



Investor Day

www.larespana.com

October 2016

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Real Estate

Jose Manuel Llovet Grupo Lar Head of Retail www.larespana.com

October 2016

LEADING SHOPPING CENTRES IN STRONG CATCHMENT AREAS









LEADING SHOPPING CENTRES IN STRONG CATCHMENT AREAS





The forefront of our strategy is to create shopping destinations for consumers and retailers, increasing shareholders value and deliver strong long-term returns



Year-on-year Consumption
Rates have been positive for
the last 29 months...

Notes:

1. Year-on-year consumption variation compared to the same period in previous year, starting to count only positive variations from November 2013 till July 2016.



Previously we had 72 months in negative?

Notes:

- 1. Year-on-year consumption variation compared to the same period in previous year, starting to count only negative variations from March 2008 till October 2013.
- 2. *3 months in 2010 had a minimum increase.

Consumption Index at July 2016 is still 12% below 2007's level (room for growth)?





Market yields of our target SC in the peak were 5.25% and now are 6% whilst Offices and High-Street are already the same?



Lar España is the first MOST ACTIVE BUYER

(second including corporate deals) in Retail since Jan 2014?



Lar España has the biggest Portfolio of Dominant Value Add Centres in Spain?



Lar España capital value per m²
of €2,244 is 15% below its Replacement Cost
and 22% below other Socimis SC's,
having better quality and more balanced portfolio?



Our top 10 Tenants represent 40% of total income and their sales increased by +8% YTD?



WAULT is 3... in theory we can rotate all of our tenants in 3 years?



Turnover Rents are 4% of Total Gross Income and Specialty Leasing is 2.7%?





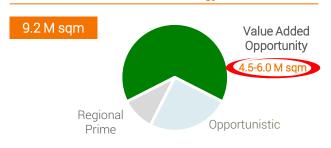
LAR España has a clear objective

Consolidate among the top 3 retail operators in Spain: Target to selectively increasing GLA to generate revenue synergies

Spain Total Retail GLA by Size

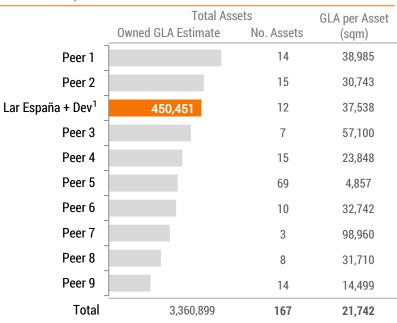


Fit LRE Size and Value Added Strategy



SCs fitting LRE's strategy by size and segment

Top 10 players own 167 shopping centres which represent c.25% of the total Spanish market



Source: AECC 2014, CBRE 2015 & Grupo Lar as of July 2016 (all reported figures are estimates)

Notes:

1. Lar España Includes development projects (Palmas Altas and Vidanova Parc)



Well defined investment strategy



Asset Type

Shopping centres and retail parks



Asset Quality and Location Prime dominant assets in their catchment areas

Large properties for their catchment (30,000 – 100,000 sqm)

Located in high density population areas, with



Segment

Value added: Creating shopping experience destinations



Ownership

Ownership of 100% of each asset

Target Return

Target levered¹ >12%



¹ This is a target only and not a profit forecast. There can be no assurance that this target can be or will be met

Vision

anco



Operational Execution

Strong Financial Foundation



Vision



- Dominant in its area
- Resilient centres. Recovery capture
- Develop higher-return assets (2-digit IRRs)



- Sales Increase / Occupancy increase
- Re-letting at higher market rents. Reversionary
- Strong Marketing and converting space to retail use



- Drive continued progress in NOI
- Tight expense control
- Bad Debt Management
- Retail Credit risk management





Our Portfolio

Geographically diversified...



...and in the wealthiest regions

Direct catchment area of 6 Mn inh.

15% of Total Spanish Population

Interest in areas with Low Density, Above avg in GDP and impact of Tourism



Portfolio Key Metrics



Number of units **850 + 250** (Dev)















Notes:

- 1. GLA, NMV, Number of units and Footfall include upcoming acquisition deal.
- 2. TDC Total Development Cost including Acquisition Costs



Portfolio of high quality assets & growth

Megapark Palmas Altas P. Marina El Rosal Anecblau As Termas Gran Vía Vigo Vistahermosa LAR España largest assets represent Minin 90% of its retail GAV Dominant in its catchment area % of High Quality 95% 100% 98% 89% 98% 99% 100% n.a. Tenants 1 Value Add Extension Tenant mix ■Tenant mix Occupancy Occupancy Occupancy Reposition Development ■ Tenant mix Reposition Reposition Extension Extension Reposition Potential Initial Yield 6.1% 6.3% $8.0\%^{4}$ 6.6% 6.3% 6.2% 6.2% 5.7% on Cost **Alicante Coast** Ponferrada **Great BCN** Vigo Seville Lugo Alicante City Location Bilbao 100% 100% 100% 100% 100% SC6 100% 100% Ownership 100% RP+FOC Shopping Shopping Shopping Shopping Shopping Shopping Retail Park Asset Type Retail Complex Centre Centre Centre Centre Centre Centre GLA³ 33.550 sam 128,000 sgm² 60,000 sgm 40.083 sam 51.022 sam 28.651 sam 35.165 sam 41.384 sam €43 Mn GAV³ €178 Mn €36 Mn €99 Mn €93 Mn €87 Mn €72 Mn €141 Mn 84.5% Initial Occupancy 96.2% 93.0% 92.6% 93.3% 94.0% 96.0% N.A. 4.4 Mn

Footfall

Catchment Area⁵

1. GLA of international retailers, franchises and retailers with multiple points of presence in Spain, as % of total GLA, excluding vacancies

N.A.

1.5 Mn

3.8 Mn

216.000

- 2. GLA of 100% of asset of which LRE owns 63,666 sqm
- 3. As of 2016 Q2, Cushman & Wakefield and JLL. Gran Via de Vigo acquisition price.

10 Mn

3 Mn

- 4. Yield on Cost for Palmas Altas is based on an estimation by the company
- 5. Catchment area may differ between assets depending on the amount of inhabitant living within a driving distance

7 2 Mn

482.100

3 8 Mn

250.000

6. Excludes the Hypermarket

5.5 Mn

1 Mn

5 5 Mn

200,000



466.000

Ongoing Development Projects



Asset Strategic Positioning

- Best possible location in Seville → urban site
- Catchment area: 1.5 Mn people
- Low commercial offer in the area
- · Sustainable, modern, family oriented

Rents and Leasing status

- Anchoring Phase: 25% of GLA pre-leased by Dec´16
- €13 Mn of annual rental income
- Expected opening Q1 2019

Main figures

- Land acquisition cost of €37.1 Mn ⁽¹⁾
- Total investment volume of aprox. €141 Mn
- NIY on Cost: >8%



Asset Strategic Positioning

- Best possible location in Sagunto → urban site
- Touristic destination: triple population in Summer
- · Balanced tenants mix, modern, family oriented

Rents and Leasing status

- Leases signed with anchors: Leroy Merlin and Urban Planet
- 60% of GLA signed and pre-signed
- **€4 Mn** of annual rental income
- Expected opening H1 2018

Main figures

- Land acquisition cost of €13.5 Mn ⁽¹⁾
- Total investment volume of aprox. €40 Mn
- NIY on Cost: >8%



The value of a retail platform

350,000 sqm, 850 shops, 50,000,000 visitors, 13 cities

Retail Leaders in Spain

Portfolio Size gives us benefits in:

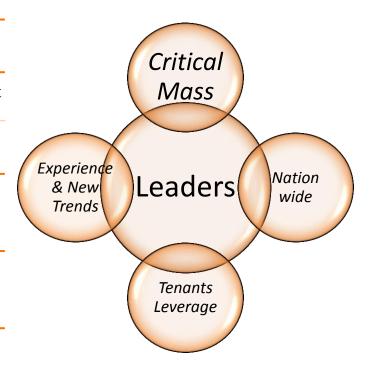
Synergies in procurement of services

Global **Negotiations** with tenants

Present in most regions of the Spanish territory

Millions of physical and digital customer contacts

Attraction for the development of new commercial formulas







Value Creation, Our 4 Pillars

- ✓ Best Retailers
- ✓ City meeting point
- ✓ New Decoration
- ✓ Strong and disruptive Marketing

- ✓ Transform prime under-managed SC
- ✓ Shopping experience, Image enhancement, services improvement
 - ✓ Investment partnership with anchors
 - ✓ Capex of €41Mn the next 3 years



- ✓ Beacons & Cameras for flow understanding
 - ✓ Web & App for services and client's preferences
- ✓ Own Market Place for Online Shopping for our retailers

- ✓ Sustainable Developments and Refurbishments
 - ✓ Energy **Efficiency**
 - ✓ Breeam* certificate
- ✓ Accesibility DIGA* certificate



1. Experience vs Convenience







Top 10 Retailers generate 40% of the rents



4% TOTAL RENTS



3% TOTAL RENTS



3% TOTAL RENTS

Best Retailers per activity.
Leaders in sales, visits and customer service



3% TOTAL RENTS



3% TOTAL RENTS





1. Experience vs Convenience



2. Repositioning Capex

Refurbishment Projects Timeline:





3. Technology

Omnichannel presence to enhance Shopping and Social Experience



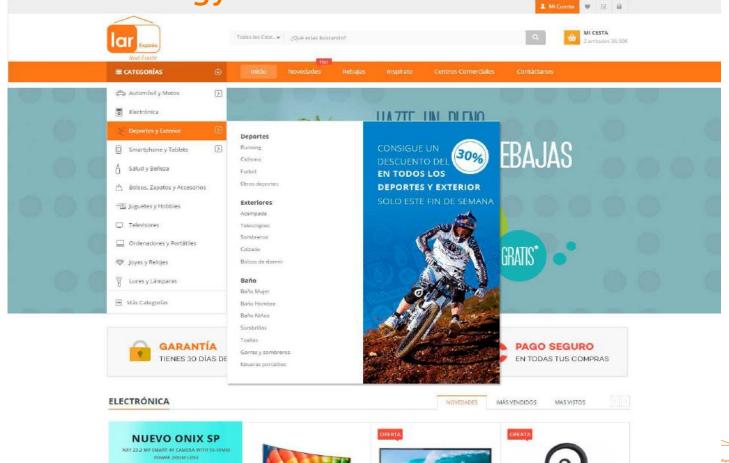








3. Technology



4. Sustainability

Committed to being a sustainable and socially responsible business

BREEAM Environmental Certifications



Accessibility Certifications









Key Financials of Our Portfolio



+8.6% VS. 1.5 Av. Footfall Index Spain H1 2016



Sales

+4.6% LfL **+12.5%** VS. 3.1 Sales Index Spain H1 2016



13,709 sqm 65 deals signed H1 2016 +19% Rent Uplift

14% Rotation since acquisition1.4% Increase in occupancy



Discounts Reduction

-20% vs. Acquisition



Bad Debt Improvement

-55% vs. Acquisition



+4% vs. Acquisition

Gross Market Value Increase

+11% vs. Purchase Price

Notes:

1. As of H1 2016





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