The deferred tax liability totalling EUR 15,578 thousand is the result of the purchase of the companies LE Retail Gran Vía de Vigo, S.A.U., LE Retail Rivas, S.L.U y LE Retail Abadía, S.L.U. after adjusting the fair value of their assets when the business combination was incorporated, because these companies were not taxed under the special SOCIMI tax regime at the time of their acquisition.

As a result of the sale of the shareholdings in the companies LE Retail Hipermercados I, S.L.U., LE Retail Hipermercados II, S.L.U. and LE Retail Hipermercados III, S.L.U. (Note 4f) in the 2021 period came from the derecognition of the deferred tax liability that had been recorded at the time of the business combination for the amount of EUR 1,622 thousand (Note 20c).

Details of the Negative Tax Bases and net financial expenses posted in the Corporate Income Tax statements filed by the Group companies are as follows:

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Period created	Euro millions	
	Tax loss carry-forwards	Financial expenses
2012	—	5
2013	—	5
2014	—	8
2015	—	6
2016	—	5
2017	—	—
2018	—	3
2019	—	2
2020	—	—
2021	—	2
Total	—	36

However, the fact that the companies that self-declared said taxes under the SOCIMI regime and that the Company's management do not expect these companies to go on to declare tax under the general tax scheme or to receive revenue subject to the general tax scheme, means that said amounts are not considered tax credits.

(c) Reconciliation of accounting profit and Corporate Income Tax expense

The reconciliation of Corporate Income Tax expenses at 31 December 2022 and 31 December 2021 is as follows:

	Thousands of Euros		Thousands of Euros	
	Tax regime for SOCIMIs	General regime	Tax regime for SOCIMIs	General regime
	31.12.2022	31.12.2022	31.12.2021	31.12.2021
Profit/(loss) before tax from continuing operations	72,921		24,160	
Consolidation adjustments	(38,032)		(3,200)	
Aggregate profit before tax from continuing operations	34,887	2	20,994	(34)
<i>Permanent differences</i>	346	—	19	12
<i>Temporary differences</i>	(142)	(3)	4,320	(3)
Generation/(Offset) of unrecorded negative tax bases	—	—	—	—
Theoretical tax payable (0%–25%)	—	—	—	—
Previous years' corporate income tax	—	—	—	—
Movement in Consolidated deferred tax	—	—	—	1,622
Corporate income tax expense/income	—	—	—	—

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The breakdown of Corporate Income Tax expenses into current and deferred tax is as follows:

	Thousands of Euros	
	2022	2021
Current tax expenses	—	—
Deferred tax expenses	—	1,622
	—	1,622

(d) Periods pending verification and inspections

In accordance with current legislation, taxes cannot be considered definitive until they have been inspected and agreed by the taxation authorities or before the inspection period of four years has elapsed. At the 2022 reporting date, the last four fiscal years of the Group were open to inspection.

On 11 December 2019, the company Lar España Real Estate SOCIMI, S.A. initiated partial verification and inspection procedures in relation to the following items and periods:

Item	Periods
Company tax	2015 to 2018
Value Added Tax	2015 to 2018
Withholdings/direct deposit Rtos. Work	09/2015 to 12/2018
Withholdings/direct deposit from movable capital	09/2015 to 12/2018
Withholdings from non-resident tax	09/2015 to 12/2018

Initially, the inspecting body reported that the scope of the procedure would be confined to the proper verification of the regional taxation authority tax rates for the aforesaid items. Nevertheless, by means of a notification dated 16 July 2021, the inspections were expanded to include the verification of the VAT for the 2015 and 2016 periods on property transfers of any nature that were carried out.

On 7 February 2022, after the verification and inspection concluded, five certificates were signed in witness whereof, the result of which was a payment of zero Euros for all taxes and periods. Nevertheless, a sixth certificate was signed but contested, regarding the verification of VAT for the 2015 and 2016 periods. According to the contents of this last certificate, the proposed settlement comprised a total of EUR 41,683 thousand, EUR 34,313 thousand for the tax and EUR 7,370 thousand in interest on arrears.

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According to the inspecting body, said regularisation proposal was the result of not having adhered to the terms of Article 110 of Law 37/1992, of 28 December, on Value Added Tax, by regularising the amounts of the tax paid in the 2014 period for the acquisition of various investment assets that the Parent company transferred in 2015 and 2016 to the following subsidiaries:

- Office building located at C/ Arturo Soria No. 366, Madrid, contributed to the company LE Offices Arturo Soria, S.L., due to the incorporation thereof on 21 September 2015.
- Commercial building Parque de Medianas de Villaverde, contributed to the company, LE Retail Villaverde, S.L.U., due to the incorporation thereof on 21 September 2015.
- Undivided interest and estate located in the Albacenter shopping centre, located in Albacete, contributed to the company, LE Retail Albacenter, S.L., due to the incorporation thereof on 29 April 2016.
- Office building and parking located at Calle Cardenal Marcelo Spínola 42, Madrid, contributed to the company, LE Offices Marcelo Spínola 42, S.L.U., due to the incorporation thereof on 29 April 2016.
- Commercial building called L'Anec Blau Centro Comercial y Ocio located at Castelldefels, Barcelona, contributed to the company, LE Retail Anec Blau, S.L., due to the incorporation thereof on 29 April 2016.
- Business premises located in the Huertas shopping centre located at Avenida Madrid, Palencia, contributed to the company LE Retail las Huertas, S.L., due to the incorporation thereof on 29 April 2016.
- Business premises located in Txingudi Business Park, located in Irún, contributed to the company, LE Retail Txingudi, S.L.U, due to the incorporation thereof on 29 April 2016.

The directors of the Parent Company, with the support of the Group's tax advisers, believed that said regularisation proposal was not lawful. To this end, submissions in respect of the contested tax assessment were drafted and filed in due time and form.

The position taken in the tax assessment was confirmed in its conclusions, by means of the provisional tax settlement issued by the taxation authorities. Should the provisional settlement be confirmed by the taxation authorities and by the courts, neither the VAT charge nor the late-payment interest thereon would be recoverable.

The aforementioned settlement was contested in due time and form before the Central Economic-Administrative Tribunal, and a ruling is currently pending. Execution of the settlement issued by the taxation authorities was suspended in due time and form by providing the pertinent guarantees.

In the contested assessment, the taxation authorities held that there was no indication of a tax infringement. Nevertheless, contrary to the criterion expressed in the assessment, in the provisional settlement ultimately issued, they found that there were indeed signs of a tax infringement.

As a result of the foregoing, disciplinary proceedings were instituted, which concluded with a decision to levy two penalties for an aggregate amount of EUR 17,156 thousand. The aforementioned decision was contested in due time and form by filing an economic-administrative appeal before the Central Economic-Administrative Tribunal.

At the present date, a ruling is pending on the appeal against the penalty decision, and enforcement of the penalties imposed has been automatically suspended.

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Based on the opinion of their tax advisors, the Directors of the Parent Company consider it likely that their claims will be upheld, either in the economic-administrative jurisdiction or in the law courts, and that no adjustment will ultimately have to be made. Consequently, no provision has been made in this respect in the accompanying consolidated annual accounts.

Inspections were also started at the Group company LE Retail Gran Vía de Vigo, S.A.U. to verify and inspect the Capital Transfer Tax and Stamp Duty for 2014 in relation to the property owned by said company, where an additional payment of EUR 824 thousand is being claimed. An economic-administrative claim has been filed arguing that such payment is inadmissible. The Directors believe that the claim will be admitted with no further amounts needing to be paid.

On 16 March 2022, the Regional Economic-Administrative Tribunal of Castilla la Mancha ruled in favour of LE Logistic Alovera I y II, S.A.U., in relation to the economic-administrative appeal filed against the settlement decision rendered by the regional government of Castilla la Mancha in respect of the transfer tax and stamp duty due under the TFC heading on the acquisition of two buildings located in the town of Alovera (Guadalajara). The tax debt amounting to EUR 2,317 thousand settled and deposited in due time and form by the taxpayer was reimbursed in full by the regional government of Castilla la Mancha, along with the pertinent late-payment interest.

On 8 June 2022, the LE Retail Lagoh, S.L.U. Group company was inspected for the Installations, Construction and Works Tax in relation to various works carried out in the Lagoh shopping centre, located in the municipality of Seville. At the date of preparation of these financial statements, the inspection procedure is at the stage prior to the signing of the minutes, with an estimated amount of EUR 486 thousand for the adjustment of instalments, which is recorded in the Consolidated Statement of Comprehensive Income for the financial year 2022.

On 20 May 2020, an inspection was launched to verify and inspect the transfer tax and stamp duty paid in 2016 in relation to the building owned by Group company LE Retail Vistahermosa, S.L.U. On 28 January 2021 the Company filed an economic-administrative appeal against the settlement decision. In February 2021 the Company set up a guarantee deposit of EUR 3,957 thousand, which was given to the Valencia tax authorities and recognised under "Non-current assets held for sale" at 31 December 2022.

The Parent Company's directors consider that the aforementioned taxes have been adequately settled, and consequently, even if discrepancies were to arise in the interpretation of prevailing standards with respect to the tax treatment of operations, the accompanying financial statements would not be significantly affected by any resulting liabilities.

- (e) Information requirements deriving from the status of SOCIMI, Law 11/2009, of 26 October, as amended by Law 16/2012, of 27 December and Law 11/2021, of 9 July.

SOCIMI reporting requirements are broken down in the individual financial statements of each of the Group companies.

(21) RISK MANAGEMENT POLICY

(a) Financial risk factors

The Group's activities are exposed to various financial risks: market risk, credit risk, liquidity risk, cash flow interest rate risk, tax risk, capital management and environmental risk. The Group's global risk management programme focuses on uncertainty in the financial markets and aims to minimise the potential adverse effects on the Group's profit.

The Group's Senior Management manages risks in accordance with policies approved by the Board of Directors. Senior Management identifies, evaluates and mitigates financial risks in close collaboration with the Group's operational units. The Board of Directors issues global risk management policies in writing, as well as policies for specific issues such as market risk, interest rate risk, liquidity risk and investments of cash surpluses.

(i) Market risk

As discussed in note 2h, we are currently in a macroeconomic environment with a high level of uncertainty caused mainly by the conflict in Ukraine.

In light of said circumstances and current conditions in the property sector, the Group has established specific measures that it plans to adopt to minimise their impact on its financial position.

The application of these measures is dependent on the outcome of the sensitivity analyses that the Group performs periodically. These analyses take the following factors into consideration:

- The economic environment in which the Group performs its activity: the design of various economic scenarios with different key variables that can affect the Group (interest rates, share price, occupancy rates of investment property, NPL increase, increase in waivers granted, market shrinkage, raise in inflation, etc.).
- The identification of variables that are interconnected and their degree of connection.
- Time frame for the assessment: the time frame shall take into account the analysis and potential deviations therefrom.

(ii) Credit risk

Defined as the risk of financial loss for the Group if a customer or counterparty fails to discharge its contractual obligations.

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Usually, the Group is not significantly exposed to credit risk and has policies in place to limit customer credit risk and it manages its exposure to credit recovery risk as part of its normal activities, and it has provided the usual security deposits and guarantees for its lease contracts. However, due to the impact the COVID-19 crisis had on operations in 2023 and 2021, there was a significant increase in recorded receivables, which were renegotiated as a whole and which in some cases, were identified as posing a high non-payment risk, with the Group recognising a provision for the impairment of all accounts receivable considered unlikely to be recovered (Note 11). This situation was reflected to a lesser extent in 2021 and 2022, with the Group recognising a provision for the impairment of all accounts receivable considered unlikely to be recovered (Note 11). Moreover, the Group has formal procedures in place to detect impairment of trade receivables. By means of these procedures and the individual analysis by business area, delays in payment can be detected and methods for estimating the impairment loss can be established.

The maximum exposure to credit risk for loans and other receivables at the reporting date of the Consolidated Statement of Financial Position is as follows:

	Note	Thousands of Euros	
		2022	2021
Non-current financial assets	10	11,868	14,422
Other current financial assets	10	3	3,944
Trade and other receivables	11	17,359	37,038
Cash and cash equivalents	12	197,141	313,199
		<u>226,371</u>	<u>368,603</u>

Cash and cash equivalents

At 31 December 2022 the Group has cash totalling EUR 197,141 thousand, excluding the cash classified as non-current assets held for sale (EUR 313,199 thousand at 31 December 2021), which represents its maximum exposure to the risk associated with these assets.

At 31 December 2022, this balance includes EUR 170,165 thousand relating to deposits with immediate availability and maturity of less than 3 months, arranged and managed by Credit Suisse and Credite Agricole. During the period 2022 a financial income of EUR 575 thousand has been recorded in respect of the interest accrued on the deposits.

Cash is held at highly-rated banks and financial institutions.

Operating lease receivables invoiced

An ageing of outstanding operating lease receivables at the end of 2022 and 2021 is shown below:

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	Thousands of Euros				Total
	2022				
	Not past due	Less than 3 months	Between 3 months and 6 months	Between 6 months and 1 year	
Operating lease receivables (Note 11)(*)	720	387	314	5,426	6,847
Operating lease receivables – non-current assets held for sale (Note 9)(*)	171	32	95	666	964
Total assets	891	419	409	6,092	7,811

**Excluding amounts with Public Entities and other concepts.*

	Thousands of Euros				Total
	2021				
	Not past due	Less than 3 months	Between 3 months and 6 months	Between 6 months and 1 year	
Operating lease receivables	864	5,008	36	11,329	17,237
Total assets	864	5,008	36	11,329	17,237

The breakdown by region of the provision for impairment of receivables at 31 December 2022 and 2021 is as follows:

	Thousands of euros	
	2022 (*)	2021
Community of Valencia	431	1,511
Basque Country	252	62
Galicia	1,021	831
Castile – La Mancha	1	27
Catalonia	320	296
Castile and León	43	115
Andalusia	2,667	1,978
	4,735	4,820

(*) This does not include the provision for impairment of those companies classified as non-current assets held for sale amounting to EUR 535 thousand.

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(iii) *Liquidity risk*

Defined as the risk that the Group will encounter difficulty in meeting obligations associated with financial liabilities that are settled by delivering cash or another financial asset.

The Group applies a prudent policy to cover its liquidity risks based on having sufficient liquidity to meet its obligations when they fall due in both normal and stressed conditions, without incurring unacceptable loss or placing the Group's reputation at risk.

In this way the Company's Directors and Management made the decision, in 2021, to carry out two unsecured green bond issues for the amount of EUR 400 million and EUR 300 million to strengthen the liquidity position and cancel a large portion of the Group's financial LA debt in advance. These green bond issues were successfully completed in July 2021 and November 2021, respectively, and enabled the Group to pay off most of its financial debt, with almost all of it being repaid in 2022 with the repayment of the senior secured notes issued in 2015, which amounted to EUR 122.7 million at 31 December 2021.

The Group's exposure to liquidity risk at 31 December 2022 and 31 December 2021 is set forth below. The following tables show the analysis of financial liabilities by remaining contractual maturity dates.

	Thousands of Euros					Total
	2022					
	Less than 1	1 to 3 months	3 months to 1	More than 1 year	Indefinite	
Liabilities connected to non-current assets held for sale	—	—	5,738	—	—	5,738
Financial liabilities from issue of bonds	—	—	3,985	694,434	—	698,419
Bank borrowings	—	—	185	69,936	—	70,121
Other non-current liabilities	12	—	—	—	17,480	17,492
Deferred tax liabilities	—	—	—	—	15,578	15,578
Trade and other payables	5,769	4,810	1,597	—	—	12,176
Total	5,781	4,810	11,505	764,370	33,058	813,786

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	Thousands of Euros					Total
	2021					
	Less than 1	1 to 3 months	3 months to 1	More than 1 year	Indefinite	
Financial liabilities from issue of bonds	—	129,702	—	693,647	—	823,349
Bank borrowings	—	—	185	69,921	—	70,106
Other non-current liabilities	—	—	—	—	20,716	20,716
Deferred tax liabilities	—	—	—	—	15,578	15,578
Trade and other payables	5,633	5,542	1,371	—	—	12,546
Total	5,633	135,244	1,556	763,568	36,294	942,295

Regarding the guarantees provided, the Group has also provided additional securities amounting to EUR 4,830 thousand (EUR 5,083 thousand at 31 December 2021), most of which relate to the amount of a guarantee deposited in February 2021 by LE Retail Vistahermosa, S.L.U. amounting to EUR 3,957 thousand, provided to the Valencian Tax Agency for an ingoing tax proceeding, which, in the opinion of the Group's directors and tax advisers, is likely to have a favourable ruling. In their best estimate, the Group Directors do not expect any obligation to materialise as a result thereof.

In addition, Lar España Real Estate SOCIMI, S.A. has signed a EUR 50 million guarantee facility with Credite Agricole to cover the amount of the settlement, as well as late payment interest, issued by the Technical Office of the Madrid Regional Inspection Unit in relation to the verification of VAT for the periods covered in 2015 and 2016 (Note 20d).

(iv) Cash flow and fair value interest rate risks

The Group manages interest rate risk by obtaining finance at fixed and variable rates. The Group's policy is to maintain non-current financing received from third parties at a fixed rate.

Additionally, at 31 December 2022, the Group holds short-term fixed-rate financial assets (deposits) to generate a return on cash surpluses not invested in investment property. Fixed-rate financial assets are for the most part independent of market interest rate fluctuations.

At the reporting date, income and cash flows from the Group's operating activities are for the most part not significantly affected by fluctuations in market interest rates.

(v) Tax risk

As mentioned in Note 1, the Parent Company and part of the subsidiaries thereof have availed themselves of the special tax regime for SOCIMIs.

Among the obligations that the Parent Company must comply with are some that are more formalistic in nature, such as the inclusion of the term SOCIMI in the corporate name, the inclusion of certain information in the notes to the individual financial statements, listing on a stock exchange, etc., and others that additionally require the preparation of estimates and the use of judgements by Management (determination of taxable income, income tests, asset tests, etc.) that may be complex, especially considering that the SOCIMI Regime is relatively recent and is being implemented, fundamentally, through responses of the General Directorate of Taxation to queries raised by different companies. In this sense, Group Management, with the support of its tax advisers, evaluated its completion of the requirements of the SOCIMI regime, concluding that at 31 December 2022 all requirements were satisfied. Therefore, the Group shall continue to avail itself of the SOCIMI tax regime, and this has been taken into account when drawing up these consolidated financial statements.

Should the Group not meet the requirement established in the Regime, or the Companies' Shareholders' Meeting does not approve the dividend distribution proposed by the Board of Directors, calculated in accordance with the requirements set forth in the aforementioned law, the companies would be in breach of said law and, consequently, would have to file their tax returns under the general tax regime rather than that applicable to SOCIMIs (Note 1).

The Group's Directors constantly monitor compliance with the requirements of the SOCIMI regime. They consider that there is currently no tax risk associated with non-compliance with the SOCIMI regime.

(vi) Capital management

The Group is essentially financed with its own capital and financial debt. In 2021 the Group issued unsecured green bonds in the amount of EUR 400 million and EUR 300 million.

The Group manages its capital with the aim of safeguarding its capacity to continue operating as a going concern, so as to continue providing shareholder remuneration and benefiting other stakeholders, while maintaining an optimum capital structure to reduce the cost of capital.

To maintain and adjust the capital structure, the Group can adjust the amount of dividends payable to shareholders (within the limits established by the SOCIMI regime), reimburse capital, issue shares or dispose of assets to reduce debt.

Like other groups in the sector, the Group controls its capital structure on a leverage ratio basis. This ratio is calculated as net debt divided by the sum of net debt and total capital. Net debt is the sum of financial debt (bonds, mortgages and derivatives) less cash and cash equivalents. Total capital is the sum of share capital plus the issue premium.

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	Thousands of Euros	
	31.12.2022	31.12.2021
Total financial debt (Notes 15 and 16)	768,540	893,455
Less, Cash and cash equivalents (Note 12)	(197,141)	(313,199)
Net debt	571,399	580,256
Total net equity	898,754	855,387
Total	1,470,153	1,435,643
Leverage ratio	38.87 %	40.42 %

(vii) Environment

LAR España is aware that the integration of sustainability in its business model is essential to creating value for stakeholders, which is why in recent years, it has taken appropriate measures supported by the different internationally recognised standards.

Since January 2016, following the approval of its Sustainability Policy, Lar España has been drafting an ESG Action Plan, aligned with the United Nations SDG and the Paris Agreement (COP21) with the main objective of having a clear, defined roadmap at company level. Following the drafting of this Plan at a general level, the company proceeded to work on more specific issues and focused on more concrete issues, among others:

- In terms of climate change, it has drawn up a comprehensive Carbon Footprint Reduction Plan with the aim of establishing a clear emissions neutrality target. Within this plan, measures adapted to each of the assets have been designed and will be implemented over the next few years in accordance with the investment plans proposed and the progress of the different technologies in this field.
- Following the registration of the Company's Carbon Footprint for 2018, 2019 and 2020 with the Ministry for Ecological Transition and the Demographic Challenge (MITERD in Spanish) as part of the national strategy framed within that of the European Union, Lar España has completed the process of registering its Carbon Footprint for 2021. In this way, the Company has completed 4 consecutive years of Carbon Footprint registration with the Ministry of Ecological Transition and Demographic Challenge (MITERD) and is eligible to obtain the "Reduzco" seal, which has been achieved thanks to the decrease in emissions recorded after the various efforts made in recent years. Lar España's Carbon Footprint register is also independently verified by AENOR in accordance with the "Carbon Footprint Compliance Statement".
- From the perspective of efficiency in properties, Lar España has worked together with KPMG in the development of an Energy Efficiency Plan that will be implemented asset by asset after the completion of Energy Audits and supported by an automated data platform to obtain data on consumption and emissions of the assets, which allows real-time monitoring and was designed and implemented specifically for Lar España. In addition, the company is studying the implementation of photovoltaic panels on most of the assets in the portfolio, after having energy contracts with a guarantee of origin on all of them.

The next steps for the continuation of the emission reduction strategy are:

1. Continuation of the policy of obtaining electricity with a guarantee of renewable energy in all its strategic assets.
 2. Progress in the implementation of renewable energy systems.
 3. Application of technical-economic studies for the implementation of photovoltaic solar energy in strategic assets, promoting renewable energy generation facilities for self-consumption.
 4. Completion and implementation of a proprietary system for the automation of energy consumption control by means of telematic measurement.
 5. Implementation of predictive maintenance programmes and proactivity in air conditioning equipment inspection protocols to prevent refrigerant leaks.
 6. Programme for the progressive renewal of equipment with more efficient machines that have a lower impact on GHG emissions.
- As a contribution to the principles of Circular Economy, as a further step in the fight against climate change, Lar España proceeded to develop a Waste Management Plan in order to have a better knowledge of the type of waste generated in the assets, as well as to centralise waste management at company level. During 2022, numerous actions have been carried out in the centres such as the installation of specific recycling points, the identification and categorisation of a greater proportion of the waste generated and the study of different treatment alternatives. The company's aim is to continue working on this issue with the intention of having greater control of the waste generated by its activity and the disposal routes, something that will have a positive impact on the organisation's Carbon Footprint. In addition, during the year, points have been installed that allow users of the assets to recycle waste thanks to collaboration with companies such as Ecoembes, implementing Return and Reward Systems through the RECICLOS system.

Sustainable Mobility

Sustainable mobility is a concept created to counteract the environmental and social problems associated with the urban mobility of citizens, something on which Lar España is focusing its efforts as it is considered an added value factor for the portfolio's assets. In this way, different alternatives are being studied in each of the assets with the aim of implementing different sustainable mobility solutions.

The main projects being undertaken are:

- Electric car charging points.
- Shared transport.
- Walkways, improved pedestrian access to Shopping Centres and in the vicinity.
- Campaign to promote the use of public transport, bus stops and taxis.
- Parking and access routes for bicycles, scooters and motorbikes, as well as designated parking for families and emergency vehicles near the main entrances and guided parking devices.

Currently, the 14 assets in Lar España's portfolio have electric vehicle charging points.

In this way, the mobility study in the Megapark business park has been completed with a local specialist provider, after which the results will be analysed for the implementation of specific measures. By 31 December 2022, 100% of the portfolio has electric charging units with a total of more than 200 electric vehicle charging points installed in the assets.

Certifications

The Company has continued its commitment to participate in assessment and certification schemes to ensure that all properties operate as sustainably as possible, having achieved the following progress during 2022:

- Completion of the Certification Renewal Plan, improving on previous ratings in almost all cases.
- Obtained two new certifications for Rivas Futura and VidaNova Parc, both with a "Very Good" rating for building design and "Excellent" for asset management.
- 100% of the assets are BREEAM certified.
- 98% of the assets in terms of GAV are rated "Excellent" or "Very Good".

During 2022, the Company obtained ISO 14001 and 45001 certifications for all assets in which it has operational control, enabling it to standardise procedures and homogenise environmental management and occupational health and safety standards.

The ISO 14001 certification confirms the implementation of an effective environmental management system (EMS), the establishment of goals and objectives reviewed and approved by the management, the assets have environmental procedures and protocols in accordance with the activity, and the management of incidents and conformities is carried out. All of this facilitates achieving the strategic goals set by the Company. On the other hand, ISO 45001 is the international standard for occupational health and safety management systems, aimed at protecting workers and visitors from occupational accidents and illnesses. With this certification, Lar España shows its commitment to employee health and safety.

For the fifth consecutive year, Lar España has participated in the GRESB (Global Sustainability Real Estate Benchmark) assessment, which has become the standard for assessing environmental, social and governance (ESG) commitment in the real estate sector.

The Company has achieved a score of 85 points, which is 8% higher than the average of its competitors. The steady improvement in the overall score over the last few years with an increase of 55% since 2019 reflects the Company's commitment and the constant improvement made in sustainability issues.

(22) REVENUE

The details of revenue are presented in Note 6, in conjunction with segment reporting. Note 8 includes the breakdown of lease income drawing a distinction between fixed rent (minimum guaranteed rent) and variable rent (based on the lessee's sales).

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(23) OTHER OPERATING EXPENSES

Details of other expenses are as follows:

	Thousands of Euros	
	2022	2021
Services by independent professionals	12,398	17,116
Insurance premiums	386	355
Bank fees and commissions	122	308
Advertising and publicity	1,095	803
Common expenses	2,874	4,264
Taxes	2,655	2,547
Impairment losses and uncollectibility of trade and other receivables (Note 11a)	1,891	137
Remuneration of the Board of Directors (Note 27b) (*)	615	590
Other expenses	603	1,768
	22,639	27,888

(*) Includes the non-executive secretary's remuneration.

The item "Independent professional services" corresponds mainly to the expense corresponding to the accrual of the base fee linked to the contract with the manager, LAR Group, amounting to EUR 5,391 thousand (EUR 8,609 thousand in 2021), and the variable fee of EUR 80 thousand in 2022 for the performance fee (EUR 134 thousand in 2021) (Note 27a).

Invoices issued to tenants include rebilled communal expenses (shared utility costs, services related to the management of the property, taxes, etc.) for the amount of EUR 27,009 thousand (EUR 29,784 thousand at 31 December 2021), which are net of the amount recorded under "Communal expenses".

In addition, the item "Impairment and uncollectibility losses on trade and other receivables" includes the movement in the provision for impairment and impairment of trade and other receivables for the period.

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(24) FINANCIAL PROFIT/(LOSS)

The details of financial profit/(loss) at 31 December 2022 and 31 December 2021 are as follows:

	Thousands of Euros	
	2022	2021
Financial income		
Financial revenue from deposits	575	7
Other financial income	311	—
Financial expenses		
Financial expenses due to bank borrowings (Note 16b)	(1,327)	(16,021)
Financial expenses due to bonds (Note 16a)	(14,421)	(8,738)
Financial expenses due to derivatives (Note 16b)	—	(1,662)
Other financial expenses	(453)	(270)
Impairment and profit/(loss) in disposals of financial instruments	—	(402)
Changes in the fair value of financial instruments (Notes 12 and 16b)	(4,336)	1,465
	<u>(19,651)</u>	<u>(25,621)</u>

(25) EMPLOYEE BENEFITS EXPENSE

Details of employee benefits expense at 31 December 2022 and 2021 are as follows:

	Thousands of Euros	
	2022	2021
Salaries and wages	865	541
Other benefits and taxes	63	51
	<u>928</u>	<u>592</u>

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(26) PROFIT/(LOSS) FOR THE PERIOD

Each company's contribution to consolidated profit for the period is as follows:

	Thousands of Euros	
	2022	2021
Lar España Real Estate SOCIMI, S.A.	(30,062)	(22,120)
LE Logistic Alovera I y II, S.A.U.	288	(20)
LE Retail Hiper Albacenter, S.A.U.	(385)	(349)
LE Retail Alisal, S.A.U.	(4)	(6)
LE Offices Eloy Gonzalo 27, S.A.U.	(4)	(3)
LE Retail As Termas, S.L.U.	7,299	3,456
LE Retail Hiper Ondara, S.L.U.	32,749	12,800
LE Offices Joan Miró 21, S.L.U.	(8)	(34)
LE Logistic Alovera III y IV, S.L.U.	(4)	(3)
LE Logistic Almussafes, S.L.U.	(12)	(160)
LE Retail Vidanova Parc, S.L.U.	4,537	1,677
LE Retail El Rosal, S.L.U.	2,835	1,996
LE Retail Galaria, S.L.U.	(4)	(3)
LE Retail Lagoh, S.L.U.	24,304	11,046
LE Retail Vistahermosa, S.L.U.	9,612	3,865
LE Retail Sagunto II, S.L.U.	404	52
Lar España Inversión Logística IV, S.L.U.	(3)	(2)
LE Retail Villaverde, S.L.U.	(4)	(7)
LE Retail Anec Blau, S.L.U.	8,410	4,754
LE Retail Albacenter, S.L.U.	519	2,755
LE Retail Txingudi, S.L.U.	(1,821)	934
LE Retail Las Huertas, S.L.U.	277	236
LE Offices Marcelo Spínola 42, S.L.U.	(12)	(49)
LE Retail Gran Vía de Vigo, S.A.U.	1,440	(660)
LE Retail Abadía, S.L.U.	8,055	5,090
Inmobiliaria Juan Bravo 3, S.L.	27	395
LE Retail Hipermercados I, S.L.U.	—	(258)
LE Retail Hipermercados II, S.L.U.	—	(424)
LE Retail Hipermercados III, S.L.U.	—	(419)
LE Retail Rivas, S.L.U.	4,494	1,244
LE Retail Córdoba Sur, S.L.U.	(6)	(1,623)
Profit/(loss) before tax	72,921	24,160
Income tax	—	1,622
Profit after tax	72,921	25,782

(27) RELATED PARTY BALANCES AND TRANSACTIONS

(a) Related party transactions and balances

Management agreement with Grupo Lar

On 29 December 2021, the Parent Company approved a new agreement with its management company, Grupo Lar Inversiones Inmobiliarias, S.A. (the "Management Company"), for the purpose of renewing the terms of the Investment Management Agreement (IMA). According to the aforementioned novation, the IMA will be effective for 5 years from 01 January 2022. In addition, the structure of the fees payable to the Management Company (base fee and performance fee) has been modified.

The base fee or fixed amount payable to the Management Company will be calculated as 0.62% of the value of EPRA net tangible assets (excluding net cash) at 31 December the previous year.

The base fee accrued by the manager totalled EUR 5,391 thousand in 2022 (EUR 8,609 thousand in 2021) is recorded under "Other operating expenses" on the Consolidated Statement of Comprehensive Income. At 31 December 2022 an amount of EUR 544 thousand is outstanding (at 31 December 2021 an amount of EUR 715 thousand was provisioned and outstanding).

In relation to the previous contract in force as of 31 December 2021, this was effective for 4 years from 1 January 2018. In addition, the fee structure for the Management Company, the "base fee" payable to the Management Company was calculated on the basis of an annual amount equal to the higher of (i) EUR 2 million, or (ii) the sum of (a) 1.00% of the EPRA net asset value (excluding net cash) as at 31 December of the previous financial year up to an amount less than or equal to EUR 1 billion, and (b) 0.75% of the EPRA NAV (excluding net cash) as at 31 December of the previous financial year in respect of the amount exceeding EUR 1 billion.

Similarly, the performance fee payable to the Management Company, at 31 December 2022, will be the lesser of: (i) the sum of 8% of the amount exceeding 8.5% of the increase in EPRA NTA of the Group (net of capital increases and reductions and dividend pay-outs) plus 2% of the amount exceeding 8.5% of the annual increase in market capitalisation (net of capital increases and reductions and dividend pay-outs); (ii) 10% of the high-water mark outperformance, and will be subject to an aggregate limit equal to 1.5 times the amount of the annual fixed amount. Pursuant to Clause 7.2.2 of the management agreement, the Parent Company can choose whether to pay the performance fee in cash or in the form of treasury shares.

In relation to this variable amount, at 31 December 2022, an amount of EUR 80 thousand has been recorded and is pending payment (EUR 134 thousand at 31 December 2021).

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In relation to the management contract in force as at 31 December 2021, the performance fee payable to the Management Company was calculated by applying 16% to the increase in the Group's EPRA NAV above 10% and 4% to the increase in the Parent's market capitalisation above 10%, adjusted in both cases for certain circumstances under the IMA, and was subject to an aggregate limit equal to 3% of the Group's EPRA NAV as at 31 December of the preceding financial year. Pursuant to Clause 7.2.2 of the Management Agreement, Grupo Lar Inversiones Inmobiliarias, S.A. must use the amount earned as the Performance Fee (after deducting the applicable Corporate Income Tax amount) to subscribe any shares that the Parent Company may issue, or as so decided by the Parent Company, to acquire the treasury shares of the same.

Other contracts with related parties

The Group has also signed a contract with a related company, Gentalia 2006, S.L., (an investee in which Grupo Lar Inversiones Inmobiliarias, S.A. has a majority shareholding) for the provision of services related to the administration of property assets. On 1 July 2022, the contract was renewed for a period of 3 years, i.e. until 30 June 2025.

At 31 December 2022 the expense incurred in this item amounted to EUR 2,367 thousand (EUR 2,387 thousand at 31 December 2021), of which EUR 342 thousand was pending payment as at 31 December 2021 (EUR 414 thousand at 31 December 2021).

(b) Information on the Parent Company's Board of Directors and Senior Management personnel of the Group

The remuneration received by the members of the Board of Directors and Senior Management personnel of the Group during 2022 and 2021, classified by item, is as follows:

	Thousands of Euros					
	2022			2021		
	Salaries	Allowances	Insurance premiums	Salaries	Allowances	Insurance premiums
Board of Directors	—	615	180*	—	590	148*
Senior Management	865	—	—	541	—	—

* The amount for insurance premiums covering civil liability for damages from acts or omissions corresponds to the Company's Board of Directors and Senior Management.

Allowances for the Board of Directors include EUR 85 thousand for the non-executive Secretary of the Board of Directors (EUR 85 thousand at 31 December 2021).

At 31 December 2022, the Company has 6 Board members, 4 of whom were men and 2 are woman (at 31 December 2021 the company had 7 Board members, 5 of whom were men and 2 were woman).

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The salaries of Senior Management include both fixed and variable remuneration. The latter accrues annually based on the extent to which the specific targets established for each year have been met and it is paid entirely in cash, comprising a bonus, which is paid in the early months of the year following the year of accrual, and long-term variable remuneration (ILP), which will be settled at the end of the respective programme, subject to the employee remaining with the Company and provided no events occur that resulted in changes in the data on which the annual amount payable for the ILP was estimated.

The ILP approved by the Board of Directors in 2022 comprises the 2022-2024 period, so the long-term variable remuneration for those years will be paid, if the conditions are met, in the first four months of 2025. The amount shown for Salaries in the above table includes EUR 69 thousand for the amount of the ILP accrued in 2022, which will be paid, if due, in 2025. In 2022 Senior Management received EUR 164 thousand in settlement of the previous ILP, which fell due this year.

At the 2022 year end there are certain agreements in place with members of Senior Management which stipulate the payment of termination benefits in the event of termination of employment under certain circumstances, following a change of control of the Parent Company. The contingent liability does not in any case exceed one year's remuneration.

At 31 December 2022 and 2021 the Group has no pension, life insurance, stock options or compensation obligations with former or current members of the Board of Directors or Senior Management personnel of the Parent Company.

At 31 December 2022 and 2021 no advances or loans have been extended to members of the Board or Senior Management.

(c) Transactions other than ordinary business or under terms differing from market conditions carried out by the Directors

Apart from the transactions with related parties listed above, in 2022 and 2021 the Directors have not carried out any transactions other than ordinary business or with conditions other than market conditions with related parties or with Group companies.

(d) Investments and positions held by the Directors and their related parties in other companies

The Directors of the Parent Company and their related parties have had no conflicts of interest requiring disclosure in accordance with Article 229 of the Revised Spanish Companies Act.

However, a board member, Mr. Miguel Pereda Espeso, holds certain positions in companies with similar or complementary statutory activities to that of the Group. These positions are listed in the individual annual accounts of the Parent Company.

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(28) EMPLOYEE INFORMATION

The average headcount of the Group at 31 December 2022 and 2021, distributed by category, is as follows:

	2022	2021
Professional category		
Senior Management	4	3
Total	4	3

The distribution of Group personnel by gender at 31 December 2022 and 2021 is as follows:

	Number			
	2022		2021	
	Women	Men	Women	Men
Senior Management	1	3	1	3
Total	1	3	1	3

In the 2022 and 2021 periods, the Group had no employees with a 33% or greater disability.

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(29) AUDIT FEES

During 2022 and 2021, fees for audit and other related services charged to the Group by the auditor of the consolidated financial statements, Deloitte, S.L., and by companies belonging to the Deloitte network, as well as fees for services charged by the auditors of the individual financial statements of the companies included in the consolidation and by the entities related thereto through control, shared property or management were as follows (in thousands of Euros):

	Thousands of Euros	
	31.12.2022	31.12.2021
Audit and related services		
Audit services	358	365
Other verification services	26	151
Professional services		
Other services	—	—
Total	384	516

(30) EVENTS AFTER THE REPORTING PERIOD

On 16 January 2023, the Parent Company completed a partial debt repurchase process of the two green bond issues (Note 10), for a total nominal amount of EUR 110 million at a discount of 18%, equivalent to a final price of EUR 90.5 million. The purchased bonds have been fully cancelled upon settlement of their repurchase.

(31) EXPLANATION ADDED FOR TRANSLATION TO ENGLISH

These financial statements are presented on the basis of the regulatory financial reporting framework applicable to the Company (see Note 2.a). Certain accounting practices applied by the Company that conform with that regulatory framework may not conform with other generally accepted accounting principles and rules.

LAR ESPAÑA REAL ESTATE SOCIMI, S.A. AND SUBSIDIARIES
Information on Group Companies
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Appendix I

a) Subsidiaries

Company	Activity	Type	Shareholding %		Thousands of Euros					
			Direct	Total	Share capital	Operating profit	Profit	Interim dividends	Other equity	Total net equity
LE Logistic Alovera I y II, S.A.U.	Leasing of property	Subsidiary	100	100	60	(4)	293	(227)	3,527	3,653
LE Retail Hiper Albacenter, S.A.U.	Leasing of property	Subsidiary	100	100	60	(109)	(109)	—	15,323	15,274
LE Retail Alisal, S.A.U.	Leasing of property	Subsidiary	100	100	60	(4)	1	—	2,278	2,339
LE Offices Eloy Gonzalo 27, S.A.U.	Leasing of property	Subsidiary	100	100	60	(4)	(3)	—	341	398
LE Retail As Termas, S.L.U.	Leasing of property	Subsidiary	100	100	4	1,595	1,532	(1,438)	36,823	36,921
LE Logistic Alovera III y IV, S.L.U.	Leasing of property	Subsidiary	100	100	4	(4)	(3)	—	632	633
LE Logistic Almussafes, S.L.U.	Leasing of property	Subsidiary	100	100	4	(12)	(6)	—	2,808	2,806
LE Retail Hiper Ondara, S.L.U.*	Leasing of property	Subsidiary	100	100	4	5,361	5,109	(4,346)	146,146	146,913
LE Offices Joan Miró 21, S.L.U.	Leasing of property	Subsidiary	100	100	4	(8)	(7)	—	765	762
LE Retail Vidanova Parc, S.L.U.	Leasing of property	Subsidiary	100	100	4	26	(8)	—	30,259	30,255
LE Retail El Rosal, S.L.U.*	Leasing of property	Subsidiary	100	100	3	2,772	2,689	(2,389)	26,494	26,797
LE Retail Galaria, S.L.U.	Leasing of property	Subsidiary	100	100	4	(4)	(4)	—	407	407
LE Retail Lagoh, S.L.U.*	Leasing of property	Subsidiary	100	100	3	3,576	3,387	(2,781)	122,152	122,761
LE Retail Sagunto II, S.L.U.	Leasing of property	Subsidiary	100	100	3	17	348	(327)	1,091	1,115
LE Retail Vistahermosa, S.L.U.	Leasing of property	Subsidiary	100	100	3	217	170	(74)	23,400	23,499
Lar España Inversión Logística IV, S.L.U.	The acquisition and development of properties for lease	Subsidiary	100	100	3	(4)	—	—	1,945	1,948
LE Retail Villaverde, S.L.U.	Leasing of property	Subsidiary	100	100	3	(4)	—	—	1,745	1,748

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Company	Activity	Type	Shareholding %		Share capital	Operating profit	Thousands of Euros			
			Direct	Total			Profit	Interim dividends	Other equity	Total net equity
LE Retail Anec Blau, S.L.U.*	Leasing of property	Subsidiary	100	100	3	943	937	(812)	92,494	92,622
LE Retail Albacenter, S.L.U.	Leasing of property	Subsidiary	100	100	3	1,247	1,262	(1,093)	37,645	37,817
LE Retail Txingudi, S.L.U.	Leasing of property	Subsidiary	100	100	3	709	722	(417)	35,267	35,575
LE Retail Las Huertas, S.L.U.	Leasing of property	Subsidiary	100	100	3	175	138	(108)	13,030	13,063
LE Offices Marcelo Spinola, S.L.U.	Leasing of property	Subsidiary	100	100	3	(12)	1	—	6,505	6,509
LE Retail Gran Vía de Vigo, S.A.U.*	Leasing of property	Subsidiary	100	100	502	1,577	1,430	(1,089)	32,851	33,694
LE Retail Abadía, S.L.U.	Leasing of property	Subsidiary	100	100	7,204	2,614	2,541	(2,267)	20,127	27,605
LE Retail Rivas, S.L.U.	Leasing of property	Subsidiary	100	100	3	798	757	(663)	29,486	29,583
LE Retail Córdoba Sur, S.L.U.	The acquisition and development of properties for lease	Subsidiary	100	100	4	(6)	(8)	—	(665)	(669)
					8,014	21,452	21,169	(18,031)	682,876	694,028

* Company audited by Deloitte, S.L.

All the companies have their registered office at Calle María de Molina 39, Madrid.

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b) Joint venture

Company	Registered office	Activity	Auditor	Type	Shareholding %		Thousands of Euros					Total net equity
					Direct	Total	Share capital	Operating profit	Profit	Dividends	Other equity	
Inmobiliaria Juan Bravo 3, S.L.	María de Molina 39, Madrid	Property development	-	Associated	50	50	1,483	(248)	(248)	—	1,665	2,900

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a) Subsidiaries

Company	Activity	Type	Shareholding %		Thousands of Euros					
			Direct	Total	Share capital	Operating profit	Profit	Interim dividends	Other equity	Total net equity
LE Logistic Alovera I y II, S.A.U.	Leasing of property	Subsidiary	100	100	60	(20)	(18)	—	3,545	3,587
LE Retail Hiper Albacenter, S.A.U.	Leasing of property	Subsidiary	100	100	60	(94)	(96)	—	15,000	14,964
LE Retail Alisal, S.A.U.	Leasing of property	Subsidiary	100	100	60	(5)	(1)	—	2,279	2,338
LE Offices Eloy Gonzalo 27, S.A.U.	Leasing of property	Subsidiary	100	100	60	(3)	(3)	—	343	400
LE Retail As Termas, S.L.U.	Leasing of property	Subsidiary	100	100	4	677	605	(383)	34,131	34,357
LE Logistic Alovera III y IV, S.L.U.	Leasing of property	Subsidiary	100	100	4	(3)	(2)	—	634	636
LE Logistic Almussafes, S.L.U.	Leasing of property	Subsidiary	100	100	4	(160)	(154)	—	2,962	2,812
LE Retail Hiper Ondara, S.L.U.*	Leasing of property	Subsidiary	100	100	4	4,587	1,174	(934)	141,550	141,794
LE Offices Joan Miró 21, S.L.U.	Leasing of property	Subsidiary	100	100	4	(34)	(33)	—	798	769
LE Retail Vidanova Parc, S.L.U.	Leasing of property	Subsidiary	100	100	4	1,339	153	—	29,605	29,762
LE Retail El Rosal, S.L.U.*	Leasing of property	Subsidiary	100	100	3	2,053	553	(330)	25,046	25,272
LE Retail Galaria, S.L.U.	Leasing of property	Subsidiary	100	100	4	(3)	(3)	—	410	411
LE Retail Lagoh, S.L.U.*	Leasing of property	Subsidiary	100	100	3	4,640	1,395	(447)	118,153	119,104
LE Retail Sagunto II, S.L.U.	Leasing of property	Subsidiary	100	100	3	10	10	—	1,085	1,098
LE Retail Vistahermosa, S.L.U.	Leasing of property	Subsidiary	100	100	3	1,404	913	(657)	22,734	22,993
Lar España Inversión Logística IV, S.L.U.	The acquisition and development of properties for lease	Subsidiary	100	100	3	(2)	2	—	1,943	1,948
LE Retail Villaverde, S.L.U.	Leasing of property	Subsidiary	100	100	3	(6)	(3)	—	1,748	1,748
LE Retail Anec Blau, S.L.U.*	Leasing of property	Subsidiary	100	100	3	(1,208)	(1,224)	—	90,551	89,330
LE Retail Albacenter, S.L.U.	Leasing of property	Subsidiary	100	100	3	649	657	(536)	36,229	36,353
LE Retail Txingudi, S.L.U.	Leasing of property	Subsidiary	100	100	3	(351)	(343)	—	34,658	34,318
LE Retail Las Huertas, S.L.U.	Leasing of property	Subsidiary	100	100	3	(222)	(245)	—	13,217	12,975
LE Offices Marcelo Spínola, S.L.U.	Leasing of property	Subsidiary	100	100	3	(49)	(36)	—	6,541	6,508

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LE Retail Gran Vía de Vigo, S.A.U.*	Leasing of property	Subsidiary	100	100	502	2,029	(204)	—	31,003	31,301
LE Retail Abadía, S.L.U.	Leasing of property	Subsidiary	100	100	7,204	2,433	1,372	(905)	18,832	26,503
LE Retail Rivas, S.L.U.	Leasing of property	Subsidiary	100	100	3	1,837	402	—	28,571	28,976
LE Retail Córdoba Sur, S.L.U.	The acquisition and development of properties for lease	Subsidiary	100	100	4	(1,623)	(1,623)	—	958	(661)
					8,014	17,875	3,248	(4,192)	662,526	669,596

* Company audited by Deloitte, S.L.

All the companies have their registered office at Calle María de Molina 39, Madrid.

b) Joint venture

Company	Registered office	Activity	Auditor	Type	Shareholding %		Thousands of Euros					
					Direct	Total	Share	Operating profit	Dividends	Other	Total net equity	
Inmobiliaria Juan Bravo 3, S.L.	María de Molina 39, Madrid	Property development	-	Associated	50	50	1,483	232	230	—	1,241	2,954

1 Situation of the Group

1.1 Organisational structure and operations

The Group is a group of companies that was created in 2014 with an externalised management structure. It has designated Grupo Lar Inversiones Inmobiliarias, S.A. as exclusive manager, a company that has fifty years of experience in the property market and a long history of generating value through various property cycles in the last decades, and that has alliances with some of the most internationally renowned investors.

Strategic management, allocation of resources, risk management and corporate control, as well as accounting and financial reports are among the main responsibilities of the Group's Board of Directors.

During 2022 and 2021 the Group has carried out its activity with the following types of assets:

- Shopping centres: the rental of shopping centre and single-tenant commercial premises.

The Group focuses its strategy on searching for shopping centres and single-tenants premises parks with great potential for growth and with opportunities of improvement in asset management, mainly those where there is the possibility to replace or expand.

Additionally, the Group made an exception investment in the luxury residential market in Madrid, through the joint development (50%) of the Lagasca99 project with PIMCO. The development, which has been delivered on 2019, is not in response to a strategic line in envisaged in the future business plans.

The Group's investment policy focuses mainly on the following:

- On assets the company considers to be strategic assets, mainly commercial parks and shopping centres.
- Investment opportunities in retail assets that are dominant in its area of influence, and that offer great management possibilities, avoiding those segments where competition may be greater.
- Risk diversification, expanding throughout Spain mainly in shopping centre investments.

2 Evolution and result of the businesses

2.1 Introduction

At the 2022 reporting date, the Group's ordinary revenue amounted to EUR 80,228 thousand, corresponding to the business in which the Group is engaged, the rental business.

During 2022 the Group incurred "Other operating expenses" amounting to EUR 22,639 thousand, corresponding essentially to the fees for management provided by Grupo Lar Inversiones Inmobiliarias, S.A. to the Group (EUR 5,471 thousand), recurrent services that are directly linked to the everyday management of the assets by the amount of EUR 11,282 thousand.

Management report for the period ended 31 December 2022

Earnings before interest, taxes, depreciation and amortisation (EBITDA) is calculated as the result of the operations, net of the change in fair value of investment property, net of amortization expenses, stood at EUR 60,024 thousand.

The valuation during 2022 of the assets held by the Group at 31 December 2022, according to the independent valuation conducted by Cushman & Wakefield and JLL at the close of the financial year supposed a negative effect in the consolidated profit and loss of EUR 32,575 thousand.

The financial result was negative amount of EUR 19,651 thousand, including impairment and result from the disposals of financial instruments and changes in the fair value of financial instruments and without considering the share of profit (loss) for the year of investments accounted for using equity method.

The Group's loss for the period was EUR 72,921 thousand.

By area of activity, we should be emphasised:

- A significant percentage of the Group's revenue is the result of rent from retail centres, representing a 66% of total revenue, as opposed to 34% from parks.
- Around 44% of rental revenue is generated by the Lagoh, Gran Vía de Vigo and Megapark retail centres.

As at 31 December of 2022, the Group occupied across its whole business 96.6% the gross leasable area (GLA), the occupancy rate at retail centres being 95.9%. Retail parks occupancy stands at 97.6%.

As at 31 December of 2022, the Group has a portfolio of real estate rental projects covering shopping centres (310,707 sqm) and retail parks (239,684 sqm). The overall total gross leasable area of 550,391 sqm.

2.2 Other financial indicators

As at 31 December of 2022, the Group revealed the following financial indicators:

- Working capital (calculated as the difference between current assets and current liabilities) → EUR 477,350 thousand (EUR 203,914 thousand as at 31 December 2021).
- Liquidity ratio (calculated as the ratio of current assets to current liabilities) → 22.6 (2.4 as of 31 December 2021).
- Solvency ratio (calculated as the quotient of the sum of net assets and non-current liabilities in the numerator and denominator, non-current assets) → 1.4 (1.1 as of 31 December 2021).

These ratios represent particularly high values, indicating that the Group enjoys a sufficient level of liquidity and a high degree of safety margin in order to meet its payments.

The ROE (Return on Equity), which measures the profitability obtained by the Group on its own shares, totals 8.25 % (3.03% as of 31 December 2021). This is calculated as the quotient of the profit for the last 12 months and the Company's net equity, averaged over the last four quarters.

The ROA (Return on Assets), which measures the efficiency of the Group's total assets, regardless of the source of funding used, i.e. the capacity of a company's assets to generate profit, is 4.26% (1.51% as of 31 December 2021); This is calculated as the quotient of the profit for the last 12 months and the Company's total assets, averaged over the last four quarters.

Management report for the period ended 31 December 2022

In accordance with the recommendations issued by the European Securities and Markets Authority (ESMA) regarding the calculation and determination of Alternative Performance Measures used by the Company's Management in taking financial and operational decisions, sections 5 and 8 of the "Full yearly report 2022", which was published on the same date as these Financial Statements and explanatory notes, state how the EPRA (European Public Real Estate Association) indicators are calculated and defined.

2.3 Environment and staff issues

Environment

The Group undertakes operations the main aim of which is to prevent, reduce or rectify any damage which it could cause to the environment as a result of its activities. However, given its nature, the Group's operations have no significant environmental impact.

For more information about this kind of operations, see "Full Year Report FY 2022" section 3.

Personnel

As at 31 December of 2022 the Group has 4 employees (3 men and 1 woman). Said employees are classified as Senior Management. In the 2022 period the Company has had no employees with a 33% or greater disability.

3 Liquidity and capital resources

3.1 Liquidity and capital resources

At 31 December 2022, the Group's financial debt amounted to EUR 768,540 thousand. The level of debt is related basically to the two green bonds issuances, launched in July and November 2021. This also includes a credit line arranged by the Parent Company with European Investment Bank.

As at 31 December of 2022, the Group's short-term financial debt stands at EUR 4,170 thousand.

The Group intends its debt's maturity profile to be in line with its ability to generate cash flow to cover the debt.

In June 2022 the credit facility the Parent Company held with Bankinter was renewed for one year without any changes to the amount thereof, although it is now pegged to the EURIBOR 3M rather than the EURIBOR 12M.

The financial expenses accrued on loans during the twelve months ended 31 December 2022 amounted to EUR 1,327 thousand, and the effect of the amortised cost of these was EUR 64 thousand. The accrued, unpaid interest at 31 December 2022 amounts to EUR 185 thousand.

During 2021, the Group restructured its debt in the form of two unsecured green bond issuances in the amount of EUR 400 million in June 2021 and EUR 300 million in November 2021. The conditions of these issuances are broken down in the consolidated financial statements of the Group for the year ending 31 December 2021.

In this regard, the Group had an outstanding amount at 31 December 2021 corresponding to the issuance of bonds in 2021 which, on 17 February 2022, was repaid in total, repaying EUR 122.7 million. Furthermore, all guarantees granted in the framework of the issuance have been lifted and cancelled, including several mortgages, in addition to various pledges on the corresponding stocks and shares.

Management report for the period ended 31 December 2022

The financial expenses accrued on the bonds during the twelve months ended 31 December 2022 amounted to EUR 14,421 thousand, and the effect of the amortised cost thereof was EUR 5,566 thousand. The accrued, unpaid interest at 31 December 2022 amounts to EUR 3,985 thousand.

3.2 Analysis of contractual obligations and off-balance-sheet operations

As of 31 December of 2022, the Group presents Investment commitments pertaining to investment property totalled EUR 1,880 thousand, in addition to the indications in section 3.1.

As at 31 December of 2022, the Group does not present off-balance-sheet transactions that have had, or are expected to have, a significant effect on the financial position of the Group, the revenue and expenditure structure, the operating result, liquidity, capital expenses or on own resources.

4 Main risks and uncertainties

The Group is exposed to a variety of risk factors arising from the nature of its business. The Group's Board of Directors is responsible for approving the risk management and control policy, and it assumes responsibility for identifying the Group's main risks and supervising the internal oversight systems; it is informed by the Audit and Oversight Committee. The Group's Risk Management and Control System identifies, groups, manages and control risks that could potentially affects said Group in the areas that make up the Group's corporate risk map, which is adequately reported in the Annual Corporate Governance Report.

In addition to these risks and impacts, refer to section 7 of this management report in order to see the most important ones.

5 Environmental information

LAR España is aware that the integration of sustainability in its business model is essential to creating value for stakeholders, which is why in recent years, it has taken appropriate measures supported by the different internationally recognised standards.

Since January 2016, following the approval of its Sustainability Policy, Lar España has been drafting an ESG Action Plan, aligned with the United Nations SDG and the Paris Agreement (COP21) with the main objective of having a clear, defined roadmap at company level. Following the drafting of this Plan at a general level, the company proceeded to work on more specific issues and focused on more concrete issues, among others:

- In terms of climate change, it has drawn up a comprehensive Carbon Footprint Reduction Plan with the aim of establishing a clear emissions neutrality target. Within this plan, measures adapted to each of the assets have been designed and will be implemented over the next few years in accordance with the investment plans proposed and the progress of the different technologies in this field.
- Following the registration of the Company's Carbon Footprint for 2018, 2019 and 2020 with the Ministry for Ecological Transition and the Demographic Challenge (MITERD in Spanish) as part of the national strategy framed within that of the European Union, Lar España has completed the process of registering its Carbon Footprint for 2021. In this way, the Company has completed 4 consecutive years of Carbon Footprint registration with the Ministry of Ecological Transition and Demographic Challenge (MITERD) and is eligible to obtain the "Reduzco" seal, which has been achieved thanks to the decrease in emissions recorded after the various efforts made in recent years. Lar España's Carbon Footprint register is also independently verified by AENOR in accordance with the "Carbon Footprint

Management report for the period ended 31 December 2022

Compliance Statement".

- From the perspective of efficiency in properties, Lar España has worked together with KPMG in the development of an Energy Efficiency Plan that will be implemented asset by asset after the completion of Energy Audits and supported by an automated data platform to obtain data on consumption and emissions of the assets, which allows real-time monitoring and was designed and implemented specifically for Lar España. In addition, the company is studying the implementation of photovoltaic panels on most of the assets in the portfolio, after having energy contracts with a guarantee of origin on all of them.

The next steps for the continuation of the emission reduction strategy are:

2. Continuation of the policy of obtaining electricity with a guarantee of renewable energy in all its strategic assets.
 3. Progress in the implementation of renewable energy systems.
 4. Application of technical-economic studies for the implementation of photovoltaic solar energy in strategic assets, promoting renewable energy generation facilities for self-consumption.
 5. Completion and implementation of a proprietary system for the automation of energy consumption control by means of telematic measurement.
 6. Implementation of predictive maintenance programmes and proactivity in air conditioning equipment inspection protocols to prevent refrigerant leaks.
 7. Programme for the progressive renewal of equipment with more efficient machines that have a lower impact on GHG emissions.
- As a contribution to the principles of Circular Economy, as a further step in the fight against climate change, Lar España proceeded to develop a Waste Management Plan in order to have a better knowledge of the type of waste generated in the assets, as well as to centralise waste management at company level. During 2022, numerous actions have been carried out in the centres such as the installation of specific recycling points, the identification and categorisation of a greater proportion of the waste generated and the study of different treatment alternatives. The company's aim is to continue working on this issue with the intention of having greater control of the waste generated by its activity and the disposal routes, something that will have a positive impact on the organisation's Carbon Footprint. In addition, during the year, points have been installed that allow users of the assets to recycle waste thanks to collaboration with companies such as Ecoembes, implementing Return and Reward Systems through the RECICLOS system.

Sustainable Mobility

Sustainable mobility is a concept created to counteract the environmental and social problems associated with the urban mobility of citizens, something on which Lar España is focusing its efforts as it is considered an added value factor for the portfolio's assets. In this way, different alternatives are being studied in each of the assets with the aim of implementing different sustainable mobility solutions.

The main projects being undertaken are:

- Electric car charging points.
- Shared transport.
- Walkways, improved pedestrian access to Shopping Centres and in the vicinity.
- Campaign to promote the use of public transport, bus stops and taxis.

Management report for the period ended 31 December 2022

- Parking and access routes for bicycles, scooters and motorbikes, as well as designated parking for families and emergency vehicles near the main entrances and guided parking devices.

Currently, the 14 assets in Lar España's portfolio have electric vehicle charging points installed.

In addition, the mobility study in the Megapark business park has been completed with a local specialist provider, after which the results will be analysed for the implementation of specific measures.

Certifications

The Company has continued its commitment to participate in assessment and certification schemes to ensure that all properties operate as sustainably as possible, having achieved the following progress during 2022:

- Completion of the Certification Renewal Plan, improving on previous ratings in almost all cases.
- Obtained two new certifications for Rivas Futura and VidaNova Parc, both with a "Very Good" rating for building design and "Excellent" for asset management.
- 100% of the assets are BREEAM certified.
- 98% of the assets in terms of GAV are rated "Excellent" or "Very Good".

During 2022, the Company obtained ISO 14001 and 45001 certifications for all assets in which it has operational control, enabling it to standardise procedures and homogenise environmental management and occupational health and safety standards.

The ISO 14001 certification confirms the implementation of an effective environmental management system (EMS), the establishment of goals and objectives reviewed and approved by the management, the assets have environmental procedures and protocols in accordance with the activity, and the management of incidents and conformities is carried out. All of this facilitates achieving the strategic goals set by the Company. On the other hand, ISO 45001 is the international standard for occupational health and safety management systems, aimed at protecting workers and visitors from occupational accidents and illnesses. With this certification, Lar España shows its commitment to employee health and safety.

For the fifth consecutive year, Lar España has participated in the GRESB (Global Sustainability Real Estate Benchmark) assessment, which has become the standard for assessing environmental, social and governance (ESG) commitment in the real estate sector.

The Company has achieved a score of 85 points, which is 8% higher than the average of its competitors. The steady improvement in the overall score over the last few years with an increase of 55% since 2019 reflects the Company's commitment and the constant improvement made in sustainability issues.

6 Information on the foreseeable evolution of the Group

After the volume of investments made since March 2014, active property management capacity will be key in upcoming years.

This active management strategy will lead to an increase in current income and in profitability with respect to purchase price. All of this will be reflected in the increased value of the assets in our portfolio.

Management report for the period ended 31 December 2022

The Group will, however, continue to analyse any investment opportunities that may be attractive and thus continue to generate value for its shareholders.

With the appropriate reservations given the current situation, we believe that the Group will be in a position to continue making progress in 2023 and in subsequent years.

7 Market context

7.1 Impact of COVID 19

The health crisis triggered by COVID-19 described in the consolidated financial statements for the year ended 31 December 2021 has had a very limited impact on the Group's operations during 2022, as there were no further shutdowns imposed by the government. However, the economic impact of the crisis continues to have an impact on the Group's activity and the tenants of its shopping centres, with the directors of the Parent Company continuously assessing them.

In this connection, during 2022, the Group continued with the commercial policies implemented in 2020 and 2021 to support the tenants of its shopping centres by granting discounts and extensions on the payment of rent, although during 2022 these policies have been very limited. As a result of these circumstances, the Group has recognised under "Operating lease receivables - income linearisation" the amount pending allocation to income from these discounts granted to tenants, coming to a total at 31 December 2022 of EUR 3,877 thousand.

7.2 Ukraine War

On 24 February 2022, Russia launched an invasion of Ukraine, leading to a war between these countries, the consequences of which remain uncertain at present. The Company's directors, after assessing the possible repercussions of this situation, have considered that it would not, a priori, have a direct impact on its financial statements, since all its operations are domestic, and it does not depend on any raw materials that could be affected by supply cuts.

Nevertheless, the above situation has increased uncertainty in global markets and led to a substantial rise in energy and other natural resource costs, particularly in Europe. This, in conjunction with other factors, was reflected in Spain's macroeconomic scenario in the form of higher inflation and an increase in living costs, triggering interest rate hikes by the European Central Bank in response.

The aforementioned situation and its potential indirect impacts on the Group are being monitored by Senior Management and the Directors. Lease payments are pegged to the CPI and have been revised in 2022. Activity levels at the shopping centres and business parks are tracked to identify possible downturns in footfall and/or consumer demand that might affect the tenants' affordability rates.

The independent experts engaged by Group have considered the economic situation at year end when determining the fair value of the Group's investment property. Nevertheless, the situation could be affected by rapid changes in market conditions brought about by global geopolitical and economic factors.

Given the reigning geopolitical uncertainty and volatility, the Directors and Senior Management of the Company continue to monitor the conflict and its consequences in order to successfully deal with any possible future impacts.

Management report for the period ended 31 December 2022

7.3 Management experience

The company benefits from a business model unlike any other on the Spanish property market, pioneering specialist services in the Spanish retail sector.

With more than 50 years of behind it, the group has successfully dealt with past crisis situations and has a highly expert management team recognized at all decision-making and management levels.

Thanks to a wealth of professional experience in retail asset management, Lar España operates teams that specialise in the Spanish retail sector. Since it was first created, the company has made profitable management and continually improving its assets a priority, investing in technology and committed to achieving a robust client portfolio to provide unique added value to its properties.

During COVID-19 pandemic, the SOCIMI (REIT) Lar España Real Estate reached case-by-case rental agreements of virtually all of the gross lettable area in its centres. The Company has managed each situation directly, without intermediaries, which has enabled it to reach agreements quickly, which are adapted to the specific needs of each tenant and activity. The agreements have largely been reached in conditions that represent a major compromise by both parties, strengthening relations with retailers and consolidating the term and stability of the agreements, as well as that of all the shopping centres and retail parks.

7.4 Business model and operational structure

In terms of location and standing in their respective catchment areas, the company's properties are dominant in their catchment areas. A premium collection of properties with high value-add that secures sustainable returns for shareholders.

The company's shopping centres boast an occupancy rate of 96.6%, operating at close to full capacity.

In the large majority of cases, Lar España also fully owns its properties, affording it complete control over decision-making. This allows it to efficiently promote and implement measures and strategies that meet the requirements of the market and its customers at all times.

Lar España has a solid, diversified and high-quality tenant base, enjoying a healthy and collaborative relationship with them all – now even more so given the present climate.

The top ten tenants account for 33.4 % of its rental income, and more than 65% of all the leases signed with retailers have a remaining term beyond 2025.

The company's properties have a clear competitive edge in their catchment areas, generally offering more than 550,391 sqm of retail space and located in regions with an above average per capita income for Spain.

7.5 Commitment to retailers

The company communicates openly and regularly with all of its tenants, across all its properties. All of its strategies share the clear objective of guaranteeing the safety of its customers and employees, to ensure that all the stores in the company's portfolio can carry on their activity.

Management report for the period ended 31 December 2022

7.6 Consolidated financial position

The company's strong liquidity levels and financial autonomy afford it considerable economic resilience. This stands it in excellent stead to face scenarios such as this current one, having carried out stress tests that have produced satisfactory results on its annual business model.

With an average cost of 1.8%, 100% at fixed rate, and as well as no major lease expires in the next 3 years.

7.7 Financial and investment caution

The company has reactivated its CAPEX plan and all decisions will be made on the premise of achieving solid returns via effective management and value uplift across all of its assets and taking into account the exposure to inflationary risk.

8 R&D&I activities

Due to the inherent characteristics of the companies that make up the Group, and their activities and structure, the Group does not usually conduct any research, development and innovation initiatives. However, Lar España remains committed to becoming the leader of the transformation of the retail sector, by creating new, more efficient and digital methods of interacting with external and internal customers (*Customer Journey Experience*).

9 Acquisition and disposal of treasury stock

On 14 January 2020, a new share buy-back programme was formalised between Lar España and its liquidity provider, aimed at a maximum of 4,500,000 shares, representing 5% of share capital, which may be acquired at a price no greater than (a) the price of the last arm's length transaction or (b) the highest arm's length offer at that time in the business centre where the purchase is made. The maximum deadline for this programme is 14 October 2020 and was subsequently extended to 14 October 2021.

Under the buyback programme, the Company acquired a total of 3,940,761 treasury shares representing 4.50% of Lar España's current share capital. Subsequently, on December 15, 2021, the Company registered with the Madrid Mercantile Registry the public deed relating to the capital reduction of the Company for a nominal amount of 7,881,522 euros, through the redemption of these shares. 167,385,938, represented by 83,692,969 registered shares with a par value of two euros each, thereby modifying article 5 of the Company's bylaws relating to the capital and shares of Lar España.

Following the completion of the aforementioned share buyback program, the company reported the reactivation of the liquidity contract for the management of treasury stock, signed on July 5, 2017, and communicated to the market on July 10, 2017.

The acquisitions were carried out within the framework of a discretionary treasury share management contract, of which the Spanish Securities Market Commission (CNMV) was notified in compliance with the recommendations published by said body on 18 July 2013.

As of 31 December 2022, the share price was EUR 4.23.

As of 31 December 2022, the Company holds a total of 56,714 shares, representing 0.07% of total issued shares.

Management report for the period ended 31 December 2022

10 Other relevant information

10.1 Stock exchange information

The initial share price at the start of the year was EUR 5.12 and the nominal value at the reporting date was EUR 4.23. During 2022, the average price per share was EUR 4.74.

In the context of the green bonds issuances made by the company in 2021, the rating agency Fitch assigned an investment grade rating or BBB rating to both Lar España and its green bond issuance, which has been ratified in 2022.

10.2 Dividend policy

On 27 April 2022, the Shareholders' General Meeting approved the distribution of a dividend of 16,734 thousand Euros, at EUR 0.199 per share (taking into account all the shares issued) and recognised in profit and loss for the 2021 period, and of 13,266 thousand Euros, at EUR 0.158 per share (taking into account all the shares issued), charged to the share premium.

The total pay-out was 16,713 thousand Euros charged to the Profit for the period 2021 (after deducting the amount corresponding to treasury shares, which does not leave the Parent Company's equity and totals 21 thousand Euros in dividends charged to profit), and 13,252 thousand Euros charged to share premium given the amount per share approved and shares outstanding at the time of approval by the General Shareholders' Meeting on 27 April 2022. The dividend pay-out was settled in full on 27 May 2022.

10.3 Average number of days payable outstanding to suppliers

The average number of days payable outstanding to suppliers is 28, complying with the maximum legal payment period applicable to the Company in the year 2021 according to Law 3/2004, of 29 December containing measures to combat late payments in commercial transactions and in accordance with the transitory provisions established in Law 15/2010, of 5 July.

11 Annual Corporate Governance Report

For the purposes of Article 538 of the Spanish Companies Act, we confirm that the Annual Corporate Governance Report (IAGC) along with the Internal Financial Reporting Control Systems (SCIIF) and the Annual Report of Directors' Remuneration (IARC) for 2022 all form part of the Management Report. Both Reports are available on the website of the National Securities Market Commission (CNMV).

- Annual Corporate Governance Report:
<https://www.cnmv.es/portal/Consultas/EE/InformacionGobCorp.aspx?nif=A86918307&lang=en>
- Annual Report on Directors' Remuneration:
<https://www.cnmv.es/portal/Consultas/EE/InformacionGobCorp.aspx?TipoInforme=6&nif=A86918307>

12 Events after the reporting period

On 16 January 2023, the Parent Company completed a partial debt repurchase process of the two green bond issues, for a total nominal amount of EUR 110 million at a discount of 18%, equivalent to a final price of EUR 90.5 million. The purchased bonds have been fully cancelled upon settlement of their repurchase.

**LAR ESPAÑA REAL ESTATE SOCIMI, S.A. STATEMENT OF RESPONSIBILITY FOR THE 2022
FINANCIAL STATEMENTS**

The members of the Board of Directors of LAR ESPAÑA REAL ESTATE SOCIMI, S.A. declare that, to the best of their knowledge, the individual financial statements of LAR ESPAÑA REAL ESTATE SOCIMI, S.A., as well as those consolidated with its subsidiaries, for the year ended 31 December 2022, drawn up by the Board of Directors at its meeting of 24 February 2023 and prepared in accordance with the applicable accounting principles and in a single electronic format, give a true and fair view of the net worth, financial position and results of LAR ESPAÑA REAL ESTATE SOCIMI, S.A., and of the subsidiaries included in the consolidation, taken as a whole, and that the management reports supplementing the individual and consolidated financial statements (together with the documentation attached and/or supplementary thereto) include a true and fair view of the business performance and results and of the position of LAR ESPAÑA REAL ESTATE SOCIMI, S.A. and of the subsidiaries included in the consolidation, taken as a whole, as well as a description of the main risks and uncertainties they face.

Signatories:

Mr José Luis del Valle Doblado (Chairman)

Mr Alec Emmott

Mr Roger Maxwell Cooke

Ms Leticia Iglesias Herraiz

Mr Miguel Pereda Espeso

Ms Isabel Aguilera Navarro

Madrid, 24 February 2023

ANNEX I FORM

**ANNUAL CORPORATE GOVERNANCE REPORT
OF LISTED PUBLIC LIMITED COMPANIES**

ISSUER IDENTIFICATION DETAILS

YEAR END-DATE

31/12/2022

Tax ID (CIF)
A-86918307

Company name:

LAR ESPAÑA REAL ESTATE SOCIMI, S.A.

Registered Office:

Calle de María de Molina 39, 10th Floor, 28006 Madrid, Spain

**ANNUAL CORPORATE GOVERNANCE REPORT
OF LISTED PUBLIC LIMITED COMPANIES**

A OWNERSHIP STRUCTURE

A.1 Complete the following table on share capital and the attributed voting rights, including those corresponding to shares with a loyalty vote as of the closing date of the year, where appropriate:

Indicate whether company bylaws contain the provision of double loyalty voting:

Yes

No X Board approval date dd/mm/yyyy

Minimum period of uninterrupted ownership required by the statutes: N/A

Indicate whether the company has awarded votes for loyalty:

Yes

No X

Date of the last modification of the share capital	Share capital (€)	Number of shares	Number of voting rights (not including additional loyalty-attributed votes)	Number of additional attributed voting rights corresponding to shares with a loyalty vote	Total number of voting rights, including additional loyalty-attributed votes
15/12/2021	167,385.938	83,692,969	83,692,969		

Number of shares registered in the special register pending the expiry of the loyalty period

N/A

Observations

Indicate whether there are different classes of shares with different associated rights:

Yes

No X

Class	Number of shares	Par value	Number of voting rights	Rights and obligations conferred

Observations

A.2 List the company's significant direct and indirect shareholders at year end, including directors with a significant shareholding:

Name or company name of shareholder	% of voting rights attached to the shares (including votes for loyalty)		% of voting rights through financial instruments		% of total voting rights	From the total number of voting rights attributed to the shares, indicate, where applicable, the additional votes attributed corresponding to the shares with a loyalty vote.	
	Direct	Indirect	Direct	Indirect		Direct	Indirect
ADAMSVILLE, S.L.	5.204	0.000	0.000	0.000	5.204		
BLACKROCK INC.	0.000	3.069	0.610	0.000	3.679		
BRANDES INVESTMENT PARTNERS, L.P.	0.000	5.005	0.000	0.000	5.005		
GRUPO LAR INVERSIONES INMOBILIARIAS, S.A.	10.000	0.000	0.000	0.000	10.000		
SANTA LUCIA S.A. CIA DE SEGUROS	4.812	0.1771	0.000	0.000	4.988		
UTAH STATE RETIREMENT SYSTEMS	3.070	0,000	0.000	0.000	3.070		
VUKILE PROPERTY FUND LIMITED	0.000	25.523	0.000	0.000	25.523		

Observations

Breakdown of the indirect holding:

Name or company name of the indirect owner	Name or company name of the direct owner	% of voting rights attached to the shares (including votes for loyalty)	% of voting rights through financial instruments	% of total voting rights	From the total number of voting rights attributed to the shares, indicate, where applicable, the additional votes attributed corresponding to the shares with a loyalty vote
VUKILE PROPERTY FUND LIMITED	CASTELLANA PROPERTIES SOCIMI, S.A.	25.523	0	25.523	
SANTA LUCIA S.A. CIA DE SEGUROS	SANTA LUCIA ASSET MANAGEMENT, SGIIC, S.A.	0.996	0	0.996	

SANTA LUCIA VIDA Y PENSIONES, S.A. CIA. DE SEGUROS Y REASEGUROS, S.A.	0.128	0	0.128	
UNICORP VIDA INSURANCE AND REINSURANCE COMPANY, S.A.	0.115	0	0.115	
CAJA ESPAÑA VIDA Y COMPAÑÍA DE SEGUROS Y REASEGUROS, S.A.	0.089	0	0.089	

<u>Observations</u>

Indicate the most significant changes in the shareholder structure during the year:

Most significant movements
<p>During 2022 there has been a change in the number of shareholders with significant shareholdings reported:</p> <ul style="list-style-type: none"> LVS II Lux XII S.à r.l. - a company controlled by PIMCO Bravo II Fund L.P.- transferred its entire participation in Lar España, comprising 18,157,459 shares representing 21.695% of its share capital, to Castellana Properties SOCIMI, S.A. (a company controlled by VUKILE PROPERTY FUND LIMITED) on January 26, 2022. Utah State Retirement Systems acquired 3.070% voting rights on June 11, 2022. Santa Lucía, S.A. Compañía de Seguros y Reaseguros (through Unicorp Vida, Compañía de Seguros y Reaseguros, S.A.) decreased its voting rights from 5.216% to 4.988% on November 29, 2022. VUKILE PROPERTY FUND LIMITED (through Castellana Properties SOCIMI, S.A.) changed its voting rights from 21.695% to 25.523% on September 22, 2022.

A.3 Give details of the participation at the close of the fiscal year of the members of the board of directors who are holders of voting rights attributed to shares of the company or through financial instruments, whatever the percentage, excluding the directors who have been identified in Section A2 above:

Name or company name of director	% of voting rights attributed to shares (including loyalty votes)	% of voting rights through financial instruments	% of total voting rights	From the total % of voting rights attributed to the shares, indicate, where appropriate, the % of the additional votes attributed corresponding to the shares with a loyalty vote

	Direct	Indirect	Direct	Indirect		Direct	Indirect
Mr. José Luis del Valle	0.119	0.057			0.176		
Mrs. Isabel Aguilera	0.003				0.003		
Mr. Alec Emmott	0.001				0.001		
Mr. Roger M. Cooke	0.003				0.003		
Mr. Miguel Pereda	0.036				0.036		
Mrs. Leticia Iglesias	0.000				0.000		

total percentage of voting rights held by the board of directors	0.219
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Observations

Breakdown of the indirect holding:

Name or company name of director	Name or company name of the direct owner	% voting rights attributed to shares (including loyalty votes)	% of voting rights through financial instruments	% of total voting rights	From the total % of voting rights attributed to the shares, indicate, where applicable, the % of additional votes attributed corresponding to the shares with a loyalty vote
José Luis del Valle	Eugemor, SICAV, S.A.	0.057		0.057	

Observations

List the total percentage of voting rights represented on the board:

total percentage of voting rights held by the board of directors	16.89
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Observations
The proprietary director Mr. Miguel Pereda represents Grupo Lar Inversiones Inmobiliarias, S.A. (Grupo Lar). Said shareholder has communicated a participation of 10.000 % of the total voting rights of Lar España.

- A.4 If applicable, indicate any family, commercial, contractual or corporate relationships that exist among significant shareholders to the extent that they are known to the company, unless they are insignificant or arise in the ordinary course of business, with the exception of those reported in section A.6:

Name or company name of related party	Nature of relationship	Brief description

- A.5 If applicable, indicate any commercial, contractual or corporate relationships that exist between significant shareholders and the company and/or its group, unless they are insignificant or arise in the ordinary course of business:

Name or company name of related party	Nature of relationship	Brief description
GRUPO LAR INVERSIONES INMOBILIARIAS, S.A.	Contractual "Investment Management Agreement"	Asset management agreement

- A.6 Unless insignificant for both parties, describe the relationships that exist between significant shareholders, shareholders represented on the Board and directors or their representatives in the case of directors that are legal persons.

Explain, if applicable, how the significant shareholders are represented. Specifically, indicate those directors appointed to represent significant shareholders, those whose appointment was proposed by significant shareholders, or who are linked to significant shareholders and/or companies in their group, specifying the nature of such relationships or ties. In particular, mention the existence, identity and post of any directors of the listed company, or their representatives, who are in turn members or representatives of members of the Board of Directors of companies that hold significant shareholdings in the listed company or in group companies of these significant shareholders.

Name or company name of related director or representative	Name or company name of related significant shareholder	Company name of the group company of the significant shareholder	Description of relationship / post
Miguel Pereda Espeso	Grupo Lar Inversiones Inmobiliarias, S.A.		Proprietary director (Vice-chairman of the Board) appointed on behalf of Grupo Lar Inversiones Inmobiliarias, S.A.

<u>Observations</u>

- A.7 Indicate whether the Company has been notified of any shareholders' agreements that may affect it, in accordance with the provisions of Articles 530 and 531 of the Spanish Corporate Enterprises Act. If so, describe them briefly and list the shareholders bound by the agreement:

Yes No

Parties to the shareholders' agreement	% of share capital concerned	Brief description of the agreement	Expiry date of the agreement, if any

--	--	--	--

Observations

Indicate whether the company is aware of the existence of concerted actions among its shareholders. If so, provide a brief description:

Yes No

Parties to the concerted action	% of share capital concerned	Brief description of the concerted action	Expiry date of the concert, if any

Observations

If any of the aforementioned agreements or concerted actions have been amended or terminated during the year, indicate this expressly:

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- A. 8 Indicate whether any individual or company exercises or may exercise control over the company in accordance with Article 5 of the Securities Market Act. If so, identify them:

Yes No

Name or company name

Observations

- A. 9 Complete the following table with details of the company's treasury shares:

At the close of the year:

Number of direct shares	Number of indirect shares (*)	Total percentage of share capital
56,714		0.068

Observations

(*) Through:

Name or company name of direct shareholder	Number of direct shares
Total:	

Observations

Explain any significant changes during the year:

Explain significant changes
During 2022, there has been no significant variation in the Company's treasury shares, only minor movements have occurred as a consequence of normal operations resulting from the liquidity contract in force during 2022.

A. 10 Provide a detailed description of the conditions and terms of the authority given to the Board of Directors to issue, repurchase, or dispose of treasury shares

Pursuant to Article 5.p) of the Regulations of the General Shareholders' Meeting, the General Shareholders' Meeting is competent to authorize the derivative acquisition of treasury stock.
At the Ordinary General Shareholders' Meeting held on April 27, 2022, it was agreed to delegate to the Board of Directors, for a period of five years, the authorization for the derivative acquisition of treasury stock in accordance with the limits and requirements established in the revised text of the Spanish Corporate Act approved by Royal Legislative Decree 1/2010, of July 2 ("LSC", "Spanish Corporate Act"), expressly authorizing it to reduce, where appropriate, the share capital on one or several times in order to amortize the treasury stock acquired.

A. 11 Estimated float:

Estimated float	%
Estimated float	64.3

Observations

A.12 Indicate whether there are any restrictions (articles of incorporation, legislative or of any other nature) placed on the transfer of shares and/or any restrictions on voting rights. In particular, indicate the existence of any type of restriction that may inhibit a takeover of the company through acquisition of its shares on the market, as well as such regimes for prior authorisation or notification that may be applicable, under sector regulations, to acquisitions or transfers of the company's financial instruments.

Yes No

Description of restrictions
As per Section 7.2.2 of the management agreement entered into between Lar España Real Estate and Grupo Lar, in force until December 31, 2021, the shares acquired by the manager due to the performance fee had a lock up period of 3 years. The management agreement in force since January 1, 2022 no longer contains such provision.
In addition, Article 7 bis. of the Law 19/2003, of July 4, 2003, on the legal regime of capital movements and foreign economic transactions and on certain measures for the prevention of money laundering, regarding the suspension of the liberalization regime of certain foreign direct investments in Spain, as amended by Royal Decree-Law 8/2020, of March 17; Royal Decree-Law 11/2020, of March 31; Royal Decree-Law 34/2020, of November 17 and Royal Decree-Law 20/2022, of December 27 shall apply.

A.13 Indicate whether the general shareholders' meeting has resolved to adopt measures to neutralise a takeover bid by virtue of the provisions of Law 6/2007.

Yes No

If so, explain the measures approved and the terms under which such limitations would cease to apply:

Explain the measures approved and the terms under which such limitations would cease to apply

A.14 Indicate whether the company has issued shares that are not traded on a regulated EU market.

Yes No

If applicable, indicate the different classes of shares and, for each class of shares, the rights and obligations conferred.

Indicate the various share classes

B GENERAL SHAREHOLDERS' MEETING

B.1 Indicate whether there are any differences between the minimum quorum regime established by the Spanish Corporate Enterprises Act for General Shareholders' Meetings and the quorum set by the company, and if so give details

Yes No

	% quorum different from that established in Article 193 of the Spanish Corporate Enterprises Act for general matters	% quorum different from that established in Article 194 of the Spanish Corporate Enterprises Act for special resolutions
Quorum required at 1 st call		
Quorum required at 2 nd call		

Description of differences

B.2 Indicate whether there are any differences between the company's manner of adopting corporate resolutions and the regime provided in the Spanish Corporate Enterprises Act and, if so, give details:

Yes No

Describe how it is different from the regime provided in the Spanish Corporate Enterprises Act

	Qualified majority other than that set forth in Article 201.2 of the Corporate Enterprises Act for matters referred to in Article 194.1 of this Act	Other matters requiring a qualified majority

% established by the company for the adoption of resolutions		
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Describe the differences

B.3 Indicate the rules for amending the company's articles of incorporation. In particular, indicate the majorities required for amendment of the articles of incorporation and any provisions in place to protect shareholders' rights in the event of amendments to the articles of incorporation

The general legal regime applies. Consequently, Article 17.2 of the Regulations of the General Shareholders' Meeting states the following in relation to the quorum required to hold the General Shareholders' Meeting in order to amend the Company's Articles of Association: ***"Shareholders holding at least 50% of the subscribed capital with voting rights must be present or represented on first call for the General Shareholders' Meeting to validly adopt decisions regarding: the issue of bonds or debentures; the cancellation or restriction of any pre-emptive rights to subscribe for new shares; the conversion, merger, spin-off or global assignment of assets and liabilities; the transfer of the registered seat abroad, the increase or reduction of the share capital and generally any amendment to the Articles of Association. On second call, 25% of the share capital present or represented shall be a quorum"***. Regarding the majorities needed to approve the amendment of the Articles of Association, Article 30.4 of the Articles of Association of the Company and 29.1 of said Rules refer to the legislation in force, and therefore the provisions of Article 201 of the LSC are generally applicable. Said Article establishes: ***"if the share capital present or represented by proxy is over the fifty percent the agreement shall be adopted by absolute majority. However, a favourable vote of two-thirds majority of the present share capital or represented by proxy at the general meeting shall be required when, at second call, at least twenty-five but less than fifty percent of the subscribed share capital with voting rights is in attendance"***.

B.4 Give details of attendance at General Shareholders' Meetings held during the reporting year and the two previous years:

Date of general meeting	Attendance data				Total
	% physical presence	% present by proxy	% distance voting		
			Electronic voting	Others	
17/03/2020	13.141	53.564	0.006	0.293	67.003
Of which Floating Capital:	0.047	32.844	0.006	0.293	33.190
22/04/2021	15.347	53.386	0.007	1.113	69.853
Of which Floating Capital:	0.015	32.666	0.007	0.999	33.687
27/04/2022	10.295	28.330	0.002	29.677	68.303
Of which Floating Capital:	0.023	28.273	0.002	7.713	36.011

Observations

B.5 Indicate whether any point on the agenda of the General Shareholders' Meetings during the year was not approved by the shareholders for any reason.

Yes No

Items on the agenda not approved	% vote against (*)

(*) If the non-approval of the point was for a reason other than the vote against, this will be explained in the text part and "N/A" will be placed in the "% vote against" column.

- B. 6 Indicate whether the articles of incorporation contain any restrictions requiring a minimum number of shares to attend General Shareholders' Meetings, or to vote remotely:

Yes No

Number of shares required to attend General Meetings	
Number of shares required for voting remotely	

Observations

- B. 7 Indicate whether it has been established that certain decisions, other than those established by law, entailing an acquisition, disposal or contribution to another company of essential assets or other similar corporate transactions must be submitted for approval to the General Shareholders' Meeting.

Yes No

Explain the decisions that must be submitted to the General Shareholders' Meeting, other than those established by law

- B. 8 Indicate the address and manner of access on the company's website to information on corporate governance and other information regarding General Shareholders' Meetings that must be made available to shareholders through the company website

https://www.larespana.com/en/internal-rules-on-governance/#1536741050146-c85c402e-518b https://www.larespana.com/en/corporate-governance/general-shareholders-meeting-2022/
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C STRUCTURE OF THE COMPANY'S ADMINISTRATION

C.1 Board of Directors

C.1.1 Maximum and minimum number of directors established in the articles of association and the number set by the general meeting:

Maximum number of directors	fifteen
Minimum number of directors	five
Number of directors set by the general meeting	six

Observations

C.1.2 Complete the following table on Board Members

Name or company name of director	Representative	Category of director	Position on the board	Date first appointed	Date of last appointment	Election procedure	Date of birth
Mr. Jose Luis del Valle Doblado		Independent	Chair	05/02/2014	17/03/2020	Re-election by the GSM	29/04/1954
Mr. Alec Emmott		Independent	Director	05/02/2014	17/03/2020	Re-election by the GSM	16/12/1947
Mr. Roger Maxwell Cooke		Independent	Director	05/02/2014	17/03/2020	Re-election by the GSM	12/04/1958
Mrs. Isabel Aguilera Navarro		Independent	Director	29/05/2017	22/04/2021	Re-election by the GSM	24/08/1960
Mrs. Leticia Iglesias Herraiz		Independent	Director	16/10/2018	27/04/2022	Re-election by the GSM	12/06/1964
Mr. Miguel Pereda Espeso		Proprietary	Vice Chair	05/02/2014	17/03/2020	Re-election by the GSM	30/09/1963

Total number of directors	6
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Indicate any cessations, whether through resignation or by resolution of the general meeting, that have taken place in the Board of Directors during the reporting period:

Name or company name of director	Category of director at the time of cessation	Date of last appointment	Date of cessation	Specialised committees of which he/she was a member	Indicate whether the termination occurred before the end of his or her the term of office.
Mr. Laurent Luccioni	Proprietary	17/03/2020	28/01/2022	N/A	Yes

Reason for cessation when this occurs before the end of the term of office and other observations, information on whether the director has sent a letter to the remaining members of the board and, in the case of cessation of non-executive directors, explanation or opinion of the director dismissed by the general meeting

The proprietary director Mr. Laurent Luccioni represented shareholder PIMCO BRAVO FUND II, L.P. As of December 31, 2021, this shareholder held 20.044% of the voting rights of Lar España. As a result of the sale by PIMCO BRAVO FUND II, L.P. effective January 28, 2022, of its entire stake in Lar España, Mr. Laurent Luccioni submitted his resignation as a member of the Board of Directors of the Company by letter that was sent to the Board on that same date and after the closing of said sale, having the board acknowledge said resignation on said date and, consequently being his resignation effective as from January 28, 2022.

C.1.3 Complete the following tables on the members of the Board and their categories:

EXECUTIVE DIRECTORS

Name or company name of director	Post in organization chart of the company	Profile

Total number of executive directors	
Percentage of Board	

Observations

EXTERNAL PROPRIETARY DIRECTORS

Name or company name of director	Name or company name of the significant shareholder represented by the director or that nominated the director	Profile
Mr. Miguel Pereda	Grupo Lar Inversiones Inmobiliarias, S.A.	<p>Mr. Pereda has more than 30 years of experience in the real estate sector, having been Chief Executive Officer of Grupo Lar Grosvenor for 6 years.</p> <p>Actually, he is executive Chairman and shareholder of Grupo Lar Inversiones Inmobiliarias, S.A., as well as Director of some of its subsidiaries, chairman of Villamagna, S.A., a company belonging to the Grosvenor Group, and he is also chairman of the Altamira Lar foundation and in 2015, he was appointed Eminent Member of the Royal Institution of Chartered Surveyors (RICS) in London.</p> <p>Mr. Pereda has a degree in business administration from Universidad Complutense (Madrid, Spain), an MBA from the Instituto de Empresa</p>

		(IE), participated in the Breakthrough program for Senior Executives of the IMD, has a Masters in tax from ICADE and participated in the Real Estate Management Program of Harvard University.
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Total number of proprietary directors	1
Percentage of Board	16.67%

Observations

EXTERNAL INDEPENDENT DIRECTORS

Name or company name of director	Profile
Mr. José Luis del Valle	<p>Mr. del Valle has extensive experience in the banking and energy sectors. From 1988 to 2002 he held various positions with Banco Santander, one of the most relevant financial entities in Spain. In 1999 he was appointed Senior Executive Vice President and CFO of the bank (1999-2002).</p> <p>Subsequently he became Chief Strategy and Development Officer of Iberdrola, one of the main Spanish energy companies (2002-2008), Chief Executive Officer of Scottish Power (2007-2008), Chief Strategy and Research Officer of Iberdrola (2008-2010), Advisor to the Chairman of the aerogenerator manufacturer Gamesa (2011-2012) and Chairman of GES – Global Energy Services (2014-2017) among others. From 2018 until 1 February 2023, he was Chairman of the Board of the Directors of the WiZink Bank to which he will continue to advise until 30 June 2023. Currently Director of the insurance group Ocaso; and Director of the Instituto de Consejeros-Administradores (Institute of Directors).</p> <p>Mr. José Luis is Mining Engineer from Universidad Politécnica (Madrid, Spain) and Master of Science and Nuclear Engineer from the Massachusetts Institute of Technology (Boston, USA). Furthermore, Mr. del Valle holds an MBA with High Distinction from Harvard Business School (Boston, USA).</p>
Mrs. Leticia Iglesias	<p>She has a wide experience in both the regulation and supervision of securities markets and in financial services. She started her professional career in 1987, in the audit division of Arthur Andersen. Then from 1989 to 2007 she further developed her career in the CNMV. From 2007 to 2013 she was CEO of the Spanish Institute of Chartered Accountants (ICJCE).</p> <p>Additionally, from 2013 to 2017 she was an independent member of the Board of Directors at Banco Mare Nostrum (BMN), member of the Executive Committee, Chair of the Global Risk Committee and member of the Audit Committee. From 2017 to 2018, she was an independent member of Board of Directors at Abanca Financial Services, EFC, and Chair of the Audit and Risk Committee. Since May 2018, she has been an independent member of the Board of Directors of Abanca Bank, and as from June 2022 Chair of the Global</p>

	<p>Risk Committee and member of Audit and Control Committee e. Since April 2019 is independent Director and Chair of the Audit Committee of AENA SME, S.A. and, from April 2021, is Member of its Sustainability and Climate Change Committee. In addition, since 22 October 2020, is an independent Director and member of the Audit Committee of ACERINOX S.A., and, since 28 October 2022, she has been Chairman of the Committee. Likewise, since 3 August, Mrs. Iglesias is Independent Director and Chairman of the Audit Committee of the non-listed company Imantia Capital SGIIC, S.A.</p> <p>Ms. Leticia has a degree in Economics and Business Studies from Universidad Pontificia Comillas (ICADE). She is a member of the Official Registry of Auditors of Spain (ROAC), PRODIS Foundation Special Employment Center Patron, as well as ICADE Business Club Board member. Since December 2021, she is also a member of the International Advisory Board of the Faculty of Business and Economics at ICADE.</p>
Mr. Alec Emmott	<p>Mr. Emmott has a wide career in the listed and unlisted real estate sector in Europe and is based in Paris. He served as CEO of Société Foncière Lyonnaise (SFL) from 1997 to 2007 and subsequently as senior advisor to SFL until 2012.</p> <p>He is currently the Principal of Europroperty Consulting, and since 2011, is a Director and member of the Appointments Committee of VITURA (previously CeGeREAL S.A.) representing Europroperty Consulting. He is also member of the advisory committee of Weinberg Real Estate Partners (WREP I and II). He has been a member of the Royal Institution of Chartered Surveyors (MRICS) since 1971. Mr. Emmott holds an MA from Trinity College (Cambridge UK).</p>
Mr. Roger Maxwell Cooke	<p>Mr. Cooke is an experienced professional with more than 40 years of experience in the real estate sector. Mr. Cooke joined Cushman & Wakefield in 1980 in London where he had a role in drafting valuation standards (Red Book). Since 1995 until the end of 2013, he served as Chief Executive Officer of Cushman & Wakefield Spain, leading the company to attain a leading position in the sector.</p> <p>In the 2017 New Year's honours' list, Mr. Cooke was awarded an MBE for his services to British businesses in Spain and to Anglo-Spanish trade and investment.</p> <p>Mr. Cooke holds an Urban Estate Surveying degree from Trent Polytechnic University (Nottingham, UK) and is currently a Fellow of the Royal Institution of Chartered Surveyors (FRICS). Until May 2016, he was the President of the British Chamber of Commerce in Spain. Since January 2020 he is Chairman of RICS in Spain and member of its European Advisory Board. He is also a member of the Executive Committee of the British Hispanic Foundation and in January 2022 he became an editorial advisor to the property journal <i>Observatorio Inmobiliario</i>.</p>
Mrs. Isabel Aguilera	<p>Mrs. Isabel Aguilera Navarro developed her professional career at various companies across several sectors. She served as President for Spain and Portugal at General Electric, General Manager for Spain and Portugal at Google, Chief Operating Officer at NH Hoteles Group, CEO for Spain, Italy and Portugal at Dell Computer Corporation and member of the Board of Directors at different companies such as Indra Sistemas, BMN Bank, Aegon España and Laureate, Inc., Egasa, HPS (Hightech Payment Systems) and Banca Farmafactoring. Mrs. Isabel is currently a member of the Board of</p>

	<p>Directors of the listed companies Cemex Group, Oryzon Genomics and Clínica Baviera.</p> <p>Mrs. Isabel has a degree in Architecture and Urbanism from the Escuela Técnica Superior de Arquitectura of Seville, a master's degree in Commercial and Marketing Management from IE and completed the General Management Programme at IESE and the Executive Management of Leading Companies and Institutions Programme at San Telmo Institute. Mrs. Isabel is currently Associate Professor at ESADE, Strategy and Innovation Consultant and is also a director of the non-listed company Canal de Isabel II as well as Making Science (listed in the alternative market BME Growth).</p>
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Total number of independent directors	5
Percentage of board	83.33%

Observations

Indicate whether any director classified as independent receives from the company, or from the same group, any amount or benefit for an item other than director's remuneration, or maintains or has maintained, during the last fiscal year, a business relationship with the company or with any company of its group, either in his own name or as a significant shareholder, director or senior manager of an entity that maintains or has had such a relationship.

If so, include a reasoned statement by the Board explaining why it believes that the director in question can perform his or her duties as an independent director

Name or company name of director	Description of the relationship	Reasoned statement

OTHER EXTERNAL DIRECTORS

Identify the other external directors, indicate the reasons why they cannot be considered either proprietary or independent, and detail their ties with the company or its management or shareholders:

Name or company name of director	Reasons	Company, manager or shareholder to which or to whom the director is related	Profile

Total number of other external directors	
Percentage of Board	

Observations

Indicate any changes that have occurred during the period in each director's category:

Name or company name of director	Date of change	Previous category	Current category

Observations

C.1.4 Complete the following table with information regarding the number of female directors at the end of the past four years, as well as the category of each:

	Number of female directors				% of total directors for each category			
	Year 2022	Year 2021	Year 2020	Year 2019	Year 2022	Year 2021	Year 2020	Year 2019
Executive	0	0	0	0	0	0	0	0
Proprietary	0	0	0	0	0	0	0	0
Independent	2	2	2	2	40%	40%	40%	40%
Other External	0	0	0	0	0	0	0	0
Total	2	2	2	2	33.3%	29%	29%	29%

Observations

C.1.5 Indicate whether the company has diversity policies in relation its Board of Directors on such questions as age, gender, disability, or professional training and experience. Small and medium-sized enterprises, in accordance with the definition contained in the Spanish Auditing Act, will have to report at least the policy they have established in relation to gender diversity.

Yes No Partial policies

If so, describe these diversity policies, their objectives, the measures and the way in which they have been applied and their results over the year. Also indicate the specific measures adopted by the Board of Directors and the nomination and remuneration committee to achieve a balanced and diverse presence of directors.

If the company does not apply a diversity policy, explain the reasons why.

Description of policies, objectives, measures and how they have been applied, and results achieved.

The Board of Directors of Lar España Real Estate SOCIMI is responsible, among other duties, for ensuring that the procedures for the selection of its members favour diversity of gender, age, experience and knowledge and do not suffer from implicit biases that could imply any discrimination and, in particular, that they facilitate the selection of female directors in a number that allows a balanced presence of women and men to be achieved.

Within the framework of this function, as well as the provisions of Article 5 of the Regulations of the Board of Directors, on January 20, 2016, the Board, at the proposal of the Appointments, Remuneration and Sustainability Committee, approved the **Selection policy, appointment, re-election and evaluation of the directors and diversity of the Board of Directors of Lar España**. With the aim of always guaranteeing diversity in all its aspects, said Policy is subject to periodic review, having been modified for the last time on February 23, 2021. Its objective is to promote an appropriate composition of the Board of Directors of the Company, and to this end to monitor and promote the diversity of experience and knowledge, training, age, disability, as well as gender of the members of the Board of Directors.

To this end, in the process of selecting candidates, consideration should be given to the integration of directors with sufficient diversity of training, experience and knowledge, gender, age or disability, to comply with the legal requirements and good governance recommendations on composition and singular suitability that members of the Board of Directors and of the various Board Committees (Audit and Control Committee and Appointments, Remuneration and Sustainability Committee) must meet, so that their composition reflects a diverse group to achieve a diversity of viewpoints and experiences.

In order to promote gender diversity, measures shall be adopted to encourage the Company to have a significant number of female senior managers and the Policy provides that the Board shall promote the objective that the number of female directors represent, at least, 40% of the total number of members of the Board of Directors, as well as ensuring cultural diversity and the presence of members with international knowledge and experience.

In compliance with the provisions of the Policy, the Board, with the support of the Appointments, Remuneration and Sustainability Committee, **periodically reviews its composition and size in order to ensure (i) diversity of views, experience and gender, and (ii) that such composition is balanced and in line with the needs of the Company**.

The **Board skill matrix** (first prepared in December 2020), which summarises the various skills that the Board considers most relevant to the management of the Company and highlights the most important aspects of each director's profile, **was also reviewed and updated on several occasions during 2022**.

Thus, the Board, with the support of the Appointments, Remuneration and Sustainability Committee, reviewed during 2022 the composition of the Board of Directors from all perspectives, in order to ensure that its members as a whole have all the competencies necessary for the proper functioning of the Board and for the best management of the Company.

In relation to **diversity within the Board**, significant progress has been made during 2022, despite not yet being able to reach the 40% representation of female directors, and **the following measures have been adopted with the aim of achieving this percentage by 2024:**


- At the Appointments, Remuneration and Sustainability Committee and Board meetings held in February and March 2022, the composition of the Board was reviewed in the context of the analysis of the proposal to **re-elect Mrs. Leticia Iglesias as a director of the Company** and the proposal to **reduce the size of the Board**, which were submitted to the 2022 General Shareholders' Meeting. The General Shareholders' Meeting, at its meeting held on April 27, 2022, approved, at the proposal of the Appointments, Remuneration and Sustainability Committee and with the favourable report of the Board of Directors, the re-election of Mrs. Leticia

Iglesias Herraiz as a director of the Company with the category of "independent director" for the statutory term of three years. In addition, at the same Meeting, and at the proposal of the Appointments, Remuneration and Sustainability Committee and with the agreement of the Board of Directors, it was approved, on the occasion of the dismissal of Mr. Laurent, the reduction of the number of Board members from seven to six. As a result, the **percentage of women on the Board has increased to 33.3% in 2022**, which represents a significant progress for the Company in terms of gender diversity.

- In October 2022, as part of the evaluation process of the Board of Directors and its Committees, the Board, with the support of the Appointments, Remuneration and Sustainability Committee, again reviewed the **Board Skill Matrix of Lar España**, which was also reviewed by an external third party expert to confirm its alignment with market practice prior to final approval by the Board. As a consequence of these reviews, the Board Skill Matrix was updated in order to redefine some of the competencies included (e.g., IT / Digital / Cybersecurity; Team and Talent Management / Remuneration).
- Finally, at the meetings of the Committee and the Board in December 2022, in addition to reviewing once again the suitability of the categories to which the directors were assigned and the availability of each of them to perform their duties, the process of reflecting on the expiry of the terms of office of four directors in 2023 continued. The Board, after having analysed the needs of the Company and the current competencies existing in said body in order to meet its needs, reached the conclusion that **it was advisable to maintain its current composition for the 2023 financial year, given the relevance for the Company of the profiles and knowledge of its current members** (see section C.1.3 above), thus avoiding the loss of knowledge and competencies on the Board, especially those related to sustainability in order to ensure the Company's compliance with market requirements in this area. At the same time, it was agreed to adopt a **plan for the orderly and phased renewal of the Board, with the objective of reaching a ratio of 40% of women on the Board by 2024**, without compromising the maintenance of an adequate diversity of experience and knowledge, nor its efficient functioning. This plan will particularly affect the directors Mr. Alec Emmott (independent director) and Mr. Roger Maxwell Cooke (independent director), and will facilitate the achievement, within a short period of time, specifically at the 2024 General Shareholders Meeting, of the objective of having 40% women on the Board. This phased renewal of the Board of Directors will be carried out coordinating the principles of representativeness with those of diversity and independence, guaranteeing in all cases the appropriate stability in the composition of the Board of Directors and its Committees in order to maintain the suitability of the Board as a whole, preserving the experience and knowledge of those who have held the position of director.

All the directors share the desire to achieve the aforementioned gender objective as soon as possible and, to this end, have expressly undertaken to adopt such measures as may be necessary or advisable to facilitate its fulfilment.

The updated version of the skill matrix approved by the Board of Directors of Lar España at its meeting held on January 24, 2023 is included below:

Skills Matrix of the Board of Directors of LAR España						
Date of amendment: January 2023						
						
	José Luis del Valle	Alec Emmott	Roger Cooke	Isabel Aguilera	Leticia Iglesias	Miguel Pereda
Office / Committees	Non-executive chairman / ACC Member*	Director / ARSC Member**	Director / ARSC chairman**	Director / ACC chairman*	Director / ACC Member* / ARSC Member**	Director / ARSC Member**
Category	Independent	Independent	Independent	Independent	Independent	Proprietary
Diversity						
Gender	(Women 33.3%)			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	
Nationality	Spanish (66.7%)	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
	British (33.3%)		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		
Seniority at the board (First appointment)						
	05/02/2014	05/02/2014	05/02/2014	29/05/2017	16/10/2018	05/02/2014
< 5 years	(33.3%)			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	
6-9 years	(66.7%)	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>
10-12 years	(0%)					
> 12 years	(0%)					
Academic background						
Engineering	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>			
Real Estate		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>			
Architecture and Urban planning				<input checked="" type="checkbox"/>		
Economics and Business Administration					<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Legal / Tax						<input checked="" type="checkbox"/>
General Management Programs/ Senior Management/ MBA / Specialization	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Competences and experience						
Sectorial:						
Real Estate / Retail / Valuations		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>
Sectorial-Technical:						
Architecture / Urban planning / Engineering	<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>		
IT / Digital / Cybersecurity				<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	
Finance	<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Audit / Accounting / Internal Control / Risk Management	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
International markets	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Governance	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Sustainability	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Management experience						
Other listed boards	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Investor knowledge / Other stakeholders	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Team and talent management / Remunerations	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
First Executive Duties / CEO	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>

*ACC: Audit and Control Committee
**ARSC: Appointment, Remuneration and Sustainability Committee

C.1.6 Describe the measures, if any, that the nomination Committee has agreed to ensure that selection procedures do not contain hidden biases which impede the selection of female directors and that the company deliberately seeks and includes women who meet the target professional profile among potential candidates, making it possible to achieve a balance between men and women. Also indicate whether these measures include encouraging the company to have a significant number of female senior executives:

Explanation of measures
The Selection policy, appointment, re-election and evaluation of the directors and diversity of the Board of Director of Lar España, approved by the Board, at the proposal of the Appointments, Remuneration and Sustainability Committee, establishes the requirements that shall be taken into account in the procedure for the selection of Directors. Likewise, the Policy establishes an objective procedure for the selection, appointment, re-election and evaluation of directors. Section C.1.16 of this report describes these requirements, as well as the selection procedure. This policy is reviewed annually and updated if necessary. In 2022, although it has been reviewed, no update has been considered necessary.

If in spite of any measures adopted there are few or no female directors or senior managers, explain the reasons for this:

Explanation of reasons

C.1.7 Explain the conclusions of the nomination committee regarding verification of compliance with the policy aimed at promoting an appropriate composition of the Board of Directors.

The Appointments, Remuneration and Sustainability Committee has verified compliance with the Selection policy, appointment, re-election and evaluation of the directors and diversity of the Board of Directors of Lar España. In this regard, as explained in section C.1.5 above, the Board, with the support of the Appointments, Remuneration and Sustainability Committee, **periodically reviews its composition and size in order to ensure** (i) **diversity** of viewpoints, experience and gender, and (ii) that such **composition is balanced and in line with the needs of the Company**. Specifically:

- **The Board Skill Matrix of Lar España** (drawn up for the first time in December 2020), which summarises in a synthetic manner the different skills that the Board considers most relevant for the management of the Company and points out the most relevant aspects of the profile of each of the directors, has been reviewed and updated on several occasions during 2022. It should be noted that it was reviewed by an external third-party expert to confirm its adequacy with market practice prior to its final approval by the Board. As a result of these reviews, the Board skill matrix was updated in order to redefine some of the competencies included (e.g., IT/Digital/Cybersecurity; Team and Talent Management/Remuneration). The updated version of the skill matrix has been included in section C.1.5 above.
- With respect to **gender diversity**, although it has not yet been possible to reach the 40% representation of female directors, significant progress has been made during 2022 and the measures detailed in section C.1.5 above have been adopted with the aim of achieving this percentage by 2024.
- The Committee and the Board reviewed on several occasions during the year the **categories of director** held by each of the members of the Board of Directors, concluding that the current categories continue to be fully in line with their circumstances and ensured, through review within the framework of the Board evaluation procedure, that non-executive directors have sufficient time available for the proper performance of their duties.
- Likewise, during 2022, the Appointments, Remuneration and Sustainability Committee assessed, on the appointment of Mrs. Leticia Iglesias Herraiz as a member of the board of directors of another entity, the potential existence of incompatibilities in the performance of her position at the Board of Lar España and the director's ability to devote her time and position effectively to her role. The Committee concluded that there were no grounds for incompatibility or conflict of interest and that said director did not reach the maximum number of directorships permitted by the Company's internal regulations.
- The Committee reviewed **the composition of both Committees of the Board** of the Company. With regard to the **Audit and Control Committee**, in order to comply with the provisions of the Spanish Corporate Act and the Articles of Association regarding the maximum term of office of the Chair of the Audit and Control Committee, the Committee proposed, and the Board agreed, Mrs. Isabel Aguilera Navarro to hold the chairmanship of this Committee once the term of office of Mrs. Leticia Iglesias Herraiz as Chair of said Committee expired. With regard to the **Appointments, Remuneration and Sustainability Committee**, without prejudice to considering that the composition of this Committee was adequate, the advisability of incorporating Mrs. Leticia Iglesias Herraiz, who already formed part of the Audit and Control Committee, as a member was assessed. The Appointments, Remuneration and Sustainability Committee considered that the membership of Mrs. Leticia Iglesias Herraiz in the two Committees offered advantages derived from the better coordination between both Committees, especially with regard to issues related to ESG (Environmental, Social & Governance) risks, and particularly in the

area of sustainability. Consequently, after the appropriate debate and assessment, the Committee reported favourably to the Board on the proposed inclusion of Mrs. Leticia Iglesias Herraiz on the Appointments, Remuneration and Sustainability Committee and the Board of Directors, at its meeting of March 22, 2022, unanimously decided that said director would join the Appointments, Remuneration and Sustainability Committee after the General Shareholders' Meeting in 2022.

Thus, as already indicated in section C.1.5 above, the Appointments, Remuneration and Sustainability Committee reviewed during 2022 the composition of the Board of Directors from all perspectives in order to ensure compliance with the provisions of the Selection policy, appointment, re-election and evaluation of the directors and diversity of the Board of Directors of Lar España, **concluding that the members of the Board as a whole have all the competencies necessary for the proper functioning of the Board and for the best management of the Company**, having at the same time proposed the advisability of adopting a plan for the **orderly and phased renewal of the Board** with the objective of reaching a ratio of 40% presence of women in it by 2024, thus ensuring that the maintenance of an adequate diversity of experience and knowledge on said body is not compromised, nor its efficient functioning.

C.1.8 If applicable, explain the reasons for the appointment of any proprietary directors at the request of shareholders with less than a 3% equity interest:

Name or company name of shareholder	Reason

Indicate whether the Board has declined any formal request for presence of the Board from shareholders whose equity interest is equal to or greater than that of others at whose request proprietary directors have been appointed. If so, explain why the requests were not granted:

Yes No

Name or company name of shareholder	Explanation

C.1.9 Indicate the powers, if any, delegated by the Board of Directors, including those relating to the option issuing or re-purchasing shares, to directors or board committees:

Name or company name of director or committee	Brief description
Mr. Miguel Pereda Espeso	<p>Power of attorney of 2016 as broad and sufficient as is legally necessary in favor of Miguel Pereda Espeso and three other proxies (non- directors) so that any two of them, acting jointly, may sign a liquidity agreement.</p> <p>Power of attorney of 2018 as broad and sufficient as is legally necessary in favor of Miguel Pereda Espeso and three other proxies (non- directors) so that any two of them, jointly, can sign a share buyback program contract.</p>

	Power of attorney of 2022 as broad and sufficient as is legally necessary in favor of Miguel Pereda Espeso and two other proxies (non-directors) so that any two of them, acting jointly and severally, may sign a new liquidity agreement.
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C.1.10 Identify any members of the Board who are also directors, representatives of directors or managers in other companies forming part of the listed company's group:

Name or company name of director	Company name of the group entity	Position	Does the director have executive powers?
Mr. Miguel Pereda	LE LOGISTIC ALOVERA I AND II, S.A.U.	Chair of the Board of Directors	No
Mr. Miguel Pereda	LE RETAIL ALISAL, S.A.U.	Chair of the Board of Directors	No
Mr. Miguel Pereda	LE RETAIL HIPER ALBACENTER, S.A.U.	Chair of the Board of Directors	No
Mr. Miguel Pereda	LE OFFICES ELOY GONZALO 27, S.A.U.	Chair of the Board of Directors	No
Mr. Miguel Pereda	LE RETAIL AS TERMAS, S.L.U.	Chair of the Board of Directors	No
Mr. Miguel Pereda	LE LOGISTIC ALOVERA III Y IV, S.L.U.	Chair of the Board of Directors	No
Mr. Miguel Pereda	LE LOGISTIC ALMUSSAFES, S.L.U.	Chair of the Board of Directors	No
Mr. Miguel Pereda	LE RETAIL HIPER ONDARA, S.L.U.	Chair of the Board of Directors	No
Mr. Miguel Pereda	LE OFFICES JOAN MIRO 21, S.L.U.	Chair of the Board of Directors	No
Mr. Miguel Pereda	LE RETAIL VIDANOVA PARC, S.L.U. (formerly LE RETAIL SAGUNTO, S.L.U.)	Chair of the Board of Directors	No
Mr. Miguel Pereda	LE RETAIL EL ROSAL, S.L.U.	Chair of the Board of Directors	No
Mr. Miguel Pereda	LE RETAIL GALARIA, S.L.U.	Chair of the Board of Directors	No
Mr. Miguel Pereda	LAR ESPAÑA INVERSIÓN LOGÍSTICA IV, S.L.U.	Chair of the Board of Directors	No
Mr. Miguel Pereda	LE RETAIL VISTAHERMOSA, S.L.U.	Chair of the Board of Directors	No

Mr. Miguel Pereda	LE RETAIL LAGOH, S.L.U. (formerly LAR ESPAÑA SHOPPING CENTRES VIII, S.L.U.)	Chair of the Board of Directors	No
Mr. Miguel Pereda	LE RETAIL SAGUNTO II, S.L.U. (formerly LAR ESPAÑA OFFICES VI, S.L.U.)	Chair of the Board of Directors	No
Mr. Miguel Pereda	LE RETAIL VILLAVERDE, S.L.U. (formerly LAR ESPAÑA PARQUE DE MEDIANAS VILLAVERDE, S.L.U.)	Chair of the Board of Directors	No
Mr. Miguel Pereda	LE RETAIL ALBACENTER, S.L.U.	Chair of the Board of Directors	No
Mr. Miguel Pereda	LE OFFICES MARCELO SPINOLA 42, S.L.U.	Chair of the Board of Directors	No
Mr. Miguel Pereda	LE RETAIL LAS HUERTAS, S.L.U.	Chair of the Board of Directors	No
Mr. Miguel Pereda	LE RETAIL TXINGUDI, S.L.U.	Chair of the Board of Directors	No
Mr. Miguel Pereda	LE RETAIL ANEC BLAU, S.L.U.	Chair of the Board of Directors	No
Mr. Miguel Pereda	LE RETAIL GRAN VIA DE VIGO, S.A.U.	Chair of the Board of Directors	No
Mr. Miguel Pereda	LE RETAIL ABADÍA, S.L.U. (formerly NPS EUROPEAN PROPERTY TOLEDO, S.L.U.)	Chair of the Board of Directors	No
Mr. Miguel Pereda	LE RETAIL RIVAS, S.L.U. (formerly LEGARO SPAIN, S.L.U.)	Chair of the Board of Directors	No
Mr. Miguel Pereda	LE RETAIL CORDOBA SUR, S.L.U. (formerly GLOBAL PERGAMO, S.L.U.)	Chair of the Board of Directors	No
Mr. Miguel Pereda	INMOBILIARIA JUAN BRAVO 3, S.L.	Member of the Board of Directors	No
Mr. Roger M. Cooke	INMOBILIARIA JUAN BRAVO 3, S.L.	Chair of the Board of Directors	No

Observations

C.1.11 List the positions of director, administrator or representative thereof, held by directors or representatives of directors who are members of the company's board of directors in other entities, whether or not they are listed companies:

Identity of the director or representative	Company name of the listed or non-listed entity	Position
Mrs. Isabel Aguilera	Oryzon Genomics, S.A.	Independent director
	Cemex, S.A.B.	Independent director
	Clínica Baviera, S.A.	Independent director
	Making Science	Independent director
	Canal de Isabel II	Independent director
Mr. Alec Emmott	VITURA, S.A. (formerly known as CeGeREAL, S.A.) (on behalf of Europroperty Consulting)	Proprietary director (vocal and member of the Appointments Committee)
	Europroperty Consulting	Principal
Mrs. Leticia Iglesias	ABANCA Corporación Bancaria, S.A.	Independent director, Chair of the Integral Risk Committee and vocal of the Audit and Compliance Committee
	AENA SME, S.A.	Independent director, Chair of the Audit Committee and vocal of the Sustainability and Climate Change Committee
	ACERINOX, S.A.	Independent director, Chair of the Audit Committee
	ICADE Business Club Board	Member
	Fundación Centro Especial de Empleo PRODIS	Trustee
	Imantia Capital SGIC, S.A.	Independent director and Chair of the Audit Committee
Mr. José Luis del Valle	Ocaso, S.A. Insurance and reinsurance company	Director and Chair of the Audit Committee
	Instituto de Consejeros-Administradores, IC-A	Director and Chair of the Audit Committee
Mr. Miguel Pereda	Grupo Lar Inversiones Inmobiliarias, S.A.	Executive chairman
	Grupo Lar Europa del Este, S.L.U., Grupo Lar Holding Iberia, S.A.U. (representative of the sole director), Acacia Inmuebles, S.L., Inmuebles Logísticos Iberia, S.L. (subsidiaries of Grupo Lar Inversiones Inmobiliarias, S.A.)	Chair of the Board of Directors. Regarding the companies Acacia Inmuebles, S.L., and Inmuebles Logísticos Iberia,

		S.L., Mr. Miguel Pereda is member of the governing body.
	Global Caronte, S.L.U., Desarrollos Ibéricos Lar, S.L.U., Grupo Lar Desarrollo Suelo, S.L.U. (subsidiaries of Grupo Lar Inversiones Inmobiliarias, S.A.)	Joint and several director
	Grupo Lar Management Services Iberia, S.L.U., Global Byzas, S.L.U., Oficinas Calle Albarracín, S.L.U., Grupo Lar Oficinas Europeas, S.A.U., HRE Inversiones II, S.L.U., GRUPO LAR TECH, S.L.U. (subsidiaries of Grupo Lar Inversiones Inmobiliarias, S.A.)	Sole director
	Parque Castilleja, S.L. (subsidiarie of Grupo Lar Inversiones Inmobiliarias, S.A.)	Vocal of the Board of Directors
	Fomento del Entorno Natural	Sole Director
	Villamagna, S.A. (as representative of Fomento del Entono Natural, S.L.)	Chair of the Board of Directors
	Fundación Altamira Lar	Chair of the Board of Trustees

Observations
For clarification purposes, it is hereby stated for the record that the position held by Mrs. Leticia Iglesias in the Foundation and in the ICADE Business Club Board are not remunerated. Likewise, it is hereby stated that the positions held by the director Mr. Miguel Pereda, in the Foundation and as a member of the administrative bodies of the unlisted subsidiaries of Grupo Lar Inversiones Inmobiliarias, S.A. indicated in the above table, are not remunerated.

Indicate, where appropriate, the other remunerated activities of the directors or directors' representatives, whatever their nature, other than those indicated in the previous table

Identification of the director or representative	Other paid activities
Roger Maxwell Cooke	Editorial advisor at <i>Observatorio Inmobiliario</i>
Isabel Aguilera	Associate Professor at ESADE

Observations

C.1.12 Indicate whether the company has established rules on the maximum number of company boards on which its directors may sit, explaining if necessary and identifying where this is regulated, if applicable:

Yes No

Explanation of the rules and identification of the document where it is regulated.

Pursuant to Article 19.4 of the Regulations of the Board of Directors, directors of the Company may hold positions on up to a maximum of four boards of directors of other companies listed on official secondary markets (other than the Company) in Spain or abroad.

C.1.13 Indicate the remuneration received by the Board of Directors as a whole for the following items:

Remuneration accrued during the year to the Board of Directors (thousands of euros)	530
Funds accumulated by current directors for long-term savings systems with consolidated economic rights (thousands of euros)	0
Funds accumulated by current directors for long-term savings systems with unconsolidated economic rights (thousands of euros)	0
Pension rights accumulated by former directors (thousands of euros)	0

Observations

C.1.14 Identify members of senior management who are not also executive directors and indicate their total remuneration accrued during the year:

Name or company name	Position(s)
MR. JON ARMENTIA MENDEZA	CORPORATE DIRECTOR AND CFO
MRS. SUSANA GUERRERO TREVIJANO	GENERAL COUNSEL AND VICE-SECRETARY OF THE BOARD
MR. HERNAN SAN PEDRO LOPEZ DE URIBE	INVESTOR RELATIONS DIRECTOR
MR. JOSE IGNACIO DOMINGUEZ	INTERNAL AUDIT DIRECTOR

Number of women in senior management	1
Percentage of total senior management	25

Total remuneration of senior management (in thousands of euros)	865
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Observations

C.1.15 Indicate whether the Regulations of the Board of Directors were amended during the year

Yes No

Description of amendment (s)
The Company's Ordinary General Meeting held on April 27, 2022 agreed to amend the Company's Articles of Association to adapt them to the amendments introduced in the LSC by Law 5/2021, of 12 April, on the promotion of long-term shareholder involvement in listed companies, as well as to incorporate certain technical improvements.

In particular, the General Shareholder's Meeting agreed to amend Article 42 of the Articles of Association to adapt the maximum term of the position of Chair of the Audit and Control Committee to what established in Article 529 quaterdecies.2 LSC, extending it from three to four years.

As a result of the above, the Audit and Control Committee (within the framework of its powers to periodically review the Company's internal corporate governance regulations and propose to the Board of Directors the modifications and updates that contribute to its development and continuous improvement) proposed to the Board **the amendment of Article 14** ("Audit and Control Committee. Composition, powers and functioning") **of the Regulations of the Board of Directors**, as well as its own Regulations, to coordinate both articles with Article 42 of the Articles of Association.

On November 17, 2022, the Board of Directors of LAR España unanimously agreed to approve the amendment of the aforementioned precept of the Regulations of the Board of Directors, the article reads as follows:

"The Board of Directors will appoint the Chairman of the Committee from amongst the independent directors that form part thereof. The position of Secretary and Vice- Secretary of the Audit and Control Committee will be held by the Secretary of the Board of Directors, and, if applicable, by the Vice-Secretary of the Board.

The members of the Audit and Control Committee will hold their positions for a maximum term of three years, and may be re-elected one or several times by periods of equal maximum duration.

The position of Chairman will be held for a maximum term of four years, at the end of which the Chairman may not be re-elected as such until one year has elapsed after his or her removal, notwithstanding his or her continuity or re-election as a Committee member."

The updated version of the Regulations of the Board of Directors is available on the website which can be accessed via the following link: reglamento-consejo-administracion-2023.pdf (larespana.com)

C.1.16 Specify the procedures for selection, appointment, re-election and removal of directors. List the competent bodies, steps to follow and criteria applied in each procedure.

The Board of Lar España Real Estate SOCIMI, S.A. should ensure that the selection procedures of its members favour the diversity of gender, age, experience and knowledge and do not suffer from implicit biases that may entail any discrimination and, in particular, that they facilitate the selection of female directors in a number that allows achieving a balanced presence of women and men.

Within the context of this duty and considering Recommendation 14 of the Good Governance Code (GGC), the Board of Directors of Lar España approved, at its meeting held on January 26, 2016, a Selection policy, appointment, re-election and evaluation of the directors and diversity of the Board of Directors of Lar España. As stated in section C.1.5, said Policy is subject to periodic review and its last amendment is dated February 23, 2021. The Policy pursues the following objectives:

- a) Provision of tangible and verifiable guidance.
- b) Assurance that resolutions to appoint or re-elect directors are underpinned by prior analysis of the competences required by the Board of Directors.
- c) Promote diversity of backgrounds and skills, training, age, disability and gender of the members of the Board of Directors of the Company.
- d) A concerted effort to ensure that at least 40% of all members of the Board of Directors are female.

In the selection procedures for Directors, the Board of Directors, the Appointments, Remuneration and Sustainability Committee and the other bodies responsible for the selection of candidates will take into account at least the following requirements under the terms established in the Policy:

- **Adequacy of the Directors;**
- **Good repute and standing;**
- **Adequate knowledge and experience;**
- **Position to govern the company well;**
- **Commitment to the fulfilment of the duties and obligations of the directors;**
- and**
- **Promoting diversity.**

The procedure for the selection and appointment of directors will be carried out through the following four points:

1. The proposal:

The Appointments, Remuneration and Sustainability Committee will first analyze the competences required by Board of Director's, setting out its findings in the report or Committee proposal which it will publish on the occasion of the call to the Annual General Meeting at which the shareholders will be asked to ratify the appointment or re-election of each director, to which end:

- i. It will evaluate the universe of skills, knowledge and experience needed on the Board of Directors. Against this backdrop, it will define the duties and aptitudes required of the candidates to fill each vacancy and assess the time and dedication needed so that they can duly perform their remit, ensuring that non-executive directors have sufficient time available for the proper performance of their duties. To this end, the Committee will draw up and regularly update a matrix with the necessary competences of the Board that defines the skills and knowledge of the candidates for board members, especially those executive and independent directors.
- ii. It will establish a targeted level of representation for the gender in minority on the Board of Directors and will establish guidelines for how to achieve this target.

2. Candidacy presentation:

The Appointments, Remuneration and Sustainability Committee will seek, for its assessment, the following information, among others it may consider appropriate, about the candidates:

- i. Candidates indication data:

Photocopy of their national identity card or passport and information about their effective place of residence; e-mail address and contact telephone numbers.

- ii. Its knowledge of the Company's Articles of Association as well as other internal rules and regulations and acceptance of their terms and conditions.
- iii. Its possession of adequate knowledge and experience for the performance of the position, evaluating their curriculum or other documentation that the candidate could provide.
- iv. Its readiness and ability to govern the Company well.
- v. Attendance of the reputation and professional standing in the candidate required in the Selection policy, appointment, re-election and evaluation of the directors and diversity of the Board of Directors of Lar España.

3. Evaluation of the candidacy:

Having verified the information and documentation received and once the seven (7) working day period for correcting or clarifying the information furnished has elapsed, if required, the Appointments, Remuneration and Sustainability Committee shall issue its reasoned proposal, in the case of independent directors, or justification report in the case of directors of other categories, following the procedure described next:

- i. In the event that the Appointments, Remuneration and Sustainability Committee believes that the candidate presents the required aptitudes, it will submit a proposal for his/her appointment/re-election accompanied by a copy of the information received to the Board of Directors.
- ii. If the Appointments, Remuneration and Sustainability Committee: (a) has reasonable doubts about whether the proposed candidate meets all of the requirements; (b) feels that the appointment of the proposed candidate could imply substantial impairment of the expertise and experience of the members of the Board of Directors appraised as a whole; or (c) believes that the proposed candidate does not meet one or more of the requirements established in the policy or applicable legislation for qualification as apt for the post, it shall send the Board of Directors a report substantiating the circumstances which in its opinion cast doubt over the candidate's suitability or give rise to its negative assessment, accompanied by a copy of the information received.

4. Appointment:

The Board of Directors then has 30 working days to analyze the independent director appointment proposals, or the favorable reports in the case of directors of other categories, made by the Appointments, Remuneration and Sustainability Committee after which it must submit the corresponding resolutions to the shareholders for approval in general meeting.

In the event of the re-election of directors, before proposing the re-election of directors to the General Shareholders' Meeting and with the abstention of the directors concerned, the Board of Directors shall evaluate the quality of the work and dedication to the position of the directors proposed during the preceding mandate.

In the event of a new director's appointment by means of co-option, the procedure to be followed is the one described in the previous sections, and the appointment approved by the Board of Directors must be ratified by the first General Shareholders' Meeting held after their appointment.

At the time of appointment of a new director, he must follow an orientation programme for new directors established by the Company, so that he may acquire a rapid and sufficient knowledge of the Company, as well as of its rules of corporate governance.

5. Ongoing assessment:

- i. Annual assessment of director qualifications:

In the framework of the periodic evaluation of Board and its Committees, the Appointments, Remuneration and Sustainability Committee shall annually review the continuity of compliance with the suitability requirements of the directors, for which purpose it may send all the directors a evaluation questionnaire, the purpose of which is to verify that they continue to meet the aptitudes required of the post.

The Appointments, Remuneration and Sustainability Committee will then analyze the information received and proceed as follows in the event it detects an incident in this respect.

- ii. Ad-hoc assessment in the event of special circumstances:

Each director is individually responsible for notifying the Appointments, Remuneration and Sustainability Committee immediately, in writing and in detail of any event or circumstances that could have a significant impact on the assessment of his or her suitability for the post in

terms of the aptitude requirements defined in this policy and in prevailing legislation. In addition, the directors are liable for any damages to the Company caused by any failure to report or delay in reporting any circumstances affecting his or her suitability.

Whenever the Appointments, Remuneration and Sustainability Committee is notified of circumstances which adversely affect a director's suitability assessment or it learns of their existence as part of an annual review, it will decide whether or not it is necessary to temporarily or permanently suspend the affected party.

C.1.17 Explain to what extent the annual evaluation of the board has given rise to significant changes in its internal organization and in the procedures applicable to its activities:

Description of amendment (s)
<p>As described in the following section of the Report, after two years of self-evaluation by the Board, the Appointments, Remuneration and Sustainability Committee promoted, following Recommendation 36 of the GGC, the hiring of an independent external consultant to carry out the evaluation of the performance of the Board of Directors, its members and its Committees.</p> <p>The results of the evaluation show that the Board of the Company is balanced, cohesive and with all the necessary capacities for the best possible functioning of the Company, meeting very high standards of good governance, therefore no relevant changes to the Board had to be implemented following the evaluation process. These results were reflected in the Evaluation Report of the Board and its Committees which, after being discussed by the Board, was approved by this Body together with the action plan which is already being followed and implemented by the Board in order to further improve the functioning and effectiveness of the governance bodies.</p>

Describe the evaluation process and the areas evaluated by the Board of Directors with or without the help of an external advisor, regarding the functioning and composition of the Board and its committees and any other area or aspect that has been evaluated.

Description of the evaluation process and areas evaluated
<p>Article 18 of the Regulations of the Board of Directors establishes that the Board will conduct a comprehensive annual evaluation, and where appropriate on a proposal from the Appointments, Remuneration and Sustainability Committee, will adopt an action plan to correct deficiencies detected in respect of:</p> <ol style="list-style-type: none"> 1. The quality and efficiency of the operation of the Board of Directors 2. The operation and composition of its Committees 3. Diversity in the composition and powers of the Board of Directors 4. The performance of the Chair of the Board of Directors and of the chief executive officer of the company, as the case may be 5. The performance and contribution of each director, paying special attention to the heads of the various Board Committees. <p>In addition, Article 18.3 of the Regulations of the Board of Directors states that every three years the Board shall be assisted in carrying out this evaluation by an external consultant whose independence shall be verified by the Appointments, Remuneration and Sustainability Committee.</p>

In compliance with the provisions of the aforementioned provision, the Board has been assisted by Georgeson in its evaluation process relating to the years 2021 and, partially, 2022 after verification of its independence by the Appointments, Remuneration and Sustainability Committee as explained in the following section of this report. In particular, and in line with Technical Guide 1/2019 on Appointments and Remuneration Committees, the Appointments, Remuneration and Sustainability Committee, in coordination with the Chair of the Board and the Vice-Secretary, has led the evaluation process of the Board, its members and Committees with the collaboration of the external consultant Georgeson.

The evaluation carried out in November 2022 regarding the years 2021 and, partially 2022 focused on the following **eleven areas**: (i) the structure of the corporate governance model, (ii) the functioning of the Board of Directors, (iii) Board effectiveness, (iv) corporate governance practices, (v) performance of the Board of Directors, (vi) performance of the Chair of the Board of Directors, (vii) performance of the Audit and Control Committee, (viii) performance of the Appointments, Remuneration and Sustainability Committee, (ix) the performance of the Board Secretariat, (x) relations with shareholders and investors, and (xi) challenges and areas for improvement of Lar España's governing bodies.

Regarding the methodology used, first, the Appointments, Remuneration and Sustainability Committee together with the Secretariat of the Board of Directors reviewed and validated a **questionnaire** prepared by Georgeson with questions on the different areas mentioned above. This questionnaire was sent in advance to all members of the Board of Lar España.

Secondly, **individual interviews** were conducted with Board members. The objective of these interviews was to know first-hand the perceptions and expectations of each of the six (6) members of the Board about the functioning and effectiveness of Lar España. The interviews lasted one hour and were conducted mainly through telematic means.

Thirdly, Georgeson reviewed the **documentation relating** to the meetings held during the financial years 2021 and, partially 2022, by the Board, the Audit and Control Committee and the Appointments, Remuneration and Sustainability Committee.

Fourth, Georgeson conducted an in-depth analysis of the **level of alignment of LAR España's Corporate Governance practices with international standards**. This analysis was based on a total of 27 indicators.

Finally, and based on the above, Georgeson prepared a **SWOT analysis** (weaknesses, threats, strengths and opportunities) and an **Action Plan** with several proposals for measures to improve the functioning of the Board and the Committees of Lar España.

The main conclusion of the process was very positive, obtaining higher scores than those obtained in the 2018 performance evaluation. The correct structure of the Board of Directors, its proper functioning and high level of compliance with the recommendations of the GGC have been verified. Specifically, the main conclusions of the process, divided according to the SWOT analysis carried out, were the following:

- In terms of **strengths**: (i) the Board is cohesive and has a high level of professionalization; (ii) the size of the Board is adequate and there is a high level of independence, highlighting the importance of it being chaired by an independent director; (iii) there is a diversity of skills, experiences and nationalities in the Council, which favours debate and the sharing of different points of view; it is a committed, participatory and well-prepared Board; (iv) adequate control is given over the Grupo Lar; (v) there is effective and fluid communication between the Board and senior management.
- Some of the **areas for improvement** identified were (i) continuing to develop and refine both the Board's orderly renewal plan and the longer-term succession plan, complementing existing plans; (ii) improving the knowledge of directors in ESG matters (Environmental, Social and Governance), mainly in the more technical environmental field; (iii) the desirability of formalizing more precisely the Board's

formation plan, through the incorporation of specific topics and written documentation of the plan; and (iv) the continuous adaptation to the new recommendations and trends of good governance, especially in matters of gender diversity, marking a clear plan that guarantees compliance with all recommendations in the short term.

By virtue of the above, Georgeson prepared an Action Plan with proposals for measures to be adopted by Lar España in order to continue improving the functioning and effectiveness of its governing bodies. This Plan was prioritized taking into account the ease of application of the measures and the impact on society and the market. As mentioned in the previous section, the Board is already working on the implementation of the action plan proposed by Georgeson.

C.1.18 Provide details, for years in which the evaluation was carried out with the help of an external advisor, of the business relationships that the external advisor or company in its group maintains with the company or any company in its group

As detailed in the previous section, Georgeson has assisted the Board of Directors in the evaluation process carried out in November 2022 corresponding to the years 2021 and, partially, 2022. Georgeson also advised the Company on the Board's external evaluation for 2018. The Appointments, Remuneration and Sustainability Committee verified Georgeson's independence at its meeting of October 18, 2022. Thus, prior to its hiring, it concluded that, without prejudice to the fact that Georgeson provides advisory services to the Investor Relations department of Lar España in matters of shareholder identification, proxy solicitation at the General Shareholder's Meeting and organization of road shows in ESG matters, in any case has it ever been involved in the selection or appointment processes of directors, in matters relating to remuneration or in any other matters related to the Board or the directors that could compromise their independence.

C.1.19 Indicate the cases in which directors are obliged to resign.

Pursuant to Article 23.2 of the Regulations of the Board of Directors, directors will place their position at the disposal of the Board of Directors and formalize their resignation in the following cases, provided the Board deems it appropriate:

- a. When they are terminated from the executive positions associated with their appointment as director.
- b. When they become involved in any case of incompatibility, or prohibition under the law or the Articles of Association.
- c. When they are seriously reprimanded by the Board of Directors for having breached their obligations as directors.
- d. When their remaining on the Board may jeopardise or damage the interests, credit, or reputation of the Company, or upon the ceasing of the reasons for which they were appointed (for example, when a proprietary director disposes of his ownership interest in the Company or reduces it in a significant manner, as indicated in point f) below.
- e. When sitting on more than four boards of directors of other listed companies on official secondary markets (apart from the Company) in Spain or abroad.
- f. In the case of proprietary directors (i) when the shareholder they represent sells its full shareholding or significantly reduces it, and (ii) when this shareholder reduces its shareholding in the corresponding number to a level that requires the reduction of the number of proprietary directors.

C.1.20 Are qualified majorities other than those established by law required for any particular kind of decision?

Yes No

If so, describe the differences.

Description of differences

C.1.21 Explain whether there are any specific requirements, other than those relating to directors, for being appointed as chairman of the Board of Directors.

Yes No

Description of requirements

C.1.22 Indicate whether the articles of incorporation or Regulations of the Board of Directors establish any limit to the age of directors:

Yes No

	Age limit
Chairman	
Managing director	
Director	

Observations

C.1.23 Indicate whether the articles of incorporation or Regulations of the Board of Directors establish any term limits for independent directors other than those required by law or any other additional requirements that are stricter than those provided by law:

Yes No

Additional requirements and/or maximum number of years of office	
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C.1.24 Indicate whether the articles of incorporation or the Regulations of the Board of Directors establish specific rules for appointing other directors as proxy to vote in Board meetings, if so the procedure for doing so and, in particular, the maximum number of proxies that a director may hold, as well as whether any limit has been established regarding the categories of directors to whom votes may be delegated beyond the limits imposed by law. If so, briefly describe these rules.

Article 17.2 of the Regulations of the Board of Directors establishes that the representation shall be conferred in writing, necessarily in favor of another director, and in particular for
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each session, including the appropriate instructions and notifying the Chair of the Board by any means which provided proof of receipt.

C.1.25 Indicate the number of meetings held by the Board of Directors during the year. Also indicate, if applicable, the number of times the Board met without the chairman being present. Meetings where the chairman gave specific proxy instructions are to be counted as attended.

Number of board meetings	13
Number of board meetings without the chairman's presence	0

Observations

Indicate the number of meetings held by the coordinating director with the other directors, where there was neither attendance nor representation of any executive director:

Number of meetings	
---------------------------	--

Observations

Indicate the number of meetings held by each Board committee during the year:

Number of meetings held by the executive committee	
Number of meetings held by the audit committee	10
Number of meetings held by the nomination and remuneration committee	8
Number of meetings held by the nomination committee	
Number of meetings held by the remuneration committee	
Number of meetings held by the _____ committee	

Observations
It is noted that all directors have personally attended, either physically or by telematic means, 100% of the meetings of both Committees of the Board of Directors, with the exception of Mrs. Isabel Aguilera Navarro who, at the meeting of the Audit and Control Committee held on July 27, 2022, delegated her representation to Mrs. Leticia Iglesias Herráiz, with specific voting instructions. Thus, the percentage of personal attendance of the directors at the meetings of the Committee is 100% in all cases except in the case of Mrs. Isabel Aguilera Navarro, whose attendance at the meetings of the Audit and Control Committee is 90%.
The attendance of each director at the meetings held by the Board of Directors and its Committees during the 2022 financial year is detailed in the Annex to this Report.

C.1.26 Indicate the number of meetings held by the Board of Directors during the year with member attendance date:

Number of meetings at which at least 80% of the directors were present in person	13
Attendance in person as a % total votes during the year	98.72%
Number of meetings with attendance in person or proxies given with specific instructions, by all directors	13
Votes cast in person and by proxies with specific instructions, as a % of total votes during the year	100%

Observations
<p>It is noted that all directors have personally attended 100% of the meetings of the Board of Directors with the exception of Mr. Alec Emmott who, at the meeting held on May 18, 2022, delegated his representation to the Chairman, with specific voting instructions. Thus, the percentage of personal attendance of the Directors to the Board is 100% in all cases except in the case of Mr. Alec Emmott whose attendance is 92.31%.</p> <p>The attendance of each director at the meetings held by the Board of Directors and its Committees during the 2022 financial year is detailed in the Annex to this Report.</p>

C.1.27 Indicate whether the individual and consolidated financial statements submitted to the Board for issue are certified in advance:

Yes No

Identify, if applicable, the person(s) who certified the individual and consolidated financial statements of the company for issue by the Board:

Name	Position

Observations

C.1.28 Explain the mechanisms, if any, established by the Board of Directors to ensure that the financial statements it presents to the General Shareholders' Meeting are prepared in accordance with accounting regulations.

<p>The Audit and Control Committee Regulations, in its Article 5 relating to the <i>Functions of the Audit and Control Committee</i>, establishes that, without prejudice to any other duties that may be assigned at any time by the Board of Directors, the Audit and Control Committee shall exercise the following basic functions, including:</p> <p>1. With regard to the supervision of financial and non-financial information:</p> <ul style="list-style-type: none"> - Oversee that the annual accounts the Board of Directors presents to the General Shareholders' Meeting are drawn up in accordance to accounting legislation. However, in those cases where the auditors includes any qualification in its report, the Chairman of the Audit and Control Committee should give a clear explanation at the General Shareholders' Meeting of their opinion regarding the content and scope. Likewise, a summary of that opinion will be available to the shareholders at the time of the publication of the notice of the General Shareholders' Meeting.
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- Give the Board of Directors prior notice of any financial information and the management report, including, where appropriate, the required non-financial information that the Company, is obliged to publish periodically. The Audit and Control Committee must ensure that the half-yearly financial reports and the interim management reports are drawn up in accordance with the same accounting policies as the annual financial statements and, to this end, it may ask the external auditor to conduct a limited review of the half-yearly financial reports.
2. With regard to internal control and reporting systems:
- Supervise and evaluate the process of preparation and the integrity of the financial and non-financial information relating to the Company and, where applicable, the Group, checking the fulfilment of legal provisions, the accurate demarcation of the scope of consolidation, and the correct application of accounting principles.

C.1.29 Is the secretary of the board a director?

Yes

No

If the secretary is not a director, complete the following table:

Name or company name of the secretary	Representative
Juan Gómez-Acebo Saénz de Heredia	

<u>Observations</u>

C.1.30 Indicate the specific mechanisms established by the company to preserve the independence of the external auditors, as well as, if any, the mechanisms to preserve the independence of financial analysts, investment banks and rating agencies, including how the legal provisions have been implemented in practice.

- Article 5.1.c) of the Audit and Control Committee Regulations, notwithstanding any other tasks that may be assigned to it at any time by the Board, the Audit and Control Committee will perform, among others, the following core functions in relation to the external auditor:
- iv. Issue an annual report, prior to the issue of the auditors' report, containing an opinion on whether the independence of the auditors or audit companies has been compromised, which will be available to shareholders and investors through the Company's website well in advance of the Ordinary General Shareholders' Meeting. Such report shall, in all cases, contain the reasoned evaluation the provision of each and every one of the additional services mentioned in the letter above, considered individually and as a whole, other than legal audit services, and in relation to the rules on independence or in accordance with the regulations governing audit activities.
 - v. Preserve the independence of the external auditor in the performance of its duties and, for such purpose: (i) ensure that the Company notifies through the Spanish National Stock Market Commission any change of auditor, accompanied by a statement of any possible disagreements arising with the outgoing auditor and, if

any, of their content; (ii) ensure that the Company and the auditor adhere to current regulations on the provision of non-audit services and, in general, other requirements designated to safeguard auditors' independence; and (iii), in the event of auditor's resignation, examine the reasons thereto.

- vii. Ensure that the remuneration of the external auditor does not compromise its quality or independence.

Specifically, the Company has adopted the following **measures** to ensure the independence of the external auditor:

The Audit and Control Committee has regularly monitored the compliance of both the Company and the external auditor with the current regulations on the provision of audit services and the other rules on the independence of the auditors.

In particular, the Audit Law and section 4, function f), of Article 529 quaterdecies of the LSC require the Audit Committee to issue annually, prior to the audit report, a **report** expressing an opinion on the **independence** of the auditors - the Committee received the letter of independence from the external auditor (Deloitte) dated February 23, 2022, considering that the external auditor considered that everything reviewed in the audit process was in accordance, no errors were detected and there had been a good collaboration with the Company, and the Committee concluded that there were no objective reasons to question the independence of the auditor in 2021.

Likewise, based on the aforementioned legal requirement and the confirmation of independence received from the auditors through their letter dated February 23, 2023, the Audit and Control Committee has concluded that there are no objective reasons to question the independence of the auditors in year 2022. Likewise, the Audit and Control Committee has analyzed and approved the fee schedule submitted by the external auditor for fiscal year 2022.

In accordance with the foregoing, this Committee reasonably concludes that:

- i. While performing its duties during the fiscal year 2022, the auditor has complied with the applicable rules regarding independence established in the auditing regulations.
- ii. No circumstances have been identified in order to question the compliance with the rules governing the auditing activities performed by the external auditor with regards to its independence and the Company.
- iii. The fees paid by the Company to the auditor do not represent a significant percentage of the revenue of the auditor for the purposes of complying with the rules established in the Audit Act.
- iv. The fees paid to the auditor have been reasonably justified, estimating that they will not exceed reasonable market prices applicable to these types of services and there is no risk from the point of view of the auditor's independence and the maximum percentages foreseen in the regulations.

There are not aspects that could reasonably be considered as a breach of the auditing rules regarding independence of the auditor or with the delivery of additional services different from the audit services.

As regards **financial analysts, investment banks and rating agencies**, any contracting is subject to controls to avoid any problems of independence and/or conflicts of interest, and there is also a Policy for Information, Communication, Contacts and Involvement with shareholders, institutional investors, proxy advisors and other interest groups of Lar España, which was approved by the Board following a favourable report from the Audit and Control Committee of the Company. Particularly relevant is the **procedure followed for contracting the services of external appraisers** in relation to the valuation of the Company's assets, which requires the approval of these contracts by the Audit and Control Committee and the Board (Article 5.g. of the Audit and Control Committee Regulations and Article 42.2.k. of the Company's Articles of Association).

C.1.31 Indicate whether the Company has changed its external auditor during the fiscal year. If so, identify the incoming and outgoing auditors:

Yes No

Outgoing auditor	Incoming auditor

Observations

In the event of disagreements with the outgoing auditor, explain their content:

Yes No

Explanation of disagreements

C.1.32 Indicate whether the audit firm performs any non-audit work for the company and/or its group and, if so, state the amount of fees received for such work and express this amount as a percentage of the total fees invoiced to the company and/or its group for audit work:

Yes No

	Company	Group companies	Total
Amount invoiced for non-audit services (thousand of euros)	26	0	26
Amount of non-audit work / Amount of audit work (in %)	11%	0%	7%

Observations

C.1.33 Indicate whether the auditors' report on the financial statements for the preceding year contains a qualified opinion or reservations. If so, indicate the reasons given to shareholders at the general meeting by the chairman of the audit committee to explain the content and extent of the qualified opinion or reservations.

Yes No

Explanation of the reasons and direct link to the document made available to shareholders at the time that the general meeting was called in relation to this matter

C.1.34 Indicate the number of consecutive years for which the current audit firm has been auditing the company's individual and/or consolidated financial statements. Also, indicate the number of years audited by the current audit

firm as a percentage of the total number of years in which the financial statements have been audited:

	Individual	Consolidated
Number of consecutive years	9	9

	Individual	Consolidated
Number of years audited by the current audit firm/number of years in which the company has been audited (in %)	100	100

Observations

C.1. 35 Indicate whether there is a procedure for directors to be sure of having the information necessary to prepare the meeting of the governing bodies with sufficient time; provide details if applicable:

Yes

No

Detail of the procedure
<p>Article 16 of the Regulations of the Board of Directors establishes in paragraphs 3 and 4:</p> <p>3. Meetings of the Board of Directors will be called by the Secretary of the Board of Directors, or whoever acts in such capacity, with the authorisation of the Board Chair, by any means that allow to proof the receipt of the call - <i>without prejudice to the provisions of the Regulations, the Company's usual practice is to issue notices at least six to ten days in advance</i> -. The call will be issued at least three days in advance thereof. The call will always include the meeting agenda and will be accompanied by relevant information that is duly prepared and summarised.</p> <p>4. The Chair of the Board of Directors may call extraordinary meetings of the Board whenever the circumstances so justify in his judgement, to which the advance notice and other requirements specified in the previous section will not apply. Notwithstanding the foregoing, it will be ensured that any documentation that must be provided to the directors will be delivered sufficiently in advance thereof.</p> <p>In addition, Article 11, regarding the Secretary and Legal Advisor of the Board, specifies that the Secretary should be responsible, in particular, for providing the directors with the advice and information necessary for the performance of their duties sufficiently in advance and in the appropriate format.</p> <p>Finally, Article 25, regarding the powers of information and inspection of the directors, establishes that:</p> <ol style="list-style-type: none"> 1. Directors may request information on any matter within the authority of the Board of Directors, and in this regard may examine its books, records, documents, and other documentation. The right to information extends in all cases to the subsidiary Companies and when possible to the investees. 2. Requests for information will be addressed to the Secretary of the Board of Directors, who will forward them to the Chair of the Board of Directors and the appropriate contact person within the Company.

3. The Secretary will advise the director of the confidential nature of the information requested and received, and of his/her duty of confidentiality in accordance with the provisions of these Regulations.
4. The Chair may deny the information request if he/she deems: (i) that it is not necessary to the proper performance of the functions entrusted to the director, or (ii) that its cost is unreasonable in view of the importance of the problem and the assets and revenues of the Company.

On the other hand, with regard to the **Board Committees**, Article 6.3 of the Audit and Control Committee Regulations and Article 6.2 of the Appointments, Remuneration and Sustainability Committee Regulations establish that meetings shall be called by the Secretary (or, as the case may be, the Vice- Secretary) thereof, by order of the Chairman, at least three days in advance *[without prejudice to the provisions of the regulations, as explained above, the Company's usual practice is to issue notices of meetings at least six to ten days in advance]*, except in cases of urgency that justify calling a meeting immediately or within less time. The call notice will be sent by letter, fax, e-mail or by any other means that provide evidence of receipt. In accordance with the aforementioned Precepts, the notice shall always include the agenda of the meeting and shall be accompanied by the necessary information, without prejudice to the fact that in certain circumstances it may be justified that all or part of the information be provided at the meeting itself.

Article 10 of the Audit and Control Committee Regulations and the same provision of the Appointments, Remuneration and Sustainability Committee Regulations, on access to information and advice, establish that the Committees may access in an appropriate, timely and sufficient manner to any information or documentation that the Company has relating to matters of its competence, provided it is deemed necessary to carry out its functions. Likewise, the Committees may engage, at the expense of the Company, the collaboration with or advisory services of external professionals when deemed necessary or appropriate to better perform its functions.

C.1. 36 Indicate whether the company has established rules obliging directors to inform the Board of any circumstances, whether or not related to their actions in the company itself, that might harm the company's standing and reputation, tendering their resignation where appropriate. If so, provide details.

Yes

No

Explain the rules
<p>Article 36 of the Regulations of the Board of Directors establishes that:</p> <ol style="list-style-type: none"> 1. Directors will disclose to the Board of Directors any shares thereof directly or indirectly held by persons linked to him specified in article 31 of the Regulations of the Board of Directors, all in accordance with the provisions of the Company's Internal Code of Conduct in the Stock Markets. 2. Directors will also disclose to the Board of Directors any positions he/she holds on the Boards of Directors of other listed or not companies, as well as on other paid activities of whatever nature and generally the facts, circumstances, or situations that may be relevant to his/her service as manager of the Company in accordance with the provisions of the Regulations of the Board of Directors. 3. Likewise, directors will also disclose to the Board of Directors when situations arise that affect them, related or not to their actions within the Company, that may damage the credit and reputation of the Company, and they will particularly inform the Board of any criminal case in which they appear as investigated as well as of the procedural developments thereof.

The Board of Directors, having been informed of or otherwise become aware of the situations mentioned in the previous paragraph, will examine the case as soon as possible and, attending to the particular circumstances, will decide, based on a report from the Appointments, Remunerations and Sustainability Committee, whether or not to adopt any measures such as opening an internal investigation, requesting the resignation of the director or proposing his removal to the General Shareholders' Meeting. This will be reported on in the annual corporate governance report, unless special circumstances justify otherwise, which must be recorded in the minutes. This is without prejudice to the information that the Company should disseminate, if appropriate, when the corresponding measures are adopted.

Likewise, Article 23.2.d. of the aforementioned Regulations establishes that the directors must place their position at the disposal of the Board of Directors and formalize, if the Board deems it appropriate, the corresponding resignation when their remaining on the Board may jeopardize or damage the interests, credit or reputation of the Company or when the reasons for which they were appointed cease to exist.

C.1. 37 Indicate whether, apart from such special circumstances as may have arisen and been duly minuted, The Board of Directors has been notified or has otherwise become aware of any situation affecting a director, whether or not related to his or her actions in the company itself, that might harm the company's standing and reputation:

Yes No

Director's name	Nature of the situation	Observations

Indicate whether the Board of Directors has examined the case. If so, explain with reasons whether, given the specific circumstances, it has adopted any measure, such as opening an internal enquiry, requesting the director's resignation or proposing his or her dismissal.

Indicate also whether the Board decision was backed up by a report from the nomination committee.

Yes No

Decision/action taken	Reasoned explanation

C.1.38 Detail any material agreements entered into by the company that come into force, are modified or are terminated in the event of a change in control of the company following a public takeover bid, and their effects.

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C.1. 39 Identify individually as regards directors, and in aggregate form in other cases, and provide details of any agreements between the company and its directors, executives or employees containing indemnity or golden parachute clauses in the event of resignation or dismissal without due cause

or termination of employment as a result of a takeover bid or any other type of transaction.

Number of beneficiaries	3
Type of beneficiary	Executives of the Company
Description of the agreement	Certain executives of the Company are entitled in some cases of dismissal or termination of the labor relationship in the event of change of control the right to receive compensation equivalent to the maximum amount of their variable remuneration for that year, plus an amount equivalent to the maximum amount provided for in the three-year long-term incentive system, until the end of the year in which the employment relationship is terminated. The maximum amount of this indemnity shall in no case exceed one year's remuneration.

Indicate whether, beyond the cases established by legislation, these agreements have to be communicated and/or authorised by the governing bodies of the company or its group. If so, specify the procedures, the cases concerned and the nature of the bodies responsible for their approval or communication:

	Board of Directors	General shareholders' meeting
Body authorizing the clauses	X	

	YES	NO
Are these clauses notified to the General Shareholders' Meeting?		X

Observations

C.2 Committees of the Board of Directors

C.2.1 Provide details of all committees of the Board of Directors, their members, and the proportion of executive, proprietary, independent and other external directors forming them:

EXECUTIVE COMMITTEE

Name	Position	Current

--	--	--

% of executive directors	
% of proprietary directors	
% of independent directors	
% of other external	

Observations

Explain the functions delegated or attributed to this committee other than those already described in section C.19, and describe the procedures and rules of organization and operation thereof. For each of these functions, indicate its most important actions during the fiscal year and how it has exercised in practice each of the functions attributed to it, whether by law, in the Company's Articles of Association or in other corporate resolutions.

To date, Lar España has not formed any Executive Committee.

AUDIT COMMITTEE

Name	Position	Current
Mrs. Isabel Aguilera Navarro	Chair	Independent
Mrs. Leticia Iglesias Herráiz	Vocal	Independent
Mr. José Luis del Valle Doblado	Vocal	Independent
Mr. Juan Gómez-Acebo Saénz de Heredia	Secretary	Non-director

% of proprietary directors	0
% of independent directors	100
% of other external	0

Observations
In accordance with Article 42 of the Company's Articles of Association, the position of Chair of the Audit and Control Committee may be held for a statutory period of four years, without prejudice to his continuity or re-election as a member of the Committee. Having elapsed the term statutorily foreseen for the chairmanship of Mrs. Leticia Iglesias Herráiz, the Board of Directors, at its meeting dated October 20, 2022, following a favorable report from the Appointments, Remuneration and Sustainability Committee, unanimously agreed to appoint Mrs. Isabel Aguilera Navarro, formerly Vocal of the Audit and Control Committee, as Chair of that Committee with effect from that date. Mrs. Leticia Iglesias Herráiz, until the same date Chair of the Committee, remains as Vocal.
The Board of Directors, in order to ensure an orderly succession, has agreed to approve a training plan to support the director in her new role as Chair of the Committee.

Explain the functions, including, if applicable, those additional to those provided for by law, attributed to this committee, and describe the procedures and rules of organization and operation thereof. For each of these functions, indicate its most important actions during the fiscal year

and how it has exercised in practice each of the functions attributed to it, either by law or in the articles of association or in other corporate resolutions.

Functions

In accordance with Article 42.2 of the Company's Articles of Association, Article 14.3 of the Regulations of the Board of Directors and Article 5.1 of the Audit and Control Committee Regulations, and without prejudice to any other duties that may be assigned to it from time to time by the Board of Directors, the Audit and Control Committee shall perform the following basic functions:

In relation to the supervision of financial and non-financial information:

- i. Report to the General Shareholders' Meeting on issues raised by shareholders on matters within its competence and, in particular, on the result of the audit, explaining how the audit has contributed to the integrity of the financial information and the role that the Committee has played in this process.
- ii. Supervise the process of preparation and presentation of the mandatory financial information and submit recommendations or proposals to the Board of Directors, aimed at safeguarding its integrity.
- iii. Ensure that the annual accounts that the Board of Directors submits to the General Shareholders' Meeting are prepared in accordance with accounting regulations.
- iv. Report to the Board of Directors, in advance, on the financial information and the management report, which shall include, where appropriate, the mandatory non-financial information that the Company must periodically make public.

In relation to the supervision of information systems and internal control:

- i. To supervise and evaluate the preparation process and the integrity of the financial and non-financial information relating to the Company and, where appropriate, to the Group, reviewing compliance with regulatory requirements, the appropriate delimitation of the scope of consolidation and the correct application of accounting criteria and, in particular, to know, understand and supervise the effectiveness of the internal control over financial reporting system (ICFR).
- ii. Periodically supervise the effectiveness of the internal control of the Company and its Group, as well as the activity of the Company's internal audit, discussing, together with the statutory auditors, the significant weaknesses of the internal control system detected in the course of the audit, concluding on the level of confidence and reliability of the system, all without infringing its independence.
- iii. To ensure in general that the policies and systems established in the area of internal control are effectively applied in practice.
- iv. To supervise the unit that assumes the internal audit function, which shall ensure the proper functioning of the information and internal control systems and shall report functionally to the Chair of the Audit and Control Committee.
- v. Establish and supervise a mechanism that allows employees and other persons related to the Company, such as boards, shareholders, suppliers, contractors or subcontractors to report any irregularities of potential importance, including financial and accounting irregularities, or of any other nature, related to the

Company that they notice within the Company or its Group, receiving periodic information on its operation and being able to propose the appropriate actions for its improvement and the reduction of the risk of irregularities in the future.

In relation to the external auditor:

- i. Submit to the Board proposals for the selection, appointment, re-election and replacement of the external auditor, being responsible for the selection process, in accordance with the provisions of the applicable regulations, as well as the terms and conditions of its engagement.
- ii. Receive regular information from the external auditor on the audit plan and the results of its execution and verify that senior management takes its recommendations into account.
- iii. Establish the appropriate relationships with the auditors to receive information on those matters that may pose a threat to their independence, in particular any discrepancies that may arise between the auditor and the Company's management, for examination by the Audit and Control Committee, and any others related to the process of auditing the accounts and, where appropriate, the authorization of services other than those prohibited, under the terms provided in the applicable regulations, as well as those other communications provided in the legislation on auditing the accounts and in the remaining auditing standards.
- iv. To issue annually, prior to the audit report, a report expressing an opinion on whether the independence of the auditors or audit firms is compromised, which shall be made available to shareholders and investors through the Company's website sufficiently in advance of the Ordinary General Shareholders' Meeting.
- v. To preserve the independence of the external auditor in the performance of its duties.
- vi. In the case of groups, to encourage the group auditor to assume responsibility for the audits of the companies that make up the group.
- vii. Ensure that the external auditor's remuneration for its work does not compromise its quality or independence.
- viii. Ensure that the external auditor holds an annual meeting with the full Board of Directors to report to it on the work performed and on the evolution of the Company's accounting and risk situation.
- ix. Make a final assessment of the auditor's performance and how it has contributed to the quality of the audit and the integrity of the financial information.

In relation to the supervision of risk management and control:

- i. Supervise and evaluate the effectiveness of the financial and non-financial risk control and management systems relating to the Company and, if applicable, to the Group.
- ii. Oversee the internal risk management and control function.
- iii. In relation to the risk control and management policy, identify or determine, at least: (i) the different types of risk faced by the Company; (ii) a risk control and management model based on different levels; (iii) the level of risk that the Company considers acceptable; (iv) the measures planned to mitigate the

impact of the identified risks, should they materialize; and (v) the information and internal control systems to be used to control and manage the aforementioned risks, including contingent liabilities or off-balance sheet risks.

- iv. Re-evaluate, at least annually, the list of the most significant financial and non-financial risks and assess their tolerance level, proposing their adjustment to the Board of Directors, if necessary.
- v. Hold, at least annually, a meeting with the senior managers of the business units in which they explain the business trends and associated risks.

In relation to the obligations of listed companies:

- i. To report to the Board of Directors, prior to the Board adopting the corresponding decisions, on: (a) The creation or acquisition of shareholdings in special purpose entities or entities domiciled in countries or territories considered tax havens, as well as any other transactions or operations of a similar nature which, due to their complexity, could undermine the transparency of the Group. (b) The economic conditions and the accounting impact and, if applicable, on the exchange ratio, of the structural and corporate modification operations that the Company plans to carry out. (c) The modification of the internal rules of conduct.
- ii. To report and issue the mandatory reports on the Related-Party Transactions to be approved by the General Shareholders' Meeting or the Board of Directors and to supervise the internal procedure established by the Company for those whose approval has been delegated by the Board of Directors in accordance with the applicable regulations. In addition, issue the report, if any, prepared by the Audit and Control Committee on Related-Party Transactions on an annual basis, which shall be made available to shareholders and investors through the Company's website sufficiently in advance of the Ordinary General Shareholders' Meeting.

In relation to the supervision of compliance with the Company's policies and rules on corporate governance, as well as internal codes of conduct:

- i. Supervise compliance with legal requirements, as well as with the Company's internal corporate governance regulations and internal codes of conduct, ensuring that the corporate culture is aligned with its purpose and values.
- ii. Periodically review the Company's internal corporate governance regulations and propose to the Board of Directors, for its approval or submission to the General Shareholders' Meeting, as appropriate, the amendments and updates that contribute to its development and continuous improvement.
- iii. Promote the Company's corporate governance strategy, as well as evaluate and periodically review the Company's corporate governance system, so that it fulfills its mission of promoting the corporate interest and takes into account, as appropriate, the legitimate interests of the remaining stakeholders.
- iv. Supervise the application of the general policy regarding the communication of economic-financial, non-financial and corporate information, as well as communication with shareholders and investors, proxy advisors and other stakeholders.
- v. To be aware of, promote, guide and supervise the Company's actions in matters of corporate reputation and report thereon to the Board of Directors or, as the case may be, to the Executive Committee.

- vi. Report, prior to its approval, on the Company's annual corporate governance report, requesting reports from the Appointments, Remuneration and Sustainability Committee in relation to the sections of said report that fall within its competencies.

Other functions of the Committee:

- i. Supervise the calculation of the commissions received by the Management Company in the performance of its duties.
- ii. Appoint and supervise the services of external appraisers in connection with the valuation of the Company's assets.
- iii. Any other reporting and proposal function that may be entrusted to it by the Board of Directors, in general or in particular.
- iv. Any other competence or function attributed to it by law, the Company's Articles of Association or the Regulations of the Board of Directors.

Operation:

In accordance with Article 42 of the Company's Articles of Association in relation to Article 14 of the Regulations of the Board of Directors, developed by the Audit and Control Committee Regulations:

The Audit and Control Committee shall ordinarily meet on a quarterly basis, in order to review the periodic financial information to be submitted to the supervisory authorities, as well as the information that the Board of Directors must approve and include in its annual public documentation. It shall also meet at the request of any of its members and whenever convened by its Chair, who must do so whenever the Board or its Chair requests the issuance of a report or the adoption of proposals and, in any case, whenever it is convenient for the proper performance of its duties.

The Audit and Control Committee shall be validly constituted when the majority of its members are present or represented and its resolutions shall be adopted by an absolute majority of votes of the members present or represented at the meeting. In the event of a tie, the Chair of the Audit and Control Committee shall have the casting vote.

The Committee shall prepare minutes of its meetings, a copy of which shall be sent to all members of the Board of Directors.

The Audit and Control Committee shall prepare an annual plan of action that will cover its main activities during the fiscal year.

The Audit and Control Committee shall prepare an annual report on its operation, which shall serve as the basis for the evaluation to be carried out by the Board of Directors, highlighting the main incidents arising, if any, in relation to its functions.

In addition, when the Audit and Control Committee deems it appropriate, it shall include in said report proposals to improve the Company's governance rules. The report of the Audit and Control Committee shall be made available to shareholders and investors through the website sufficiently in advance of the Ordinary General Shareholders' Meeting.

The Audit and Control Committee may summon any of the members of the Company's management team or personnel and may even order them to appear without the presence of any other executive. Those summoned shall be obliged to attend the meetings of the Audit and Control Committee and to cooperate with it and provide it with access to the information available to them.

The Committee may also request the attendance at its meetings of the auditors or other persons at the invitation of the Chair of the Committee.

For the best performance of its duties, the Audit and Control shall have sufficient resources and may seek the advice of external experts when it deems necessary for the proper performance of its duties.

Activities:

The Audit and Control Committee has prepared the mandatory report on its performance for the financial year 2022. This report will be made available to shareholders at the next Ordinary General Shareholders' Meeting, which is scheduled to be held in March 2023.

The main activities carried out by the Committee during the financial year 2022 are set out below.

1. In relation to the supervision of financial and non-financial information:

•Supervision of the process of preparation and presentation of periodic financial and non-financial information:

As in the last financial period, during the year 2022 the Committee has supervised the preparation process and the integrity of the financial and non-financial information, including, if necessary, the adjustments it deemed appropriate in the half-yearly documentation, both individual and consolidated, that the Board of Directors must provide to the market and submit to the CNMV by virtue of its periodic reporting obligations as a listed company.

Accordingly, the Committee has reviewed compliance with the regulatory requirements, the appropriate definition of the scope of consolidation and the proper application of the accounting criteria in the periodic financial reporting, all within the terms legally established for this purpose, approving the financial information prior to its submission to the Board of Directors for its approval before making it public.

Within the framework of this review, the Committee has analysed and discussed all data included in the information presented and received regular information from the external auditor and the Internal Audit Director on the conclusions of its review of the financial information, in addition to continuously monitoring the financial information published on the Company's corporate website.

In relation to quarterly financial information, Law 5/2021 abolished Article 120 of the Securities Market Law and, therefore, issuers of securities are not obliged to submit to the CNMV and publish quarterly financial reports, and, in this regard, the Company agreed to replace the publication of these reports with the quarterly publication of businesses updates in which the most relevant data and information have been included, including the main ESG indicators. In this regard, the Committee, after verifying with the Internal Audit Director that the information included in the respective businesses' updates did not contain any incorrectness or irregularity, agreed to submit it to the Board for approval.

•Supervision of the process of preparation and presentation of the annual accounts and the management report:

The Audit and Control Committee, in order to prevent the individual and consolidated financial statements prepared by the Board of Directors from being submitted to the General Shareholders' Meeting with reservations and qualifications in the auditors' report, performed, among others, the following activities prior to the preparation of the accounts:

- Review the individual and consolidated annual accounts.
- Monitor and verify compliance with legal requirements and the proper application of generally accepted accounting principles, and, in general, of the regulatory financial reporting framework applicable to the Company.
- Review the periodic financial information that the Board of Directors must provide to the markets and their supervising bodies.

After the appropriate discussion and analysis of the financial information and the draft of the audit report with the external auditor, the Audit and Control Committee reported favourably to the Board of Directors prior to the drawing up of the Company's individual and consolidated annual accounts corresponding to the financial year ended 31 December 2021, and the management report and the Annual Corporate Governance Report. Likewise, it has agreed to propose to the Board the proposal for the application of the profit for the year ended December 31, 2021.

Accordingly, it is noted that the audit reports of the individual and consolidated annual accounts of Lar España corresponding to the financial year ended 31 December 2021 had no reservations or qualifications.

Likewise, no reservations or qualifications are expected to be included in the audit reports on the individual and consolidated accounts of Lar España corresponding to the financial year ended 31 December 2022; the valuation of the investment properties and the analysis of compliance with the SOCIMI tax regime are highlighted as key issues by the external auditor.

During the meetings held during the year with the external auditor, relevant aspects of the fiscal year were discussed, among others: (i) modification of the shareholding structure; (ii) redemption of senior secured notes; (iii) related-party transactions; (iv) the update of the VAT tax assessments; (v) the IFRIC consultation on linearization's published in October 2022; or (vi) the European Single Electronic Format (ESEF) from the perspective of the labelling of the notes to the annual report in relation to the mandatory taxonomy elements.

On the other hand, both the Company's Internal Audit Director and the external auditors expressly stated that they were able to carry out their work with complete freedom and collaboration from Lar España and without any limitation.

2. In relation to the supervision of internal control and reporting systems:

•Monitoring the effectiveness of the Internal Control over Financial Reporting System (ICFR):

During financial year 2022, and in relation to the Company's ICFR, the Audit and Control Committee has analysed and supervised the **effectiveness of the internal control systems**, being informed by the Internal Audit Director at various meetings on the progress of the review process. Given that the ICFR Manual provides for the annual evaluation and supervision of the different components of the ICFR, the ICFR Manual itself, the ICFR scoping matrix and the Accounting Policies Manual, among others, were reviewed and updated during financial year 2022. Furthermore, as part of the audit process, the external auditor informed the Committee that no material weaknesses had been detected.

Also, within the framework of the processes of continuous review and updating of the Company's internal regulations, the Committee approved, with the external advice of Core BC, the **updating of the Crime Prevention Model**, reorganising and clarifying certain aspects in order to adapt the Model to the Company's singularities. The Committee also analysed the report issued by Apreblanc Asesores, an external expert in the prevention of money laundering and the financing of terrorism, and decided to voluntarily accept its recommendations, submitting both the report and the proposed

action plan to the Board despite the fact that they are not applicable to the Company as it is not a regulated entity, all with the aim of ensuring that Lar España's Money Laundering Prevention Manual is always updated in accordance with the highest standards of compliance.

• **Supervision of the Internal audit:**

The Audit and Control Committee of Lar España performed during 2022 the functions related to the supervision of the internal auditing of the Company that have been attributed to it in the Board Regulations, basically the following: (i) overseeing the independence and effectiveness of the internal audit function; (ii) propose the selection, appointment and dismissal of the head of the internal audit unit; (iii) propose the unit's budget; (iv) approve the orientation and annual work plan of the internal audit, ensuring that its activity is focused primarily on relevant risks (including reputational); (v) receive periodical information of its activities; and (vi) verify that senior management takes into consideration the conclusions and recommendations of its reports.

The Committee approved the orientation, budget **and work plan of the internal audit unit for the 2022 financial year**, which is in line with that of the previous year, while ensuring that its activity was mainly focused on the Company's relevant risks, including those of a reputational nature, and the Internal Audit Director was instructed to follow up on these issues in particular. Specifically, **he reviewed the work performed in 2022**, contained in the annual report on internal audit activities presented to the Committee, confirming that all its mandated functions had been fulfilled, and approved the audit plan for 2023.

During 2022, the **Internal Audit Responsible regularly reported to the Committee on the actions carried out within the framework of the annual plan approved for the 2022 financial year**. In particular, the Committee was periodically informed, among other issues, about: the evolution in the execution of the internal audit plan; review of periodic financial reporting; review of compliance with the requirements of the SOCIMI regime; the review of asset valuation processes; supervision of the internal control over financial reporting system (ICFR), as well as of the financial and non-financial risk management and control systems; calculation of the Manager's fees; financial covenants, the process of generating non-financial ESG information, treasury sub-processes focused on the management of collections and payments, updating of the narrative and flowchart of the treasury ICFR process; monitoring of communication with the markets, the CNMV and relations with analysts, investors and other stakeholders and the associated risks; review of health and hygiene measures in malls and retail parks; review of the risk map; monitoring of the functioning of the whistleblower channel; update of the crime prevention model and review of the update of this model; review, with the assistance of third party experts, of the data protection model and the money laundering and terrorism financing prevention model; review of the action plans implemented to mitigate the risks detected in the data protection reports issued by Alaro-Avant; review of the cybersecurity action plans resulting from Robota audits; review of the accounting policies manual; and the analysis of the linearisations activated and their evolution.

The Audit and Control Committee, on the basis of the self-assessment proposal prepared by the internal auditor, **has assessed the functioning of the internal audit in 2021 and the performance by its managers**, declaring its conformity with the internal auditor's assessment and agreeing to report to the Board.

• **Supervision of the whistleblowing channel:**

During financial year 2022, the Committee analysed the issues related to the operation of the Whistleblowing Channel and its activity, receiving timely information from the Ethics Committee in this regard and confirming that the Internal Audit Director **had not received any complaints** through it, despite having carried out activities to promote the whistle-blowing channel and having regularly reviewed its operation (section F.1.2. of this Report provides additional information on the whistleblowing channel). Likewise,

no relevant issues were detected in relation to the prevention of money laundering and the financing of terrorism.

3. In relation to the external auditor:

•**Proposal for reelection of the external auditor:**

Pursuant to the Company's External Auditor Selection Policy, approved by the Audit and Control Committee in May 2021, the purpose of which is to regulate the procedure for the selection, appointment and, if applicable, re-election of the external auditor of Lar España and its group of companies, the Audit and Control Committee analysed the advisability of proposing to the Board of Directors, for subsequent submission to the General Shareholders' Meeting, the re-election of the Company's external auditor for the 2022 financial year, agreeing to propose to the Board of Directors the renewal of the external auditor (Deloitte) for a period of one year. The Ordinary General Meeting of Shareholders held on April 27, 2022 approved the re-election of Deloitte as external auditor for the financial year 2022.

•**Oversight of external audit relationships and activities:**

The Audit and Control Committee supervised the relationships with the external auditors and its fees for the financial year 2022, as well as the compliance with the current auditing services contract, periodically receiving information, among other matters, of the audit plan for 2022, ensuring that the opinion on the annual accounts and principal content of the audit report were drafted clearly and precisely. In this regard, the Chair of the Committee, the Corporate Director and CFO and the Internal Audit Director met on several occasions with the external auditors to discuss issues relating to the planning of audit work.

Likewise, the Committee reviewed the external audit work after its completion, making a final assessment of the external auditor's performance and its contribution to the quality of the audit and the integrity of the financial information.

In relation to the above, the Audit and Control Committee considers that the Committee's communication with the external auditor has been fluid, continuous, in accordance with the regulations governing the auditing of accounts and has not undermined the effectiveness with which the audit has been carried out.

•**Oversight of the independence of the external audit:**

The Audit and Control Committee periodically supervised during the financial year the compliance of both the Company and the external auditor with the regulations in force on the provision of audit services and the other rules on auditor independence.

With reference to this matter, section 36 of the Audit Act and section 4, function f), of article 529 quaterdecies of the Spanish Corporate Act require the Audit Committee to annually issue, prior to the audit report, a report stating an opinion regarding the independence of the auditors.

In this respect, the Committee expressly analysed whether the engagement of certain non-audit services could pose a risk to the independence of the external auditor, concluding that as the maximum limit of 70% of fees for non-audit services was not exceeded, it was not necessary to adopt measures to safeguard the independence of the external auditor.

In accordance with the above, the Committee received the letter of independence of the external auditor dated 23 February 2022, considering the external auditor that everything reviewed in the audit process was in accordance, no errors were detected and there had been good collaboration with the Company, **concluding** the Committee **that there were**

no objective reasons to question the independence of the auditor in the 2021 financial year.

Furthermore, on the basis of the aforementioned legal requirement and the confirmation of independence received from the auditors in 27 July 2022 and through a letter dated 23 February 2023, the **Audit and Control Committee has concluded that there are no objective reasons to question the independence of the auditors in the financial year 2022.**

The Audit and Control Committee verified the fees paid by the various Group companies to the external auditor in financial year 2022 (details of which are provided in the Operating Report of this Committee for financial year 2022) and analysed and approved the proposed fees of the external auditor for financial year 2022. Accordingly, this Committee concluded that:

- (i) While performing its duties during the fiscal year 2022, the auditor has complied with the applicable rules regarding independence established in the auditing regulations.
- (ii) No circumstances have been identified in order to question the compliance with the rules governing the auditing activities performed by the external auditor with regards to its independence and the Company.
- (iii) The fees paid by the Company to the auditor do not represent a significant percentage of the revenue of the auditor for the purposes of complying with the rules established in the Audit Act.
- (iv) The fees paid to the auditor have been reasonably justified, estimating that they will not exceed reasonable market prices applicable to these types of services and there is no risk from the point of view of the auditor's independence and the maximum percentages foreseen in the regulations.

4. In relation to the supervision of risk management and control:

•Monitoring and evaluation of the effectiveness of financial and non-financial risk management and control systems:

The Audit and Control Committee generally included in the agenda of its meetings the supervision of significant financial and non-financial risks affecting the Company and submitted such information to the Board of Directors.

In this regard, the Audit and Control Committee received periodic reports on the conclusions of the internal auditor regarding **the operation of control and risk management within the organization**. In particular, the Committee reviewed and approved the new risk map, both financial and non-financial, including ESG risks and cybersecurity, following the Internal Audit Director explanation of the risks identified during the analysis process, as well as the assessment of each of them and, in particular, of the main risk areas for the Company, agreeing the Committee its inclusion in the Annual Corporate Governance Report.

With respect to the business units, the heads of the Company's business units periodically attended the Committee meetings to report on trends in the respective businesses and the risks associated with them.

Likewise, an update of the **Crime Prevention Model** has been carried out, of which the Committee monitored, analyzed and reported favorably the documents that are part of it.

Likewise, it has followed up on the work carried out regarding **the whistleblowing channel, its Regulations and the Code of Conduct**, on which the Company is working

with an external advisor to adapt it to ISO 37002 on whistleblowing and, once it is enacted, to the new Law regulating the protection of persons who report on regulatory and anti-corruption violations and transposing Directive (EU) 2019/1937 of the European Parliament and of the Board of 23 October 2019 on the protection of persons reporting breaches of Union law.

On the other hand, the Committee analyzed, with the advice of the external advisor Robota, the execution of the third-party cybersecurity model with a double aspect: the self-assessment of suppliers and onsite audits in Gentalia and Grupo Lar.

Likewise, as reported below in section E.2, throughout 2022 **a review of the action plans on Data Protection** was carried out, together with an external expert, to mitigate the risks in this matter.

5. In relation to the obligations of listed companies:

•Related-party transactions:

During 2022, the Committee has analysed, on the basis of the minutes and certificates issued by different internal bodies of the Company (Operating Group – composed of the Company's Financial and Corporate Director and the Legal Director – and the Internal Audit Director, among others) and, when necessary, with the support of independent external consultants (Écija Abogados or PwC), the following operations for the purpose of determining their relatedness and, where appropriate, the applicable legal regime:

- Management contract between Gentalia and the Community of Abbey Owners, for a period of 1 year and a total amount of approximately 163,600 euros, formalized on February 1, 2022. These fees are passed on mostly to the tenants, assuming practically no cost to the Company.
- Temporary renewal, for three months, of the framework agreement for asset management and marketing of shopping centres and parks between Gentalia and Lar España and its subsidiaries, for a total amount of approximately 731,160 euros, formalized on April 1, 2022 and finalized on June 30, 2022.
- Renewal of the framework agreements with Gentalia for three years, from July 1, 2022 to June 30, 2025, formalized on July 1, 2022: (i) framework agreement for asset management and commercialization of shopping centers and parks; and (ii) framework agreement for the management of shopping centers and parks, being the estimate of the total amount of the consideration to be paid by both of about 12,566,998 euros, of which approximately 5,848,028 euros correspond to management fees that are passed on mostly to the tenants assuming practically no cost to the Company.

All these transactions were reported favourably by the Committee and submitted to the Board of Directors for its assessment and final approval.

Likewise, in accordance with the disclosure regulations of the third-party transactions, Lar España disclosed the referred transactions by means of an accessible announcement on its website and notification of Other Relevant Information to the CNMV on July 1, 2022 (registration number 17177), attaching as an annex to the referred notification the reports issued by the Committee on the same.

Finally, the Committee noted and reviewed the activity report issued by the Operating Group on the correct application of the Company's Related-Party Transactions Protocol.

6. In relation to the supervising compliance with the policies and rules of the Company's corporate governance obligations, and the internal rules of conduct:

The Committee approved and reported favorably on the **Annual Corporate Governance Report** for the year 2021 which, in accordance with Article 538 of the LSC, must be included, in a separate section, in the Management Report accompanying the Annual Accounts.

Likewise, the Audit and Control Committee, after its review and subsequent discussion, approved the **report prepared by the Audit and Control Committee of Lar España on its functioning** in 2021, which includes the Committee's report on the independence of the auditor and information on related-party transactions, and agreed to submit it to the Board for its approval and subsequent publication on the occasion of the Ordinary General Shareholders' Meeting.

In addition, in the Ordinary General Shareholders' Meeting of the Company held on April 27, 2022, the Chair of the Committee informed the shareholders of the main activities carried out by the Committee during 2021.

Likewise, and with the aim of always being at the forefront of the best corporate governance practices, the Audit and Control Committee of Lar España analyzed **the proposal to modify the Audit and Control Committee Regulations and the Regulations of the Board of Directors**, to adapt the maximum term of office of the Chair of the Committee to the provisions of Article 529 LSC (a point that has already been adapted in the Articles of Association of the Company) as well as the justifying report of said proposal, agreeing to report favorably and send to the Board for final approval the proposal to modify the aforementioned internal regulations.

On the other hand, without prejudice to the fact that listed companies are no longer required to have an Internal Regulation of Conduct in the Securities Markets ("RIC"), the Committee, at the request of the Legal Director of the Company and considering the convenience of updating the RIC of the Company to incorporate the latest legislative developments, CNMV pronouncements and practical experience of the Company, issued a favorable report regarding the proposed modifications and sent to the Board the proposal for a new RIC, together with the supporting report, for final approval.

Finally, the Committee continuously monitored during the year the application of the Policy for Information, Communication, Contacts and Involvement with shareholders, institutional investors, proxy advisors and other interest groups of Lar España, as well as the rest of the corporate and good governance policies, concluding that it was not necessary to modify or update them.

7. Other functions of the Committee:

•Valuation of the Company's assets:

In accordance with the provisions of the Articles of Association, the Regulations of the Board of Directors and the Regulations of the Committee itself, the Audit and Control Committee reviewed - on the basis of presentations previously sent to the members of the Committee - and approved the valuations of the Company's assets on December 31, 2021 and June 30, 2022 prepared by the independent appraisers appointed by the Company for that purpose (Jones Lang LaSalle y Cushman & Wakefield), which were also reviewed by both the external auditor and the Internal Audit Director. Likewise, the external auditor subsequently reviewed them as part of its audit work. In this regard, since the office of the independent appraisers expired in 2021, a process was carried out during the financial year to select appraisers for the period from 2022 to 2024. In this regard, the Committee agreed to renew the respective appraisal engagements, but to incorporate, as a measure to ensure their independence, rotation of the assets subject to valuation among external appraisers.

Likewise, the Committee was periodically informed of different issues related to the valuation of the Company's assets and the evolution and expectations of the market in general in terms of asset valuation.

•Others:

The Committee reviewed - with the assistance of the Internal Audit Director and the Corporate and Financial Director - and approved at various meetings the Manager's fees, confirming that they were in full compliance with the Investment Manager Agreement, and agreed to report to the Board for its information.

In addition, the Committee has been informed by the Corporate Director and CFO, prior review by the Internal Audit Director, of the various alternatives for the subsidiary companies' proposed dividend distribution and agreed on the interim dividend distribution of the subsidiaries.

On the other hand, the Committee has agreed to record the agreement reached for the renewal of the Company's insurance policies.

Likewise, the Committee has periodically analysed the fulfilment of the requirements to be able to apply the SOCIMI regime, based on the reports prepared by KPMG, which were reviewed by the Internal Audit Director, who agreed with the conclusions set forth in the aforementioned reports. Likewise, the external auditor subsequently reviewed said analyses as part of its audit work.

On the other hand, the members of the Committee have reviewed the actions carried out by the Committee during the 2022 financial year, confirming that all those actions that the Law, the Regulations (external and internal) and the recommendations of good corporate governance of the CNMV entrust to the audit committees have been complied with and carried out.

Likewise, the Committee carried out, with the support of external advisors, the monitoring of the AEAT's verification and inspection actions, as well as the monitoring of a request for information received from the supervisor.

Lastly, the Committee approved the annual plan of activities of the Committee for the financial year 2023, including the main activities of the Committee during the financial year in relation to the performance of its duties, as well as the Committee's annual calendar of meetings for the financial year 2023. In this regard, among other issues, the Committee agreed to continue working in the same vein of 2022 financial year in order to remain a benchmark for compliance and good governance.

Identify the members of the Audit Committee who have been appointed on the basis of their knowledge and experience in accounting, auditing or both, and report the date of appointment of the Chairman of the Audit Committee.

Names of experienced board members	Mrs. Leticia Iglesias Herráiz Mr. José Luis del Valle Mrs. Isabel Aguilera
Date of appointment of the president in office	20/10/2022

Observations
Mrs. Leticia Iglesias was appointed for her expertise in auditing, accounting and risks among others.
Mr. José Luis del Valle was re-elected for his expertise in finance, audit and risk, among others.
Mrs. Isabel Aguilera was appointed for her expertise in risk management. Likewise, as mentioned in section C.2.1 above, the Board of Directors, in order to ensure a phased renewal, approved a specific training plan to support the director in her new role as Chair

of the Committee, which has significantly strengthened her knowledge of auditing and accounting.

APPOINTMENTS, REMUNERATION AND SUSTAINABILITY COMMITTEE

Name	Position	Current
Mr. Roger Maxwell Cooke	Chair	Independent
Mr. Alec Emmott	Vocal	Independent
Mr. Miguel Pereda Espeso	Vocal	Proprietary
Mrs. Leticia Iglesias Herráiz	Vocal	Independent
Mr. Juan Gómez-Acebo Sáenz de Heredia	Secretary	Non Director

% of proprietary directors	25
% of independent directors	75
% of other external	0

Observations

Article 43.1 of the Company's Articles of Association, as well as Article 15 of the Regulations of the Board of Directors, in line with Recommendation 47 and Article 3 of the Appointments, Remuneration and Sustainability Committee Regulations, establish that the majority of the members of this Committee must be independent.

As established in the aforementioned Articles and the GGC recommendations, the Committee is composed of a majority of independent directors.

Explain the functions, including, if applicable, those additional to those provided for by law, attributed to this committee, and describe the procedures and rules of organization and operation thereof. For each of these functions, indicate its most important actions during the fiscal year and how it has exercised in practice each of the functions attributed to it, either by law or in the articles of association or in other corporate resolutions.

In line with Article 43.2 of the Company's Articles of Association, Article 15.4 of the Regulations of the Board of Directors and Article 5.1 of the Appointments, Remuneration and Sustainability Committee Regulations, notwithstanding other functions that may be assigned to it by the Board, the Appointments, Remuneration and Sustainability Committee will have the following basic responsibilities:

1. Competences with regard to the composition of the Board of Directors and its Committees:

- i. Give the Board of Directors prior notice of any financial information and the management report, including, where appropriate, the required non-financial information that the Company, is obliged to publish periodically. The Audit and Control Committee must ensure that the half-yearly financial reports and the interim management reports are drawn up in accordance with the same accounting policies as the annual financial statements and, to this end, it may ask the external auditor to conduct a limited review of the half-yearly financial reports.
Advise and review the criteria to be followed for the composition of the Board of Directors and the selection of candidates, in particular, evaluate the necessary competences, knowledge and experience in the Board of Directors. To this end,

the Board will define the necessary functions and skills of candidates who will cover each vacancy and will evaluate the time and dedication needed for to properly perform their duties, ensuring that non-executive Directors have sufficient time available for the proper performance of their duties.

To this end, the Committee shall draw up and regularly update a matrix of the competencies necessary for the board that will define the skills and knowledge of the candidates to become Director, particularly those of executive Directors and those of independent Directors.

- ii. Shall ensure that in the promotion of new vacancies or the nomination of new Directors, the selection procedures do not include implicit processes that might imply any discrimination and, in particular, that might impede the selection of women. In particular, will be established a representation goal for the less represented sex on the Board of Directors and will be provided guidelines on how to achieve such goal.
- iii. Propose to the Board of Directors' diversity policy and member selection. Likewise, will be drawn up the report referred to article 5.6 of the Regulations of the Board of Directors and will be verified, annually, compliance with the policy of diversity Board of Directors and selection of Directors, reporting on this in the Annual Corporate Governance Report.
- iv. To ensure, annually, compliance with the criteria for promoting diversity in the composition of the Board of Directors established by the Company, which will be reported in the Annual Corporate Governance Report.
- v. Advise the Board of Directors about the most appropriate configuration of the Board of Directors and of its committees, both in size and balance between the different classes of members at all times. To this end, the Committee will regularly review the structure of the Board of Directors and of its committees, particularly when vacancies occur in these bodies.
- vi. Verify periodically the Directors' category.
- vii. Inform of or draw up proposals with regard to nomination or removal of the members who should form part of each of the committees.

2. Competences related to the selection of candidates to become board members and senior managers

- i. Select the possible candidates to be, as applicable, nominated as board members of the Company and presenting its proposals or reports, as applicable, to the Board of Directors via its Chairman.
- ii. Bring to the Board of Directors the nomination proposals (for its decision or for submission to the decision of the General Shareholders Meeting) for the non-executive members, and the re-election proposals for such Directors by the General Shareholders Meeting.
- iii. Inform the Chairman of the Board of Directors of the nomination proposals (for approval or for submission for decision of the General Shareholders Meeting) of the remaining members, and the re-election proposals for such Directors by the General Shareholders Meeting.
- iv. Inform of the proposals of the Chairman of the Board of Directors or from the CEO, if any, for the appointment and removal of senior managers.

3. Competences related to and to the process for appointing internal positions of the Board of Directors

- i. Inform of the proposals with regard to the appointment or removal of the Chairman of the Board of Directors.
- ii. Advise of proposals of the Chairman of the Board of Directors regarding the appointment or removal of the CEO.
- iii. Examine or organize the succession of the Chairman of the Board of Directors and of the CEO of the Company, if any, and, as applicable, making proposals to the Board of Directors such that this succession occurs in an orderly and planned way, drawing up a succession plan for that purpose.
- iv. Advise of the proposals of the Chairman of the Board of Directors related to nomination or removal of the Deputy Chairman or Deputy Chairmen of the Board of Directors.
- v. Bring to the Board of Directors the proposal of nomination of a lead non-executive Director especially allowed in the event that the Chairman of the Board of Directors exercises executive functions and inform of proposals for his/her removal.
- vi. Advise of the proposals of the Chairman of the Board of Directors related to nomination or removal of the Secretary and, as applicable, of the Vice- Secretary or Vice- Secretaries of the Board of Directors, of the Secretary General and of the Legal Counsel.

4. Competences related to the evaluation of board members

- i. Establish and oversee an annual programme of continuous evaluation and review of the qualification, education and, as applicable, independence, as well as maintenance of the terms needed to exercise the role of board member and committee member, and proposing to the Board of Directors those measures it considers appropriate in this regard.
In particular, will periodically design and organize knowledge update programs for Directors.
- ii. Conduct in collaboration with the Chairman of the Board and with the support of the coordinating Director, where appropriate, the annual evaluation of its own functioning and that of its committees including the evaluation of the performance of the Chairman of the Board of Directors and of the Chief Executive Officer, if any, and submit to the board the results of its evaluation together with a draft action plan and recommendations to correct any deficiencies identified or to improve the functioning.

5. Competences related to the withdrawal and termination of board members

- i. Inform the Board of Directors about proposals for removal of non-independent Directors due to breach of the duties inherent in the role of member or where the circumstances of mandatory dismissal or termination according to applicable law and to the Company's regulations have been incurred.
- ii. Propose to the Board of Directors the removal of independent Directors due to breach of the duties inherent in the role of member or where the circumstances of mandatory dismissal or termination according to applicable law and to the Company's regulations have been incurred.

6. Competences related to remuneration of directors and senior managers

- i. Propose to the Board of Directors the remuneration policy applicable to Directors and senior managers.
- ii. Regularly review the members reward policy and senior managers, including share-based remuneration systems and their application, and ensure that their individual compensation is proportionate to the amounts paid to other Directors and senior managers in the company, ensuring its compliance and proposing modifications and updates to the Board of Directors.

- iii. Propose the basic terms of the contracts to be entered into by the Company with the executive Directors for approval by the Board of Directors, including their remuneration and any compensation that may be fixed for early termination in their functions and the amounts to be spent by the Company on insurance premiums or savings system contributions, always in compliance with the Company's internal standards and, in particular, in accordance with the remuneration policy approved by the General Shareholders Meeting.
- iv. Propose to the Board of Directors the individual determination of the remuneration of each Director in that capacity, in accordance with the Bylaws and the Directors' remuneration policy, as well as the individual determination of the remuneration of each Director who hold executive functions within the Directors' remuneration policy's framework and in accordance with the provisions of his contract.
- v. Inform of and submit to Board of Directors the proposals of the Chairman of the Board of Directors or the Chief Executive Officer, if any, related to the senior managers' reward structure and the basic terms of their contracts, including any compensation that may be fixed for departure.
- vi. Review the terms and conditions of the contracts of executive Directors and senior management and verify that they are consistent with current remuneration policies.
- vii. Oversee observance of the Company's remuneration programmes and advising on the documents to be approved by the Board of Directors for general disclosure about remuneration information, including the annual report on members' remuneration and the corresponding part of the Company's corporate governance annual report.
- viii. Inform, in advance and prior to approval by the competent company body, the remuneration established for the non-executive members of other companies in the group.

7. Competences related to sustainability in environmental and social aspects

- i. Supervise the Company's action in environmental and social matters are in accordance with the established strategy and policy, and report on them to the Board of Directors or, as applicable, to the Executive Committee.
- ii. Evaluate and review periodically the Company's sustainability in environmental and social areas policy, in order to fulfil its mission to promote the corporate interest and catering, as appropriate, to the legitimate interests of different stakeholders, and supervising its degree of compliance.
- iii. Supervise and evaluate processes for different interest groups.

8. Report on the matters of Title IX of the Board of Directors Regulations, under the terms envisaged therein.

9. Ensure that any conflicts of interest do not prejudice the independence of the external consultancy supplied to the Committee in relation with the performance of its duties.

In the performance and exercise of its functions, the Appointments, Remuneration and Sustainability Committee shall take into account the principles and criteria established in Technical Guide 1/2019 on Nomination and Remuneration Committees of the National Securities Market Committee, of 20 February 2019, without prejudice to their adaptation to the particular circumstances and characteristics of the Company and its Group always attending to the proportionality principle.

Operation:

The Appointments, Remuneration and Sustainability Committee, which will consist of a minimum of three and a maximum of five Directors, appointed by the Board from among the external Directors, on a proposal from the Chair of the Board, ensuring that the majority of them are independent Directors. The members of the Committee will have knowledge, skills and experience appropriate to the functions they are called to perform and, whenever possible on the basis of the principle of proportionality, it will be ensured (i) that the

members of the Committee, as a whole, are appointed taking into account their knowledge and experience in areas such as human resources, selection of Directors and Executives and design of remuneration policies and plans; and (ii) to promote diversity in terms of gender, professional experience, skills, personal skills, sectoral knowledge or international experience; all of this will take into account the limitations deriving from the smaller size of the Committee as compared to the Board. They will hold office while their appointment as Directors of the Company remains in force, unless the Board resolves otherwise.

The Board will appoint the Chair of the Committee from among the independent Directors who are part of it and the post of Secretary and Vice Secretary of the Committee will be held by those who hold such positions in the Board.

The Appointments, Remuneration and Sustainability Committee will normally meet at least three times per year. It will also meet at the request of any of its members and whenever it is convened by its Chair, who will do so whenever the Board or its Chair requests the issuance of a report or the passing of proposals and, in any case, whenever it is appropriate for the proper conduct of its functions. Where possible, efforts will be made to ensure that Committee meetings take place sufficiently in advance of Board meetings. Attendance at the meetings of the Committee will be preceded by the sufficient dedication of its members to analyse and evaluate the information received and will promote constructive dialogue among its members, promoting free expression and supervisory and analytical attitude, and the Chair of the Committee must ensure that everyone participates freely in the deliberations.

The Committee may call any of the members of the Company's management team or staff and may even order them to appear without any other Directors. The summoned persons will be obliged to attend the meetings of the Appointments, Remuneration and Sustainability Committee and to provide them with their collaboration and access to the information at their disposal; they will be validly constituted when the majority of their members are present or represented and their resolutions will be passed by an absolute majority of the votes of the members present or represented at the meeting. The Chair will have the casting vote in case of tie.

Activities:

The Appointments, Remuneration and Sustainability Committee has prepared the mandatory report on its performance in 2022 fiscal year. This report will be made available to shareholders at the next General Shareholder's Meeting, which is scheduled to be held in March 2023.

The main activities performed by the Committee during the fiscal year 2022 are set out below.

1. With regard to the composition of the Board of Directors and its Committees:

In relation to these responsibilities, during 2022 the Appointments, Remuneration and Sustainability Committee periodically reviewed the composition and size of the Board in order to guarantee (i) the diversity of points of view, experiences and gender, and (ii) that this composition is balanced and in accordance with the needs of the Company. In this sense,

In relation to **diversity in the Board of Directors**, the Committee, as explained in detail in sections C.1.5 and C.1.7 of the Report, reviewed the composition of the Board in various meetings in order to ensure the existence of diversity of views, experiences and gender, as well as a composition that is balanced and in line with the needs of the Company. In this sense, the Committee reviewed and updated the **Matrix of Competences of the Board of Directors of Lar España and assessed the needs of the Company and the current competences existing in the Board** in order to meet its needs. Following these review actions, the Committee proposed the advisability of **maintaining the current composition of the Board for the year 2023**, given the importance for the Company of the profiles and knowledge of its current members, thus avoiding the loss of knowledge and competences in the Board, especially those related to sustainability, in order to ensure compliance by the

Company with the requirements of the market in this area; and at the same time, proposed to adopt an orderly and **phased renewal plan of the Board, with the objective of reaching a ratio of 40% of the presence of women on the Board by 2024**, without compromising the maintenance of an adequate diversity of experiences and knowledge, nor its efficient functioning.

Likewise, during 2022, the Appointments, Remuneration and Sustainability Committee analyzed, on the occasion of the appointment of Mrs. Leticia Iglesias Herraiz as a member of the board of directors of another entity, the potential existence of incompatibilities in the performance of her position on the Board of Lar España and the ability of the director to dedicate to its role time and position effectively. The Committee concluded that there was no reason for incompatibility or conflict of interest and that the director did not reach the maximum number of boards allowed by the Company's internal regulations.

On the other hand, as indicated above, the Committee reviewed the **categories of directors** of each of the members of the Board of Directors, concluding that the current categories remain fully in line with their circumstances and ensured, through the review within the framework of the Board's evaluation procedure, that non-executive directors have sufficient availability of time for the proper performance of their duties.

In addition, the Committee reviewed the **composition of both Committees of the Board of the Company**, as explained in section C.1.7. regarding the Committee's conclusions on verifying compliance with the policy aimed at promoting an appropriate composition of the Board. Regarding the Audit and Control Committee, the Committee proposed, and the Board agreed, Mrs. Isabel Aguilera Navarro to hold the chairmanship of this Committee once the term of office of Mrs. Leticia Iglesias Herraiz as Chair of said Committee expired. Regarding the Appointments, Remuneration and Sustainability Committee, it was agreed that Mrs. Leticia Iglesias Herraiz, who already formed part of the Audit and Control Committee, will join the Appointments, Remuneration and Sustainability after the General Shareholders' Meeting to, among others, ensure a better coordination - especially with regard to issues related to ESG, risks, and particularly in the area of sustainability - between the Appointments, Remuneration and Sustainability Committee and the Audit and Control Committee, ultimately responsible for the control and management of ESG risks.

Finally, with regard to the **Selection Policy, appointment, re-election and evaluation of directors and diversity of the Board of Directors of Lar España**, the Committee has ensured compliance with said Policy during the year and has reviewed it, concluding that its amendment was not necessary as stated in Sections C.1.5, C.1.6 and C.1.7 of the Report.

2. In regard to the selection of candidates for Board members and senior managers:

Due to the expiration of the term of office of Mrs. Leticia Iglesias Herráiz as an independent external director of the Company, the Appointments, Remuneration and Sustainability Committee reviewed and approved the proposal of re-election of Mrs. Leticia Iglesias Herráiz as an independent director for the term of three years, agreeing, likewise, to submit the proposal to the Board for issuing the corresponding report. Said report was made available to the shareholders at the time of the call of the Ordinary General Shareholders' Meeting.

3. Competences related to and to the process for appointing internal positions of the Board of Directors:

As explained in section 1 above, the Appointments, Remuneration and Sustainability Committee, in coordination with the Board and with the consensus of all the members of the Board, has agreed to an **orderly and phased renewal of the Board of Directors in the coming years**, which will particularly affect the permanence in office of the directors Mr. Alec Emmott (independent Director) and Mr. Roger Maxwell Cooke (independent Director).

In addition, the Committee studied the desirability of having a **senior management succession plan** and examined what its general lines might be, although it is still pending of further development.

Likewise, the Committee agreed to propose to the Board of Directors that the Vice-Secretary of the Board, Mrs. Susana Guerrero Trevijano, assume the secretariat of the two Committees after the celebration of the Ordinary General Shareholders' Meeting of 2023, for which it will be necessary to modify the corporate texts of the Company, which currently do not contemplate this possibility.

4. With regard the evaluation of Directors:

The Committee assessed the results of the evaluation carried out by Geogeson in its capacity as external consultant for the financial years 2021 and, partially 2022, as well as the proposed action plan, confirming that the process has been correct and in accordance to the request. After analysis, the Committee referred it to the Board for full review. Section C.1.17 of the Report describes in detail the Committee's actions in relation to the evaluation process.

5. In regard to the withdrawal and termination of Board members:

During fiscal year 2022, the Appointments, Remuneration and Sustainability Committee was not required to exercise the powers related to these functions.

6. In relation to the remuneration of directors and senior managers:

During the 2022 financial year, the Appointments, Remuneration and Sustainability Committee reported favourably to the Board of Directors on the proposal for a new Remuneration Policy for the period of 2022 following the General Shareholders' Meeting and for the years 2023 and 2024, which was submitted for approval by the Ordinary General Shareholders' Meeting held on 27 April 2022, and that it was approved with 95.432% of votes in favor of the capital present or represented.

The Committee also agreed to initiate a review process of directors' remuneration with the hiring of Willis Towers Watson (WTW) as an external and independent consultant appointed after a competitive selection process, with the aim of ensuring that the Company's remuneration is aligned with the market and that they are adequate to attract candidates of recognized reputation.

On the other hand, the Committee reviewed the Annual Report on Directors' Remuneration for the year 2021 in accordance with the provisions of Article 541 of the Spanish Corporate Act, agreeing to approve it and send it to the Board for final approval and subsequent referral to the General Shareholders' Meeting.

In relation to the objectives of the management team for the financial year 2021, the Committee reviewed and monitored their corporate and personal objectives, informing the Board of all aspects related to this issue.

Likewise, the Committee reviewed the fixed remuneration of the management team for 2022 and agreed to extend the three-year incentive plan, including the Director of Internal Audit, who was not part of the plan because he joined the Company during 2021. Additionally, the Committee agreed to submit to the Board a proposal for the liquidation of the first incentive plan for executives, as well as the objectives related to their variable remuneration for the year 2022.

On the other hand, the Committee initiated the work aimed at setting the personal and corporate objectives of the Company's directors for 2023.

7. In relation to Sustainability in environmental and social matters:

In relation to these competences, the Committee has monitored and supervised all the actions carried out by the Company in the field of ESG during the year, as well as the achievements obtained and the ongoing projects, promoting constant improvement in these areas.

In this regard, on the basis of presentations previously provided to the members of the Committee, the following were analysed and discussed on several occasions:

- The decarbonization strategy and the carbon footprint of the Company. Different decarbonization strategies options (Carbon Neutral, Climate Neutral and Net Zero) were assessed to be implemented in the asset portfolio, after the analyses carried out at technical and market level, as well as potential objectives on reductions and achievement dates, and the Committee agreed to propose to the Board to prioritise the development of emission reduction measures in assets over investment in other alternatives (compensation, absorption), in order to become carbon neutral, but without having yet agreed on a specific date.
- Comparative analyses of the Company's ESG policies with those of other companies in its sector of activity were carried out;
- Different initiatives related to green leases and green clauses were assessed and promoted, with the aim of aligning tenants with the Company's ESG strategy; and
- The renewable energy project with which the Company wants to promote self-consumption systems in all its assets has also been significantly promoted, with the aim of ensuring that by the end of 2023 self-consumption measures will be operational in all the Company's assets.

All this in a particularly complex context due to the intense regulatory activity, pending approval, among others, the development of the Non-Financial Reporting Directive or a series of specific standards for SOCIMIs, which are expected to be published during the year 2023.

On the other hand, the Committee analyzed the Company's ESG communication criteria, concluding on the advisability of maintaining the Company's current policy and agreeing to propose to the Board a training session on high-level environmental issues, with a relevant focus on new regulatory developments.

The set of efforts made in these areas has been positively reflected, among others (i) in the rating obtained by the Company in 2022 from GRESB, where although there has been a slight downward adjustment, the score is still very positive and higher than that obtained by the Company's main competitors; (ii) in the maintenance of the BBB rating by the international company MSCI; or (iii) obtaining in September 2022, the EPRA Gold Award for the quality of financial information and published ESG information for the fifth consecutive year.

Finally, the Committee also analyzed the possibility of incorporating the Company into the S&P Sustainability Index, agreeing to value it again later, without prejudice to further investigation of new indices that may arise in the future.

8. Other competences:

During 2022, the Appointments, Remuneration and Sustainability Committee **reviewed and approved the Committee's operating report for 2021** in accordance with the provisions of Article 529 nonies of the Spanish Corporate Act, which served as the basis for the evaluation of the Committee by the Board of Directors, in accordance with the provisions of the aforementioned article of Spanish Corporate Act and the Company's internal regulations.

The Appointments, Remuneration and Sustainability Committee **reviewed the actions carried out during 2022, confirming that all those actions entrusted to the Committee by the Law, the Regulations and the recommendations on Corporate Governance and the CNMV have been complied with and carried out, and approved the Committee's action plan for 2023**, assuming the commitment to continue working in the same line so that the Company continues to be a reference in terms of compliance and good governance.

Finally, the Committee analysed the advisability of updating its own Regulation, concluding that its amendment was not necessary.

NOMINATION COMMITTEE

Name	Position	Current

% of proprietary directors	
% of independent directors	
% of other external	

Observations

Explain the functions, including, if applicable, those additional to those provided for by law, attributed to this committee, and describe the procedures and rules of organization and operation thereof. For each of these functions, indicate its most important actions during the fiscal year and how it has exercised in practice each of the functions attributed to it, either by law or in the articles of association or in other corporate resolutions.

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REMUNERATION COMMITTEE

Name	Position	Current

% of proprietary directors	
% of independent directors	
% of other external	

Observations

Explain the functions, including, if applicable, those additional to those provided for by law, attributed to this committee, and describe the

procedures and rules of organization and operation thereof. For each of these functions, indicate its most important actions during the fiscal year and how it has exercised in practice each of the functions attributed to it either by law or in the articles of association or in other corporate resolutions.

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_____ COMMITTEE

Name	Position	Current

% of executive directors	
% of proprietary directors	
% of independent directors	
% of other external	

Observations

Explain the functions attributed to this committee, and describe its procedures and rules of organization and operation. For each of these functions, indicate its most important actions during the fiscal year and how it has exercised in practice each of the functions attributed to it either by law or in the articles of association or in other corporate resolutions.

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C.2.2 Complete the following table with the information related to the number of female Board Members that are members of the Board of Directors' Committees at the end of the last four fiscal years:

	Number of female directors			
	Exercise 2022	Exercise 2021	Exercise 2020	Fiscal year 2019
	% Number	% Number	% Number	% Number
Executive committee	NA	NA	NA	NA
Audit Committee	2-67%	2-67%	2-67%	2-67%
Nomination and Compensation Committee	1-25%	0	0	0

nomination committee	NA	NA	NA	NA
remuneration committee	NA	NA	NA	NA
Executive committee				
Audit Committee				
Nomination and Compensation Committee				
nomination committee				
remuneration committee				

Observations

- C.2.3 Indicate, where applicable, the existence of any regulations governing Board committees, where these regulations are to be found, and any amendments made to them during the year. Also indicate whether any annual reports on the activities of each committee have been voluntarily prepared.

Articles 42 and 43 of the Articles of Association regulate the functioning of the Audit and Control Committee and the Appointments, Remuneration and Sustainability Committee, respectively. Likewise, the Regulations of the Board of Directors regulate these committees, in Article 14, on the Audit and Control Committee, and Article 15, on the Appointments, Remuneration and Sustainability Committee. In addition, these two committees each have their own operating regulations, approved on 27 December 2017 and 12 December 2019, respectively, and amended both, on 11 November 2021 in order to be adapted to Law 5/2021. Also in 2022, **Articles 4 and 5 of the Regulations of the Audit and Control Committee have been amended** with the aim of incorporating certain technical improvements and adapting the maximum term of the position of Chairman of the Audit and Control Committee to that provided for in Article 42 of the Company's Articles of Association. These Regulations are available on the following corporate website link: Internal Rules on Governance | Lar España (larespana.com)

Lar España **prepares on an annual basis reports on the functioning, composition and activities of the Company's Committees of the Board of Directors** and makes them available to shareholders at the General Shareholders' Meeting. In particular, it is established in Article 7.4 of the Audit and Control Committee Regulations and Article 7.3 of the Appointments, Remunerations and Sustainability Committee Regulations, that these Committees will prepare an annual report on their operation during the year, which will serve as the basis for the evaluation to be carried out by the Board, highlighting the main events that have arisen, if any, in relation to their functions. The report will include, among other matters, the significant activities carried out during the period, reporting on those that have been carried out with the collaboration of external experts. In addition, with

respect to the Audit and Control Committee, when the Committee deems it appropriate, it will include in the report proposals to improve the Company's governing rules. The reports will be available to shareholders and investors through the Company website well in advance of the convening of the Ordinary General Shareholders' Meeting.

D RELATED PARTY AND INTRAGROUP TRANSACTIONS

- D.1 Explain, where appropriate, the procedure and competent bodies relating to the approval of transactions with related and intragroup parties, indicating the criteria and general internal rules of the entity that regulate the abstention obligations of the affected director or shareholders. Detail the internal information and periodic control procedures established by the company in relation to those related-party transactions whose approval has been delegated by the board of director

In accordance with Article 37 of the Regulations of the Board of Directors, the Board of Directors is competent of the knowledge and approval, following a report from the Audit and Control Committee, of the transactions that the Company or companies of its Group carry out with directors, or with shareholders holding ten percent (10%) or more of the voting rights or represented on the Board of Directors of the Company, or with any other persons who must be considered related parties under the terms set forth in the LSC, unless their approval corresponds to the General Shareholders' Meeting. Pursuant to said article, the transactions carried out between the Company and its wholly-owned companies, directly or indirectly, the approval by the Board of Directors of the terms and conditions of the contracts to be signed with any directors with executive functions, including, if applicable, the Chief Executive Officer, or Senior Officers, including the determination by the Board of the specific amounts or remuneration to be paid under such contracts, shall not be considered related-party transactions. Transactions between the Company and its subsidiaries or investees, provided that no other related party has interest in those subsidiaries or investees, shall also not be considered as related-party transactions.

The General Shareholders' Meeting is responsible for approving related-party transactions with a value or amount equal to or greater than ten percent (10%) of the total balance sheet assets, according to the latest annual balance sheet approved by the Company. The approval of the remaining related-party transactions shall correspond to the Board of Directors, which may not delegate this competence except for related-party transactions between companies forming part of the Group that are conducted within the scope of ordinary management activities and under market conditions, as well as related-party transactions approved under contracts whose standardized terms are applied globally to a large number of customers, concluded at prices or rates generally established by whoever acts as supplier of the good or service in question, and for an amount not exceeding 0.5% of the Company's net turnover.

The Audit and Control Committee shall issue a report prior to the approval of a related-party transaction by the General Meeting or the Board of Directors. In this report, the Committee shall assess the fairness and reasonability of the transaction from the Company's point of view and, if applicable, from the point of view of the shareholders other than the related party and explain the assumptions on which its assessment is based on and the methods used. The members of the Audit and Control Committee affected by the related-party transaction may not participate in the preparation of the report. This report shall not be mandatory in relation to the execution of related-party transactions whose approval has been delegated by the Board of Directors in the cases legally permitted and provided for in the Regulations of the Board of Directors of the Company.

In those cases, where, in accordance with the provisions of the Regulations of the Board of Directors of the Company, the Board of Directors delegates the approval of related-party transactions, the Board of Directors itself shall establish an internal reporting and periodic control procedure to verify the fairness and transparency of these transactions and, if applicable, compliance with the applicable legal criteria.

The Board of Directors shall ensure the public disclosure of the execution of related-party transactions entered by the Company or companies of its Group and whose amount reaches or exceeds five percent (5%) of the total amount of the asset heading or 2.5% of the annual amount of the Company's turnover. For such purposes, a communication with the legally stipulated content must be published in an easily accessible part of the Company's website, which shall be likewise notified to the National Securities Market Commission. The announcement shall be published and notified, at the latest, at the time the related-party transaction is executed and must be accompanied by the report issued by the Audit and Control Committee, when applicable.

In order to determine the amount of a related-party transaction, the transactions entered into with the same counterparty in the previous twelve months shall be recorded on an aggregate basis.

For this purpose, the Board of Directors, at the proposal of the Audit and Control Committee, approved at its meeting held in November 2021, a Related-Party Transactions Protocol in order to develop, based on the provisions established in the LSC and in the Articles of Association, in the Regulations of the General Shareholders' Meeting and in the Regulations of the Board of Directors of Lar España, the criteria for the application of the approval regime of related-party transactions affecting the Company, as well as for the publication of information regarding such transactions, also establishing the internal procedure for the identification, analysis, approval, monitoring, reporting and control of related-party transactions.

Said Protocol foresees the creation of an operating group (the "Operating Group") -comprised of the Chief Financial and Corporate Officer and the General Counsel, who will act as Secretary of the Operating group- in charge of reviewing transactions in the second line of defense, which shall issue a report on each potential transaction linked to the analysis and conclusions of the transaction from a legal, financial and market perspective, which will in turn be reviewed by the internal audit, which will also issue a report as the third line of defense, all of which will be submitted to the Audit and Control Committee so that the Committee can adopt an informed decision and issue its mandatory report to the Board of Directors in accordance with the applicable legislation.

In the event that, the approval of the related-party transaction corresponds to the Board of Directors or the General Shareholders' Meeting, the Audit and Control Committee shall submit to the Board of Directors the proposal for the Related-Party Transaction and the report prepared by the Committee for its processing in accordance with the rules set forth in the Articles of Association and in the Regulations of the General Shareholders' Meeting and of the Board of Directors. When the approval of a related-party transaction corresponds to the General Shareholders' Meeting, the affected shareholder shall be deprived of the right to vote, except in those cases in which the proposed resolution has been approved by the Board of Directors without the vote against of the majority of the independent directors, without prejudice to the application, where applicable, of the rule of the inversion of the burden of proof provided for in Article 190.3 of the LSC. Likewise, when the competence to approve a related-party transaction corresponds to the Board of Directors, the director affected by a related-party transaction -or the director representing or related to the affected shareholder- shall abstain from participating in the deliberation and voting of the corresponding resolution in accordance with the LSC.

The Board of Directors may delegate, under the terms set forth in Article 529 duovicies of the LSC and in the Protocol: (i) the approval of related-party transactions between companies which belong to Lar España Group that are carried out within the scope of ordinary management and under market conditions, such delegation may be articulated through a framework agreement entered into between Lar España and companies of the Group; and (ii) the approval of related-party transactions entered into by virtue of contracts whose standardized terms are applied indiscriminately to a large number of clients, are performed at prices or rates generally established by the party acting as supplier of the

good or service in question, and whose amount does not exceed 0.5% of the Company's net turnover. In these cases of delegation, following the communication made by the Secretary of the Operating Group in accordance with the provisions of the Protocol, the competent body or person, according to the delegation resolution adopted by the Board of Directors, shall decide on the approval of the related-party transaction and shall immediately report its decision to the Secretary of the Operating Group and to the Secretary of the Board of Directors. In those cases, in which the aforementioned framework agreement exists, the area responsible for its execution shall immediately report each operation carried out in execution of said framework agreement to the Secretary of the Operating Group and to the Secretary of the Board of Directors.

On November 8, 2022, the Operating Group's Activity Report was prepared to verify the correct application of the Related-Party Transactions Protocol and record the activities carried out by the Operating Group. By virtue of this Report, it was concluded that the Operating Group had complied with the rules provided for in the Protocol and that it satisfactorily dealt with the matters within its competence during the year 2022. The Operating Group assessed a series of operations to review, on the one hand, the legal aspects related to the consideration of transactions as related, the competent body for their approval and the publicity regime that was applicable in each case; and, on the other, the financial and market terms of the operations, in order to assess the fairness and reasonableness of the same from the point of view of the Company and the shareholders other than the related party in order to raise said valuation to the competent bodies for the approval of the related party operations. Each of the Operating Group's minutes were shared with the Director of Internal Audit in order for him to have information on compliance with the necessary procedures for analysis and evaluation of operations, in accordance with the applicable Law and the aforementioned Protocol. In the exercise of its functions, when necessary, the Operating Group has relied on external advice in relation to particularly relevant legal or technical aspects. During the year 2022, the Operating Group has analyzed the following transactions, concluding that all constituted Related-Party Transactions:

- Management agreement between Gentalia 2006, S.L. ("Gentalia") and Comunidad de Propietarios de Abadía, for a period of 1 year and a total amount of approximately EUR 163,600, formalized on February 1, 2022. These fees are passed on mostly to the tenants, assuming practically no cost to the Company.
- Temporary renewal, for three months, of the framework agreement for asset management and marketing of shopping centres and parks between Gentalia and Lar España and its subsidiaries, for a total amount of approximately EUR 731,160 formalized on April 1, 2022, and finalized on June 30, 2022.
- Renewal of the framework agreements with Gentalia for three years, from July 1, 2022 to June 30, 2025: (i) framework agreement for asset management and commercialization of shopping centers and parks; and (ii) framework agreement for the management of shopping centers and parks, being the estimate of the total amount of the consideration to be paid for both of about EUR 12,566.998, of which approximately 5,848.028 correspond to management fees that are passed on mostly to the tenants assuming practically no cost to the Company, and formalized on July 1, 2022.

In compliance with the provisions of the implementing regulations and the Related-Party Transactions Protocol, said related-party transactions were reviewed by the Audit and Control Committee and approved by the Board of Directors at its meetings held on January 25, 2022, March 22, 2022 and June 23, 2022, respectively. In this regard, given that none of the operations involved an amount or value equal to or greater than 10% of the total assets according to the last annual balance sheet approved by the Company, approval by the General Shareholders' Meeting was not required.

Likewise, in accordance with the applicable regulations, and because of considering that the aggregate value of the transactions held with the same counterparty in the last twelve months (as of July 3, 2021) had exceeded 2.5 per cent of the annual turnover, the corresponding information about such related-party transactions was published at Lar España's website and reported to the CNMV, on July 1, 2022, through the corresponding communication of "Other Relevant Information" (registration number 17177), attaching the corresponding reports issued by the Audit and Control Committee as an appendix to the aforementioned communication.

- D.2 Give individual details of operations that are significant due to their amount or of importance due to their subject matter carried out between the company or its subsidiaries and shareholders holding 10% or more of the voting rights or who are represented on the board of directors of the company, indicating which has been the competent body for its approval and if any affected shareholder or director has abstained. In the event that the board of directors has responsibility, indicate if the proposed resolution has been approved by the board without a vote against the majority of the independents:

Name or company name of the shareholder or any of its subsidiaries	% Shareholding	Name or company name of the company or entity within its group	Nature of the relationship	Type of operation and other information required for its evaluation	Amount (thousands of euros)	Approving body	Identity of the significant shareholder or director who has abstained	The proposal to the board, if applicable, has been approved by the board without a vote against the majority of independents
Grupo Lar Inversiones Inmobiliarias, S.A.		Grupo Lar Inversiones Inmobiliarias, S.A.	Contractual	Asset management agreement	5,471	Board of Directors, prior favorable report from the Audit and Control Committee	Mr. Miguel Pereda, on behalf of Grupo Lar	
Grupo Lar Inversiones Inmobiliarias, S.A.		Gentalia 2006, S.L.	Contractual	Framework agreement for asset management and commercialization of shopping centers and parks	2,367	Board of Directors, prior favorable report from the Audit and Control Committee	Mr. Miguel Pereda, on behalf of Grupo Lar	

Observations

- D.3 Give individual details of the operations that are significant due to their amount or relevant due to their subject matter carried out by the company or its subsidiaries

with the administrators or managers of the company, including those operations carried out with entities that the administrator or manager controls or controls jointly, indicating the competent body for its approval and if any affected shareholder or director has abstained. In the event that the board of directors has responsibility, indicate if the proposed resolution has been approved by the board without a vote against the majority of the independents:

Name or company name of the administrators or managers or their controlled or jointly controlled entities	Name or company name of the company or entity within its group	Relationship	Nature of the operation and other information necessary for its evaluation	Amount (thousands of euros)	Approving body	Identity of the shareholder or director who has abstained	The proposal to the board, if applicable, has been approved by the board without a vote against the majority of independents

Observations

- D.4 Report individually on intra-group transactions that are significant due to their amount or relevant due to their subject matter that have been undertaken by the company with its parent company or with other entities belonging to the parent's group, including subsidiaries of the listed company, except where no other related party of the listed company has interests in these subsidiaries or that they are fully owned, directly or indirectly, by the listed company.

In any case, report any intragroup transaction conducted with entities established in countries or territories considered as tax havens:

Company name of the entity within the group	Brief description of the operation and other information necessary for its evaluation.	Amount (thousands of euros)

Observations

- D.5 Give individual details of the operations that are significant due to their amount or relevant due to their subject matter carried out by the company or its subsidiaries with other related parties pursuant to the international accounting standards adopted by the EU, which have not been reported in previous sections.

Company name of the related party	Brief description of the operation and other information necessary for its evaluation.	Amount (thousands of euros)

Observations

D.6 Give details of the mechanisms in place to detect, determine and resolve potential conflicts of interest between the company and/or its group and its directors, senior management, significant shareholders or other associated parties.

Pursuant to Article 31 of the Regulations of the Board of Directors of the Company, a conflict of interest will be deemed to exist in those situations wherein the interest of the Company or of the companies forming part to its group and the personal interest of the director directly or indirectly conflict. The director has a personal interest when the matter affects him/her or a person related to him/her. For these purposes, in accordance with the provisions of the Regulations of the Board of Directors, related persons to the director shall be understood to be:

- i. A spouse or other person related by a like relationship of affection.
- ii. The ascendants, descendants, or siblings of the director or of the spouse (or person related by a like relationship of affection) of the director.
- iii. The spouses of the ascendants, descendants, and siblings of the director.
- iv. The companies or entities in which the director holds directly or indirectly, even through an intermediary, a shareholding that gives significant influence or plays a position in the administrative body or senior management in them or in their parent company. For these purposes, it is presumed that significant influence is conferred by any shareholding equal to or greater than 10% of the share capital or of the voting rights or by virtue of which it has been possible to obtain, de jure or de facto, a representation on the administrative body of the company.
- v. The companies or entities in which the director or any related person, acting personally or through a nominee, exercises a managerial or leadership position or from which he/she receives remuneration for any reason. In the case of proprietary directors, this includes the shareholders at whose proposal their appointment was made.

In particular, the directors should refrain from carrying out transactions with the Company except for those that are subject to waiver in accordance with the provisions of the Law and these Regulations or those that are approved in accordance with the provisions of the Law and Article 37 of these Regulations in connection with related party transactions, as appropriate.

In any case, Directors will disclose to the Board of Directors of the Company, any conflict, direct or indirect, that he or persons linked to him may have with the interest of the Company.

Situations of conflict of interest incurred by directors shall be disclosed in the notes to the annual accounts.

Pursuant to Article 2.3 of the Company's Rules of Conduct, a conflict of interest shall be deemed to exist when any person subject to the Code (this is all the members of the Board of Directors of the Company, Senior Executives of the Company, the members of management team of Grupo Lar (management company of Lar España), senior management and employees of the Company and its investee companies, and any other person who may be related to Lar España even when the person does not have the condition of employee) who should decide, execute or omit an action, according to their functions, has the option to choose between the interest of the Company, its own interest or on the interest of a third party, in such a way that choosing one of these last two, the third one would be benefited, obtaining a benefit otherwise would not receive.

In order to avoid such situations, persons subject to the Code should act with integrity and confidentiality without allowing themselves to be manipulated or influenced by third parties. They shall abstain from voting or expressing an opinion when they are in a conflict that may harm the corporate interest and shall always act independently with freedom of judgment and loyalty to the Company.

Employees, senior management or directors who are in doubt about a suspected conflict of interest should contact the Audit and Control Committee.

D.7 Indicate whether the company is controlled by another entity in the meaning of Article 42 of the Commercial Code, whether listed or not, and whether it has, directly or through any of its subsidiaries, business relationships with said entity or any of its subsidiaries (other than those of the listed company) or carries out activities related to those of any of them.

Yes No

Indicate whether the respective areas of activity and any business relationships between the listed company or its subsidiaries and the parent company or its subsidiaries have been defined publicly and precisely:

Yes No

Report covering the respective areas of activity and any business relationships between the listed company or its subsidiaries and the parent company or its subsidiaries, and identify where these aspects have been publicly reported

Identify the mechanisms in place to resolve potential conflicts of interest between the parent company of the listed company and the other group companies:

Mechanisms for resolving possible conflicts of interest

E RISK MANAGEMENT AND CONTROL SYSTEMS

E.1 Explain the scope of the company's financial and non-financial risk management and control system, including tax risk.

The **Risk Management System** of Lar España Real Estate SOCIMI, S.A. and subsidiaries (hereinafter, Lar España) is implemented at corporate level and designed to mitigate the risks (including tax risks) to which the Organization is exposed due to its activity.

Said System has been described and developed in the **Risk Control and Management Policy** approved by the Board of Directors of Lar España, which is periodically reviewed by the Audit and Control Committee and establishes a methodology to identify, evaluate, prioritize and manage risks in an effective manner, taking into consideration the Company's circumstances and the economic and regulatory environment in which it operates. Likewise, its ultimate purpose is to ensure that a reasonable degree of assurance is obtained regarding the achievement of strategic and operational objectives, the reliability of information and compliance with legislation.

The System is aligned with the main guidelines contained in the document "*Enterprise Risk Management-Integrating with Strategy and Performance (ERM 2017)*" published by COSO (Committee of Sponsoring Organizations of the Treadway Commission).

As established in the "Integrated Risk Management System", Lar España considers Risk Management as a continuous and dynamic process that encompasses the following stages:

- Identification of the processes in which risks are generated and controls are carried out, determining the relationship between key risks and the Organization's processes.
- Identification and evaluation of risks that may affect the Organization, assessing the probability of occurrence and their potential impact.
- Identification of existing controls to mitigate such risks.
- Assessment of the effectiveness of the controls implemented to mitigate such risks.
- Design of action plans to be carried out in response to risks.
- Periodic monitoring and control of risks.
- Continuous assessment of the adequacy and efficiency of the system's implementation and of best practices and risk recommendations.

In order to maintain an effective risk management system, Lar España prepares a corporate Risk Map which identifies the main risks affecting the group. It also has a Risk Management Manual, as part of the Risk Control and Management Policy, which includes the templates and documents to be used for carrying out the different activities and defines other relevant practical aspects of the Risk Management System.

Ultimately, after identifying the risks and analyzing the suitability and effectiveness of the decisions adopted to mitigate them, Management, together with the supervision of Internal Audit, establishes its priorities for action in risk matters and determines the measures to be implemented, ensuring compliance and the proper functioning of the Company's processes.

E.2 Identify the bodies within the company responsible for preparing and executing the financial and non-financial risk management and control system, including tax risk.

The Integrated Risk Management System (IRMS) affects and involves all the staff of the Organization. In addition, due to the specific characteristics of Lar España, some of the activities are carried out by certain specialised suppliers that collaborate in significant processes such as:

- Investment and asset management, mainly carried out by Grupo Lar
- Preparation of financial, accounting and tax information
- Periodic valuation of the assets
- Cybersecurity and Information Security

However, Lar España conducts detailed monitoring processes for the third parties responsible for these outsourcing contracts, ensuring that the suppliers perform the activities envisaged in the Risk Management System.

The main participants in the model are as follows:

Responsible person for the Process or Business Units

This person is responsible for direct risk management in the day-to-day operations, which includes the tasks of identifying, assessment, evaluating and treating risks, essential to achieving the objectives envisaged in each area within the context of the strategic planning in force at any time.

Internal Audit Function

The Internal Audit Function assists the Audit and Control Committee in the fulfillment of its functions in this area and ensures the proper functioning of the Company's internal control and risk management systems, through the following activities:

- Identification and evaluation of risks, including tax risks, that may affect the achievement of the Organization's objectives, updating the Group's Risk Map on an annual basis;
- Identification of controls;
- Identification of the processes in which these risks and controls arise (critical processes);
- Design of action plans in response to risk; and
- Evaluation of the effectiveness of controls and response activities on the risks affecting the organization.

The Internal Audit Director must analyze and consolidate the risk information prepared by the Responsible for the Process, which will be progressively materialized in "Risk Sheets". Additionally, assumes the function of identifying new events, collecting and evaluating information on key indicators of the risks inherent to the processes and, if necessary, proposing action plans and monitoring them. Once the priority risks have been defined, those responsible for their management and the control of the Risk Sheets will be assigned.

Audit and Control Committee

Pursuant to Article 5 of the Audit and Control Committee Regulations, the Audit and Control Committee has, among others, the following functions:

- Oversee and evaluate the effectiveness of the risk and control management systems including financial and non-financial relative to the Company or, where appropriate, to the Group (including operating, technological, legal, social, environmental, political and reputational or those related to corruption) and, in particular, review these systems in order for the main risks to be properly identified, managed and disclosed.
- Oversee the internal risk management and control function.
- In relation to the risk control and management policy, identify or determinate at least: (i) the different types of risk (operating, technological, financial, legal, reputational, including those related to corruption) to which the Company is exposed, including financial or economic risks of contingent liabilities and other off-balance sheet risks; (ii) a risk control and management model based on different levels (iii) the level of risk that the Company deems acceptable; (iv) the measures in place to mitigate the impact of the identified risks, should they occur; and (v) the internal reporting and control systems to be applied to control and manage the aforementioned risks, including contingent liabilities and off-balance risks.
- Reassess, at least on an annual basis, the list of most significant financial and non-financial risks and assess their level of tolerance, proposing any adjustments to the Board of Directors, where applicable.
- Hold a meeting, at least on an annual basis, with the senior managers of the business units to explain the business trends and associated risks

In this regard, the Audit and Control Committee is responsible for monitoring the implementation of the Risk Control and Management Policy defined by the Board. This Policy includes the various risk typologies (Strategic, Operational, Compliance and Financial), including tax risks (with particular attention to monitoring the requirements associated with the SOCIMI regime). Ultimately, the Audit and Control Committee is responsible for reporting to the Board its activities throughout the year.

Board of Directors

The Board of Directors is responsible for approving the Risk Control and Management Policy in accordance with Article 529 *ter* of the LSC.

Likewise, and among other competences, it assumes responsibility for identifying the Company's main risks and supervising internal control systems, being informed through the Audit and Control Committee.

E.3 Indicate the main financial and non-financial risks, including tax risks, as well as those deriving from corruption (with the scope of these risks as set out in Royal Decree Law 18/2017), to the extent that these are significant and may affect the achievement of business objectives.

Lar España has carried out a process to identify those risks that may affect its ability to achieve its objectives and execute its strategies successfully. The experiences of the Company's executives in each of their areas of responsibility, the particularities of the Company, considering also strategic initiatives foreseen by the organization in the medium term in its strategic plan, as well as the risks of the market, social and economic environment where the Company operates have been taken into account in order to identify the risks.

Lar España has an updated Risk Map, which includes the risks that could potentially affect the organization.

It should be stated that, as part of this process of updating the Risk Map, during 2022 the Company's Risk Universe has been reviewed, together with all the participants of the process and risk managers of the Lar España group, paying special attention to strategic risks, derived in particular from the relationship with investors and analysts and its perception of the Company, and the sector in general, including the amount of capitalization of Lar España, and financial risks, including those derived from the perception of market instability, the generalized rise in rates and uncertainty about the solvency of customers. Likewise, the risks derived from the socioeconomic and geopolitical situation (war in Ukraine), adaptation to climate change and environmental sustainability in the Company's assets, regulatory changes, such as inability to identify and prevent legal and fiscal risks caused by non-compliance with regulatory requirements in financial or fiscal matters as well as cybersecurity and information security risks, have been reviewed. All of them have been included in the update of the Risk Map for 2023.

The risks considered as "priority" by Lar España as a result of the corresponding annual update of the Risk Map, and upon which, during 2023 and subsequent years, the appropriate management and monitoring activities on these risks will be carried out are detailed below.

The main risks that could affect the achievement of business objectives, according to the classification of risk dimensions, are: strategic, operational, financial and regulatory.

Strategic:

- Political, social and macroeconomic situation.
- Regulatory changes/legal uncertainty.
- Resilience to climate change and environmental sustainability.
- Epidemic outbreaks, epidemics and pandemics.

Operational:

- Value of the properties.
- Cyber security and information security.
- Loss of internal talent.

Financial:

- Market risk.

Regulatory:

- Management of SOCIMI regime requirements.

These risks have been defined by Lar España in accordance with the risk tolerance criteria and based on criticality for the business, i.e., Impact by Probability.

The risk monitoring process consists of the constant monitoring of those variables, both internal and external, that can help anticipate or foresee the materialization of these or other relevant risks for Lar España.

Likewise, the following risk monitoring actions have been carried out during 2022 financial year:

- In March 2022, the Anti-Money Laundering/FT Manual was updated and the prevention model was submitted, as required, to the scrutiny and issuance of an external expert's Report on the internal control measures established to prevent money laundering and the financing of terrorism (an expert who was hired prior approval of the Audit and Control Committee), was submitted for approval by the management body, and subsequently submitted for approval by the Board of Directors in July 2022.
- Throughout 2022, a review of the action plans on Data Protection was carried out, together with an external expert who advises Lar España on this matter, to mitigate the risks identified in the Risk Analysis Report and the DPIA (Data Protection Impact Assessment) on Corporate Marketing. All legal documents included on Lar España's website and documents relating to the RPA (Register of Processing Activities of Lar España and its subsidiaries, as well as those activities carried out by Grupo Lar and that have an impact on Lar España's activity) were reviewed. Likewise, the agreement and annexes of data protection clauses with third parties were reviewed and the data protection Manual and its annexes were updated, and a new information security policy was drafted.
- At the end of the year, a review of the situation of the action plans on cybersecurity was carried out to mitigate the risks identified in the self-assessment audits of the selected suppliers and the onsite audits in Gentalia, Grupo Lar and Lar España's website, which were carried out with the participation of an external consultant on the matter, and these actions were presented and discussed at the Cybersecurity Committee held on November 7, 2022, as well as at the meetings of the Audit and Control Committee.

E.4 Indicate whether the entity has risk tolerance levels, including for tax risk.

The Risk Map is the risk identification and measurement tool of Lar España. All the risks envisaged, including the tax payables, are assessed by considering various impact and probability indicators.

In this way, the risk assessment is conducted taking into account the level of inherent risk, this is, the level to which the Company is exposed to in the absence of mitigation measures and the level of residual risk, understood as the resulting risk once the corresponding prevention and control measures are applied.

Once this exercise has been completed, priority is given to those risks considered most critical to the business and a list of priority risks is prepared that are subject to regular monitoring and reporting to the Audit and Control Committee.

In addition, Lar España's Risk Management System defines tolerance as "*the acceptable level of variation in the Company's results or actions relating to the achievement or attainment of its objectives*". The proposed risk tolerance criteria are used to prioritize and detail the management and monitoring to be carried out for each type of risk. Thus, the more critical the objective to which an identified risk is associated, the lower the degree of tolerance is accepted by Lar España.

In this regard, there are three levels of tolerance: high, medium or low, based on the criticality of the objective to which the risk is associated. The tolerance determination system is reviewed at least once per year, by the Audit and Control Committee.

E.5 Indicate which financial and non-financial risks, including tax risks, have materialised during the year.

The risk factors inherent to Lar España's business model may materialize over each year.

The situation of socioeconomic and geopolitical context (war in Ukraine) in which we find ourselves, as well as the energy crisis, have marked the year 2022, and although uncertainty has decreased significantly as a result of the Covid-19 pandemic, this risk still remains due to the impact it has had and continues to have on the world.

Likewise, the perception of market instability, the generalized rise in rates, the high energy costs in the Company's assets, the uncertainty about the solvency of customers and the potential loss of consumer confidence are risks that Lar España has faced in 2022.

Therefore, market, political and macroeconomic risks and changes in the consumption model (e-commerce) will be among the main materialized risks in 2022.

The aforementioned risks have impacted the normal activity of the Company and its tenants during 2022 and Lar España has continued to renegotiate individually and extraordinarily some of its contracts with lessees; the high cost of energy and the impact that this has had on the value of real estate assets is one of the examples of the effects caused by the materialization of these risks.

In addition, there are other materialized risks, related to Lar España's own activity, with low significance on the business, having functioned to a large extent the internal control systems established by the Company.

E.6 Explain the response and oversight plans for the company's main risks, including tax risks, as well as the procedures followed by the company in order to ensure that the Board of Directors responds to any new challenges that arise

The specific characteristics of Lar España, as well as those of the sector of activity in which it operates, confer greater importance to the proper monitoring and updating of the various risks, including tax payables, that may affect the Organisation.

The level and frequency of monitoring of the risks identified is carried out in accordance with the Company's Risk Control and Management Policy and varies according to their criticality and the level of effectiveness of the controls currently implemented. Thus, Lar España has defined different options for carrying out risk management: a) comprehensive analysis of risks that have high criticality, to pursue an appropriate level of control; b) risk assessment and monitoring with average criticality levels to maintain proper control based on the actual level of risk; and c) streamlining and optimisation of the applicable controls for risks with lower criticality.

Based on the above levels and the risk management model implemented, Lar España has established response and monitoring plans for the main risks, as well as four types of strategies to be considered in relation to the level of risk assumed in each case:

- 1- Reduction: implies carrying out response activities to reduce the likelihood or impact of the risk, or both aspects simultaneously. It may involve implementing new controls or improving the existing ones.
- 2- Sharing: the probability or impact of the risk can be adjusted by transferring or sharing a portion of the risk, for example, obtaining insurance.
- 3- Prevention: implies the exit from activities that generate risks. In this case, the risk response is to dispense with a business unit or activity and/or decide not to engage in new activities related to those risks.
- 4- Acceptance: in this case no action is taken that affects the likelihood or impact of the risk. The risk is assumed at its inherent level because it is considered appropriate to the established activity and objectives.

Lar España prioritises the action plans to be carried out, in accordance with the criticality of the risks, the cost/benefit ratio of the type of action to be taken and the resources available. To this end, the most representative risks of the Organisation have been identified, for which individual risk sheets have been set up to better document and monitor them. These financial statements incorporate the existing controls and the key indicators that make it possible to anticipate or monitor the associated risks. In this regard, in the coming years, it is planned to continue with this ongoing process of risk management and monitoring.

Additionally, the tolerance level must be reviewed at least annually and validated by the Audit and Control Committee. Once the tolerance level has been approved, it is communicated to the Risk Manager/Officer and, through it, to the Process Managers and the Internal Audit Function. The owners of each of the risks, together with the support of internal audit, are responsible for preparing the corresponding risk sheets, with the objective of reporting the treatment established to mitigate and/or maintain the level of risk under the tolerance threshold accepted by Lar España.

It should be noted that, at least once per year, and in accordance with its internal Regulations, Lar España's Audit and Control Committee, which additionally reports to the Board of Directors, assess the validity of the Organization's Risk Map and proceeds to incorporate, modify or rule out the risks that may be needed due to changes in strategic objectives, organizational structure, new risks, current regulations, etc.

Based on the review of the annual risk map, and due to the market, geopolitical (Ukrainian war), social and macroeconomic context, as well as the uncertainty caused by the global pandemic prevailing in our environment, Lar España continues to include the following specific response plans to the possible materialization of the main risks related to these events:

- 1- Specific agreement amendments with each of the lessee parties according to each special need.
- 2- Update of cash forecasts, sensitivity analysis, generation of scenarios, and development of liquidity protection measures for the company.
- 3- Update of the Business Plan to the new economic and market context.
- 4- Specific analysis of the solvency and credit risk of each new tenant.
- 5- Search for stable agreements of better energy prices in our assets for future years.

In addition, based on the criticality for its business and in reference to the other priority risks identified in previous sections, Lar España has implemented the following response plans for other risks:

- In relation to real estate value risk, the controls and action plans carried out by Lar España are: the existence of a Real Estate Asset Valuation Policy; the hiring of at least two external valuers (alternating the portfolio to be examined) to value its portfolio; a selection process for valuers supervised and approved by the Audit and Control Committee; the review of valuations by the Investment/Asset Manager, as well as by the Audit and Control Committee.
- In relation to cybersecurity and information security risk, the Company has developed and implemented in 2022 a third party cybersecurity risk management model, which includes the assessment of information security controls on third parties that provide services, as well as on-site audits of the main suppliers that manage the infrastructure of, its information and the website of the Company, finally, contracts are reviewed, including cybersecurity clauses that provide coverage and comfort on these risks. Lar España has an active cybersecurity committee formed by several expert managers with responsibilities in this area, which meets periodically and monitors the action plans on the proposed recommendations on cybersecurity and information security.
- In relation to tax risks, the Company continuously monitors them, having hired the permanent advice of tax experts who guide the Company in this matter and help it in the preparation of the allegations and resources that are necessary to respond to any requirement or settlement of the Tax Authority.
- Likewise, Lar España pays special attention to the resilience of the Company and its assets to climate change, energy efficiency in its portfolio, the circular economy, the creation of shared value in the communities in which it operates, environmental sustainability and the existence of an effective corporate governance system (ESG). Lar España is committed to the environment and invests in innovative solutions that enable it to manage its assets responsibly and reduce their impact on the environment. The Report prepared by the Appointments, Remuneration and Sustainability Committee of Lar España Real Estate SOCIMI, S.A. on its Functioning in 2022 and Section C.2. on the most important activities carried out by the Committee describe in detail the progress made in ESG matters during the year 2022. Likewise, in the CSR/ESG section of the Company's website, all relevant information on this matter is available and can be consulted through the following link: <https://www.larespana.com/en/sustainability/our-commitment/>.
- Additionally, since November 2022, Lar España is working on the analysis of risks and opportunities derived from climate change according to the international standard TCFD (Task Force on Climate-related Financial Disclosures). With this, the Company will have the information on the possible impacts of climate change on the portfolio of assets and will be able to define adaptation plans to mitigate these effects. In this way, the Company will also be able to include the results obtained in the reports published to stakeholders following the guidelines contained in that standard.
- Finally, Lar España maintains the highest standards in terms of transparency, ethics and regulatory compliance, guaranteeing good governance of both the Company and its governing bodies. The Company has an active ESG Committee with the aim of promoting sustainability from the main governing bodies. Lar España is a member of the European

Public Real Estate Association (EPRA) and has been awarded again in 2022 with the *EPRA* Gold Award for the quality of financial information and information published on ESG.

The oversight of the response plans detailed above is carried out by Lar España's Internal Audit Function.



INTERNAL RISK MANAGEMENT AND CONTROL SYSTEMS RELATED TO THE PROCESS OF ISSUANCE FINANCIAL INFORMATION (ICFR)

Describe the mechanisms forming your company's Internal Control over Financial Reporting (ICFR) system.

F.1 The Entity's control environment

Report on at least the following, describing their principal features:

- F.1.1. The bodies and/or departments that are responsible for: (i) the existence and maintenance of an adequate and effective ICFR system; (ii) its implementation; and (iii) its supervision.

The Lar España consolidated Group's model of responsibilities of ICFR (hereinafter, the "Group") is articulated through the following bodies and/or functions that develop, maintain and monitor the process of preparing the Group's financial information.

Board of Directors

The Board of Directors, as established in its Regulations, is ultimately responsible for the existence and maintenance of an adequate and effective ICFR.

Specifically, Article 5 of the Regulations of the Board of Directors ("Competences of the Board") establishes, among others, the following functions:

The Board of Directors is ultimately responsible for the existence and maintenance of an appropriate and effective ICFR.

To this end, as indicated in Article 5 of the Regulations of the Board of Directors, the full Board reserves the competence to:

- "The supervision of the process of preparation and presentation of the financial information and of the management report, including, where appropriate, the required non-financial information, and the approval of any financial information that the Company, as a listed company, must make public on a regular basis."
- "The determination of the risk control and management policy, including tax risks as well as the supervision of the internal reporting and control systems."

To meet these objectives, the Board of Directors, as established in Article 14 of its Regulations: "will create, on a permanent basis, an Audit and Control Committee" to which it delegates, the supervision of the ICFR (with the support of Internal Audit).

Audit and Control Committee

Lar España establishes in Article 14 of the Regulations of the Board of Directors and in Article 5 of the Audit and Control Committee Regulations, that the Audit and Control Committee has among its powers:

- *Supervise and evaluate the preparation and the integrity of the financial and nonfinancial information prepared on the Company and, where appropriate, the Group, checking the fulfilment of legal provisions, the accurate demarcation of the scope of consolidation, and the correct application of accounting principles and, in particular, know, understand and monitor the effectiveness of the internal control over financial reporting system (ICFR).*
- *Supervise on a regular basis the effectiveness of the internal control of the Company and its Group as well as the activities of the Company's internal audit function, discussing, together with the auditors, any significant weaknesses in the internal control system detected in the audit, and drawing conclusions on the system's level of accuracy and reliability, all without diminishing its independence. To this effect, and where applicable, the Committee shall submit recommendations or proposals to the Board of Directors and the corresponding period for the follow-up thereof.*

The ICFR Manual, which has been reviewed and updated in May 2022, establishes: "Within this framework, the oversight activity of the Audit and Control Committee consists on ensuring its effectiveness, obtaining sufficient evidence of its proper design and operation, which requires

assessing the process of identifying the risks that may affect the true image of the financial information, verifying that controls exist to mitigate them and verify that they function effectively.

Oversight also consists of reviewing, analyzing and discussing on the financial and ICFR information with Management and with internal and external auditors, to ensure that the accounting criteria applied are correct and the information provided is complete and consistent with operations, and that the ICFR is adequate for the achievement of its objectives and has worked efficiently throughout the fiscal year.

The monitoring of the system must be a ongoing process in order to be effective over time. However, the assessment can be carried out on an ad hoc basis to form an opinion on the whole or one of the control devices, at a specific date.

The Audit and Control Committee has entrusted the development of this function to the Internal Audit Function (IAF)."

The oversight activity of the Audit and Control Committee consists on ensuring the effectiveness of the ICFR, obtaining sufficient evidence of its proper design and functioning, which requires evaluating the process of identifying the risks that may affect the true image of the financial information, verifying that controls exist to mitigate them and verifying that they function effectively.

Corporate and Financial Management

The Corporate and Financial Management is responsible for the design, implementation and operation of the ICFR, which includes:

- *"Defining, proposing and implementing a model for generating financial information."*
- *"Defining, implementing and documenting the ICFR".*
- *"Support the Audit and Control Committee regarding the preparation of the financial statements and other financial information, as well as the criteria applied in said process"*
- *"Verify, at least once per year, the integrity and suitability of the documentation and the functioning of the ICFR".*
- *"Inform the Audit and Control Committee and the Internal Audit Function (IAF) of new developments in the area of ICFR documentation, for their knowledge and assessment".*

In relation to the assessment and supervision of the ICFR, the Corporate and Financial Management is responsible for:

- Initiate and manage the annual review process.
- Consolidate the individual review documents for the final report on the Group's ICFR.
- Report to the Audit and Control Committee and the IAF the conclusions of the ICFR review and any associated deficiencies.
- Analyze the amendments of the Group's processes or operations in order to determine the need to update the associated documentation.
- Collaborate with the IAF in the ICFR Oversight process.

Internal Audit Function (IAF)

As established in the ICFR Manual, the Audit and Control Committee has entrusted IAF with the supporting role of supervising the ICFR, which includes:

- *"To monitor the sufficiency and effectiveness of the ICFR and of the general and process controls."*
- *"Collaborate in the definition and categorization of the incidents and in the design of the necessary action plans and monitor them."*
- *" Inform to the Audit and Control Committee regarding the incidents identified during the assessment and monitoring process."*
- *"Support the Corporate and Financial Management in preparing reports on the status and description of the ICFR".*

Service Providers involved in the generation of financial information

Some of the activities relevant for the preparation of Lar España's financial information are outsourced to specialized third parties (including investment and asset management, the preparation of financial, accounting and tax information, and regular valuation of assets). In this sense, and in relation to the ICFR, the Corporate and Financial Management ensures that these

suppliers perform those controls have been defined as essential within the ICFR. The aforementioned model is supervised by the Internal Audit Function, at the request of the Audit and Control Committee.

Its functions include:

- *"Collaborate with the Corporate and Financial Management in defining, documenting and updating internal processes and procedures."*
- *"Executing the control activities as designed and retain evidence of such execution that allows its traceability."*
- *"Informing the Corporate and Financial Management of any changes in its operations or transactions that may make it necessary to update the documentation of its processes and the controls defined therein, as well as any weaknesses of control that they may detect."*
- *"Define and implement the action plans on the incidents observed within the scope of their responsibility."*

F.1.2. Indicate whether the following exist, especially in relation to the drawing up of financial information:

- Departments and/or mechanisms in charge of: (i) the design and review of the organizational structure; (ii) clearly defining lines of responsibility and authority with an adequate distribution of tasks and functions; and (iii) ensuring that adequate procedures exist for their proper dissemination throughout the entity.

The Corporate and Financial Management, along the lines and guidelines established by the Board of Directors, is responsible for the existence of an appropriate organizational structure, the distribution of the various functions and that, progressively, sufficient procedures are available and distributed among the different parties involved in the processes.

The Corporate Director & CFO has the collaboration and advice of the internal or external resources needed to manage different aspects of the Company's activity. Thus, Lar España has formalised a Management Agreement with Grupo Lar, which has been renewed in 2022, by virtue of which, the Manager undertakes to dedicate the personnel and resources necessary for the performance of its functions, including those related to financial information.

The Manual of the Internal Control System over Financial Reporting (ICFR) of the Lar España Real Estate SOCIMI Consolidated Group provides that, when the services provided by a "Service Provider Organisation" are part of the Company's information system, they must be included in the evaluation process of the ICFR, either through a specific and direct evaluation of the controls applied by that Organisation, or through obtaining an internationally recognised SSAE certificate (Statement on Standards for Attestation Engagements No. 16, Reporting on Controls at a Service Organisation), or through the performance of alternative procedures. The second option is currently being followed through a confirmation from the third-party providing accounting services.

- Code of conduct, the body approving this, degree of dissemination and instruction, principles and values covered (stating whether there is specific mention of record keeping and the preparation of financial information), body charged with analysing breaches and proposing corrective actions and sanctions.

The Code of Conduct of Lar España Real Estate SOCIMI, S.A. (hereinafter, Lar España) aims to establish the guidelines of conduct that will regulate the behavior of all those acting on behalf of Lar España and its subsidiaries. The scope of application of this Code includes all members of the Board members of the Company, the Senior Executives of the Company, the members of the management team of the Grupo Lar (Management Company of Lar España), the executives and employees of both the Company and its investee companies, and any other person who may be related to Lar España, even if it does not have the status of an employee.

The Audit and Control Committee is responsible for ensuring compliance, updating and dissemination of the Code.

Principle 4, on Book-keeping and financial information preparation, states “*Lar España pledges to ensure that the company's financial information, most particularly its annual financial statements, reflects the company's financial reality, in keeping with applicable generally accepted accounting principles and international financial reporting standards. To this end, no professional may conceal or distort the information contained in the company's accounting registers and reports, which must be complete, accurate and precise.*

The failure to honestly report the company's financial information, whether internally - to employees, subsidiaries, departments, internal bodies, governing bodies, etc. - or externally - to auditors, shareholders/investors, regulatory bodies, media, etc. - breaches this Code. The delivery of incorrect information, its incorrect configuration or any attempt to confuse its recipients are similarly deemed to constitute financial reporting misconduct”

Likewise, regarding the Internal Control over Financial Reporting System (ICFR), Principle 5 on Internal Control, prevention of money laundering and prevention of crimes, establishes: “*Lar España undertakes to establish and maintain an adequate control environment for the purpose of assessing and managing the risks faced by the company, particularly those related to the internal control over financial reporting (ICFR) system, with the aim of ensuring that all Lar España transactions are clearly and accurately reflected in the company's accounting archives and registries and fed into the financial reporting process.*”

In order to adapt the internal regulations to legislative changes, during 2022, the Company has been working on **adapting the Whistleblowing Channel Operating Manual** to Directive 2019/1937 and its transposition through the Draft Law Regulating the Protection of Persons Reporting on Regulatory and Anti-Corruption Infringements (“Protection of Whistleblowers Draft Law”), introducing the necessary changes, both in the aforementioned manual, and in the **Code of Conduct**, in order to adapt to the best practices in this area. In this regard, it should be noted that it is expected that **non-anonymous complaints** will be allowed and will be treated with the utmost confidentiality.

Likewise, throughout the year, a specific Training Course has been held for all employees to ensure knowledge of the Code of Conduct. In addition, it should be noted that employees have received a training course on ethics and crime prevention. All of them have received a certificate attesting to having demonstrated the necessary capacity and competence on basic concepts in equality and harassment prevention.

- Whistleblower channel allowing notifications to the audit committee of irregularities of a financial and accounting nature, in addition to potential breaches of the code of conduct and unlawful activities undertaken in the organisation, indicating whether this channel is confidential and whether anonymous notifications can be made, protecting the rights of the whistleblower and the person reported.

According to Article 14.3.b.v of the Regulations of the Board of Directors, the Audit and Control Committee shall be responsible for “*Establish and monitor a mechanism whereby employees and other persons related to the Company, such as directors, shareholders, suppliers, contractors and subcontractors can report any potentially significant irregularities within the Company or its Group, including financial and accounting irregularities, or those of any other nature. This mechanism must guarantee confidentiality and enable communications to be made anonymously, respecting the rights of both the complainant and the accused party*”.

Lar España has an Operating Rules governing the Whistleblowing Channel in place, which regulates the functioning of this channel, by virtue of which any person subject to the Code of Conduct of Lar España, any existing regulations or other established internal regulations, who considers that breaches are occurring, may file a complaint/claim in order to make the issue known and resolved. Whilst the Channel is based on the good faith principle, so any person filing a complaint should do so with sufficient reasons and objective evidence which demonstrate the existence of a breach, non-anonymous communications are preferred. Nevertheless, Principle 2 of said Regulations on **confidentiality and protection** specifies that “*Lar España, the administrators of the Whistleblower Channel and its control bodies shall commit to maintain due confidentiality in all actions and in relation to all persons involved. Likewise, they shall take the appropriate measures to avoid and neutralize any type of retaliation that may be intended to be caused by third parties as a result of the whistleblowing action*”.

The scope of application of the Whistleblower Channel extends to all members of the Board of Directors of the Company, Senior Executives of the Company, members of the management team

of the Grupo Lar (Management Company of Lar España), executives and employees of both the Company and its investee companies, and any other person who may be related to Lar España, even if said person does not have the condition of employee. Likewise, they may be employed by any internal or external stakeholder of the Company.

Lar España establishes the following means to file complaints:

- Website: <http://laespana.com>
- E-mail: canaldenuncias@laespana.com
- Confidential explanatory letter

To ensure a more effective management of the Whistleblower Channel, Lar España has an Ethics Committee that mainly assumes the following functions:

- Receipt and classification of complaints received.
- Coordination of the investigation work for each of the complaints.
- Enforcement of the corresponding disciplinary sanctions.
- Preparation of periodic reports on the operation of the channel.

The Ethics Committee of Lar España is made up of the Head of the Internal Audit Function, the Secretary and Vice-Secretary of the Board and the Chair of the Audit and Control Committee.

The Code of Ethics and Conduct and the Operating Rules governing the Whistleblowing Channel are available at Lar España' website. As explained in the previous section, the Company is working on adapting the Whistleblowing Channel Operating Manual and the Code of Conduct, in accordance with the latest regulations in this area.

- Training and periodic refresher programmes for personnel involved in the preparation and revision of financial information, as well as in the assessment of the ICFR system, covering at least accounting standards, auditing, internal control and risk management.

The Corporate and Financial Management, as responsible, among other functions, for the design, implementation and operation of the ICFR, must ensure that all personnel involved in preparing the Group's financial statements have the appropriate and up-to-date training in International Financial Reporting Standards and in principles of internal control over financial reporting. The Corporate and Financial Management validates directly with the accounting expert, subcontracted for the preparation of the financial and accounting information, the training and knowledge of the teams assigned to these activities in relation to the required standards in order to ensure the reliability of the financial information.

The Corporate Director & CFO, as head of ICFR, has an extensive background in accounting and financial reporting as a result of his experience in accounting audit and financial management.

During the year, the Corporate and Financial Management is informed of any changes affecting the preparation and monitoring of financial information, both through subscriptions to information releases and newsletters from external sources, and through attendance at seminars and workshops on specific matters and technical updating organized by expert companies in financial regulation, accounting and auditing, and sustainability/ESG as well as data protection, anti-money laundering or crime prevention.

Lar España has a small workforce, which, however, is complemented by collaboration with external advisors in some activities and, in particular, as indicated in previous sections, in those related to the preparation of the financial statements and the implementation and operation of the ICFR.

Lar España conducts a rigorous selection process for subcontracted advisors to have specialized firms of recognized standing that are selected under quality and specialization criteria. The Corporate and Financial Management ensures that these advisors have sufficient expertise and that they have continuous training policies in these areas.

Additionally, the Internal Audit Plan, prepared by the IAF and submitted for approval by the Audit and Control Committee of Lar España, contemplates as one of its aspects, the training that the resources involved in these matters must have.

F.2 Assessment of risks in financial information

Report at least:

F.2.1. The main characteristics of the risk identification process, including risks of error and fraud, as regards:

- Whether the process exists and is documented.

The process of identifying risks, including the risks of error or fraud in financial reporting, is one of the most important points within the methodology of developing the internal control over financial information of Lar España. This process is documented in an internal methodological guide explaining the ICFR Management and Evaluation process: "Manual of the Internal Control System over Financial Reporting (ICFR) of the Lar España Real Estate SOCIMI Consolidated Group".

Lar España prepares and regularly updates an assessment of the risk associated with its accounts. Once the level of risk associated with each account has been obtained, the most significant risks are identified with the Company's processes in which the corresponding financial information is generated and monitored. The objective of this partnership is to identify the processes, or business units of the Group that have greater relevance in the generation of financial information.

Likewise, Lar España has documented the most significant processes through a narrative, a flow chart and a matrix of risks and controls. This documentation identifies and analyzes, among others, transaction flows, possible risks of error or fraud in financial information, as well as those key controls established in the Company, that adequately mitigate and anticipate the risks associated with the process.

Section F.3 below indicates the changes made in the ICFR during the year 2022.

- Whether the process covers all the objectives of financial reporting, (existence and occurrence; completeness; valuation; presentation; disclosure and comparability; and rights and obligations), whether it is updated and if so how often.

The process set at Lar España covers all the objectives of the financial reporting:

- Integrity: there are no unregistered assets, liabilities, transactions or events, or undeclared hidden items.
- Existence and occurrence: a registered transaction or event (corresponding to the Entity) effectively took place during the period (occurrence); or an asset or liability effectively exists at a given date (existence).
- Rights and obligations: an asset or liability belongs to the Entity at a given date.
- Measurement and valuation: a transaction or event is recognised for the correct amount and in the appropriate account (measurement), or an asset or liability is recognised at its fair carrying amount (valuation).
- Presentation: an item is classified, described and presented in accordance with applicable regulatory framework.
- Transactions cut-off: the transactions and events have been recorded in the correct period.

The documentation prepared for each of the significant processes includes, among other elements, a risk and control matrix. This document links financial risks at the process level with the control(s) mitigating them. These matrices are designed to detail the relationships between risks and controls at the process level and to facilitate the evaluation of the effectiveness of the design of the implemented system, verifying that all risks have been mitigated by the controls associated with them. The information used in the matrices includes specific statements or control objectives related to the identified risk.

- The existence of a process for identifying the scope of consolidation, taking into account, among others factors, the possible existence of complex corporate structures, or special purpose vehicles.

Article 5 of the Regulations of the Board of Directors states that the Board of Directors reserves the competence to "define the structure of the Company Group".

In this regard, each year, the Corporate and Financial Management, together with the collaboration of the Legal Function, is responsible for continuously assessing the companies that enter into the scope of consolidation and notifying, where appropriate, the Audit and Control Committee, which makes it possible to know the companies that are part of it at any time.

The Audit and Control Committee has among its main functions, the supervision of the process of preparing and presenting the regulated financial information. In this regard, the Audit and Control Committee reviews consolidated financial information in each of the quarterly/half year financial statements.

- Whether the process takes into account the effects of other types of risks (operational, technological, financial, legal, tax, reputational, environmental, etc.) to the extent that they affect the financial statements.

The process of identifying risk of error in the financial information takes into account the effects of any type of operational, technological, financial, legal, reputational, environmental, etc. risks, including tax risks, to the extent that they may affect the quality and reliability of the financial information.

In addition, the Company has a Risk Control and Management Policy where:

- The components and activities of the risk management process itself are described and analyzed.
- The organizational approach and list of roles and responsibilities required in an integrated risk management system are defined.
- The Monitoring Model (information and reporting) of risk management activities is defined.
- The criteria for updating the Risk Management System are defined.

- The governing body within the company that supervises the process.

As established in internal regulations (Article 42 of Lar España's Articles of Association, Article 14 of the Regulations of the Board of Directors and Article 5 of the Audit and Control Committee Regulations), the Audit and Control Committee is responsible for supervising the effectiveness of the Company's internal control and risk management systems, including tax risks, and specifically the Financial Information Internal Control System.

F.3 Control activities

Report on whether the company has at least the following, describing their main characteristics:

F.3.1. Review and authorisation procedures for financial information and a description of the ICFR, to be disclosed to the securities markets, indicating those responsible, as well as documentation describing the flow of activity and controls (including those relating to the risk of fraud) of the various types of transactions which may materially affect the financial statements, including accounting closing procedures and the specific review of significant judgements, estimates, valuations and projections.

In accordance with Article 40.3 of the Regulations of the Board of Directors, " *the necessary measures to ensure that the biannual and any other financial disclosures Law required to be made available to the markets are prepared in accordance with the same principles, standards, and professional practices used to prepare the annual accounts, and that they carry the same reliability as the latter*" are adopted.

The Board of Directors is ultimately responsible for the existence and maintenance of an adequate and effective ICFR and is the competent body for financial reporting. Likewise, approves the Risk Control and Management Policy and the regular monitoring of the internal information and control systems established by Lar España. To perform these functions, it is supported by the Audit and Control Committee, which, together with the support of the IAF, has the task of supervising and evaluating the Group's ICFR. The Board of Directors also has the support of the Corporate and Financial Management, which is responsible for its suitability and effectiveness.

Lar España publishes financial information every six months. Said information is prepared by a specialized external company and is reviewed by the Corporate and Financial Management. Subsequently, the information prepared is sent to the Audit and Control Committee for its supervision and finally this information is approved by the Board.

The process of generating reliable and quality financial information is documented in an internal methodological guide explaining the management and evaluation process of the ICFR: "Manual of the Internal Control System over Financial Reporting (ICFR) of Lar España Real Estate SOCIMI Consolidated Group" (*Manual del Sistema de Control Interno sobre la Información Financiera (SCIIF) del Grupo Consolidado Lar España Real Estate SOCIMI*).

The principles and criteria for defining and managing the ICFR are documented in the ICFR Manual.

In recent years, Lar España has documented the General Controls of the Organization and the most significant processes indicated below:

- Closing Financial Statements and Consolidation
- Asset valuations
- Revenue from rent
- Investments
- Cash
- Financing
- Management of Accounts payables - promotion projects
- Management of Accounts payable - Management fees
- Disinvestments

In addition to the monitoring process of the ICFR (entrusted to the Audit and Control Committee with the support of the IAF), Lar España's ICFR Manual foresee an internal annual evaluation process to verify that the ICFR controls are in force, well designed and effective for the objectives pursued.

The ICFR Manual of Lar España established that: "*at least annually, the Corporate Director & CFO must review and update, if necessary, the documentation of processes and controls of the Group and will verify its integrity in accordance with the scope of the ICFR of the Group. Likewise, in the event that there are relevant modifications to significant processes or that*

changes in scope include new processes, the documentation of the same must be updated at the time this occurs. "

During fiscal year 2022, a **review and updating process of the ICFR** has been conducted, specifically the ICFR Manual, the General Controls Matrix at entity level, the Narrative and the flowchart corresponding to the processes of acquisition of real estate and treasury investments. Thus, throughout 2022, the following actions have been carried out: (i) updating of the ICFR Scope Determination Matrix; (ii) updating of the ICFR Manual; (iii) updating of the Accounting Policy Manual; (iv) updating and testing of the ICFR Controls Matrix, with reinforcement in the controls of treasury and asset investment areas; and (v) updating of the Risk Sheets and testing of controls for high criticality risks.

Likewise, as a result of this update of the ICFR, the methodology to be applied by the Company for the treatment of General Computer Controls (cybersecurity) has been reviewed.

Thus, and in relation to the changes made in the ICFR Manual, in addition to some minor changes included, among them in the Regulatory Framework to indicate other regulations that affect the content of the Manual, an amendment that stands out is the modification of the section relating to General Computer Controls in order to include the third-party cybersecurity risk management model that has been developed by Lar España. The foregoing is due to the fact that an important part of the activities of Lar España are contracted to specialized third parties, which have a relevant participation in the significant processes of the Company and which, in most cases, have the ability to access, process and even safeguard data and information of the Company, and with the aim of managing and reducing to a reasonable level the risks derived from information security, which come from third parties outside the Company.

In this context, Lar España has implemented a Supplier Cybersecurity Risk Management Procedure (hereinafter, the Procedure) that describes the guidelines to establish a common understanding of a coherent governance model considered in the IT security management process of Lar España's Suppliers, as part of its effort to comply with corporate security objectives and current regulations.

Additionally, with regard to the **control of non-financial information**, Lar España carries out a voluntary annual review of non-financial information. At the end of 2022, and in accordance with the internal audit plan for this year, the Internal Audit Function reviewed the status of the Company's ESG initiatives. To this end, they held meetings with the ESG managers of Lar España and consulted the external reports of non-financial information published to third parties (half-yearly reports, annual ESG report...), as well as other internal reports (Strategic Waste Management Plan, Energy Efficiency Plan and the Decarbonization Plan, among others). In particular, it has reviewed the process of capturing the following parameters: (i) water and energy; (ii) air quality; (iii) emissions; and (iv) waste. During 2022, the development of the platform for the analysis and dynamic visualization of data related to the use of resources in assets (water and energy) and the mitigation of their environmental impact (waste and GHG emissions) has been practically completed. On the other hand, the reading and assessment of the invoices received from the suppliers of the different assets is already automated, which facilitates the monitoring and verification of the data obtained.

F.3.2. Internal IT control policies and procedures (access security, control of changes, system operation, operational continuity and segregation of duties, among others) which support significant processes within the company relating to the preparation and publication of financial information.

The accounting services of Lar España are outsourced to a specialised entity. For this reason, the Company does not have its own information systems that are relevant to preparing and publishing the financial information to be considered. However, the Corporate and Financial Management ensures that the contracted entity has a security management system for the information certified

in accordance with ISO 27001, in addition to constantly monitoring and supervising both the outsourcing agreement and the financial information reported by the third party to prevent errors.

F.3.3. Internal control policies and procedures for overseeing the management of the activities subcontracted to third parties, as well as those aspects of assessment, calculation or valuation entrusted to independent experts, which may materially affect the financial statements.

Due to the outsourcing of certain activities related to the generation of financial information in a third party other than Lar España, the Company has identified all those organisations that provide services in the various business processes, determining the impact of their activities on the financial reporting system.

Specifically, the Company has identified certain services provided by third parties that are considered as part of the Company's financial information system. These services are included in the analysis performed for the documentation and evaluation of the ICFR, highlighting mainly the management of investments and assets, the accounting outsourcing process and the half-yearly valuation of assets by accredited and independent entities.

In relation to the policies and procedures that are considered for evaluating and supervising the management of the outsourced activities, the Company performs a comprehensive procedure for the hiring of outsourced persons to ensure their competence, independence and technical and legal training with regard to the services provided. In addition, the Company regularly carries out evaluation work on key controls performed by third-party service providers to verify their proper functioning.

In order to manage and reduce to a reasonable level the risks derived from information security, which come from third parties outside the Company, and to ensure operational continuity in relation to the preparation and publication of financial information, Lar España has continued to develop and implement a Cybersecurity Risk Management Framework of third parties during 2022. This model aims to review the processes to which the preparation of financial information is subject to in order to maintain at all times the principles of integrity, confidentiality and availability of this information, in accordance with the standards and best practices in cybersecurity. This model also applies to the procedure for preparing and publishing the financial information mentioned in the previous section.

During 2022, as part of the second phase of this Model, the development of the third-party evaluation and audit project carried out with the help of a specialized technical company hired for this purpose by the Audit and Control Committee, has been completed in order to cover two fronts with two different teams: self-assessment of selected suppliers and onsite audits. Likewise, a computer audit was carried out on the vulnerability analysis of the website and another on the vulnerabilities of the public domains of Lar España. As part of this process, cybersecurity clauses were sent to the 19 suppliers analyzed to be reviewed and annexed to the contracts for the provision of services. Following the completion of the third-party evaluation and auditing project, the aforementioned specialized company issued a series of recommendations that resulted in an action plan. The Cybersecurity Committee, which has been reporting on this process on a quarterly basis during 2022 to the Audit and Control Committee, presented and discussed these actions, as well as the current framework of Lar España's cybersecurity risks, at its meeting held in November 2022, and pointed out the top ten risks in this matter, how they are included in the current Risk Map of Lar España and the preventive and corrective approaches for the management of this risk.

Likewise, all information prepared by independent experts that is significant for the financial statements is reviewed and validated by the Corporate and Financial Management of Lar España and also by the Internal Audit Function, before being presented to the Audit and Control Committee.

F.4 Information and communication

Report on whether the company has at least the following, describing their main characteristics:

- F.4.1. A specifically assigned function for defining and updating accounting policies (accounting policy area or department) and resolving doubts or conflicts arising from their interpretation, maintaining a free flow of information to those responsible for operations in the organisation, as well as an up-to-date accounting policy manual distributed to the business units through which the company operates.

The Corporate and Financial Management is responsible for the reporting process and the internal and external communication of the main applicable accounting policies, as well as the resolution of doubts regarding their application.

Lar España has a Manual of Accounting Policies, which has been reviewed during 2022 in order to introduce minor drafting adjustments that have been approved by the Audit and Control Committee in May 2022. The Manual includes, in a structured manner, accounting standards, policies and criteria that apply, generally, to all entities of the Organisation.

The accounting services are currently outsourced with a specialised firm, of recognised standing, who collaborates with Lar España in defining and applying practical accounting criteria in accordance with current law. This process is monitored at all times by the Company's Corporate and Financial Management and regularly passed to the Audit and Control Committee. In addition, and where necessary, the criteria adopted with accounting experts or other advisers are confirmed to resolve any doubt or potential conflict arising from the interpretation of any rule.

Finally, the Board approves the mandatory financial information that, given that it is a listed company, the Company must periodically make public.

- F.4.2. Mechanisms for capturing and preparing financial information in standardised formats for application and use by all units of the entity or group, and support its main financial statements and notes, as well as disclosures concerning ICFR.

As mentioned in section F.4.1, both the work of accounting records of the transactions and of preparing the Company's individual and consolidated financial statements has been outsourced to a specialised firm of recognised standing.

In any event, Lar España and the external firm providing the accounting services have mechanisms to capture and prepare the financial information, with appropriate formats and applications, which are used homogeneously for all the Group's units and companies. Likewise, the Company has the necessary controls over the preparation of the financial information to be published. Likewise, the Corporate and Financial Management checks and revises the financial information before submitting it to the Audit and Control Committee.

F.5 Supervision of the functioning of the system

Report on at least the following, describing their principal features:

- F.5.1. The activities of the audit committee in overseeing ICFR as well as whether there is an internal audit function one of the responsibilities of which is to provide support to the committee in its task of supervising the internal control system, including ICFR. Additionally, describe the scope of ICFR assessment made during the year and the procedure through which the person responsible for performing the assessment communicates its results, whether the company has an action plan detailing possible corrective measures, and whether their impact on financial reporting has been considered.

The Audit and Control Committee is the advisory body through which the Board supervises the ICFR. Within this framework, and in accordance with article 14 of the Regulations of the Board of Directors, the Audit and Control Committee is entrusted with various functions, including:

- Oversee and evaluate the effectiveness of the risk and control management systems including financial and non-financial relative to the Company or, where appropriate, to the Group (including operating, strategic, technological, legal, social, environmental, political and reputational or those related to corruption) and, in particular, review these systems in order for the main risks to be properly identified, managed and disclosed.
- Oversee the internal risk management and control function.
- In relation to the risk control and management policy, identify or determinate at least: (i) the different types of risk (operating, technological, financial, legal, reputational, including those related to corruption) to which the Company is exposed, including financial or economic risks of contingent liabilities and other off-balance sheet risks; (ii) a risk control and management model based on different levels (iii) the level of risk that the Company deems acceptable; (iv) the measures in place to mitigate the impact of the identified risks, should they occur; and (v) the internal reporting and control systems to be applied to control and manage the aforementioned risks, including contingent liabilities and off-balance risks.

The Audit and Control Committee is supported by the IAF for the supervision of the ICFR. In particular, the Internal Audit Function Statute, assigns to the IAF, among others, the following functions:

- Monitor the quality and reliability of the financial and management information, in particular the regulated information that the Group is required to provide to the markets.
- Ensure the proper functioning of the internal control over financial reporting system (ICFR) established in the Group, proposing any recommendations for improvement it considers appropriate.
- Check the implementation of the corrective measures approved to remedy the weaknesses of the risk management and internal control system that have been revealed.

During year 2022 and in relation to the Company's ICFR that, as previously described, the Audit and Control Committee has analyzed and supervised the effectiveness of the internal control systems, being informed by the Internal Audit Manager in different meetings about the progress of the review process. Likewise, in the course of the audit, the external auditor informed the Committee that its procedures are not aimed at expressing an opinion on the effectiveness of the internal control of the Company and of the Group; however, they are required to report on any significant internal control deficiencies detected during the course of its audit and has not identified any aspect to be reported.

The Internal Audit Plan is approved annually by the Audit and Control Committee at the end of each year, or in the months immediately following months of the following fiscal year. This Plan defines a work program by processes including, as a matter of course, the supervision of the proper implementation of the ICFR, the review of the documentation forming part of it, and the review of the effectiveness of the controls defined. Periodically, at least quarterly, the IAF reports directly to the Audit and Control Committee on the level of compliance with the Plan and the results of its work. The ICFR Manual foresees the annual assessment and monitoring of the various

components of the Manual. In this sense, throughout the 2022 financial year, the documentation corresponding to some significant processes has been reviewed and updated, including the acquisition of real estate investments and the Treasury process, where the controls implemented in the different sub-processes of the same have been reviewed, introducing changes in both of the narrative and flowchart documents.

Likewise, verification work has been conducted regarding the functioning of the controls, among others, in the processes of asset valuation, management and recording of the Manager's fees, in relation to compliance with the SOCIMI regime, with the treasury processes of accounts payable and receivable, monitoring of investments and with the cycle of rental Income, without finding any significant incidents. A review of the related party transactions has been executed too. Management and the Audit and Control Committee have received the information corresponding to the development of the aforementioned activities.

Additionally, the Corporate and Financial Management and the Audit and Control Committee conduct a process of reviewing the half-yearly financial information reported to CNMV, based on the established calendars.

F.5.2. Whether there is a discussion procedure whereby the auditor (as defined in the Spanish Technical Audit Standards), the internal auditor and other experts can report to senior management and the audit committee or directors of the company any significant weaknesses in internal control identified during the review of the annual financial statements or any others they have been assigned. Additionally, state whether an action plan is available for correcting or mitigating any weaknesses detected.

The Corporate Director & CFO holds regular meetings to discuss the criteria with the IAF and other advisers for preparing the financial information, as well as the review and updating activities related to the ICFR. As part of its duties, the IAF communicates to senior management and the Audit and Control Committee internal control weaknesses identified during its ICFR review processes.

Additionally, all the necessary actions in relation to the Regulations of the Board of Directors were carried out, which establish that the Audit and Control Committee must:

- Analyse, together with the auditors, the significant weaknesses of the internal control system identified in the conduct of the audit and, where appropriate, to take appropriate actions to remedy them.
- Establish appropriate relations with the auditors to receive information on matters that may pose a threat to their independence, for its assessment by the Audit and Control Committee, and any other matters related to the process of developing the audit of the financial statements and, where applicable, the authorisation of services other than those prohibited, in accordance with applicable legislation, as well as any other communications foreseen in the audit legislation and other auditing standards.

F.6 Other relevant information

F.7 External auditor's report

Report:

- F.7.1. Whether the ICFR information sent to the markets has been subjected to review by the external auditor, in which case the entity should include the corresponding report as an attachment. If not, reasons why should be given.

The external auditor's review report on the descriptive information of Lar España's ICFR reported to the markets has been included as an annex to this document.

G DEGREE OF COMPLIANCE WITH CORPORATE GOVERNANCE RECOMMENDATIONS

Specify the company's degree of compliance with recommendations of the Good Governance Code for listed companies.

In the event that a recommendation is not followed or only partially followed, a detailed explanation of the reasons must be included so that shareholders, investors and the market in general have enough information to assess the company's conduct. General explanations are not acceptable.

- 1. That the articles of incorporation of listed companies should not limit the maximum number of votes that may be cast by one shareholder or contain other restrictions that hinder the takeover of control of the company through the acquisition of its shares on the market.**

Complies Explain

- 2. That, when the listed company is controlled by another entity in the meaning of Article 42 of the Commercial Code, whether listed or not, and has, directly or through its subsidiaries, business relations with said entity or any of its subsidiaries (other than the listed company) or carries out activities related to those of any of them it should make accurate public disclosures on:**

- a) **The respective areas of activity and possible business relationships between the listed company or its subsidiaries and the parent company or its subsidiaries.**
- b) **The mechanisms in place to resolve any conflicts of interest that may arise.**

Complies Complies partially Explain Not applicable

- 3. That, during the ordinary General Shareholders' Meeting, as a complement to the distribution of the written annual corporate governance report, the chairman of the Board of Directors should inform shareholders orally, in sufficient detail, of the most significant aspects of the company's corporate governance, and in particular:**

- a) **Changes that have occurred since the last General Shareholders' Meeting.**
- b) **Specific reasons why the company has not followed one or more of the recommendations of the Code of Corporate Governance and the alternative rules applied, if any.**

Complies Complies partially Explain

- 4. That the company should define and promote a policy on communication and contact with shareholders and institutional investors, within the framework of their involvement in the company, and with proxy advisors that complies in all aspects with rules against market abuse and gives equal treatment to similarly situated shareholders. And that the company should publish this policy on its website, including information on how it has been put into practice and identifying the contact persons or those responsible for implementing it.**

And that, without prejudice to the legal obligations regarding dissemination of inside information and other types of regulated information, the company should also have a general policy regarding the communication of economic-financial, non-financial and corporate information through such channels as it may consider appropriate (communication media, social networks or other channels)

that helps to maximise the dissemination and quality of information available to the market, investors and other stakeholders.

Complies Complies partially Explain

5. That the Board of Directors should not submit to the General Shareholders' Meeting any proposal for delegation of powers allowing the issue of shares or convertible securities with the exclusion of preemptive rights in an amount exceeding 20% of the capital at the time of delegation.

And that whenever the Board of Directors approves any issue of shares or convertible securities with the exclusion of preemptive rights, the company should immediately publish the reports referred to by company law on its website.

Complies Complies partially Explain

6. That listed companies that prepare the reports listed below, whether under a legal obligation or voluntarily, should publish them on their website with sufficient time before the General Shareholders' Meeting, even if their publication is not mandatory:

- a) Report on the auditor's independence.
- b) Reports on the workings of the audit and nomination and remuneration committees.
- c) Report by the audit committee on related party transactions.

Complies Complies partially Explain

7. That the company should transmit in real time, through its website, the proceedings of the General Shareholders' Meetings.

And that the company should have mechanisms in place allowing the delegation and casting of votes by means of data transmission and even, in the case of large-caps and to the extent that it is proportionate, attendance and active participation in the General Meeting to be conducted by such remote means.

Complies Complies partially Explain

8. That the audit committee should ensure that the financial statements submitted to the General Shareholders' Meeting are prepared in accordance with accounting regulations. And that in cases in which the auditor has included a qualification or reservation in its audit report, the chairman of the audit committee should clearly explain to the general meeting the opinion of the audit committee on its content and scope, making a summary of this opinion available to shareholders at the time when the meeting is called, alongside the other Board proposals and reports.

Complies Complies partially Explain

9. That the company should permanently publish on its website the requirements and procedures for certification of share ownership, the right of attendance at the General Shareholders' Meetings, and the exercise of the right to vote or to issue a proxy.

And that such requirements and procedures promote attendance and the exercise of shareholder rights in a non-discriminatory fashion.

Complies Complies partially Explain

10. That when a duly authenticated shareholder has exercised his or her right to complete the agenda or to make new proposals for resolutions in advance of the General Shareholders' Meeting, the company:

- a) Should immediately distribute such complementary points and new proposals for resolutions.
- b) Should publish the attendance, proxy and remote voting card specimen with the necessary changes such that the new agenda items and alternative proposals can be voted on in the same terms as those proposed by the Board of Directors.
- c) Should submit all these points or alternative proposals to a vote and apply the same voting rules to them as to those formulated by the Board of Directors including, in particular, assumptions or default positions regarding votes for or against.
- d) That after the General Shareholders' Meeting, a breakdown of the voting on said additions or alternative proposals be communicated.

Complies Complies partially Explain Not applicable

11. That if the company intends to pay premiums for attending the General Shareholders' Meeting, it should establish in advance a general policy on such premiums and this policy should be stable.

Complies Complies partially Explain Not applicable

12. That the Board of Directors should perform its functions with a unity of purpose and independence of criterion, treating all similarly situated shareholders equally and being guided by the best interests of the company, which is understood to mean the pursuit of a profitable and sustainable business in the long term, promoting its continuity and maximising the economic value of the business.

And that in pursuit of the company's interest, in addition to complying with applicable law and rules and conducting itself on the basis of good faith, ethics and a respect for commonly accepted best practices, it should seek to reconcile its own company interests, when appropriate, with the interests of its employees, suppliers, clients and other stakeholders that may be affected, as well as the impact of its corporate activities on the communities in which it operates and on the environment.

Complies Complies partially Explain

13. That the Board of Directors should be of an appropriate size to perform its duties effectively and in a collegial manner, which makes it advisable for it to have between five and fifteen members.

Complies Explain

14. That the Board of Directors should approve a policy aimed at favouring an appropriate composition of the Board and that:

- a) Is concrete and verifiable;
- b) Ensures that proposals for appointment or re-election are based upon a prior analysis of the skills required by the Board of Directors; and
- c) Favours diversity of knowledge, experience, age and gender. For these purposes, it is considered that the measures that encourage the company to

have a significant number of female senior executives favour gender diversity.

That the result of the prior analysis of the skills required by the Board of Directors be contained in the supporting report from the nomination committee published upon calling the General Shareholders' Meeting to which the ratification, appointment or re-election of each director is submitted.

The nomination committee will annually verify compliance with this policy and explain its findings in the annual corporate governance report.

Complies X Complies partially Explain

- 15. That proprietary and independent directors should constitute a substantial majority of the Board of Directors and that the number of executive directors be kept to a minimum, taking into account the complexity of the corporate group and the percentage of equity participation of executive directors.**

And that the number of female directors should represent at least 40% of the members of the Board of Directors before the end of 2022 and thereafter, and no less 30% prior to that date.

Complies Complies partially X Explain

As explained in section C.1.2 of this Report, as a result of the sale of LVS II Lux XII S.à r.l. - an entity controlled by PIMCO of all of its shares - Mr. Laurent Luccioni, proprietary director of Lar España appointed to represent PIMCO, resigned on January 28, 2022. The Board of Directors of Lar España is composed entirely of non-executive directors. Only one of the six directors that made up the Board is proprietary director, being the remaining five independent directors.

With regard to the number of female directors, the presence of female directors on the Board of Lar España increased in 2022 from 29% to the current 33.33%. In a company of the size of Lar España, with a relatively small Board, composed mostly of independent directors, this is a great advance in terms of gender diversity, taking into account the principle of proportionality that should generally guide the follow-up of good governance recommendations. Notwithstanding the foregoing, and as explained in section C.1.5, the Board in plenary and unanimity has agreed to implement an orderly and phased renewal plan of the Board that ensures that, in the short term, the quota of 40% of women in the Board is fully met. The aforementioned phased renewal of the Board of Directors will be carried out coordinating the principles of representativeness with those of diversity and independence, guaranteeing in any case the appropriate stability in the composition of the Board of Directors and its Committees in order to maintain its suitability as a whole, preserving the experience and knowledge of those who have been exercising the role of director. Thus, the Board aims to fully comply with this recommendation 15 by 2024.

- 16. That the number of proprietary directors as a percentage of the total number of non-executive directors not be greater than the proportion of the company's share capital represented by those directors and the rest of the capital.**

This criterion may be relaxed:

- a) In large-cap companies where very few shareholdings are legally considered significant.**
- b) In the case of companies where a plurality of shareholders is represented on the Board of Directors without ties among them.**

Complies Explain X

As a result of the resignation presented by the proprietary director Mr. Laurent Luccioni on January 28, 2022, which has been reported in section C.1.2 of the Report, the General Shareholders' Meeting held on April 27, 2022, agreed to set the number of members of the

Board of Directors of the Company at six, so that the vacancy caused by the Board of Directors after the resignation of Mr. Laurent Luccioni was amortized. Of the six members of the Board of Directors of Lar España, five hold the category of independent and one the category of proprietary.

Following this resolution of the General Shareholders' Meeting, the current proportion between the share capital of the Company represented by said proprietary director and the rest of the share capital (a 10 per cent stake in the share capital of Lar España) is lower than the percentage that the proprietary director, Mr. Miguel Pereda Espeso, represents of the total of non-executive directors (16.67 per cent). This been the case, it has been considered, however, that in accordance with Principle 11 of the Good Governance Code of Listed Companies, the Board of Lar España has a balanced composition and an adequate proportion between proprietary and independent, representing the latter more than half of the directors (five independent directors compared to one proprietary director). It is therefore considered that independent directors have sufficient weight in the Board of Directors of Lar España, without the circumstance described implying that the shareholder, whom the proprietary director represents, may in exercise in practice disproportionate influence in relation to his participation in the share capital.

Likewise, it should be noted that under the Investment Manager Agreement or IMA entered into between the Company and its Investment Manager (Grupo Lar Inversiones Inmobiliarias, S.A.), the latter has the right to request the Board of Directors to propose to the General Shareholders' Meeting the appointment of a non-executive director of the Company appointed by the Investment Manager, subject to compliance with the applicable regulations and to the proposed candidate being duly qualified. The Investment Manager exercised this right in respect of Mr. Miguel Pereda, whose appointment has been validated by the General Shareholders' Meeting, following his first appointment in 2014, both in 2017 and 2020.

17. That the number of independent directors should represent at least half of the total number of directors.

That, however, when the company does not have a high level of market capitalisation or in the event that it is a large-cap company with one shareholder or a group of shareholders acting in concert who together control more than 30% of the company's share capital, the number of independent directors should represent at least one third of the total number of directors.

Complies Explain

18. That companies should publish the following information on its directors on their website, and keep it up to date:

- a) Professional profile and biography.**
- b) Any other Boards to which the directors belong, regardless of whether or not the companies are listed, as well as any other remunerated activities engaged in, regardless of type.**
- c) Category of directorship, indicating, in the case of individuals who represent significant shareholders, the shareholder that they represent or to which they are connected.**
- d) Date of their first appointment as a director of the company's Board of Directors, and any subsequent re-elections.**
- e) Company shares and share options that they own.**

Complies Complies partially Explain

19. That the annual corporate governance report, after verification by the nomination committee, should explain the reasons for the appointment of any proprietary directors at the proposal of shareholders whose holding is less than 3%. It should also explain, if applicable, why formal requests from shareholders for presence on the Board were not honoured, when their shareholding was equal to or exceeded that of other shareholders whose proposal for proprietary directors was honoured.

Complies Complies partially Explain Not applicable

20. That proprietary directors representing significant shareholders should resign from the Board when the shareholder they represent disposes of its entire shareholding. They should also resign, in a proportional fashion, in the event that said shareholder reduces its percentage interest to a level that requires a decrease in the number of proprietary directors. Complies partially

Complies Complies partially Explain Not applicable

21. That the Board of Directors should not propose the dismissal of any independent director before the completion of the director's term provided for in the articles of incorporation unless the Board of Directors finds just cause and a prior report has been prepared by the nomination committee. Specifically, just cause is considered to exist if the director takes on new duties or commits to new obligations that would interfere with his or her ability to dedicate the time necessary for attention to the duties inherent to his or her post as a director, fails to complete the tasks inherent to his or her post, or is affected by any of the circumstances which would cause the loss of independent status in accordance with applicable law.

The dismissal of independent directors may also be proposed as a result of a public takeover bid, merger or other similar corporate transaction entailing a change in the shareholder structure of the company, provided that such changes in the structure of the Board are the result of application of the proportionate representation criterion provided in Recommendation 16.

Complies Explain

22. That companies should establish rules requiring that directors inform the Board of Directors and, where appropriate, resign from their posts, when circumstances arise which affect them, whether or not related to their actions in the company itself, and which may harm the company's standing and reputation, and in particular requiring them to inform the Board of any criminal proceedings in which they appear as suspects or defendants, as well as of how the legal proceedings subsequently unfold.

And that, if the Board is informed or becomes aware in any other manner of any of the circumstances mentioned above, it must investigate the case as quickly as possible and, depending on the specific circumstances, decide, based on a report from the nomination and remuneration committee, whether or not any measure must be adopted, such as the opening of an internal investigation, asking the director to resign or proposing that he or she be dismissed. And that these events must be reported in the annual corporate governance report, unless there are any special reasons not to do so, which must also be noted in the minutes. This without prejudice to the information that the company must disseminate, if appropriate, at the time when the corresponding measures are implemented.

Complies Complies partially Explain

- 23. That all directors clearly express their opposition when they consider any proposal submitted to the Board of Directors to be against the company's interests. This particularly applies to independent directors and directors who are unaffected by a potential conflict of interest if the decision could be detrimental to any shareholders not represented on the Board of Directors.**

Furthermore, when the Board of Directors makes significant or repeated decisions about which the director has serious reservations, the director should draw the appropriate conclusions and, in the event the director decides to resign, explain the reasons for this decision in the letter referred to in the next recommendation.

This recommendation also applies to the secretary of the Board of Directors, even if he or she is not a director.

Complies Complies partially Explain Not applicable

- 24. That whenever, due to resignation or resolution of the General Shareholders' Meeting, a director leaves before the completion of his or her term of office, the director should explain the reasons for this decision, or in the case of non-executive directors, their opinion of the reasons for cessation, in a letter addressed to all members of the Board of Directors.**

And that, without prejudice to all this being reported in the annual corporate governance report, insofar as it is relevant to investors, the company must publish the cessation as quickly as possible, adequately referring to the reasons or circumstances adduced by the director.

Complies Complies partially Explain Not applicable

- 25. That the nomination committee should make sure that non-executive directors have sufficient time available in order to properly perform their duties.**

And that the Regulations of the Board of Directors establish the maximum number of company Boards on which directors may sit.

Complies Complies partially Explain

- 26. That the Board of Directors meet frequently enough to be able to effectively perform its duties, and at least eight times per year, following a schedule of dates and agendas established at the beginning of the year and allowing each director individually to propose other items that do not originally appear on the agenda.**

Complies Complies partially Explain

- 27. That director absences occur only when absolutely necessary and be quantified in the annual corporate governance report. And when absences do occur, that the director appoint a proxy with instructions.**

Complies Complies partially Explain

- 28. That when directors or the secretary express concern regarding a proposal or, in the case of directors, regarding the direction in which the company is headed and said concerns are not resolved by the Board of Directors, such concerns should be included in the minutes at the request of the director expressing them.**

Complies Complies partially Explain Not applicable

29. That the company should establishes adequate means for directors to obtain appropriate advice in order to properly fulfil their duties including, should circumstances warrant, external advice at the company's expense.

Complies Complies partially Explain

30. That, without regard to the knowledge necessary for directors to complete their duties, companies make refresher courses available to them when circumstances make this advisable

Complies Explain Not applicable

31. That the agenda for meetings should clearly indicate those matters on which the Board of Directors is to make a decision or adopt a resolution so that the directors may study or gather all relevant information ahead of time.

When, in exceptional circumstances, the chairman wishes to bring urgent matters for decision or resolution before the Board of Directors which do not appear on the agenda, prior express agreement of a majority of the directors shall be necessary, and said consent shall be duly recorded in the minutes.

Complies Explain Not applicable

32. That directors be periodically informed of changes in shareholding and of the opinions of significant shareholders, investors and rating agencies of the company and its group.

Complies Complies partially Explain

33. That the chairman, as the person responsible for the efficient workings of the Board of Directors, in addition to carrying out the duties assigned by law and the articles of incorporation, should prepare and submit to the Board of Directors a schedule of dates and matters to be considered; organise and coordinate the periodic evaluation of the Board as well as, if applicable, the chief executive of the company, should be responsible for leading the Board and the effectiveness of its work; ensuring that sufficient time is devoted to considering strategic issues, and approve and supervise refresher courses for each director when circumstances make this advisable.

Complies Complies partially Explain

34. That when there is a coordinating director, the articles of incorporation or Regulations of the Board of Directors should confer upon him or her the following powers in addition to those conferred by law: to chair the Board of Directors in the absence of the chairman and deputy chairmen, should there be any; to reflect the concerns of non-executive directors; to liaise with investors and shareholders in order to understand their points of view and respond to their concerns, in particular as those concerns relate to corporate governance of the company; and to coordinate a succession plan for the chairman.

Complies Complies partially Explain Not applicable

35. That the secretary of the Board of Directors should pay special attention to ensure that the activities and decisions of the Board of Directors take into account such recommendations regarding good governance contained in this Good Governance Code as may be applicable to the company.

Complies Explain

36. That the Board of Directors meet in plenary session once a year and adopt, where appropriate, an action plan to correct any deficiencies detected in the following:

- a. The quality and efficiency of the Board of Directors' work.**
- b. The workings and composition of its committees.**
- c. Diversity in the composition and skills of the Board of Directors.**
- d. Performance of the chairman of the Board of Directors and of the chief executive officer of the company.**
- e. Performance and input of each director, paying special attention to those in charge of the various Board committees.**

In order to perform its evaluation of the various committees, the Board of Directors will take a report from the committees themselves as a starting point and for the evaluation of the Board, a report from the nomination committee.

Every three years, the Board of Directors will rely for its evaluation upon the assistance of an external advisor, whose independence shall be verified by the nomination committee.

Business relationships between the external adviser or any member of the adviser's group and the company or any company within its group must be specified in the annual corporate governance report. The process and the areas evaluated must be described in the annual corporate governance report.

The process and the areas evaluated must be described in the annual corporate governance report.

Complies Complies partially Explain

37. That if there is an executive committee, it must contain at least two non-executive directors, at least one of whom must be independent, and its secretary must be the secretary of the Board.

Complies Complies partially Explain Not applicable

38. That the Board of Directors must always be aware of the matters discussed and decisions taken by the executive committee and that all members of the Board of Directors receive a copy of the minutes of meetings of the executive committee.

Complies Complies partially Explain Not applicable

39. That the members of the audit committee, in particular its chairman, be appointed in consideration of their knowledge and experience in accountancy, audit and risk management issues, both financial and non-financial.

Complies Complies partially Explain

40. That under the supervision of the audit committee, there should be a unit in charge of the internal audit function, which ensures that information and internal control systems operate correctly, and which reports to the non-executive chairman of the Board or of the audit committee.

Complies Complies partially Explain

41. That the person in charge of the unit performing the internal audit function should present an annual work plan to the audit committee, for approval by that committee or by the Board, reporting directly on its execution, including any incidents or limitations of scope, the results and monitoring of its recommendations, and present an activity report at the end of each year.

Complies Complies partially Explain Not applicable

42. That in addition to the provisions of applicable law, the audit committee should be responsible for the following:

1. With regard to information systems and internal control:

- a) Supervising and evaluating the process of preparation and the completeness of the financial and non-financial information, as well as the control and management systems for financial and non-financial risk relating to the company and, if applicable, the group -including operational , technological, legal, social, environmental, political and reputational risk, or risk related to corruption -reviewing compliance with regulatory requirements, the appropriate delimitation of the scope of consolidation and the correct application of accounting criteria.
- b) Ensuring the independence of the unit charged with the internal audit function; proposing the selection, appointment and dismissal of the head of internal audit; proposing the budget for this service ; approving or proposing its orientation and annual work plans for approval by the Board, making sure that its activity is focused primarily on material risks (including reputational risk); receiving periodic information on its activities; and verifying that senior management takes into account the conclusions and recommendations of its reports.
- c) Establishing and supervising a mechanism that allows employees and other persons related to the company, such as directors, shareholders, suppliers, contractors or subcontractors, to report any potentially serious irregularities, especially those of a financial or accounting nature, that they observe in the company or its group. This mechanism must guarantee confidentiality and in any case provide for cases in which the communications can be made anonymously, respecting the rights of the whistleblower and the person reported.
- d) Generally ensuring that internal control policies and systems are effectively applied in practice.

2. With regard to the external auditor:

- a) In the event that the external auditor resigns, examining the circumstances leading to such resignation.
- b) Ensuring that the remuneration paid to the external auditor for its work does not compromise the quality of the work or the auditor's independence.
- c) Making sure that the company informs the CNMV of the change of auditor, along with a statement on any differences that arose with the outgoing auditor and, if applicable, the contents thereof.
- d) Ensuring that the external auditor holds an annual meeting with the Board of Directors in plenary session in order to make a report regarding

the tasks performed and the development of the company's accounting situation and risks.

- e) Ensuring that the company and the external auditor comply with applicable rules regarding the provision of services other than auditing, limits on the concentration of the auditor's business, and, in general, all other rules regarding auditors' independence.

Complies Complies partially Explain

43. That the audit committee be able to require the presence of any employee or manager of the company, even stipulating that he or she appear without the presence of any other member of management

Complies Complies partially Explain

44. That the audit committee be kept abreast of any corporate and structural changes planned by the company in order to perform an analysis and draw up a prior report to the Board of Directors on the economic conditions and accounting implications and, in particular, any exchange ratio involved.

Complies Complies partially Explain Not applicable

45. That risk management and control policy identify or determine, as a minimum:

- a) The various types of financial and non-financial risks (including operational, technological, legal, social, environmental, political and reputational risks and risks relating to corruption) which the company faces, including among the financial or economic risks contingent liabilities and other off-balance sheet risks.
- b) A risk control and management model based on different levels, which will include a specialised risk committee when sector regulations so require or the company considers it to be appropriate.
- c) The level of risk that the company considers to be acceptable.
- d) Measures in place to mitigate the impact of the risks identified in the event that they should materialised.
- e) Internal control and information systems to be used in order to control and manage the aforementioned risks, including contingent liabilities or off-balance sheet risks.

Complies Complies partially Explain

46. That under the direct supervision of the audit committee or, if applicable, of a specialized committee of the Board of Directors, an internal risk control and management function should exist, performed by an internal unit or department of the company which is expressly charged with the following responsibilities:

- a) Ensuring the proper functioning of the risk management and control systems and, in particular, that they adequately identify, manage and quantify all material risks affecting the company.
- b) Actively participating in drawing up the risk strategy and in important decisions regarding risk management.

- c) Ensuring that the risk management and control systems adequately mitigate risks as defined by the policy laid down by the Board of Directors.

Complies Complies partially Explain

47. That in designating the members of the nomination and remuneration committee – or of the nomination committee and the remuneration committee if they are separate – care be taken to ensure that they have the knowledge, aptitudes and experience appropriate to the functions that they are called upon to perform and that the majority of said members are independent directors.

Complies Complies partially Explain

48. That large-cap companies have separate nomination and remuneration committees.

Complies Explain Not applicable

49. That the nomination committee consult with the chairman of the Board of Directors and the chief executive of the company, especially in relation to matters concerning executive directors.

And that any director be able to ask the nomination committee to consider potential candidates that he or she considers suitable to fill a vacancy on the Board of Directors.

Complies Complies partially Explain

50. That remuneration committee exercise its functions independently and that, in addition to the functions assigned to it by law, it should be responsible for the following:

- a) Proposing the basic conditions of employment for senior management to the Board of Directors.
- b) Verifying compliance with the company's remuneration policy.
- c) Periodically reviewing the remuneration policy applied to directors and senior managers, including share-based remuneration systems and their application, as well as ensuring that their individual remuneration is proportional to that received by the company's other directors and senior managers.
- d) Making sure that potential conflicts of interest do not undermine the independence of external advice given to the committee.
- e) Verifying the information on remuneration of directors and senior managers contained in the various corporate documents, including the annual report on director remuneration.

Complies Complies partially Explain

51. That the remuneration committee should consult with the chairman and the chief executive of the company, especially on matters relating to executive directors and senior management.

Complies Complies partially Explain

52. That the rules regarding the composition and workings of the supervision and control committees should appear in the regulations of the Board of Directors

and that they should be consistent with those applying to legally mandatory committees in accordance with the foregoing recommendations, including:

- a) That they be composed exclusively of non-executive directors, with a majority of independent directors.
- b) That their chairpersons be independent directors.
- c) That the Board of Directors select members of these committees taking into account their knowledge, skills and experience and the duties of each committee; discuss their proposals and reports; and require them to render account of their activities and of the work performed in the first plenary session of the Board of Directors held after each committee meeting.
- d) That the committees be allowed to avail themselves of outside advice when they consider it necessary to perform their duties.
- e) That their meetings be recorded and their minutes be made available to all directors.

Complies Complies partially Explain Not applicable

53. That verification of compliance with the company's policies and rules on environmental, social and corporate governance matters, and with the internal codes of conduct be assigned to one or divided among more than one committee of the Board of Directors, which may be the audit committee, the nomination committee, a specialised committee on sustainability or corporate social responsibility or such other specialised committee as the Board of Directors, in the exercise of its powers of self-organisation, may have decided to create. And that such committee be composed exclusively of non-executive directors, with a majority of these being independent directors, and that the minimum functions indicated in the next recommendation be specifically assigned to it.

Complies Complies partially Explain

54. The minimum functions referred to in the foregoing recommendation are the following:
- a) Monitoring of compliance with the company's internal codes of conduct and corporate governance rules, also ensuring that the corporate culture is aligned with its purpose and values.
 - b) Monitoring the application of the general policy on communication of economic and financial information, non-financial and corporate information and communication with shareholders and investors, proxy advisors and other stakeholders. The manner in which the entity communicates and handles relations with small and medium-sized shareholders must also be monitored.
 - c) The periodic evaluation and review of the company's corporate governance system, and environmental and social policy, with a view to ensuring that they fulfil their purposes of promoting the interests of society and take account, as appropriate, of the legitimate interests of other stakeholders.
 - d) Supervision of the company's environmental and social practices to ensure that they are in alignment with the established strategy and policy.
 - e) Supervision and evaluation of the way in which relations with the various stakeholders are handled.

Complies Complies partially Explain

55. That environmental and social sustainability policies identify and include at least the following:

- a) **The principles, commitments, objectives and strategy relating to shareholders, employees, clients, suppliers, social issues, the environment, diversity, tax responsibility, respect for human rights, and the prevention of corruption and other unlawful conduct.**
- b) **Means or systems for monitoring compliance with these policies, their associated risks, and management.**
- c) **Mechanisms for supervising non-financial risk, including that relating to ethical aspects and aspects of business conduct.**
- d) **Channels of communication, participation and dialogue with stakeholders.**
- e) **Responsible communication practices that impede the manipulation of data and protect integrity and honour.**

Complies Complies partially Explain

56. That director remuneration be sufficient in order to attract and retain directors who meet the desired professional profile and to adequately compensate them for the dedication, qualifications and responsibility demanded of their posts, while not being so excessive as to compromise the independent judgement of non-executive directors.

Complies Explain

57. That only executive directors should receive variable remuneration linked to corporate results and personal performance, as well as remuneration in the form of shares, options or rights to shares or instruments referenced to the share price and long-term savings plans such as pension plans, retirement schemes or other provident schemes.

Consideration may be given to delivering shares to non-executive directors as remuneration providing this is conditional upon their holding them until they cease to be directors. The foregoing shall not apply to shares that the director may need to sell in order to meet the costs related to their acquisition.

Complies Complies partially Explain

58. That as regards variable remuneration, remuneration policies should incorporate the necessary limits and technical safeguards to ensure that such remuneration is in line with the professional performance of its beneficiaries and not based solely on general developments in the markets or in the sector in which the company operates, or other similar circumstances. And, in particular, that variable remuneration components:

And in particular, that variable remuneration components:

- a) **Are linked to pre-determined and measurable performance criteria and that such criteria take into account the risk incurred to achieve a given result.**
- b) **Promote the sustainability of the company and include non-financial criteria that are geared towards creating long term value, such as compliance with the company's rules and internal operating procedures and with its risk management and control policies.**

- c) Are based on balancing the attainment of short-, medium-and long-term objectives, so as to allow remuneration of continuous performance over a period long enough to be able to assess its contribution to the sustainable creation of value, such that the elements used to measure performance are not associated only with one-off, occasional or extraordinary events.

Complies Complies partially Explain Not applicable

59. That the payment of variable remuneration components be subject to sufficient verification that previously established performance or other conditions have effectively been met. Entities must include in their annual report on director remuneration the criteria for the time required and methods used for this verification depending on the nature and characteristics of each variable component.

That, additionally, companies consider the inclusion of a reduction ('malus') clause for the deferral of the payment of a portion of variable remuneration components that would imply their total or partial loss if an event were to occur prior to the payment date that would make this advisable.

Complies Complies partially Explain Not applicable

60. That remuneration related to company results should take into account any reservations that might appear in the external auditor's report and that would diminish said results.

Complies Complies partially Explain Not applicable

61. That a material portion of executive directors' variable remuneration be linked to the delivery of shares or financial instruments referenced to the share price.

Complies Complies partially Explain Not applicable

62. That once shares or options or financial instruments have been allocated under remuneration schemes, executive directors be prohibited from transferring ownership or exercising options or rights until a term of at least three years has elapsed.

An exception is made in cases where the director has, at the time of the transfer or exercise of options or rights, a net economic exposure to changes in the share price for a market value equivalent to at least twice the amount of his or her fixed annual remuneration through the ownership of shares, options or other financial instruments.

The forgoing shall not apply to shares that the director may need to sell in order to meet the costs related to their acquisition or, following a favourable assessment by the nomination and remuneration committee, to deal with such extraordinary situations as may arise and so require.

Complies Complies partially Explain Not applicable

63. That contractual arrangements should include a clause allowing the company to demand reimbursement of the variable remuneration components in the event that payment was not in accordance with the performance conditions or when payment was made based on data subsequently shown to have been inaccurate.

Complies Complies partially Explain Not applicable

64. That payments for contract termination should not exceed an amount equivalent to two years of total annual remuneration and should not be paid until the company has been able to verify that the director has fulfilled all previously established criteria or conditions for payment.

For the purposes of this recommendation, payments for contractual termination will be considered to include any payments the accrual of which or the obligation to pay which arises as a consequence of or on the occasion of the termination of the contractual relationship between the director and the company, including amounts not previously vested of long-term savings schemes and amounts paid by virtue of post-contractual non-competition agreements

Complies Complies partially Explain Not applicable

H FURTHER INFORMATION OF INTEREST

1. If there is any significant aspect regarding corporate governance in the company or other companies in the group that has not been included in other sections of this report, but which it is necessary to include in order to provide a more comprehensive and reasoned picture of the structure and governance practices in the company or its group, describe them briefly below.
2. This section may also be used to provide any other information, explanation or clarification relating to previous sections of the report, so long as it is relevant and not repetitive.

Specifically, indicate whether the company is subject to any corporate governance legislation other than that of Spain and, if so, include any information required under this legislation that differs from the data required in this report.

The detail of the direct and indirect holders of significant shareholdings in Lar España reported in section A.2. corresponds to those registered in the CNMV Registry at the time of the corresponding declarations.

3. The company may also indicate whether it has voluntarily subscribed to other ethical or best practice codes, whether international, sector-based, or other. In such case, name the code in question and the date on which the company subscribed to it. Specific mention must be made as to whether the company adheres to the Code of Good Tax Practices of 20 July 2010.

This Annual Corporate Governance Report was approved by the Board of Directors of the company in its meeting held on February 24, 2022.

Indicate whether any director voted against or abstained from approving this report.

Yes

No

Name or company name of the member of the Board of Directors who did not vote in favor of the approval of this report	Reasons (against, abstention, non-attendance)	Explain the reasons
Observations		

Annex to sections C.1.25 and C.1.26 - Attendance data

The attendance of each director at the meetings held by the Board of Directors and its Committees during the financial year 2022 is detailed below.

Directors	Board of Directors	Committees of the Board of Directors	
		Audit and Control Committee	Appointments, Remuneration and Sustainability Committee
Mr. José Luis del Valle Doblado	13/13	10/10	NA
Mr. Alec Emmott	12/13 ⁽¹⁾	NA	8/8
Mr. Roger Maxwell Cooke	13/13	NA	8/8
Mrs. Isabel Aguilera Navarro	13/13	9/10 ⁽²⁾	NA
Mrs. Leticia Iglesias Herraiz	13/13	10/10	5/5 ⁽³⁾ *Joins the Appointments, Remuneration and Sustainability Committee in May 2022.
Mr. Miguel Pereda Espeso	13/13	NA	8/8

(1) Mr. Alec Emmott attended the meeting of the Board of Directors held on 18 May 2022, represented by the Chairman of the Board, Mr. José Luis del Valle, by means of a special power of attorney granted on his favor, with precise voting instructions.

(2) Mrs. Isabel Aguilera Navarro attended the meeting of the Audit and Compliance Committee held on 27 July 2022, represented by Mrs. Leticia Iglesias Herraiz by means of a special power of attorney granted in her favor, with specific voting instructions.

(3) Mrs. Leticia Iglesias Herraiz was appointed member of the Appointments, Remuneration and Sustainability Committee on 22 March 2022, agreeing her incorporation to the Committee in May 2022, following the Ordinary General Meeting. Since May there have only been 5 meetings of the Committee, all of which have been attended by Mrs. Leticia.



Board of Directors	Audit and Control Committee	Appointments, Remuneration and Sustainability Committee
100% Attendance present or represented	100% Attendance present or represented	100% ⁽⁴⁾ Attendance present or represented

(4) For the calculation of the percentage, the date of incorporation of Mrs. Leticia Iglesias Herraiz to the Appointments, Remuneration and Sustainability Committee in May 2022 has considered.

Lar España Real Estate SOCIMI, S.A.

Auditors' report on the 2022
"Information Relating to the system of
internal control over financial reporting
(ICFR)"

Translation of a report originally issued in Spanish based on our work performed in accordance with the assurance regulations in force in Spain and prepared in accordance with the regulatory reporting framework applicable to the Group in Spain. In the event of a discrepancy, the Spanish-language version prevails

Translation of a report originally issued in Spanish. In the event of a discrepancy, the Spanish-language version prevails.

AUDITORS' REPORT ON THE 2022 INFORMATION RELATING TO THE SYSTEM OF INTERNAL CONTROL OVER FINANCIAL REPORTING (ICFR)" OF LAR ESPAÑA REAL ESTATE SOCIMI, S.A.

To the Directors of Lar España Real Estate SOCIMI, S.A.:

As requested by the Board of Directors of Lar España Real Estate SOCIMI, S.A. ("the Entity") and in accordance with our engagement letter of February 20th 2023, we have applied certain procedures to the accompanying "Information relating to the ICFR", included in section F) of the Annual Corporate Governance Report (ACGR) of Lar España Real Estate Socimi, S.A. for fiscal year 2022, which summarises the internal control procedures of the Entity in relation to its annual financial reporting.

The Directors are responsible for adopting the appropriate measures in order to reasonably guarantee the implementation, maintenance and supervision of an adequate internal control system and for making improvements to that system and for preparing and establishing the content of the accompanying information relating to the ICFR system.

In this regard, it should be noted, irrespective of the quality of the design and operational effectiveness of the internal control system adopted by the Entity in relation to its annual financial reporting, that the system can only permit reasonable, but not absolute, assurance in connection with the objectives pursued, due to the limitations inherent to any internal control system.

In the course of our audit work on the financial statements and pursuant to Technical Auditing Standards, the sole purpose of our assessment of the internal control of the Entity was to enable us to establish the scope, nature and timing of the audit procedures to be applied to the Entity's financial statements. Therefore, our assessment of internal control performed for the purposes of the aforementioned audit of financial statements was not sufficiently extensive to enable us to express a specific opinion on the effectiveness of the internal control over the regulated annual financial reporting.

For the purpose of issuing this report, we applied exclusively the specific procedures described below and indicated in the *Guidelines on the Auditors' Report on the Information relating to the System of Internal Control over Financial Reporting of Listed Companies*, published by the Spanish National Securities Market Commission on its website, which establishes the work to be performed, the minimum scope thereof and the content of this report. Since the work resulting from such procedures has, in any case, a reduced scope that is significantly less extensive than that of an audit or a review of the internal control system, we do not express an opinion on the effectiveness thereof, or on its design or operating effectiveness, in relation to the Entity's annual financial reporting for 2022 described in the accompanying information on the ICFR system. Therefore, had we applied procedures additional to those established in the aforementioned Guidelines or performed an audit or a review of the internal control over the regulated annual financial reporting, other matters or aspects might have been disclosed which would have been reported to you.

In addition, since this special engagement does not constitute an audit of financial statements and is not subject to current Spanish Audit Law, we do not express an audit opinion in the terms provided in that Law.

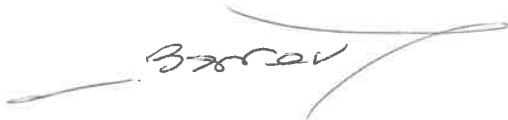
The procedures applied were as follows:

1. Perusal and understanding of the information prepared by the Entity in relation to the ICFR system - disclosure information included in the directors' report - and assessment of whether this information addresses all the information required considering the minimum content described in section F, of the ACGR form, relating to the description of the ICFR system as established in CNMV Circular 5/2013 of June 12th 2013, subsequently modified, being the last one the Circular 3/2021 of September 28th 2021.
2. Inquiries of personnel in charge of preparing the information detailed in point 1 above for the purpose of achieving: (i) familiarisation with the preparation process; (ii) obtainment of the information required in order to assess whether the terminology used is adapted to the definitions provided in the reference framework; (iii) obtainment of information on whether the aforementioned control procedures have been implemented and are in use at the Entity.
3. Review of the explanatory documents supporting the information detailed in point 1 above, including documents directly made available to those responsible for describing the ICFR systems. In this respect, the aforementioned documentation includes reports prepared by the internal audit department, senior executives or other internal or external experts providing support functions to the Audit and Control Committee.
4. Comparison of the information detailed in point 1 above with the knowledge on the Entity's ICFR obtained through the procedures applied during the financial statement audit work.
5. Reading of the meetings minutes of the board of directors, Audit and Control Committee and other committees of the Entity to evaluate the consistency between the ICFR business transacted and the information detailed in point 1 above.
6. Obtainment of the representation letter in connection with the work performed, signed by those responsible for preparing and formulating the information detailed in point 1 above.

The procedures applied to the information relating to the ICFR system did not disclose any inconsistencies or incidents that might affect the information.

This report has been prepared exclusively in the context of the requirements of article 540 of Corporate Enterprises Act and by Circulars published by the CNMV (Spanish National Securities Market Commission) for the purposes of the description of the ICFR system in Annual Corporate Governance Reports.

DELOITTE, S.L.



Carmen Barrasa Ruiz

February 24th, 2023

ANNUAL REPORT ON DIRECTOR REMUNERATION AT LISTED COMPANIES

DATA IDENTIFYING THE ISSUER

FINANCIAL YEAR END:

31/12/2022

TAX ID NUMBER (C.I.F.)

A-86918307

Registered Business name:

LAR ESPAÑA REAL ESTATE SOCIMI, S.A.

Registered Business office:

MARÍA DE MOLINA 39, PLANTA 10 MADRID

ANNUAL REPORT ON DIRECTOR REMUNERATION AT LISTED COMPANIES

A REMUNERATION POLICY OF THE COMPANY FOR THE YEAR IN PROGRESS

A.1.1 Explain the current director remuneration policy applicable to the year in progress. To the extent that it is relevant, certain information may be included in relation to the remuneration policy approved by the General Shareholders' Meeting, provided that these references are clear, specific and concrete.

The specific determinations for the year in progress should be described, both the remuneration of directors in their status as such and as a result of their executive functions carried out for the Board pursuant to the contracts signed with executive directors and to the remuneration policy approved by the General Shareholders' Meeting.

In any event, the following aspects should be reported:

- Description of the procedures and company bodies involved in determining, approving and applying the remuneration policy and its terms and conditions.
- Indicate and, where applicable, explain whether comparable companies have been taken into account to establish the company's remuneration policy.
- Information on whether any external advisors took part in this process and, if so, their identity.
- Procedures contemplated in the current directors' compensation policy for applying temporary exceptions to the policy, conditions under which such exceptions may be used, and components that may be subject to exception under the policy.

On the occasion of the amendments introduced to the Capital Companies Act by Law 5/2021, of April 12, amending the Capital Companies Act, and other financial regulations, regarding the promotion of the long-term involvement of shareholders in listed companies (hereinafter, the "Law 5/2021"), on April 27, 2022, the Annual General Meeting of Shareholders of LAR ESPAÑA REAL ESTATE SOCIMI, S.A. (hereinafter, "Lar España" or the "Company") approved the Remuneration Policy of the Board of Directors for the financial years 2022 to 2024 (hereinafter, the "Remuneration Policy" or the "Policy"), replacing the remuneration policy previously approved on April 22, 2021, as a separate item on the agenda, with 95.43% of the votes in favor.

This Policy, which, without modifying the spirit or the essential contents of the Company's previous policy, includes the aforementioned new features introduced by Law 5/2021 and determines the remuneration of the directors of Lar España in their capacity as such, within the remuneration system set forth in the Company's Bylaws.

Specifically, the new Remuneration Policy is a continuation of the previous one, without incorporating significant changes, although (i) some policy sections are reinforced, among others, its contribution to the company's strategy and to the interests and long-term sustainability of the Company, and its alignment with the conditions of remuneration and employment of the Company's employees, in line with the requirements established in the current Capital Companies Act; and (ii) an increase of 25,000 euros per year in the remuneration of the Chairman of the Board of Directors is contemplated, which is determined by qualitative issues relating to the specific person occupying the position, such as the degree of dedication, experience, knowledge, the criticality at relevant moments, the importance from an institutional perspective and the relevance of the attributed corporate functions, in a Company that is externally managed and where there are no executive directors.

The policy is aligned with approved corporate governance rules and recommendations. In its elaboration, a conservative and containment perspective in the context of uncertainty (which still persists to some extent) caused by the pandemic, the significance of the Company, its economic situation, its condition as a Listed Real Estate Investment Company (SOCIMI) externally managed, the market standards for other comparable listed companies, Spanish SOCIMIS and Real Estate Investment Trusts (REITs) from the rest of Europe, and the particular dedication of the directors of the Company, were taken in account.

The aforementioned Policy has been configured on article 40 of the Company's Articles of Association and article 27 of the Board of Directors' Regulations of the Company, which regulate the remuneration of the directors of Lar España, and which differentiate, as the policy does, between executive and non-executive directors, as described below.

Principles and criteria guiding the Remuneration Policy

The remuneration policy for the Board of Directors of Lar España is based on the following principles:

- Independent judgment.
- Attraction and retention of the best professionals.
- Long-term sustainability.
- Transparency.
- Simplicity and individualization.
- Fairness and proportionality of compensation.
- Relationship of the Policy to the conditions of remuneration and employment of the Company's employees.

Criteria used to determine the Remuneration Policy

The remuneration regime established by the current Policy is designed to promote the long-term profitability and sustainability of the Company, injecting the safeguards needed to prevent the assumption of too much risk or the reward of adverse results and ensuring the alignment of the interests of the directors with those of the Company and its shareholders, without compromising the independence of the directors.

The guiding principles of the Remuneration Policy for the directors of Lar España are approved and updated by the Appointments, Remuneration and Sustainability Committee and the Board of Directors, in order to keep the Policy in line with the evolution of the market and the best practices of competitors in remuneration matters.

Procedures and bodies involved in determining and approving the Remuneration Policy

According to article 15.4.f.ii of the Board Regulations, the Appointments, Remuneration and Sustainability Committee shall periodically review the remuneration policy for the directors and senior managers, including share-based remuneration systems and their application, ensure that their individual remuneration is proportionate to others directors and senior managers of the Company, and shall ensure compliance therewith and may propose amendments and updates to the Board of Directors.

Composition of the Appointments, Remuneration and Sustainability Committee

As stipulated in article 15 of the Board Regulations, the Appointments, Remuneration and Sustainability Committee must comprise a minimum of three and maximum of five directors, appointed by the Board of Directors itself, from among its external directors, at the proposal of the Board's Chairman. The majority of the members of the Appointments, Remuneration and Sustainability Committee must be independent directors. The Board of Directors must also appoint a committee chair from among the independent directors comprising the Committee. The positions of Secretary and Vice-Secretary of the Appointments, Remuneration and Sustainability Committee shall be held by those who hold such offices on the Board of Directors.

At 31 December 2022, Appointments, Remuneration and Sustainability Committee was configured as follows:

Name	Position	Type
Roger Maxwell Cooke	Chairman	Independent
Alec Emmott	Member	Independent
Miguel Pereda	Member	Proprietary
D ^a . Leticia Iglesias	Member	Independent
Juan Gómez-Acebo	Secretary	Non-director
D ^a . Susana Guerrero	Vice-secretary	Non-director

Notwithstanding the fact that during the aforementioned financial year, the Committee has verified that the members of the Appointments, Remuneration and Sustainability Committee have all the necessary skills for the best performance of their functions, the Committee itself analyzed the advisability of incorporating Ms. Leticia Iglesias, who was already a member of the Audit and Control Committee. As a consequence, the Board of Directors of Lar España, at the proposal of the aforementioned Committee agreed the incorporation of Ms. Leticia Iglesias as of May 2022 with the aim of ensuring greater coordination of ESG (Environmental, Social & Governance) aspects, in particular, sustainability, between the Appointments, Remuneration and Sustainability Committee and the Audit and Control Committee, which is ultimately responsible for the control and management of ESG risks.

In accordance with the foregoing, during the financial year 2022 the composition of the Committee has been consistent with the provisions of Article 529 quinquies.1 of the Capital Companies Act, with all the members of the Committee being non-executive directors and, since May 2022, the date on which Ms. Leticia Iglesias joined the Committee, three of them, including its Chairman, being independent director, thus complying with the recommendation 47 of the Good Governance Code of listed companies.

In this regard, it should be noted that the independence of the Committee's decisions has been guaranteed at all times, since there are no executive directors and the Chairman of the Appointments, Remuneration and Sustainability Committee, who is independent, has the tie-breaking vote in the event of a tie.

Functions of the Appointments, Remuneration and Sustainability Committee

The Appointments, Remuneration and Sustainability Committee will have the following basic responsibilities, without prejudice to other functions that may be assigned to it by the Board:

- Competencies relating to the composition of the Board of Directors and its committees.
- Competencies relating to the selection of candidates for directors and senior management.
- Competencies relating to the process of appointing internal positions on the Board of Directors.
- Competencies relating to the evaluation of directors.
- Competencies relating to the removal and dismissal of directors.
- Competencies relating to the remuneration of directors and senior management.
- Competencies relating to sustainability in environmental and social matters.
- Ensuring that possible conflicts of interest do not impair the independence of the external advice provided to the Committee in connection with the performance of its duties.
- Competencies related to the duties of loyalty, diligence, confidentiality, non-competition, information of the Board Members, etc. such as submitting to the Board the reports related to the performance of directorships or executive positions in companies that are competitors of the Company for the express authorization of the Board of Directors, as well as those reports for making decisions to be adopted in the event of situations affecting any board member, whether or not related to their performance in the Company itself, which may damage the credit and

reputation of the Company and, in particular, any criminal case in which they appear as investigated, as well as the procedural vicissitudes thereof.

Particularly, in relation to the powers relating to the remuneration of directors and senior management, the functions of the Committee are as follows:

- i. Propose to the Board of Directors the remuneration policy for directors and senior management.
- ii. Periodically review the remuneration policy for directors and senior management, including share-based remuneration systems and their application, and ensure that their individual remuneration is proportionate to that paid to the Company's other directors and senior management, as well as ensure compliance therewith, and may propose amendments and updates to the Board of Directors.
- iii. Propose the basic conditions of the contracts to be entered into by the Company with the executive directors for approval by the Board of Directors, including their remuneration and any compensation that may be fixed in the event of early termination of their duties and the amounts to be paid by the Company as insurance premiums or contributions to savings systems, in accordance in all cases with the provisions of the Company's internal regulations and, in particular, in accordance with the remuneration policy approved by the General Shareholders Meeting.
- iv. Propose to the Board of Directors the individual determination of the remuneration of each director in his capacity as such, within the framework of the bylaws and the directors' remuneration policy, as well as the individual determination of the remuneration of each director for the performance of the executive duties attributed to him within the framework of the remuneration policy and in accordance with the provisions of his contract.
- v. Report and submit to the Board of Directors the proposals of the Chairman of the Board of Directors or the Chief Executive Officer, if any, regarding the remuneration structure of senior executives and the basic conditions of their contracts, including any compensation or indemnities that may be established in the event of dismissal.
- vi. Ensure compliance with the Company's remuneration programs and report on the documents to be approved by the Board of Directors for general disclosure with regard to information on remuneration, including the Annual Report on Directors' Remuneration and the corresponding sections of the Company's Annual Corporate Governance Report, as well as verify the information on remuneration of directors and senior management contained in the various corporate documents.
- vii. To report, on a mandatory basis and prior to approval by the competent corporate body, on the remuneration established for independent directors of other companies in the Group.

Meetings of the Appointments, Remuneration and Sustainability Committee

The Appointments, Remuneration and Sustainability Committee shall ordinarily meet at least three times a year. It shall also meet at the request of any of its members and whenever convened by its Chairman, who must do so whenever the Board of Directors or its Chairman requests the issuance of a report or the adoption of proposals and, in any case, whenever it is appropriate for the proper performance of its functions.

The Appointments, Remuneration and Sustainability Committee shall also draw up minutes of its meetings, a copy of which shall be sent to all members of the Board. The Board of Directors shall deliberate on the proposals and reports submitted to it by the Committee.

In the 2022 financial year, the Committee met on 8 occasions, submitting preparatory reports on the proposals submitted for the Committee's consideration for its subsequent submission to the Board of Directors, copies of which are kept with the minutes.

Consequently, the Appointments, Remuneration and Sustainability Committee has met as often as necessary for the proper performance of its duties and in accordance with the provisions of section three of the second section of the CNMV's Technical Guide 1/2019.

According to the schedule for the financial year 2023, the Appointments, Remuneration and

Sustainability Committee is expected to hold at least 7 meetings during the aforementioned financial year.

External advice

The Appointments, Remuneration and Sustainability Committee may obtain the advice of external experts when it deems necessary for the best performance of its duties. Pursuant to the foregoing, the Company has received external advice from Willis Towers Watson for the review of the director's remuneration process and EY Abogados, S.L.P. for the preparation of this Report.

Likewise, when the Company has deemed it appropriate, external advisors or suppliers have participated in specific matters of the Appointments, Remuneration and Sustainability Committee.

Procedure contemplated in the Policy for applying temporary exceptions

The current Remuneration Policy does not contemplate the possibility of applying temporary exceptions to the policy.

A.1.2 Relative importance of variable remuneration items vis-à-vis fixed remuneration (remuneration mix) and the criteria and objectives taken into consideration in their determination and to guarantee a suitable balance between the fixed and variable components of the 3 remuneration. In particular, state the actions adopted by the company in relation to the remuneration system to reduce exposure to excessive risks and adapt this to the long-term objectives, values and interests of the company, which will include, as the case may be, mention of any measures to guarantee that the long-term results of the company are taken into account in the remuneration policy, the measures adopted in relation to those categories of staff whose professional activities have a material impact on the risk profile of the company, and any measures to avoid conflicts of interest.

Furthermore, state whether the company has established any period for the accrual or vesting of certain variable remuneration items, in cash, shares or other financial instruments, any deferral period in the payment of amounts or the handover of accrued and vested financial instruments, or if any clause has been approved reducing the deferred remuneration not yet consolidated or that obliges the director to return remuneration received, when such remuneration has been based on certain figures that have clearly been shown to be inaccurate.

Remuneration mix

Inssofar as the Board of Directors of Lar España only has non-executive directors, the current Remuneration Policy does not include variable remuneration elements, so that the remuneration of non-executive directors consists entirely of fixed components, in accordance with best practices in corporate governance of remuneration.

Tailored actions to reduce risks

Within the limits set forth in the Bylaws and in the Remuneration Policy, the Board of Directors of Lar España shall endeavor to ensure that remuneration is set taking into consideration the dedication, qualifications and responsibility required by the position, as well as the experience, functions and duties performed by each director. In this regard, remuneration shall maintain a balance between market competitiveness and internal equity.

In addition, the Policy aims to establish a compensation scheme appropriate to the dedication and responsibilities assumed by them, and is applied with the purpose of attracting, retaining, and motivating the members of Lar España's Board of Directors, all with the aim of having people with the right professional profiles to contribute the achievement of the Company's strategic objectives.

Furthermore, the aforementioned Policy does not contemplate any variable remuneration system, thus removing a large part of the risks derived from the remuneration system.

A.1.3 Amount and nature of fixed components that are due to be accrued during the

year by directors in their status as such.

The current Remuneration Policy established the following:

- In relation to the remuneration of the members of the Board of Directors due to their status as such, the Policy intends to reward them in an adequate and sufficient manner for their dedication, qualifications, and responsibilities, without implying compromising their independence of criteria.
- Apart from proprietary directors, who are not compensated in any way, it is foreseen that each director of Lar España earn a fixed payment of 70,000 € per annum. The Chairman earns an additional 80,000€ per year of the remuneration paid to the remaining Board members (a total of 150,000 euros annually).
- Independent Board members serving on any of the Committees will be compensated with an additional 15,000 euros per year for participating in them. The President of the Audit and Control Committee will earn an additional 7,500 euros annually (a total of 22,500 euros annually) and the President of the Appointments, Remuneration and Sustainability Committee an additional 2,000 euros annually (a total of 17,000 euros annually).
- Lastly, the members of the Board who, at the appointment of Lar España, hold positions on the boards of company investees may receive additional fixed remuneration for attending those boards' meetings in an amount of 15,000 euros per year for each company.
- Likewise, Lar España will reimburse the directors for the travel expenses incurred in attending the meetings of the Board of Directors and the Committees of which the Company's directors are members.
- Lar España's Remuneration Policy stipulates a maximum annual amount payable to the Board of Directors for their status of 650,000 euros.

A.1.4 Amount and nature of fixed components that are due to be accrued during the year for the performance of senior management functions of executive directors.

As Lar España has no executive directors, no amounts will accrue for the performance of senior management functions by executive directors in 2023.

A.1.5 Amount and nature of any component of remuneration in kind that will accrue during the year, including, but not limited to, insurance premiums paid in favor of the director.

During the financial year 2023, the directors of Lar España do not plan to receive any remuneration in kind.

A.1.6 Amount and nature of variable components, differentiating between those established in the short and long term. Financial and nonfinancial, including social, environmental and climate change parameters selected to determine variable remuneration in the year in progress, explaining the extent to which these parameters are related to performance, both of the director and of the company, together with their risk profile, and the methodology, deadline necessary and techniques established to determine the effective degree of compliance with the parameters used in the design of the variable remuneration explaining the criteria and factors applicable in terms of the time required and methods for verifying that the performance or other conditions to which each component of variable remuneration was linked have been effectively met the performance or other conditions to which the accrual and vesting of each component of variable remuneration was linked have been effectively fulfilled.

State the range, in monetary terms, of the different variable components according to the degree of compliance with the objectives and parameters established, and whether any maximum monetary amounts exist in absolute terms.

The current Remuneration Policy does not provide for variable remuneration for directors. However, article 27.5 of Lar España's Board Regulations provides that any variable remuneration tied to the Company and/or the director's performance, the award of shares, options, or any other right to acquire shares or to be remunerated on the basis of share price movements, and membership of long-term savings schemes such as pension plans be confined to executive directors.

In this regard, in the event that Lar España contemplates the appointment of executive directors, the aforementioned Policy must be adapted in such a way as to specify the amount of the fixed annual remuneration and its variation in the period to which the Policy refers; the different parameters for setting the variable components; and the main terms and conditions of their contracts, including, in particular, their duration, indemnities for early termination or termination of the contractual relationship and exclusivity covenants, post-contractual non-competition and permanence or loyalty.

It should be noted that Lar España does not plan to have executive directors at the date of publication of this Report.

A.1.7 Main characteristics of the long-term savings systems. Among other information, state the contingencies covered by the system, whether through defined contributions or benefits, the annual contribution that needs to be made to the defined contribution system, the benefits directors are entitled to in the event of defined benefit systems, the conditions under which economic rights are vested for directors and their compatibility with any other type of payment or severance pay as a result of the early termination or dismissal of the director, or deriving from the termination of the contractual relation, on the terms provided, between the Company and the director.

State if the accrual or vesting of any of the long-term savings plans is linked to achieving certain objectives or parameters related to the short- or long-term performance of the director.

The Company has no pension, retirement or similar obligations or commitments to any director.

A.1.8 Any type of payment or severance pay for early termination or dismissal of the director, or deriving from the termination of the contractual relation, on the terms provided between the company and the director, whether voluntary resignation by the director or dismissal of the director by the company, as well as any type of agreement reached, such as exclusivity, post-contractual non-competition, continuance in office or loyalty, which entitle the director to any type of remuneration.

There are currently no agreed severance payments related to the termination of the relationship with Lar España as a director.

A.1.9 State the conditions that contracts should respect for those exercising senior management functions as executive directors. Among others, information should be provided on the duration, limits on amounts of severance pay, minimum contract term clauses, notice periods and payment in lieu of these notice periods, and any other clauses relating to hiring bonuses, compensation and golden parachute clauses for early termination of the contractual relationship between the company and the executive director. Include, among others, any clauses or agreements on non-competition, exclusivity, continuance in office and loyalty, and post-contractual non-competition, unless these have been explained in the previous section.

Lar España does not plan to hire any executive directors in financial year 2023.

A.1.10 The nature and estimated amount of any other supplementary remuneration

accrued by directors in the year in progress in consideration for services rendered other than those inherent in the post.

The directors do not receive any additional remuneration for services other than those inherent to their position, which have not been described in this Report.

A.1.11 Other items of remuneration like those deriving from the company providing advances, loans, guarantees or any other remuneration to the directors.

At the date of approval of this report, there are no loans, advances granted or guarantees provided by the Company to members of the Board of Directors on the Company's balance sheet.

Likewise, the directors have not received any other remuneration in addition to that described in this Report.

A.1.12 The nature and estimated amount of any other planned supplementary remuneration accrued by directors in the year in progress that is not included in the previous sections, whether payment is made by the company or another group company.

At the date of approval of this Report, there are no other remuneration items other than those described in the previous sections.

A.2 Explain any significant change in the remuneration policy applicable in the current year resulting from:

- a) A new policy or a modification of the policy already approved by the General Meeting.**
- b) Significant changes in the specific determinations established by the board for the current year regarding the remuneration policy in force with respect to those applied in the previous year.**
- c) Proposals that the board of directors has agreed to submit to the general shareholders' meeting to which this annual report will be submitted and which are proposed to be applicable to the current year.**

As described above, the General Shareholder's Meeting held on April 27, 2022, approved the current Remuneration Policy for its adaptation to the modifications introduced by Law 5/2021, which is applicable from the moment of its approval and for the following two years, i.e. until 2024.

In this regard, the aforementioned Policy essentially includes the same terms and conditions of the previous remuneration policy approved in 2021, whose essential principles and amounts have not changed since 2018, with the purpose of the amendments introduced in the current Remuneration Policy being to (i) adapt section 3.3 relating to long-term sustainability to article 529 novodecies of the Capital Companies Act, (ii) to incorporate in a new section 3.7 the relationship of the Policy with the conditions of remuneration and employment of the Company's employees, (iii) to adapt section 4 relating to the remuneration of directors in their capacity as such to article 529 septdecies of the Capital Companies Act, (iv) to introduce in section 6 the need for a previous agreement of the General Shareholder's Meeting, upon request from the Appointments, Remuneration and Sustainability Committee regarding the other remuneration that may be received by directors for services rendered other than those inherent to their position, in accordance with article 529 novodecies.5 of the Capital Companies Act, and (v) to complete section 7.1 relating to the preparation, approval and review of the Remuneration Policy, in accordance with article 529 novodes.3 h) of the Capital Companies Act.

Notwithstanding the above, the approved Policy also aims to update the remuneration of Lar España's Chairman, in accordance with the Company's current circumstances, thus adjusting the maximum amount of the remuneration of the members of the Board of Directors accordingly. In this regard, Lar España has assessed the Chairman's level of dedication, which far exceeds what would be customary for a non-executive Chairman in a similar company. On this matter, it should be noted that the Company's Remuneration Policy does not contemplate the existence of attendance fees for meetings, but only a fixed annual remuneration regardless of the number of meetings held.

In any case, the current Remuneration Policy has been drafted considering the applicable legal regulations, especially the Capital Companies Act as amended by Law 5/2021, the opinions of the Company's shareholders and other institutional investors received within the framework of its general engagement policies, the proxy advisor's recommendations and, in general, the market consensus regarding the best corporate governance practices by the stakeholders.

The Remuneration Policy Report presented by the Appointments, Remuneration and Sustainability Committee to the Board of Directors is available at 2022 shareholder's documentation on the Company's website.

A.3 Identify the direct link to the document where the current company remuneration policy is posted, which must be available on the web page of the company.

<https://www.larespana.com/wp-content/uploads/2018/09/remuneration-policy-2022.pdf>**A.4 Explain, taking into account the data provided in Section B.4, the outcome of voting, of a consultative nature, by shareholders at the General Shareholders' Meeting on the annual report on remuneration for the previous year.**

The shareholders' vote was considered as ratification of the annual remuneration report of the previous year, as it obtained 99.33% of votes in favor.

B OVERALL SUMMARY OF HOW REMUNERATION POLICY HAS BEEN APPLIED DURING THE YEAR ENDED

B.1.1 Explain the process followed to apply the remuneration policy and determine the individual remuneration contained in Section C of this report. This information will include the role played by the remuneration committee, the decisions taken by the Board of Directors and, as the case may be, the identity and the role of the external advisors whose services have been used in the process to apply the remuneration policy in the year ended.

The remuneration policy for directors applied in financial year 2022 was the remuneration policy 2021-2023, approved by the General Shareholders' Meeting on April 22, 2021, which has been in force until April 27, 2022, date on which the new Remuneration Policy was approved by the General Shareholders' Meeting and will be in force from the date of approval and for the following two financial years (2023 and 2024).

As mentioned above, the current Remuneration Policy does not present significant changes with respect to the previous Policy, although certain modifications have been introduced to align it with the new regulatory framework.

The process followed to apply the remuneration policy of Lar España and determine individual remuneration during financial year 2022 has been carried out as indicated in the 2021-2023 remuneration policy, as well as in the current Remuneration Policy approved on April 27, 2022.

In particular with reference to financial year 2022, the Committee reviewed the annual report on directors' remuneration for financial year 2021 in accordance with the provisions of article 541 of Capital Companies Act, resolving to approve it and send it to the Board for its final approval and subsequent submission to the General Shareholders' Meeting.

The Appointments, Remuneration and Sustainability Committee plays a leading role in the application of Lar España's Remuneration Policy. The Committee met 8 times in fiscal year 2022. At the meetings, the preparatory reports of the proposals submitted for consideration by the Committee are presented and a copy is kept together with the minutes. The Appointments, Remuneration and Sustainability Committee in the 2022 financial year and with regard to remuneration has maintained a remuneration policy in line with those developed to date, in accordance with the criteria shown by the majority of the shareholders who have voted in favor of the Remuneration Policy proposed by the Board of Directors.

B.1.2 Explain any deviations from the procedure established for the application of the remuneration policy that have occurred during the year.

There have been no deviations during financial year 2022.

B.1.3 Indicate whether any temporary exceptions to the remuneration policy have been applied and, if so, explain the exceptional circumstances that have led to the application of these exceptions, the specific components of the remuneration policy affected and the reasons why the company considers that these exceptions have been necessary to serve the long-term interests and sustainability of the company as a whole or to ensure its viability. Also quantify the impact that the application of these exceptions has had on the remuneration of each director during the year.

No temporary exceptions have been applied to the remuneration policy in financial year 2022.

B.2 Explain the different actions taken by the company in relation to the remuneration system and how they have contributed to reducing exposure to excessive risks and adapting them to the long-term objectives, values and interests of the company, including a reference to the measures that have been adopted to guarantee that the long-term results of the company have been taken into consideration in the remuneration accrued and that a suitable balance has been attained between the fixed and variable components of the remuneration, the measures that have been adopted in relation to those categories of staff

whose professional activities have a material repercussion on the company's risk profile and the measures that have been adopted to avoid conflicts of interest, if appropriate.

Lar España's Remuneration Policy is compatible with adequate and effective risk management.

The different actions taken by the Company in relation to the remuneration system to reduce exposure to excessive risks and adjust it to the Company's objectives, values and long-term interests have been indicated in section A.1 of this report.

These actions are intended to control the Company's remuneration practices in order to align them with the business strategy, promoting the long-term profitability and sustainability of Lar España, and incorporating the necessary safeguards to avoid excessive risk-taking and the rewarding of unfavorable results.

B.3 Explain how the remuneration accrued and consolidated over the year meets the provisions contained in the current remuneration policy and, in particular, how it contributes to the long-term and sustainable performance of company.

Furthermore, report on the relationship between the remuneration obtained by the directors and the results or other performance measures of the company in the short and long term, explaining, as the case may be, how the variations in the performance of the company have influenced changes in the remuneration of directors and how the latter contribute to the short- and long-term results of the company.

The total remuneration accrued during 2022 does not exceed the maximum amount established in the Remuneration Policy approved by the General Shareholders' Meeting on April 27, 2022. In this regard, the current Policy contemplates a higher limit compared to what is foreseen in the 2021-2023 remuneration policy, in line with the remuneration increase made to the Chairman of Lar España, as indicated in section A.2 above.

For its part, to the extent that the Board of Directors of Lar España only has non-executive directors, the Remuneration Policy does not contemplate variable elements of remuneration, so that the remuneration of non-executive directors is composed entirely of fixed components, in accordance with best practices in corporate governance of remuneration.

B.4 Report on the result of the consultative vote at the General Shareholders Meeting on remuneration in the previous year, indicating the number of abstentions and negative, blank and affirmative votes cast that may have been cast:

The annual report on directors' remuneration for the financial year 2021 was submitted to the advisory vote of the General Meeting of Shareholders on 27 April 2022, as the sixteenth item on the Agenda, with the following result:

	Number	% of total
Votes cast	57,059,221	68,17

	Number	% of cast
Votes against	1,650	0.003
Votes in favour	56,783,858	99.33
Votos in blank	0	0

Abstentions	273,713	0.479
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B.5 Explain how the fixed components accrued and consolidated during the year by the directors in their capacity as such have been determined and how they have changed, the relative proportion for each director and with respect to the previous year.

The fixed remuneration of the directors in their capacity as such in 2022 has been determined as indicated in section A.1. of this report.

On this matter, it should be noted that the remuneration established for the directors of the Company has been remained unchanged from 2018, except for the increase proposed in the current Remuneration Policy for the Chairman of Lar España. As previously announced, the aforementioned Policy contemplates an increase of 25,000 euros per year in the remuneration of the Chairman of the Board of Directors, which is determined by issues relating to the specific person who occupies the position, such as the dedication degree, experience, knowledge, the critically at relevant times, the importance from a institutional perspective and the relevance of the attributed corporate functions, in a Company that is externally managed and where there are no executive directors.

The amount paid to the directors for their membership of the Board and the Committees was 515,125 euros in 2022, lower than the maximum amount established in the current Remuneration Policy.

B.6 Explain how the salaries accrued and consolidated by each one of the executive directors over the past financial year for the performance of management duties were determined, and how they have changed with respect to the previous year.

As Lar España has no executive directors, no amounts have been accrued for the performance of senior management duties by executive directors in 2022.

B.7 Explain the nature and the main characteristics of the variable components of the remuneration systems accrued and consolidated in the year ended.

In particular:

- a) **Identify each one of the remuneration plans that have determined the different types of variable remuneration accrued by each of the directors in the year ended, including information on their scope, their date of approval, their date of incorporation, conditions in case of consolidation, the periods of accrual and validity, the criteria used to evaluate performance and how this has affected the establishment of the variable amount accrued, as well as the measurement criteria used and the period necessary to be in a position to suitably measure all the conditions and criteria stipulated explaining conditions and criteria stipulated, with detailed explanations of the criteria and factors you have applied in terms of the time required and methods to verify that the performance or other conditions attached to the accrual and vesting of each component of variable remuneration have been effectively met.**
- b) **In the case of share options and other financial instruments, the general characteristics of each plan will include information on both the conditions to acquire unconditional ownership (vesting) and to exercise these options or financial instruments, including the price and term to exercise them.**
- c) **Each one of the directors, together with their category (executive directors, proprietary external directors, independent external directors and other external directors), that are beneficiaries of remunerations systems or plans that include variable remuneration.**
- d) **If applicable, information on the established accrual, vesting or deferral periods of consolidated amounts that have been applied and/or the periods**

of withholding/non-disposal of shares or other financial instruments, if any, shall be disclosed.

Remuneration policies applied during financial year 2022 do not provide for variable remuneration for directors. However, Lar España's Board Regulations in its article 27.5 provide that any variable remuneration tied to the company and/or the director's performance, the award of shares, options, or any other right to acquire shares or to be remunerated on the basis of share price movements, and membership of long-term savings schemes such as pension plans be confined to executive directors.

Likewise, non-executive directors may only participate in share-based remuneration schemes provided they retain such shares until the end of their mandate.

Notwithstanding the above, it should be noted that Lar España did not have any executive directors during the 2022 financial year.

B.8 Indicate whether certain variable components have been reduced or clawed back when, in the case of the former, payment has been vested and deferred or, in the case of the latter, vested and paid, on the basis of data that have subsequently proved to be inaccurate. Describe the amounts reduced or clawed back through the application of the reduction or clawback clauses, why they were implemented and the years to which they refer.

As described in the previous section, remuneration policies applied in financial year 2022 do not contemplate variable remuneration for directors.

B.9 Explain the main characteristics of the long-term savings systems where the amount or equivalent annual cost appears in the tables in Section C, including retirement and any other survivor benefit that are financed, totally or partially, by the company, whether through internal or external contributions, indicating the type of plan, whether it is a defined contribution or benefit, the contingencies covered, the conditions for vesting economic rights for directors and their compatibility with any type of severance pay for early termination or termination of the contractual relationship between the company and the director.

During the 2022 financial year, none of the directors of Lar España has been a beneficiary of long-term savings schemes, including retirement or any other survivor's benefits, financed in whole or in part by the Company.

B.10 Explain, where appropriate, the severance pay or any other type of payment deriving from early dismissal or early resignation, or from the termination of the contract upon the terms provided for therein, accrued and/or received by directors during the year ended.

During 2022, no indemnity has been agreed or paid insofar as only one of the Company's proprietary directors has left the Company. In this regard, as determined by the remuneration policies applied during the financial year 2022, the proprietary directors of the Company do not receive any remuneration without prejudice to the fact that they are beneficiaries of civil liability insurance, in line with the provisions of Article 40 of the Bylaws of Lar España.

B.11 Indicate whether there have been any significant changes in the contracts of persons exercising senior management functions, such as executive directors, and, where appropriate, explain such changes. In addition, explain the main conditions of the new contracts signed with executive directors during the year, unless these have already been explained in Section A.1.

Lar España did not have any executive directors in 2022.

B.12 Explain any supplementary remuneration accrued by directors as consideration for services rendered outside of their post.

In 2022, the Lar España board members did not provide any services not inherent to their positions.

B.13 Explain any remuneration deriving from advance payments, loans or guarantees granted, indicating the interest rate, their key characteristics and the amounts eventually returned, as well as the obligations taken on by way of guarantee or collateral.

In 2022, Lar España board members did not avail themselves of any advances, loans, or guarantees.

B.14 Itemize the remuneration in kind accrued by the directors over the year, briefly explaining the nature of the different salary components.

In 2022, Lar España board members did not avail themselves of any remuneration in kind.

B.15 Explain the remuneration accrued by directors by virtue of payments made by the listed company to a third company at which the director renders services when these payments seek to remunerate the director's services to the company.

In 2022, no Lar España directors earned compensation by virtue of payments made by the listed company to a third-party entity in which the board members provide services.

B.16 Explain and detail the amounts accrued in the year in relation to any other remuneration item other than the above, whatever its nature or the group entity that pays it, especially including all benefits in any form, such as when it is considered a related-party transaction or when its issue distorts, in particular, when it significantly affects the true and fair view of the total remuneration accrued by the director, explaining the amount granted or pending payment, the nature of the consideration received and the reasons why it would have been considered, as the case may be, that it does not constitute remuneration to the director in his capacity as such or in consideration for the performance of his executive duties, and whether or not it has been considered appropriate to include it among the amounts accrued under the "other items" section of section C.

During 2022, no Lar España board members were remunerated through any other items apart from the abovementioned.

C BREAKDOWN OF THE INDIVIDUAL REMUNERATION EARNED BY EACH BOARD DIRECTOR

Name	Type	Accrual period 2022
José Luis del Valle	Independent Director (Chairman)	January – December 2022
Roger M. Cooke	Independent Board Member	January – December 2022
Alec Emmott	Independent Board Member	January – December 2022
Miguel Pereda	Nominee Director	January – December 2022
Isabel Aguilera	Independent Board Member	January – December 2022
Leticia Iglesias	Independent Board Member	January – December 2022
Laurent Luccioni	Nominee Director	January 2022

C.1 Complete the following tables regarding the individual remuneration of each director (including the salary received for performing executive duties) accrued during the year.

a) Remuneration from the reporting company:

i) Remuneration in cash (thousand €)

Name	Fixed remuneration	Per diem allowances	Remuneration for membership on Board committees	Salary	Short-term variable remuneration	Long-term variable remuneration	Compensation	Other items	Total financial year 2022	Total financial year 2021
José Luis del Valle	142	0	15	0	0	0	0	0	157	140
Roger M. Cooke	70	0	17	0	0	0	0	0	87	87
Alec Emmott	70	0	15	0	0	0	0	0	85	85
Miguel Pereda	0	0	0	0	0	0	0	0	0	0
Isabel Aguilera	70	0	15	0	0	0	0	0	85	85
Leticia Iglesias	70	0	31	0	0	0	0	0	101	93
Laurent Luccioni	0	0	0	0	0	0	0	0	0	0

ii) Table of changes in share-based remuneration schemes and gross profit from vested shares or financial instruments

Name	Name of Plan	Financial instruments at start of financial year 2022		Financial instruments granted during financial year 2022		Financial instruments vested during the fiscal year				Instruments matured but not exercised	Financial instruments at end of financial year 2022	
		No. of instruments	No. of equivalent shares	No. of instruments	No. of equivalent shares	No. of instrument	No. of equivalent/vested shares	Price of vested shares	Gross profit from vested shares or financial instruments (thousand €)	No. of instruments	No. of instruments	No. of equivalent share
No data												

iii) Long-term savings systems

Name	Remuneration from vesting of rights to savings system
No data	

Name	Contribution over the year from the company (thousand €)				Amount of accumulated funds (thousand €)				
	Savings systems with vested economic rights		Savings systems with non-vested economic rights						
	Financial year 2022	Financial year 2021	Financial year 2022	Financial year 2021	Financial Year 2022		Financial Year 2021		
					Savings systems with vested economic rights	Savings systems with non-vested economic rights	Savings systems with vested economic rights	Savings systems with non-vested economic rights	
No data									

iv) Details of other items

Name	Concept	Amount remunerated
No data		

b) Remuneration of the company directors for seats on the boards of other group companies:

i) Remuneration in cash (thousand €)

Name	Fixed compensation	Per diem allowances	Remuneration for membership on Board committees	Salary	Short-term variable remuneration	Long-term variable remuneration	Compensation	Other items	Total financial year 2022	Total financial year 2021
José Luis del Valle	0	0	0	0	0	0	0	0	0	0
Roger Cooke	15	0	0	0	0	0	0	0	15	15
Alec Emmott	0	0	0	0	0	0	0	0	0	0
Miguel Pereda	0	0	0	0	0	0	0	0	0	0
Isabel Aguilera	0	0	0	0	0	0	0	0	0	0
Leticia Iglesias	0	0	0	0	0	0	0	0	0	0
Laurent Luccioni	0	0	0	0	0	0	0	0	0	0

ii) Table of changes in share-based remuneration schemes and gross profit from vested shares or financial instruments

Name	Name of Plan	Financial instruments at start of year 2022		Financial instruments vested during year 2021		Financial instruments vested during the year				Instruments matured but not exercised	Financial instruments at end of year 2022	
		No. of instruments	No. of equivalent shares	No. of instruments	No. of equivalent shares	No. of instruments	No. of equivalent shares	Price of vested shares	Gross profit from vested shares or financial instruments (thousand €)		No. of instruments	No. of equivalent shares

No data												
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iii) Long-term savings systems

	Remuneration from vesting of rights to savings system
No data	

Name	Contribution over the year from the company (thousand €)				Amount of accumulated funds (thousand €)			
	Savings systems with vested economic rights		Savings systems with non-vested economic rights		Financial year 2022		Financial year 2021	
	Financial year 2022	Financial year 2021	Financial year 2022	Financial year 2021	Savings systems with vested economic rights	Savings systems with non-vested economic right	Savings systems with vested economic rights	Savings systems with non-vested economic rights
	No data							

iv) Details of other items

Name	Item	Amount remunerated
No data		

c) Summary of remuneration (thousand €):

This should include a summary of the amounts corresponding to all the remuneration items included in this report that have accrued to each director (thousand €).

Name	Remuneration accrued in the Company					Remuneration accrued at group companies					Total financial year 2022 in the Company + Group
	Total compensation paid in cash	Gross profit from vested shares or financial instruments	Remuneration from savings systems	Remuneration for other items	Total financial year 2022 - company	Total Cash remuneration	Gross profit from vested shares or financial instruments	Remuneration from savings systems	Remuneration for other items	Total financial year 2022 - group	
José Luis del Valle	157	0	0	0	157	0	0	0	0	0	157
Roger Cooke	87	0	0	0	87	15	0	0	0	15	102
Alec Emmott	85	0	0	0	85	0	0	0	0	0	85
Miguel Pereda	0	0	0	0	0	0	0	0	0	0	0
Isabel Aguilera	85	0	0	0	85	0	0	0	0	0	85
Leticia Iglesias	101	0	0	0	101	0	0	0	0	0	101
Laurent Luccioni	0	0	0	0	0	0	0	0	0	0	0
Total:	515	0	0	0	515	15	0	0	0	15	530

c.2) Indicate the evolution over the last 5 years of the amount and percentage variation of the remuneration accrued by each of the listed company's directors who have been directors during the year, of the consolidated results of the company and of the average remuneration on a full-time equivalent basis of the employees of the company and its subsidiaries who are not directors of the listed company.

	Total amounts accrued and % annual variation								
	Financial year 2022	% change 2022/2021	Financial year 2021	% change 2021/2020	Financial year 2020 ¹	% change 2020/2019	Financial year 2019	% change 2019/2018	Financial year 2018
Non-executive Directors	530	5%	505	5%	479	-6%	510	14%	446
D. José Luis del Valle	157	12%	140	6%	132	-6%	140	0%	140
D. Roger M. Cooke	102	0%	102	5%	97	-6%	103	0%	103
D. Alec Emmott	85	0%	85	5%	81	-7%	87	0%	87
D. Miguel Pereda	0		0		0		0		0
D ^a . Isabel Aguilera	85	0%	85	5%	81	-5%	85	0%	85
D ^a . Leticia Iglesias	101	9%	93	6%	88	-5%	93	389 ²	19
D. Laurent Luccioni	0		0		0	-100%	2	-83%	12
Consolidated results of the company³	72,921	202%	24,160	-145%	-53,668	-167%	79,628	-41%	133,847
Average employee compensation⁴	216⁵	33⁶%	162	18%	137	11%	123	5%	117

¹ As a consequence of the crisis caused by the Covid-19 pandemic, the remuneration of the members of the Board of Directors was reviewed and a temporary reduction of the remuneration of the directors of Lar España was agreed.

² The director's vesting period in 2018 was from October to December.

³ In accordance with the provisions of Circular 3/2021, the profit before tax of the audited consolidated financial statements for each financial year is included.

⁴ Pursuant to the provisions of Circular 3/2021, it is established that the average employee remuneration shall be calculated as the quotient between the amount of remuneration earned by staff in each year, determined in accordance with the accounting regulations applicable in the preparation of the consolidated and audited annual accounts for each year (discounting, where applicable, the remuneration of directors) and the weighted average number (excluding directors) of employees calculated on a full-time equivalent basis. In this regard, the heading "Wages, salaries and similar items" of the annual accounts has been included excluding directors' remuneration. However, and notwithstanding the fact that the calculation is made in accordance with the applicable regulations, it should be noted that the figure shown is distorted by the expiration of a 3-year long-term incentive plan, which has been fully paid to employees in 2022 and which significantly increases the figure for "Wages, salaries and similar items", without this figure corresponding to the reality of annual remuneration. In this regard, the average compensation of employees in 2022 (excluding the long-term incentive plan) is 175, with a % variation 2022/2021 of 8%.

⁵ See note 4 above.

⁶ See note 4 above.

D OTHER INFORMATION OF INTEREST

If there is any relevant aspect regarding the remuneration of directors that has not been included in the other sections of this report, but which is necessary to include in order to provide more complete and reasoned information on the structure and remuneration practices of the company in relation to its directors, briefly describe them.

This remuneration report was approved by the Board of Directors of the Company, at the proposal of the Appointments, Remuneration and Sustainability Committee, at its meeting held on February 24, 2023.

Indicate whether any directors voted against or abstained from voting on the approval of this report.

Yes

No

Name or company name of the member of the Board of Directors who has not voted for the approval of this report	Reasons (against, abstention, non-attendance)	Explain the reasons
[.]	[.]	[.]