

9M 2017 Results

15th November, 2017

www.larespana.com

Nov 2017



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Agenda

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9M 2017 Highlights 9M 2017 Financial Results & Business Performance Corporate
Activity
towards
Growth and
Value
Creation

Closing Remarks

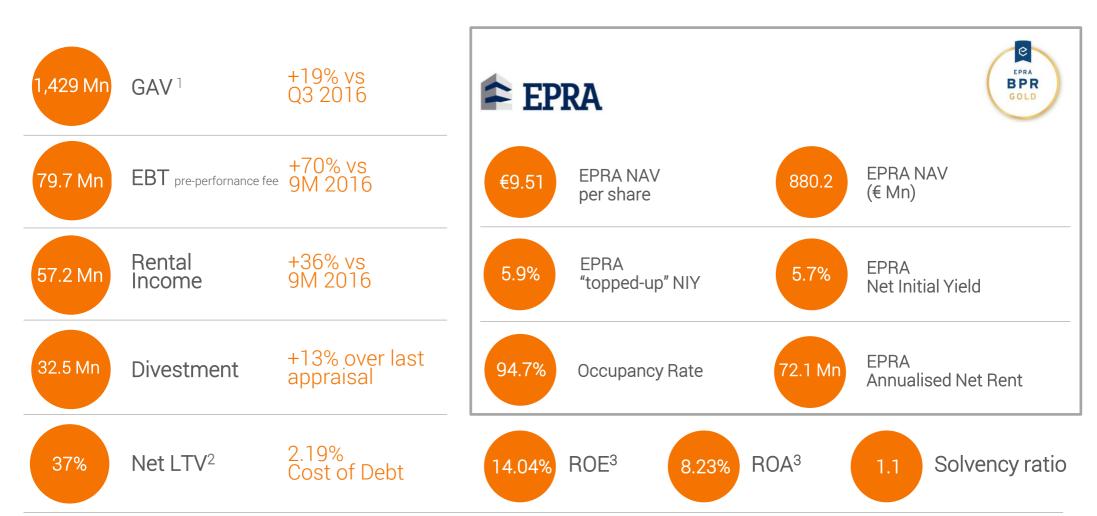








Successful & Strong Key Facts delivered in 9M 2017



^{1.}Total GAV = Asset valuation as of 30th June 2017 + capex Q3 2017 – Arturo Soria divestment 2.Net LTV as of 30th September 2017.









^{3.} Indicator calculated using figures from the last 12 months.



Solid business performance & successful start of asset rotation process

O1 Solid 9M 2017 Results and Balance Sheet

€79.7 Mn EBT (Net Profit) €57.2 Mn Revenues €26.4 Mn Adjusted EPRA Earnings €880.2 Mn EPRA NAV

37% Net LTV; 577.3 Mn Gross Debt

+36% vs 9M 2016 +38% vs 9M 2016

+70% vs 9M 2016

€9.51 p.s.

+4% LfL

2.19% cost of debt

02 Healthy Performance of the business

Retail NOI LfL improvement

Retailer Sales outperforming the market

Footfall outperforming the market

Portfolio's high occupancy rate (sqm)

2.7% vs 2.1% 1.9% vs 1.8%

95.4%

+0.7pp in 3 months

O3 Value drivers in action:
asset rotation & retail developments
& Lagasca99

Asset Rotation already unlocking value
Palmas Altas & Vidanova already under
construction on track to deliver in time with
high presale figures

Lagasca99 progresses above expectations

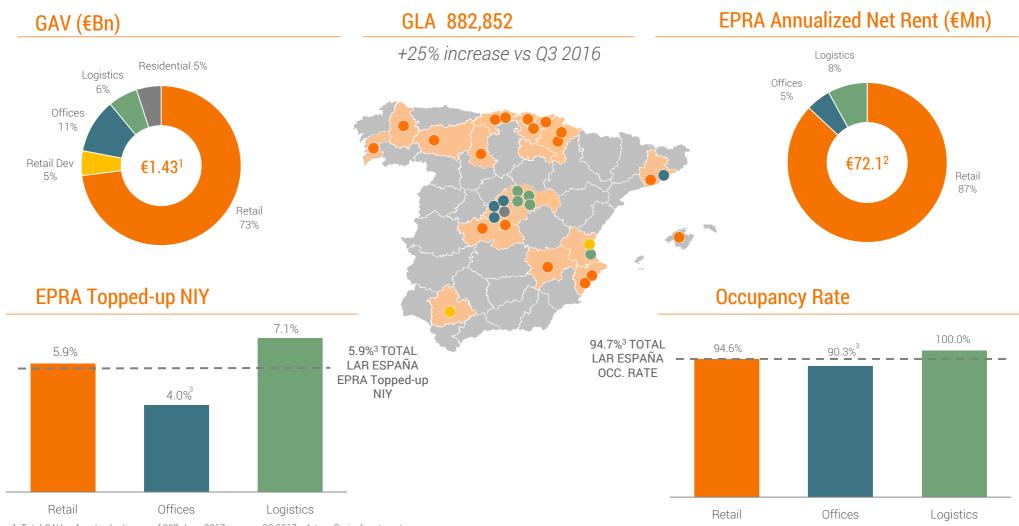
Exit @ 4.5% yield

+56% & 88% of GLA signed & committed

70% already sold



Portfolio at a glance



^{1.} Total GAV = Asset valuation as of 30th June 2017 + capex Q3 2017 - Arturo Soria divestment.

^{3.} To calculate the Topped-up NIY and Occupancy Rate for the total portfolio we have excluded the data from Marcelo Spínola and Eloy Gonzalo. Both assets are involved in commercialization and refurbishment phase.







^{2.} EPRA annualized rent as of 30th September 2017.



Consolidated Income Statement (Millions of \in)

	9M 2017		Recurrent 9M17/9M16	9M 2016			
	Recurring	Non-Recurring	Total ¹		Recurring	Non-Recurring	Total ¹
Rental Income	57.2	-	57.2	+35.5%	42.2	-	42.2
Other income	1.6	-	1.6		1.3	-	1.3
Property Operating Expenses	(9.6)	-	(9.6)		(7.4)	-	(7.4)
Base Fee	(6.8)	-	(6.8)		(4.8)	-	(4.8)
Gain/(losses) on disposal of investment properties	-	2.8	2.8		-	-	-
Property Operating Results	42.5	2.8	45.4	+44.4%	31.4	-	31.4
Corporate Expenses	(2.5)	(1.6)	(4.2)		(2.7)	(0.7)	(3.5)
Other Results	-	0.7	0.7		-	2.8	2.8
EBITDA (pre performance fee)	40.0	1.9	41.9	+36.1%	28.7	2.1	30.8
Changes in the Fair Value	46.9	-	46.9		29.1	-	29.1
EBIT (pre performance fee)	86.9	1.9	88.8	+48.4%	57.8	2.1	59.8
Financial Result	(7.9)	-	(7.9)		(5.7)	(4.1)	(9.9)
Share in profit (loss) for the period of equity-acc.companies	(1.1)	-	(1.1)		(3.0)	-	(3.0)
Impairment and gains/(losses) on disposal of fin instruments	-	-	-		-	0.03	0.03
EBT (pre performance fee)	77.9	1.9	79.7		49.0	(2.0)	47.0
Income Tax	-	-	-]	-	-	-
Profit for the Period (pre performance fee)	77.9	1.9	79.7	+69.6%	49.0	(2.0)	47.0
FFO (EBITDA – Financial Result)	32.1	1.9	33.9		23.0	(2.1)	20.9
% FFO Annualized Yield /NAV	3.64%	-	3.86%		4.04%	-	4.04%
Performance fee (estimated provision)	(7.6)	-	(7.6)		(0.4)		(0.4)
Profit for the Period (post performance fee)	70.3	1.9	72.2	+55.0%	48.6	(2.0)	46.6

^{1.} May not foot due to rounding



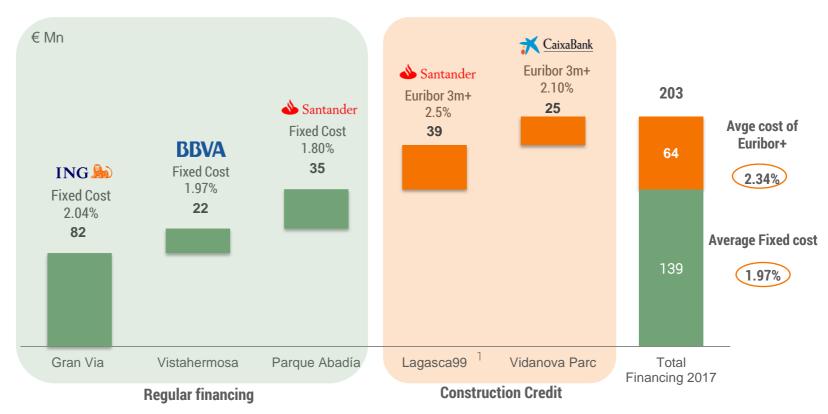






5 new financings year to date allows for releasing of resources to fund new and existing projects

€139 Mn of operating assets financing @ avge fixed rate < 2% and €64 Mn of development credit² @ Euribor 3m + 2.34%



^{1.} Corresponding to the 50% of the JV owned by Lar España 2. Credit drown down according to progress of construction works



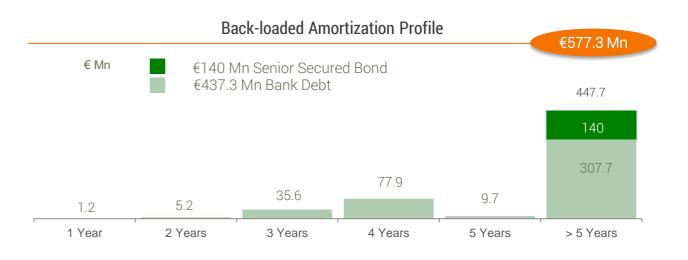




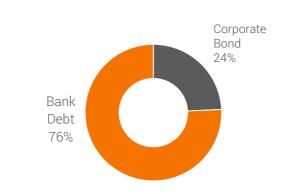


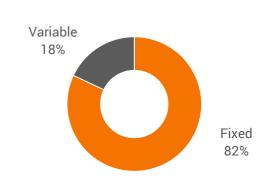
Debt structure and cost aimed at delivering value on the business plan





Diversification of sources







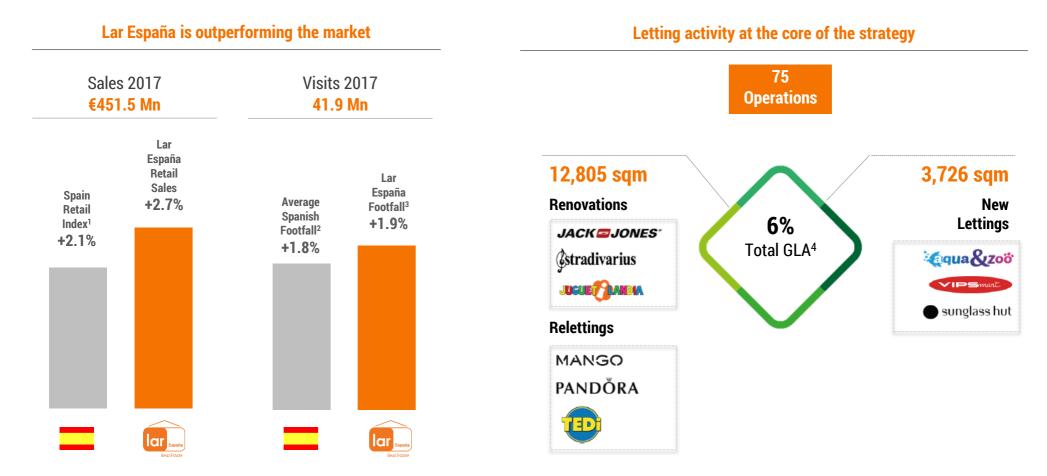








Retail operating trends keep up with a very strong quarter



^{1.} INE. Spanish Retail Index. YTD till September 2017









² Shopper Track Index

^{3.} Txingudi and Megapark have been excluded from the footfall calculation for a fairer comparability. Megapark is undergoing a large tenant transition and Txingudi has undergone a refurbishment during 2017.

^{4.} Tenants annualized rotation rate.

Retail operating trends keep up with a very strong quarter

All figures refer to 9m period



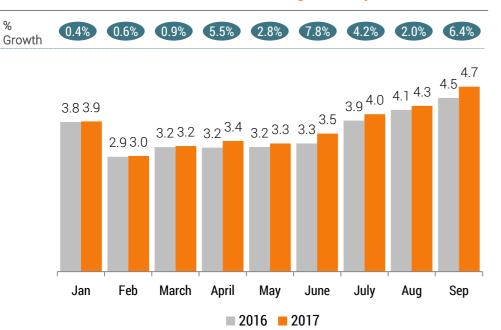




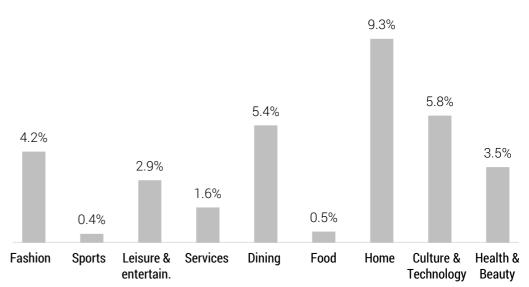




Positive evolution of footfall through all the year



Large sales growth in all activities





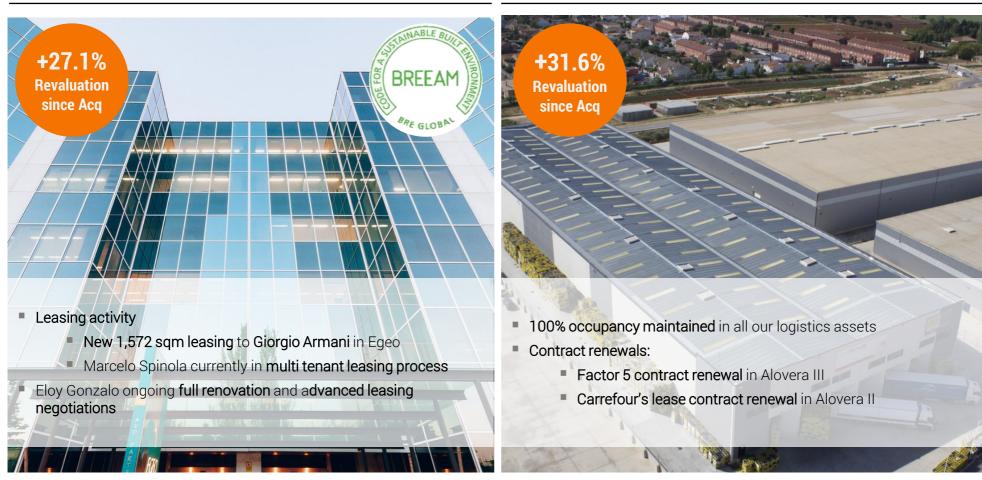






Adding value to Office assets & enhancing stability of logistics

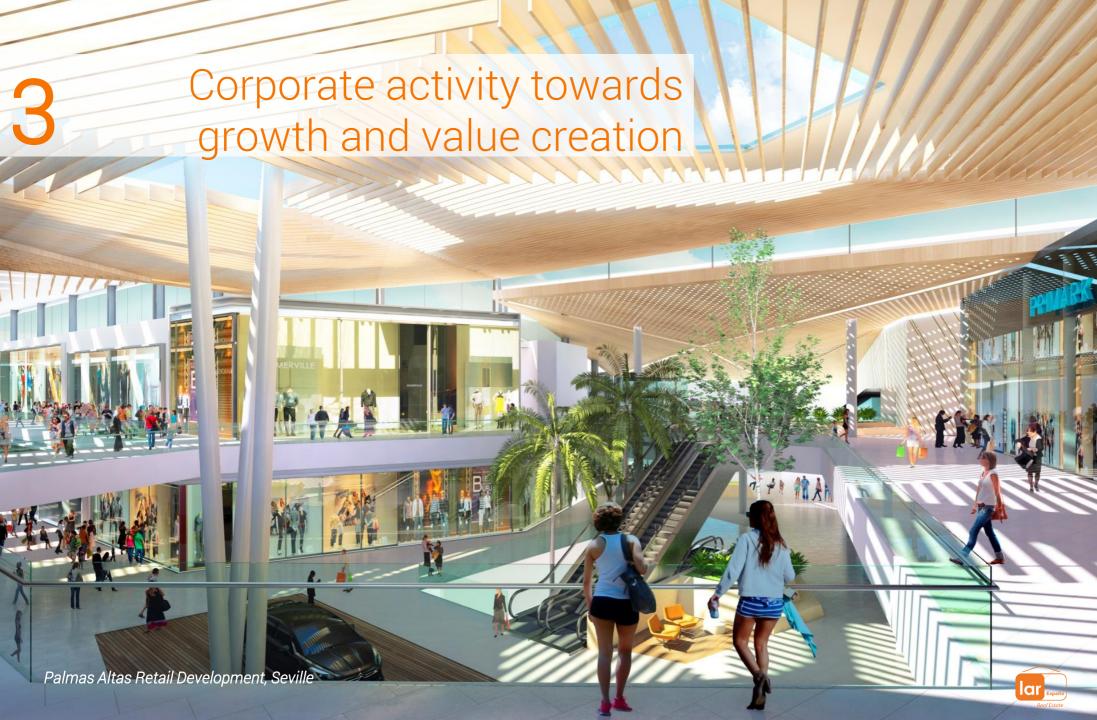
Offices Logistics











Megapark Leisure Area acquisition to capture further synergies

The acquisition of the Leisure **Area complements Megapark's** previous acquisition of the Retail Park and Fashion Outlet Centre

Megapark is the dominant shopping centre in the area, with 10.6 Mn visitors in 2016 and one of the strongest catchment areas in Europe

Excellent tenant line-up and upside potential through active asset management





Leisure Area Acquisition		
GLA:	19,804 sqm	
Acquisition price:	EUR 8.7 M	
Net Initial Yield	9.2%	
No. Tenants:	33 units	

TOTAL	
GLA:	83,526 sqm
Acquisition price:	EUR 178.7 M
Price per sqm:	€2,134 per sqm
No. Tenants:	108 units











Asset Rotation kicks off with the accretive sale of Arturo Soria

Location	GLA
Madrid	8,663 sqm
Acquisition Price € 24.2 Mn	Acquisition Date 31 - July - 2014
Sale Price	Capex
€ 32.54 Mn	€1.0 Mn
%over Acq Price 34.5%	%over Last Appraisal

- 13% revaluation over the last appraisal in June, through the implementation of active management in these 3 years and capex invested.
- Fully occupied vs an initial occupancy of c.80%.
- Asset management has been carried out around elevators renovation, lobby & common areas extension due to a new glass pavilion and indoor landscaping.











Vidanova Parc obtains a €24Mn development credit to accomplish its construction and start operations on H1 2018

Lar España has signed a credit for construction for €24 Mn for the development of the retail park that will be completed during the first half of 2018.

Vidanova Parc will have an area of 44,252 Sqm GLA. The total PLOT area is 119,632 Sqm, which includes a car park with 2,322 parking spaces.

Vidanova Parc is a strategic asset due to its location, benefiting from a lack of commercial centres around. Placed in a strong catchment area and benefiting from tourism during the summer season.

Strong top tenant line-up already committed











c.88%

GLA signed & committed

+5

Operations signed in 9M 2017











Palmas Altas has set its "first stone" with excellent prospects

- Optimal mix of family leisure and fashion
- c.200 premises
- 14 Mn visits/year
- Excellent location 4 km from Seville's centre
- **High footfall** in area: 1.5 million inhabitants

MERCADONA Media Marki MERCADONA Media Marki Foot Locker PRIMARK C.56% GLA signed & committed +11 Operations signed in 9M 2017





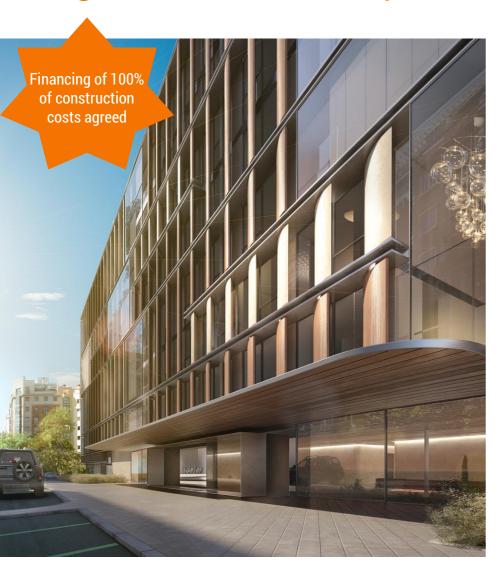








Lagasca99 to further capture value on the thriving residential market



Q2 2018

Estimated delivery date

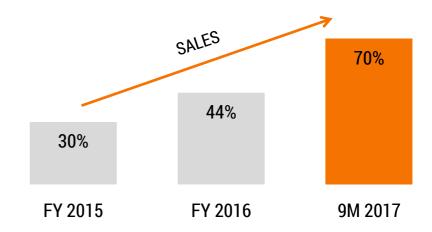


Construction works on schedule

Façade and interior carpentry works started



High interest from national and international investors
Price c.11,000 €/sqm











Innovation strategy – TES Project

Disruptive projects differentiating among our competitors

DIGITALIZATION & DIFFERENTIATION

Big Data

Full Conectivity
WEBS

APPS

WIFI

SOCIAL MEDIA

SEEKETING SYSTEM E-BEACONS

Market Knowledge

Market Place

TRANSACTIONAL WEB

(III)

CUSTOMER INTELLIGENCE



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ENGAGEMENT

ESG

Geoblink

geo-social analysis tool that allows us to know the main social and economic characteristics of our clients

Territorio Lar

Asset differentiation through different initiatives:

- First drone tournament
- "The Cube"

Customer Journey

Implementation of a research program, in two of Lar España's main shopping centres, aimed at knowing and defining a client's when visiting our SCs.

APP

New App for analysts and investors launched in September.

Working on launching a new App for shopping centres.

Accessibility

Working to achieve and maintain high accessibility standards via a design that is conceived by and for people





Emissions

Fighting and reducing the effect of Climate Change

Reducing emissions and increasing the use of renewables

Social Action

Assets have a major social impact, transforming and creating a positive effect on the community









CSR Annual Report

Continuously improving CSR information













Closing Remarks

+38% of EPRA Earnings YoY shows the contribution of the new assets & the improvement in the existing portfolio Active Management and current market environment supports further retail NOI growth (+4%) in the medium term

Solid underlying business trend reflected in both tenant sales & footfall above market

Retail Developments as key drivers of value creation raise their visibility with the financing of the construction of Vidanova

Parc and the advanced progress on the GLA committed by retailers

3 financings of retail operating assets and 2 development assets during 2017

Corporate focus on realizing value on office assets through asset rotation confirmed with the sale of Arturo Soria

Lagasca99, from a promising project to a fruitful reality that is overcoming the most optimistic expectations









Lar España APP

Get full information of the company on Lar España App for iPhone, iPad and Android devices

