



The Spanish Retail Specialist

www.larespana.com

May 2018

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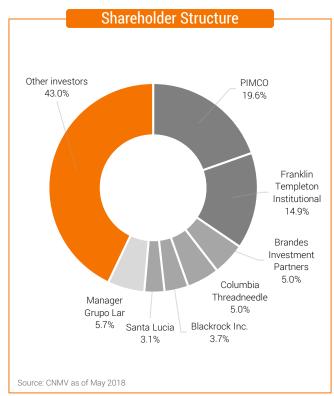
01

Company Description



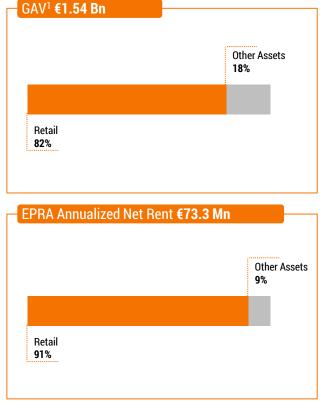
Snapshot

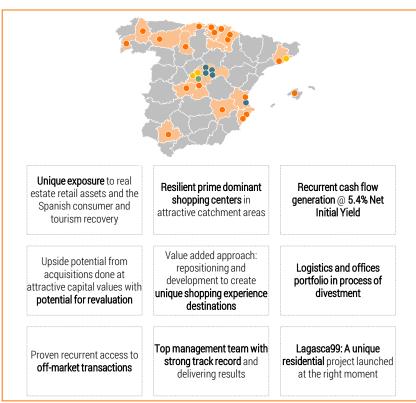


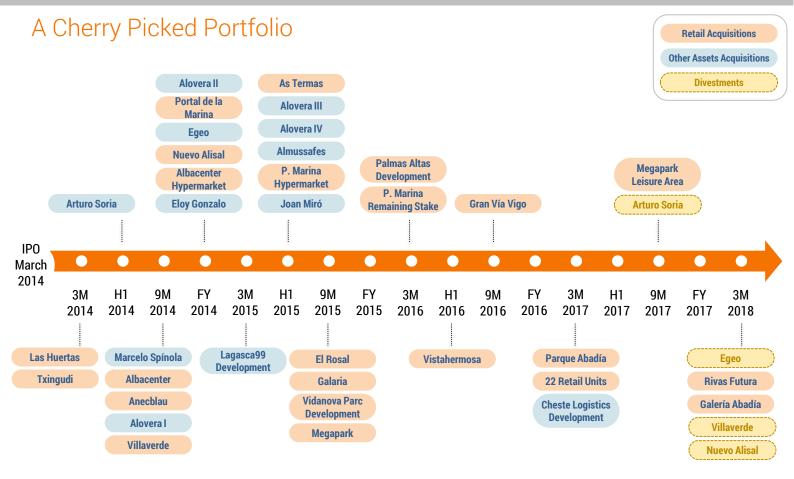




Portfolio at a glance

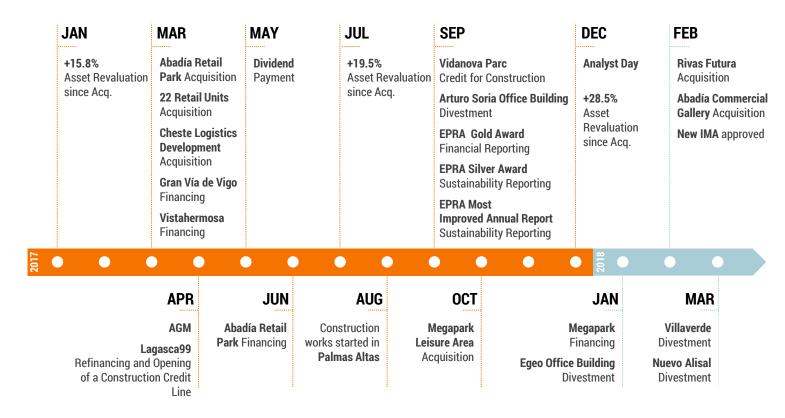








Major corporate milestones from 2017 & Q1 2018





Board of Directors & Critical Activities

Independent and experienced Board: 5 independent directors (5 out of 7)

Critical Activities internalized

José Luis del Valle

Chairman and Independent Director

Roger Cooke

Independent Director Pedro Luis Uriarte

Independent Director Sergio Criado CFO

Corporate Manager

Jon Armentia

Susana Guerrero Legal Manager

Alec Emmott

Independent Director Isabel Aguilera
Independent

Director

PIMCO Director

Laurent Luccioni

Miguel Pereda

Grupo Lar Director Hernán San Pedro

Head of Investor Relations José Díaz Morales

Internal Audit

Juan Gómez-Acebo

Secretary Non Member Deputy Secretary
Non Member

Susana Guerrero



External Manager: A Real Estate Reference







Grupo Lar now owns a 5.7% stake in Lar España, subject to a lock-up period

Grupo LAR Key Facts





39 Shopping centres invested, developed or managed



Logistics

10 Industrial Parks developed since 2003



Offices

9 Office buildings developed and managed



Residential

10,000 Residential units sold in the last 10 years

15,000 Units managed





3 International Experience with Tiers 1



5 Product Diversification

6 Strong Balance Sheet















Investment Strategy Focused in Retail

Investment Criteria

Value-Creation Potential

Dominant

Core+

Soundness

Protected



Creation of unique shopping experiences

Customer journey analysis

Optimum size for area of influence

Optimal and fine-tuned tenant line-up

Enhancement of entertainment areas

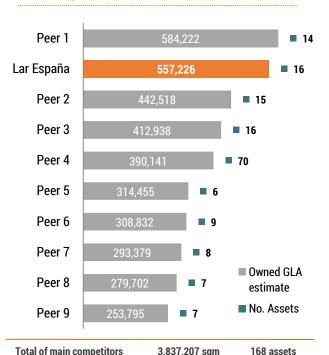
Repositioning through targeted capex

Leverage on technology to know and influence clients



The value of a retail platform

Main market players by owned GLA, including GLA under development¹



Lar España has a clear objective to consolidate among the top retail operators in Spain: target to selectively increasing GLA to generate revenue synergies



Source: AECC 2016. Very Large: (>79,999 sqm) / Large: (40,000-79,999 sqm) / Medium: (20,000-39,999 sqm) / Small: (5,000-19,999 sqm) / Others: Hypermarkets and Leisure Centers

^{1.} Considering opening date of assets under development until 2020. Source: CBRE & Grupo Lar Figures at November 15th, 2017. Main competitor's assets fitting Lar España are in portfolios with active rotation. Excluding 22 retail units owned by Lar España.



Strong Transformation + Innovation



Transformation Strategy



Digital Innovation









Business Plan Guidance 2018-2021

Target Returns

■ 12% Target Annual Return on investments

Divestments

■ €380m of divestments over the next 24 months From Office, residential and non-core retail assets

■ >€90 Mn of divestments From all logistics assets

Capex Investment

Finance all existing capex commitments

Refurbishment of existing assets: €49 Mn

■ Developments: **€247 Mn**

New Investments

■ **€220 Mn of new investments**Mainly focused in retail assets

Distributions¹

Ordinary dividend5% of NAV

Maximise distributions

Extraordinary dividend Lagasca99 and other distributions linked to divestments

FSG

Responsible asset management

Consumptions and emissions, accessibility and society-based initiatives

- Risk control and management system
- Ethics and Compliance





02

Investment Highlights



Top 10 Value Drivers



^{1.} INE. Spanish Retail Index.



^{2.} Shopper Track Index.

Value Driver 1: Momentum of RE in Spain / Yield Compression



Spanish economy has been It is expected to continue surprising on the upside during the last years with >3% GDP growth



outperforming the Eurozone



Consumer's Confidence keeps growing in line with income and stable earnings driven by strong employment creation



Unemployment Rate supporting further decreases



Future Investment supported by largest yield benefits from tourism **Gap in recent history**

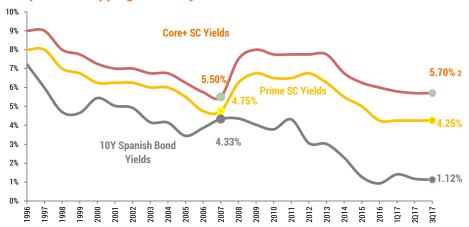


Spanish Real Estate boom

Ultra-low interest rates have reduced headline yields in Spain and Europe in general, and shifted investors' appetite towards highyielding assets...

...mainly Core+ assets within recovering Spanish economy (such as the Shopping Centre Market)

Spanish Shopping Centres yields ¹



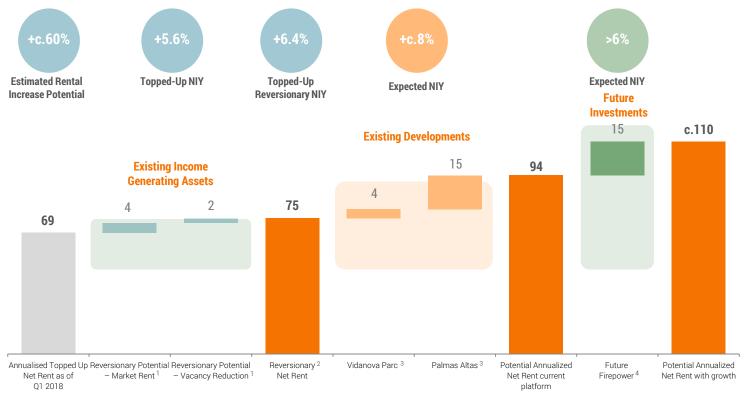
We estimate there is room for compression in the core plus segment



^{1.} Source: JLL & Savills (Historical) & Grupo Lar (Forecast) / Bank of Spain (Actuals) & Bloomberg (Forecasts)

^{2.} Data estimated considering last market transactions in 2017

Value Driver 2: Potential from the Existing Retail Portfolio



^{1.} Illustrative potential additional rent calculated as the difference between the market net rent estimated by the Company's appraisal done by Cushman & JLL, as part of their valuation exercise and the annualized net rent obtained by the Company in 2017. Difference applied only to the current EPRA occupancy rate, considering the occupancy rate of the Company's properties as of 31 December 2017.



^{2.} Illustrative potential additional rent in 2017 calculated, assuming the full occupancy of the Company's properties, as the application of the market net rent estimated by the Company's appraisers as part of their valuation exercise with respect to the vacant spaces in each of the Company's properties. Full occupancy has been estimated at 97% for Shopping Centres given structural vacancy and 100% for the remaining portfolio

^{3.} Potential rent that may be derived from certain of the Company's assets under development (Vidanova Parc and Palmas Altas) based on the announced yield at the moment of their respective acquisition (9.2% and 8.0% respectively) as applied to the acquisition price and building capex for each asset

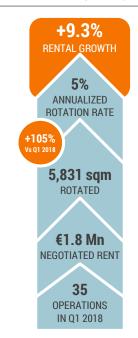
^{4.} According to BP

Value Driver 3: Strong Operating Results

Lar España is outperforming the market



Letting activity at the core of the strategy







^{2.} Shopper Track Index.



^{3.} Megapark has been excluded from the footfall calculation for a fairer comparability. Megapark is undergoing a large tenant transition.

Value Driver 3: Strong Operating Results

All figures refer to Q1 2018 period

Active Asset & Tenant
Management
+
Smart Capex in Operating
Assets







LfL data excludes Megapark Ocio, Abadía, Rivas and 22 retail units.



Value Driver 4: Innovation Strategy

Disruptive projects differentiating among our competitors

To position Lar España as the **leader in digital transformation** in the retail sector

To change relations with customers and retailers, making them more efficient and "digital" and our way to interact between departments in the Company, creating a work environment much more efficient and modern

To create shared value to lead economic and social progress, and also generate financial returns for our shareholders

Lar España recognises its ability to have an impact on the world we live in and has therefore set itself the objective of improving people's living standards, bolstering socio-economic progress in Spain and generating a financial return for investors.

DIGITALIZATION & DIFFERENTIATION

TECHNOLOGY

ENGAGEMENT

EXPERIENCE

ESG

SUSTAINABILITY



SUSTAINABILITY

Value Driver 4: Innovation Strategy

ILUNION

Disruptive projects differentiating among our competitors



the use of renewables

Value Driver 5: Developments – Lagasca99





Value Driver 5: Developments – Vidanova Parc





Plot acquired in 2015





ACQUISITION PRICE €14 Mn

MARKET VALUE (MAR 18) **€29.8 Mn**

Project Key Points

Excellent location

Valencia – Sagunto – Castellón - Teruel axis

First Retail Warehouse in the catchment area

+250k inhabitants, Market Gap Triples during Summer months

CaixaBank Financing: €24 Mn



Value Driver 5: Developments – Vidanova Parc

VidaNova Parc will be a reality in July 2018











Value Driver 5: Developments – Palmas Altas





Plot acquired in 2016

Tenants already signed

ZARA PRIMARK MERCADONA













Project Key Points

One of the most important projects in Spain

Optimal mix of family leisure and fashion

It is expected to receive 14 Mn visits/year

Sustainability (BREEAM Certificate and CO emissions)

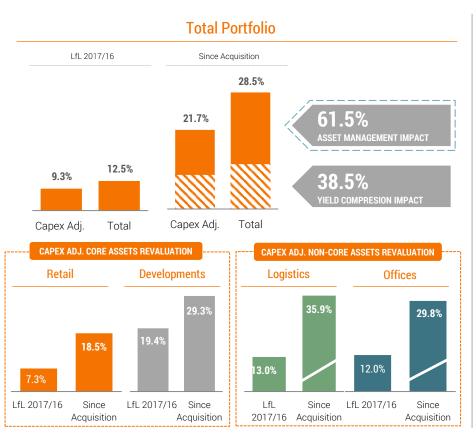
Catchment Area: +1,5 Mn inhabitant

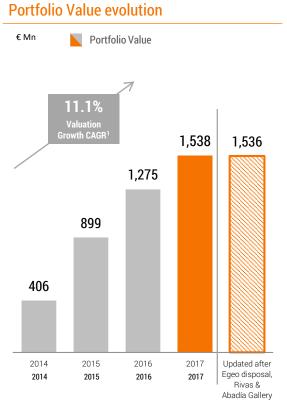


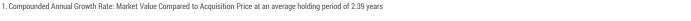




Value Driver 6: Attractive valuation of the existing portfolio FY 2017









Acquisitions

Value Driver 6: Attractive valuation of the developments Q1 2018

<2 MONTHS LEFT FOR VIDANOVA'S OPENING <12 MONTHS LEFT FOR PALMAS ALTAS' OPENING

<3 MONTHS LEFT FOR THE START OF LAGASCA 99 DELIVERY

Given the level of progress on the developments and the refurbishment of Eloy Gonzalo, we have asked for a specific valuation on them. From now on and until the completion of the developments we will report this quarterly.







Value Driver 7: Asset Rotation Policy Aimed at Maximizing Returns

6.2% Avg. NIY 2018 ACQUISITIONS €75.6 Mn 2018 DIVESTMENTS **€112.5 Mn**

4.9% Avg. NIY

RIVAS FUTURA RETAIL PARK

LOCATION Madrid GLA **36,726 sqm**

ACQUISITION PRICE €61.6 Mn No. UNITS 24

OCCUPANCY 97%

DATE OF OPENING May 2006



ABADÍA COMMERCIAL GALLERY

Complementing Abadía's Retail Park previous acquisition, raising our ownership up to a 81% of the total retail area

> LOCATION Toledo

GLA **6,138 sqm**

ACQUISITION PRICE €14.0 Mn No. UNITS



EGEO OFFICE BUILDING

LOCATION Madrid ACQUISITION PRICE

UISITION PRICE €64.9 Mn

SALE PRICE €79.3 Mn GLA 18,254 sqm ACQUISITION DATE

16 - December - 2014 SALE DATE

16 - January - 2018



NUEVO ALISAL RETAIL PARK

LOCATION
Santander
ACQUISITION PRICE
£17.0 Mn

7,649 sqm
ACQUISITION DATE
17 - December - 2014

SALE PRICE €20.9 Mn 12

SALE DATE 12 - March - 2018

GLA



VILLAVERDE RETAIL PARK

LOCATION
Madrid
ACQUISITION PRICE

€9.1 Mn SALE PRICE €12.3 Mn GLA
4,391 sqm
ACQUISITION DATE

29 - July - 2014 SALE DATE

12 - March - 2018





Value Driver 7: Asset Rotation Policy Aimed at Maximizing Returns

Remaining non-core assets will add value in the coming months



VALUATION¹ €94 Mn



Logistics

VALUATION² €87 Mn



+17 p.p. occupancy increase in Marcelo Spínola

5.3 WAULT 100%

Occupancy maintained in all our logistics assets

1.7

WAULT

ELOY GONZALO REFURBISHMENT

Currently in the 3rd & last phase of the refurbishment

June 2018 Expected completion date

Advanced negotiations for commercial premises

€35 Mn Valuation Q1 2018

AENOR

Registrada

Universal

"Very good" Accessibility

New leasing signed

for 70% GLA

wework

90% Occupancy 01 2018

1. Asset valuation updated with Eloy Gonzalo refurbishment as of 31st March 2018 2. Asset valuation as of 31st December 2017



Value Driver 8: Acquisition Pipeline Aimed at Increasing Retail Platform

Current Opportunities



 Large and visible pipeline including actionable off-market acquisitions with yields in the 6% area



 High quality assets in prime locations focused on retail assets



Substantial upside potential through active asset management in line with previous acquisitions

Expected Minimum Yield

+€220 Mn of Investment Pipeline

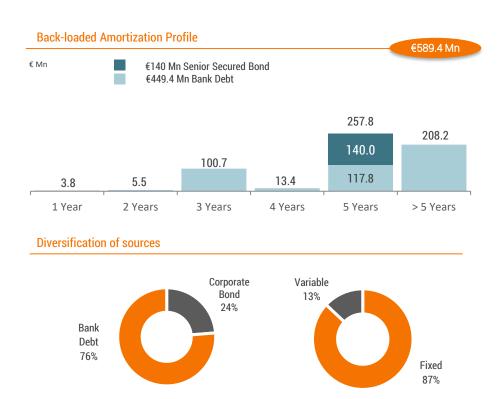
Short Term Pipeline

	Asset Class	Aprox. GLA	Location
Asset 1	Retail	6,200	Centre Spain
Asset 2	Retail	37,000	Centre Spain
Asset 3	Retail	60,000	Prime Touristic Area
Asset 4	Retail	11,500	North Spain



Value Driver 9: Debt Management as a Means of Value Creation









Value Driver 10: Predictable and Sustainable Dividend Distribution Policy

Dividend policy objectives

- ✓ Predictable and sustainable dividend and distribution schedule
- ✓ Competitive in the International Real Estate market
- ✓ Attractive vs Spanish equity market
- As a result of a solid cash flow generation

1

Dividend Yield

5% over NAV

2

Extraordinary

dividends

凸

Lagasca99 Delivery
According to SOCIMI Regime

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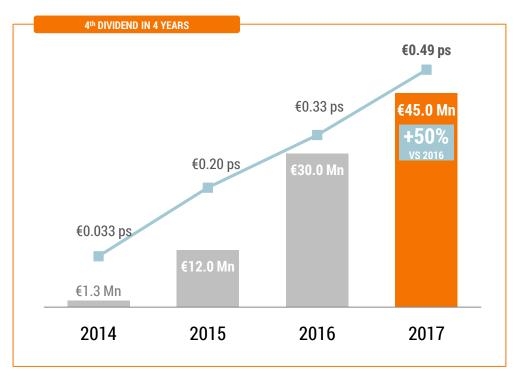
Distribution for other non core assets divestments

According to the Business Plan execution and best capital allocation

✓ One payment per year upon approval of the General Shareholders Meeting



Value Driver 10: Consistent dividend growth per share





2017's average quarterly EPRA NAV



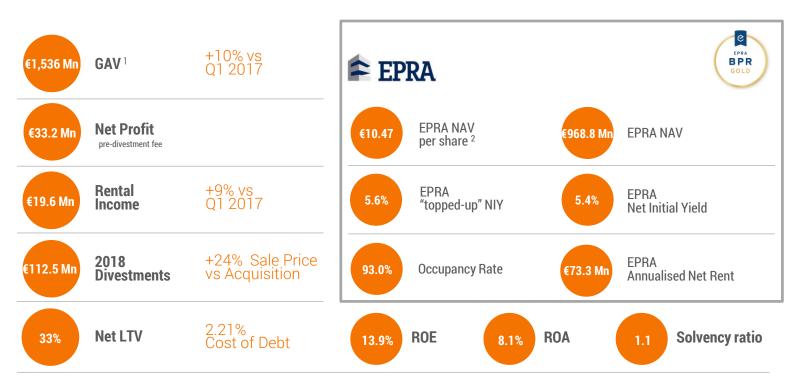
03

Financial Results Q1 2018



03 Financial Results

Successful & Strong Key Facts delivered in Q1 2018



^{1.} Total GAV = asset valuation as of 31st December 2017 + capex invested in 2018 + developments & Eloy Gonzalo valuation as of 31st March 2018.



35

^{2.} Discounting dividend effect: €9.98

03 Financial Results

Solid Company performance in Q1 2018

01	Solid Q1 2018 Results and Balance Sheet	€19.6 Mn Revenues €968.8 Mn EPRA NAV 33% Net LTV; €589.4 Mn Gross Debt	+9% vs Q1 2017 €10.47 p.s.¹ 2.21% cost of debt
02	Impressive Performance of the Business	Retail NOI LfL improvement Exceptional Leasing Activity Retailer Sales outperforming the market	+5.0% LfL +59% YoY ² 3.9% vs 1.9% ³
03	Value Drivers: Asset Rotation & Developments	Asset Rotation unlocking value New opportunities add value Palmas Altas & VidaNova on track to deliver in time with high presales figures	€112.5 Mn in disposals €75.6 Mn in acquistions c.63% & 98% of GLA signed & committed

^{1.} Discounting dividend effect: €9.98

Number of operations.

 ^{3. 3.9%} Lar España Retail sales vs. 1.9% INE Spanish Retail Index.growth

03 Financial Results

Consolidated Income Statement (€ Millions)

	Q1 2018		Chg (%) Rec. Q1-18/Q1-17	Q1 2017			
	Recurring	Non-Recurring	Total ²		Recurring	Non-Recurring	Total ²
Rental Income	19.6	-	19.6		18.0	-	18.0
Other Income	0.4	-	0.4		0.6	-	0.6
Property Operating Expenses	(4.5)	-	(4.5)		(4.1)	-	(4.1)
Base Fee	(2.2)	-	(2.2)		(2.3)	-	(2.3)
Gain/(Loss) on Disposal of Investment Properties	-	3.3	3.3		-	-	-
Amortisation Expenses	(0.04)	-	(0.04)		-	-	-
Property Operating Results	13.3	3.3	16.6	+9%	12.2	-	9.1
Corporate Expenses	(0.8)	(0.4)	(1.2)		(0.7)	(0.4)	(1.1)
Other Results	-	-	-		0.0	0.9	0.9
EBITDA ¹	12.4	3.0	15.4	+8%	11.6	0.5	12.1
Changes in the Fair Value	-	21.4	21.4		-	-	-
EBIT ¹	12.4	24.4	36.8		11.6	0.5	12.1
Financial Result	(3.4)	-	(3.4)		(1.3)	-	(1.3)
Share in Profit/ (Loss) for the Period of Equity-Accounted Companies	(0.2)	-	(0.2)		(0.3)	-	(0.3)
EBT ¹	8.8	24.4	33.2		10.0	0.5	10.5
Profit for the Period (Pre Divestment Fee)	8.8	24.4	33.2		10.0	0.5	10.5
FFO (EBITDA – Financial Result) ¹	9.0	3.0	12.0		10.3	0.5	10.8
% FFO Annualized Yield /NAV	3.8%	1.2%	5.0%		4.9%	0.2%	5.1%
Divestment Fee	-	(17.9)	(17.9)		-	-	-
Profit for the Period (Post Divestment Fee)	8.8	6.5	15.3	+45%	10.0	0.5	10.5

Pre divestment fee May not foot due to rounding



ESG
Results



04 ESG Results

ESG - Asset Management & Environment

Responsible asset management focused on consumptions and emissions

Promoting sustainability certification measures, encouraging the use of new technology to improve our assets' environmental quality and management

CSR Master Plan to meet the most demanding sustainability standards

Lar España is improving the environmental performance of its shopping centres and offices and increasing the environmental awareness of its tenants. Implementing measures in its assets in:

Additional environmental Water **Electricity** Gas/Diesel measures 3 Society-based initiatives 2 Accessibility Working to achieve and maintain high accessibility standards that >1.100 social and environment >EUR300,000 invested will allow everyone to be able to access its properties correctly and in social initiatives and awareness days held in our comfortably, taking into account existing problems. shopping centres collaboration projects 87% retail assets & >65 NGOs and foundations >35,500kg of clothing 80% offices audited has been donated LUNION >16,000kg of food has Lagasca99: Excellent accessibility been collected Technical Building Code (TBC) Cruz Roja Española commitment to promoting social integration

04 ESG Results

ESG - Corporate Governance



Risk Control & Management System

Integrated enterprise risk management (ERM) system designed to mitigate the risks exposure



ERM system involves all Lar España's staff and supervising of third parties responsible for outsourced services



- ✓ Investment and asset management
- Preparation of the organisation's finance-tax information
- ✓ Half-yearly asset appraisals



Risk Map: the ERM system categorises risk into *high, medium and low*. Risk tolerance determination system reviewed at least annually

Response and monitoring plans

- ✓ Less critical risks. Rationalisation and optimisation
- ✓ Risks assessed to be of medium importance. Assessment and surveillance
- ✓ Risks deemed highly critical. Exhaustive analysis



Ethics and Compliance

To guarantee ethical conduct and enforce regulatory compliance



Code of Conduct and Whistle-blowing Channel



Crime prevention model



Anti-Money Laundering Manual



05

Appendix 1



P. Abadía⁴

P. Altas

Retail Assets

Megapark

Gran Vía

P. Marina

	Bilbao	Vigo	Alicante	Ponferrada	Barcelona	Lugo	Seville Development	Toledo
	ega				LANCO CA			i ponica
Market Value (Dec 2017)	€214.0 Mn	€163.0 Mn	€119.8 Mn	€109.0 Mn	€95.4 Mn	€84.2 Mn	€82.4 Mn ¹	€79.0 Mn
GLA (Sqm)	83,380	41,426	40,158	51,022	28,617	35,127	100,000³	43,154
Acquisition Date	19 Oct '15 27 Oct '17	15 Sep '16	30 Oct '14 9 Jun '15 30 Mar '16	7 Jul '15	31 Jul '14	15 Apr '15 28 Jul '15	1 Mar '16	27 Mar '17 20 Feb '18
Acquisition Price	€178.7 Mn	€141.0 Mn	€89.2 Mn	€87.5 Mn	€80.0 Mn	€68.8 Mn	€40.5 Mn	€77.1 Mn
EPRA NIY ²	5.3%	5.8%	5.9%	5.6%	4.6%	5.7%	>8%5	6.1%
Occupancy Rate ²	92.2%	98.5%	94.7%	91.3%	89.0%	94.8%	-	98.4%

El Rosal Anec Blau As Termas



^{1.} Market value as of March 2018

^{2.} As of March 2018 and based in EPRA standards

^{3.} Retail and family leisure space

^{4.} Abadía's commercial Galley acquired in February 2018 not included

^{5.} Expected Yield on Cost based on company's estimates

Retail Assets

	Rivas Madrid	Albacenter Albacete	22 R. Units North Spain + Balearic Islands	Vistahermosa Alicante	Vidanova Parc Valencia Development	
	orama Media Manki		EROSKI/			Other Assets ⁴
Market Value (Dec 2017)	€61.6 Mn	€56.3 Mn	€52.5 Mn	€50.4 Mn	€29.8 Mn ¹	€62.3 Mn
GLA (Sqm)	36,726	27,890	28,822	33,550	44,252	21,087
Acquisition Date	6 Feb ´18	30 Jul '14 19 Dec '14	27 Mar '17	16 Jun '16	3 Aug '15	NA
Acquisition Price	€61.6 Mn	€39.9 Mn	€47.6 Mn	€42.5 Mn	€14.0 Mn	€47.8 Mn
EPRA NIY ²	5.8%	5.8%	7.1%	5.8%	>9 %³	6.3%
Occupancy Rate ²	97.7%	91.5%	100%	93.9%	-	93.7%

^{1.} Market value as of March 2018



^{2.} As of March 2018 and based in EPRA standards

^{3.} Expected Yield on Cost based on company's estimates

^{4.} Includes Txingudi, Las Huertas and Galaria

05 Appendix 1

Offices, Logistics and Residential

Office Logistics

Residencial Lagasca99







Market Value (Dec 2017)	€94.0 Mn ¹	€91.9 Mn	Market Value (Mar 2018)	€176.0 Mn³	
GLA (Sqm)	23,816	280,000	GLA (Sqm)	26,203	
Acquisition Date	NA	NA	Acquisition Date	30 Jan ´15	
Acquisition Price	€51.4 Mn	€65.6 Mn	Acquisition Price	€50.1 Mn⁴	
EPRA NIY ²	0.5%	6.8%	Construction Period	2016-2018	
Occupancy Rate ²	64.9%	100%	Commercialization rate	80%	

^{1.} Market value as of March 2018



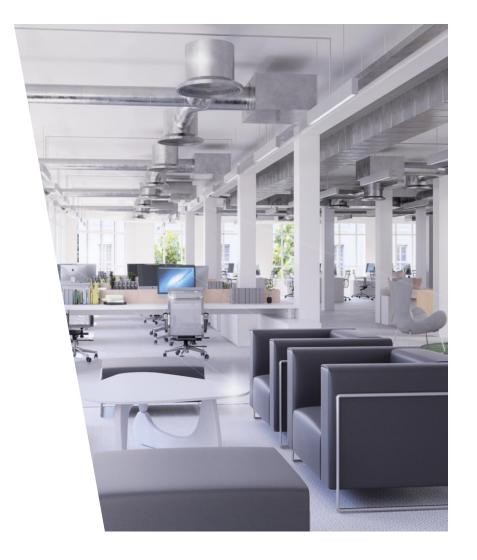
^{2.} As of March 2018 and based in EPRA standards

^{3.} Valuation for 100% of the development 50% owned by Lar España

^{4.} Cost of land + urbanization costs. Corresponds to the 50% of the JV with Pimco

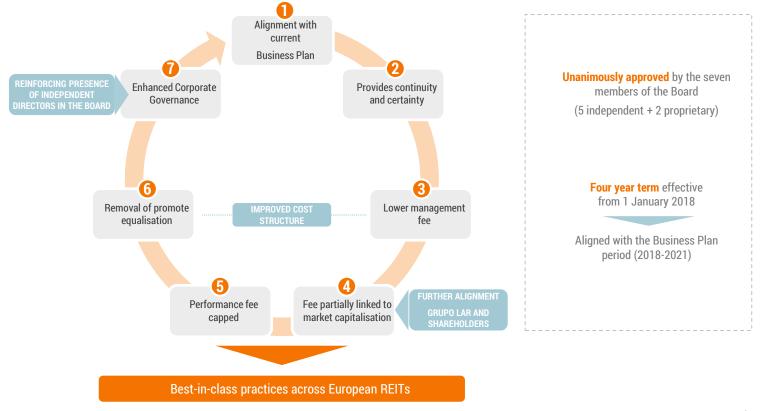
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Appendix 2



05 Appendix 2

Highlights of the Investment Management Agreement





05 Appendix 2

External management by Grupo Lar continues to be the optimal strategy for Lar España

Retail property requires skilled, hands-on management...

Operationally

- Granular unit configuration and diverse tenant base
- Requires greater time and skill than other asset classes (e.g. offices, logistics)

Active Management

- 60% of value uplift¹ to date has resulted from active asset management
- Active asset management will continue to be key to delivering returns in the coming years

Responding to Change

- Retail sector facing new market demands
- Essential to innovate and adapt to ensure enduring appeal to retailers and consumers

...which Grupo Lar is uniquely qualified to provide



- Lar España can draw upon the expertise of Grupo Lar's investment professionals
- External management provides scalability and cost-efficiency



- Grupo Lar has over 45 years of experience in the Spanish property market
- Full range of expertise through sourcing, investing, developing and managing across sectors and retail in particular



- Access to extensive platform allowing Lar España to pursue accretive opportunities
- Relevant savings for Lar España since the agreement will take effect 15 months before the previous agreement ends





Recognitions



Recognitions

2017 EPRA BPR & sBPR Awards







Recognition of the CSR work and progress made this year





Since June 2015:
Member of FTSE EPRA/Nareit Global
Estate Index

Sustainability Certification



ISO 9001 – certified quality management systems

EP A

BPR

First SOCIMI to be awarded with the "FPRA

GOLD AWARD" in Financial Reporting for the

3rd consecutive year

Health and safety management system endorsed by the OHSAS 18000 regulation

The certificate guaranteeing the renewable origin of the power used (issued by the CNMC, Spain's anti-trust authority and energy sector watchdog)



BREEAM® Certification

8 BREEAM "Very Good" In-Use certification

El Rosal Vistahermosa Gran vía Anec Blau Megapark As Termas Albacenter Portal de la Marina

Accessibility Certification



Eloy Gonzalo office building: Refurbishment project certified with the AENOR Universal Accessibility certification¹



Lar España received recognition from ILUNION
Technology and Accessibility in October 2017 for
its initiatives and projects
aimed at improving universal accessibility

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