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Lar España's presenting team



MIGUEL PEREDA

Board Member and Co-CEO of Grupo Lar



SERGIO CRIADO

CFO



JOSE MANUEL LLOVET

Head of Retail Operations of Grupo Lar



JON ARMENTIA

Corporate Director



HERNÁN SAN PEDRO

Head of Investor Relations















Agenda

01

02

03

04

05

2016 Highlights Business Performance FY 2016 Financial Results Growth Drivers

Closing Remarks









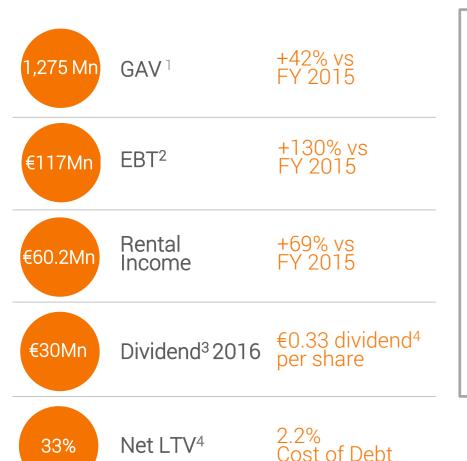








Successful & Strong Key Facts delivered in 2016







ROE







ROA







Solvency ratio

^{1.} Total GAV = Valuation of assets as of 31st December 2016

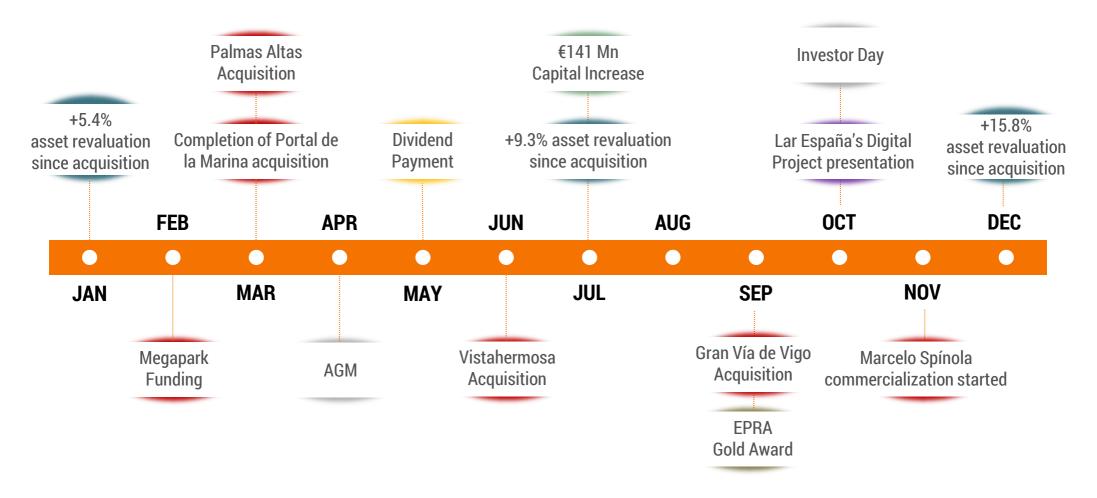
^{2.} EBT pre-performance fee

^{3.} To be approved in the AGM

^{4.} Net LTV as of 31 December 2016

^{5.} Includes only operating assets generating rents at the end of December 2016

Major corporate milestones during 2016

















Solid Company performance in 2016

+69% vs 2015 €60.2 Mn Revenues +129.8 vs 2015 €117.0 Mn EBT¹ Solid 2016 Results and Balance Sheet €25.9 Mn Adjusted EPRA Earnings +38.6% vs 2015 €830.4 Mn EPRA NAV +43.7% vs 2015 33% net LTV; €422 Mn Net Debt 2.2% cost of debt NOI Increase vs 2015 in Retail +4.7% LfL Footfall growth vs 0.9% of Average market +5.7% LfL Lar España Value Add performance Retail Occupancy vs 2015, up to 93.7% +1.65 pp **Rotation Rate since Acquisition** 18% €30 Mn Dividend² €0.331 ps **03** Stable and attractive 4.7% dividend yield³ shareholder remuneration

Above guidance and Business Plan

^{1.} Pre-performance fee

^{2.} To be approved in the AGM

^{3.} Dividend yield based on the market price as at 31st December 2016



Portfolio at a glance

GAV (€Mn)

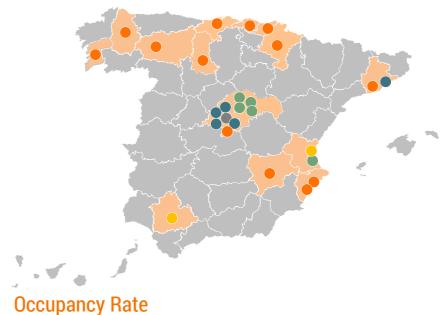
EPRA Annualized Net Rent (€Mn)





EPRA Topped-up NIY









^{2.} Marcelo Spínola's EPRA Topped-Up NIY and EPRA Occupancy rate is not calculated due to the lack of representativeness. To calculate the Topped-up NIY for the total portfolio we have excluded the data from Marcelo Spínola.













^{1.} Total GAV = Valuation of assets as of 31December

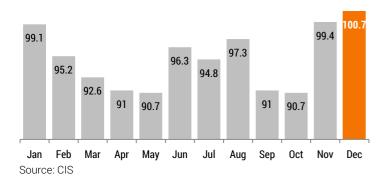
Good prospects for the Spanish economy

Positive Outlook in GDP Growth

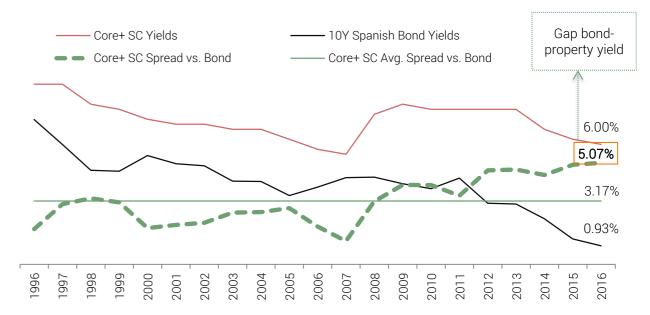


Consumer Confidence Index 2016

% MoM Change



- Spanish economy has been surprising on the upside during the last years
- ✓ It is expected to continue outperforming the Eurozone
- Confidence of consumers keeps growing in line with income and stable earnings driven by strong employment creation
- No obvious correlation between bond and property yields
- Future Investment supported by largest Gap in recent history











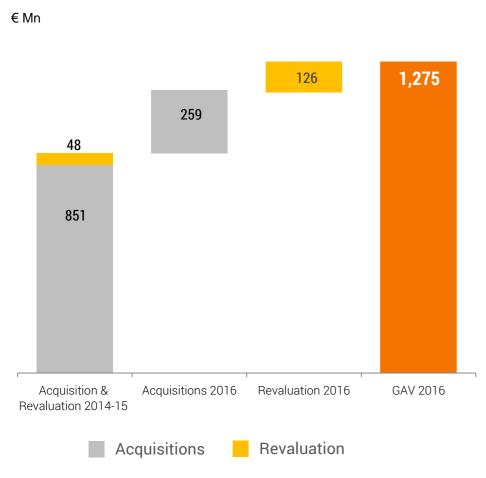






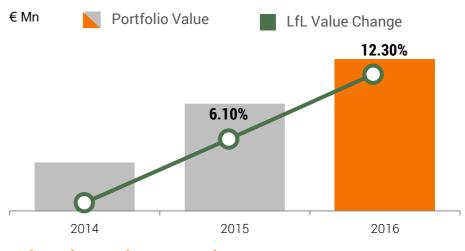
Strong valuation performance in all asset classes

Valuation Bridge Since Acquisition

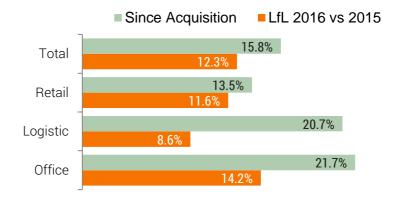


¹ Market Value determined by JLL and C&W as of 31 December 2016.

Portfolio Value evolution and LfL Change



Value Change by Asset Class

















Operating assets backed by development projects

Rent Generating Assets



Developments



+13.5%

Retail valuation growth since acquisition

+5.7%

Footfall growth

+8.8%

Total Sales growth

130

Operations in 2016

2

Ongoing development projects

44,252 sqm

GLA in Vidanova Parc

€18 Mn

Expected annual rental income

100,000 sqm

Retail and family leisure space in Palmas Altas







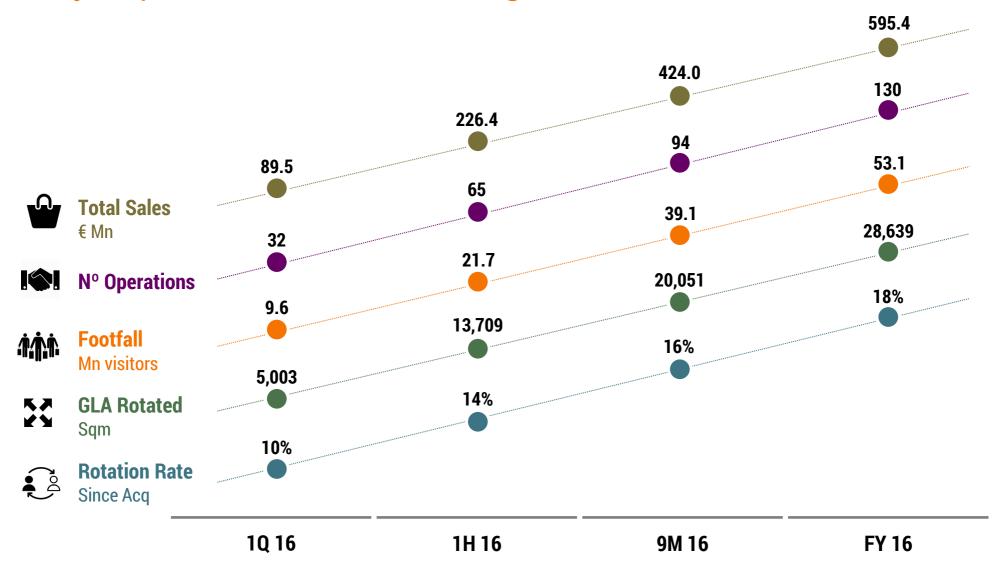








Major operative milestones during 2016

















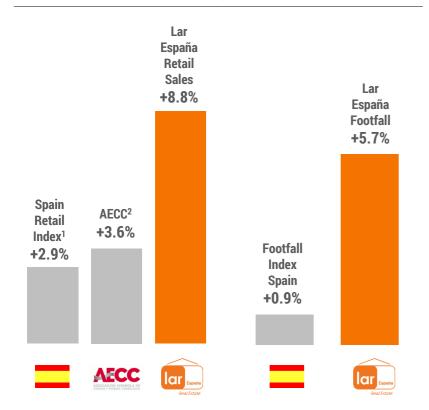
Retail Highlights

01	#1 in ownership per shopping centre in Spain		#2 in GLA/average per shopping centre #3 in GLA in retail Spanish market				
02	+4.7% in NOI Increase vs 2015		Megapark (+7%, TOR:+85%), Albacenter (+16%; TOR: +311%), As Termas (+13%, TOR: +84%)				
03	-14% Discounts vs. 2015		Rosal (-56%), Megapark (-50%)				
04	Occupancy +0,8p.p vs 2015, up to 91,9%		Vistahermosa occupancy +12 p.p. since acquisition				
05	18% Rotation Rate since Acquisition		Rotation Rate since acquistions: Txingudi: 68%; As Termas: 16%; Vistahermosa: 10%				
06	+€53 MM Visitors up to December		Megapark peak in July 16: +13,75%				
07	+8.8% Sales Growth vs. 2015		Albacenter (Total sales +11%), Portal de la Marina (Total Sales +5%), AnecBlau (+5% LFL)				

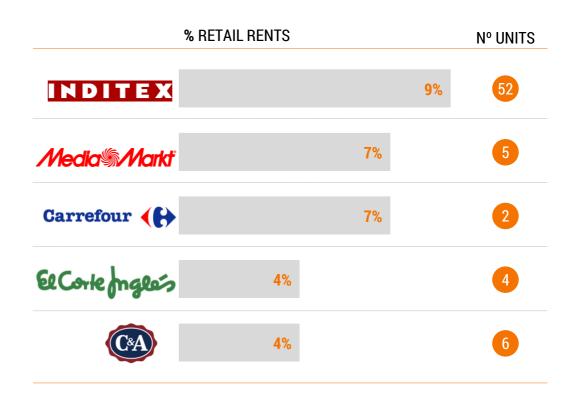


Outperforming the market

Lar España is outperforming the market



Top 5 tenants represent >30% retail rents

















¹ INE. Spanish Retail Index.

² AECC - Spanish Shopping Centres Association (Asociación Española de Centros y Parques Comerciales)

Active asset management in main shopping centres in 2016

Megapark, Vizcaya



Portal de la Marina, Alicante

T. Sales +5%

El Rosal, León



Footfall 10.6Mn T. Sales +2% NOI +6.7%

As Termas, Lugo

Footfall 3.8Mn

Albacenter, Albacete Las Huertas, Palencia

NOI +4.5%1







Footfall 2.2Mn T. Sales +3% NOI +1.6%

















¹ Excluding Hypermarket

Rent increase per sqm in leasing activity:

↑12% LfL

FY 2016

New shops

ATTRACT NEW AND INNOVATIVE TENANTS



34 Reletting



35 New Lettings





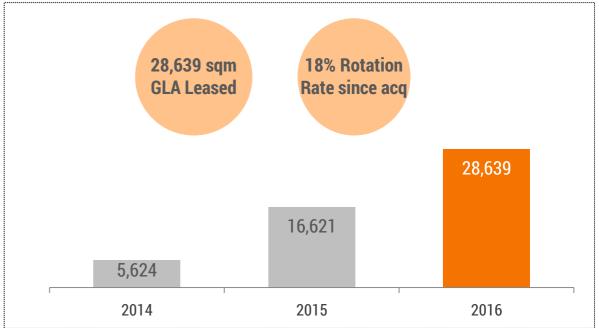
CREATE A WELL-BALANCED TENANT MIX



47 Renewals





















Active management case study:





New tenants

3 new tenants since acquisition: 3,324 sqm



Footfall

+60.4% increase 2016 vs 2015



New image and renovation

Improvement of common spaces and signage replacement



Total Sales

+85% increase 2016 vs 2015



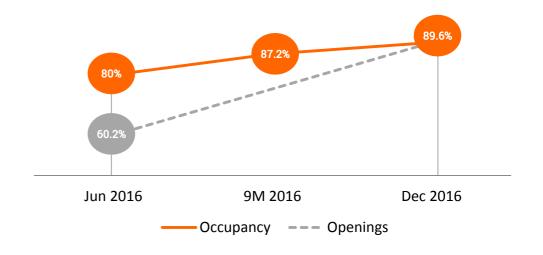
Sales per Visitor

+15% increase 2016 vs 2015



Acquisition Date 16th June 2016

Occupancy "take off" in record time



Excellent tenant line-up





























A turnaround case study: ****txingudi**



















A turnaround case study: **txingudi**

Since acquisition:

+9% Rent Uplift



12 new lettings + relettings





Occupancy growth from 92.7% to 97.5%1

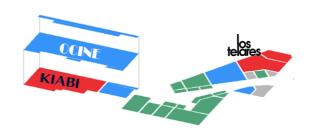
The Challenge

Out-dated Shopping
Centre

19 years without any refurbishment since opening

Oversized Leisure Sector
Mainly represented by
poorly performing Cinema

Hypermarket and its Gas Station Only footfall drivers



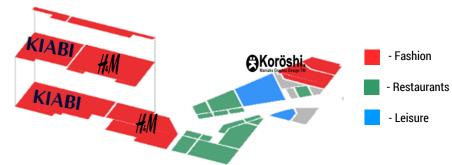
Our Approach

Image improvement of dining terraces area, signage, lighting and bathrooms

Enhance tenant mix and drive fashion-led lettings by securing a new major fashion anchor Create the desired retail mix opportunities within the Centre and subsequently increase in rents and long-term sustainability

Complete the image upgrade project aligned to a new commercial scheme

RIGHTSIZING | NEW LETTINGS | REDESIGNING

















^{1.} Txingudi Occupancy pro-forma is 97.5%.

Retail development

2 ongoing development projects







c.60%

GLA signed and pre-signed

€4 Mn

Expected annual rental income

44,252 sqm GLA



c.25%

Pre-agreement

€14 Mn

Expected annual rental income

100,000 sqm

Retail and family leisure space

















Retail development Case Study:





c.60%

GLA signed and pre-signed



>9%

Expect. Net Initial Yield



€4 Mn

Annual Rental Income



Q1 2018

Expected Opening Date



Leroy Merlin & Urban Planet

Leases signed with anchors



€26 Mn

Expected Development Costs



44,252

GLA (Sqm)



€14 Mn

Acquisition Price



















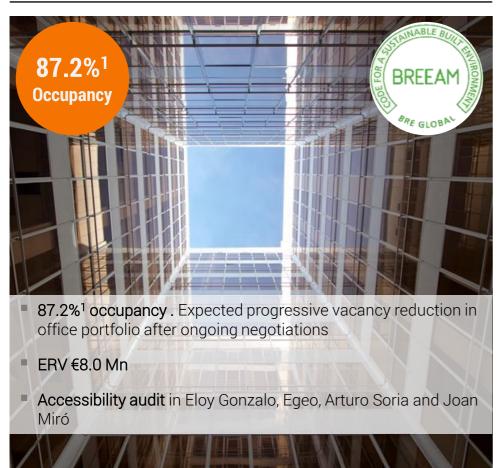
Offices and logistics Highlights

optimization

01	94.01% Offices and Logistics portfolio occupa	Progressive vacancy reduction in office portfolio Ongoing negotiations in Arturo Soria to increase building occupancy to 98% after several floors refurbishment Maintaining 100% occupancy in logistics portfolio. Renovation of Factor5 contract in Alovera			
02	Increasing commercial interest in offices portfolio	Increasing visits in Arturo Soria and Eloy Gonzalo Marcelo Spínola Tower works finalized and commercialization in process			
03	+12.9% market revaluation vs. 2015	Market value increase driven by capex investment, yield compression and NOI management			
04	Intensive capex investment €7.4 Mn in 2016	Marcelo Spínola total refurbishment in 2016 Conclusion of the basic refurbishment project in Eloy Gonzalo and works tender Embellishment of offices facades and improvement of hall entrances Improvements in logistics warehouses and study of global maintenance of the covers			
05	Office assets focused in achieving Breeam Certification	Marcelo Spínola Breeam pre-calification: "Very Good" Eloy Gonzalo and Egeo in process to obtain Breeam certifications			
06	Global NOI reaching €11.7 Mn	Offices and logistics NOI maximization even with refurbishment assets as Marcelo Spínola office building			
07	Assets energy consumption	Direct impact in tenant's cost reduction			

Non-retail assets

Offices Logistics





1. Marcelo Spínola's Occupancy rate is not included in total occupancy rate due to its lack of representativeness















Non-retail assets

Marcelo Spínola: works completed on time and on cost





Stunning city views in a consolidated office area



Great visibility from M-30 ring, most travelled highway in Madrid

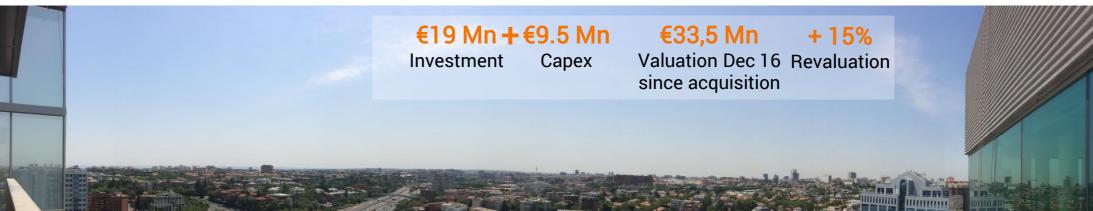


BREEAM Certification awarded



Currently in commercialization
Co-exclusive, main real estate agents in Spain





Residential

Lagasca 99: a significant driver of value to Lar España Shareholders







Estimated delivery date







High interest from national and international investors
Price over 10,000 €/sqm

+21% revaluation vs 2015

Strong revaluation due to scarcity of new prime residential product in Madrid city centre

Existing healthy pipeline of clients in signing process for Q1 2017 onwards

















Consolidated Income Statement (€ Millions)

		FY 2016			FY 2015		
	Recurring	Non-Recurring	Total		Recurring	Non-Recurring	Total
Rental Income	60.2	-	60.2		35.7	-	35.7
Other income	1.8	-	1.8		1.0	-	1.0
Property Operating Expenses	(10.0)	-	(10.0)		(5.5)	-	(5.5)
Base Fee	(6.4)	-	(6.4)		(3.9)	-	(3.9)
Property Operating Results	45.7	-	45.7	+66.6%	27.4	-	27.4
Corporate Expenses	(3.6)	(1.3)	(4.9)		(2.6)	(1.1)	(3.7)
Other results	-	2.9	2.9		-	2.3	2.3
EBITDA ¹	42.0	1.6	43.7	+67.9%	24.8	1.2	26.0
Changes in the Fair Value	87.8	-	87.8		26.0	-	26.0
EBIT ¹	129.9	1.6	131.5	+152.9%	50.8	1.2	52.0
Financial Result	(9.6)	(4.1)	(13.7)		(3.7)	-	(3.7)
Share in profit (loss) for the period of equity-accounted companies	(0.8)	-	(0.8)		2.6	-	2.6
EBT ¹	119.5	(2.5)	117.0		49.7	1.2	50.9
Income Tax		-	-	+140.4%		-	-
Profit for the Period (pre performance fee)	119.5	(2.5)	117.0	+129.8%	49.7	1.2	50.9
FFO (EBITDA – Financial Result) ¹	32.4	-	29.9		21.1	-	22.3
% FFO Annualized Yield /NAV	3.9%	-	3.6%		3.7%	-	3.8%
Performance fee			(25.6)				(7.4)
Profit for the Period (post performance fee)			91.4	+109.6%			43.6

1. pre performance fee











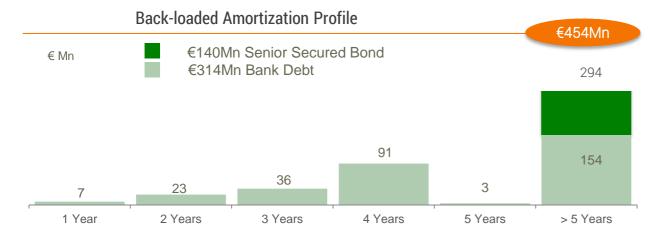




Lar España's Debt Profile

Key Figures of the financing ¹





1. All figures according to Last Reported Results on Q3 2016

BREEAM





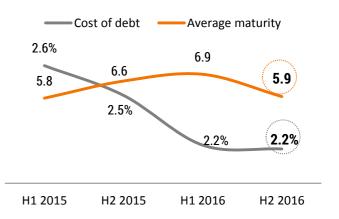




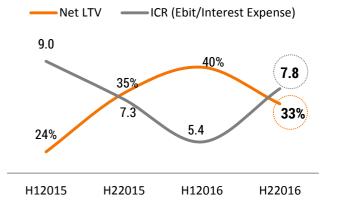








Stronger Financial solvency while optimizing Balance Sheet Structure

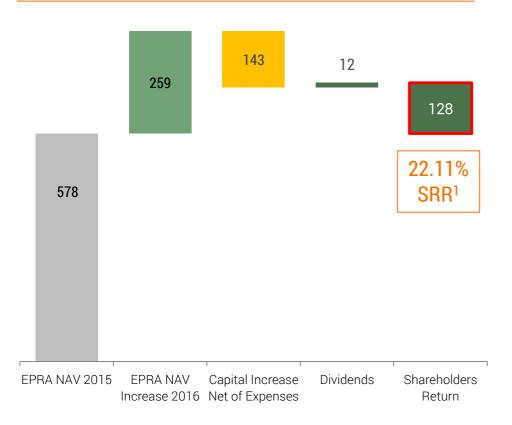


^{2.} Net LTV as of December 2016; Net LTV= Total Loans & Borrowings & Notes net of Cash

^{3.} Excluding any impact from negative interest rate

Performance fee invested in Lar España shares @ NAV ps

Shareholders Return Rate Calculation



- Shareholders return rate = Shareholder return / EPRA NAV 2015
- 2. SROR = Shareholder return rate (22.11%) Hurdle rate (10%)
- Price of the shares issued calculated on an average of 20 trading days prior to the date of the invoice from Grupo Lar (Investor Management Agreement)
- Calculated using close price 31/12/2016.

Remuneration on Shareholders return rate

Both conditions are met

- 1. Shareholders Return Rate >10%
- 2. Relevant High Water Mark < EPRA NAV 2015 + SRR 2016

€25.56 Mn of Performance Fee

Said amount net of taxes to be converted in Shares subject to a 3-year lock-up.

IMA states market price³ as the reference price.

As an initiative of the Manager, 2016 performance fee shares will be subscribed at NAV p.s. (€9.20), thus reducing in 24%⁴ the number of shares to be received by Grupo Lar

For more information in the calculation of the performance fee please refer to point 2.5 (p.54) in the FY 2016 Report





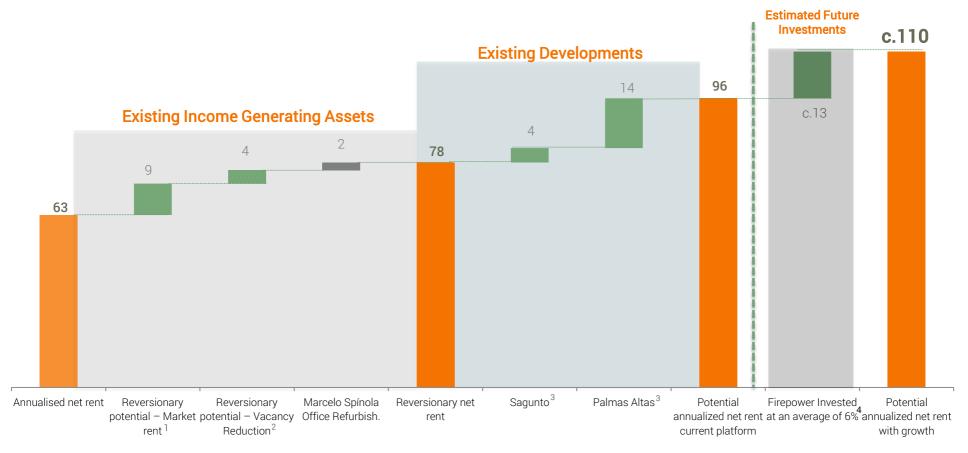








Significant potential upside in rents from reversion potential and developments project - For illustrative purposes -



^{1.} Illustrative potential additional rent in 2016 calculated as the difference between the market net rent estimated by the Company's appraisal done by Cushman & JLL, as part of their valuation exercise and the annualized net rent obtained by the Company in 2016. Difference applied only to the current EPRA occupancy rate, considering the occupancy rate of the Company's properties as of 31st December 2016.















^{2.} Illustrative potential additional rent in 2016 calculated, assuming the full occupancy of the Company's properties, as the application of the market net rent estimated by the Company's appraisers as part of their valuation exercise with respect to the vacant spaces in each of the Company's properties. Full occupancy has been estimated at 97% for Shopping Centres given structural vacancy and 100% for the remaining portfolio

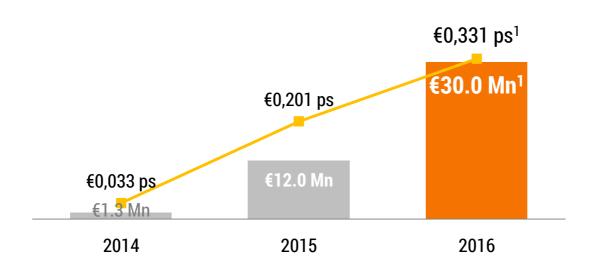
^{3.} Potential rent that may be derived from certain of the Company's assets under development (Sagunto and Palmas Altas) based on the announced yield at the moment of their respective acquisition (9.2% and 8.0% respectively) as applied to the acquisition price and building capex for each

^{4.} Estimated Rental Income assuming an average yield of assets acquired @ 6%

Dividends

Dividend: €30 Mn¹ 4.7% Dividend Yield²

€0.331 ps¹ – May 26^{th} , 2017^3



3rd dividend in 3 years

Dividend above guidance

Highest dividend yield in Spanish RE















¹ Dividend to be approved in AGM

² Dividend yield calculated as at 31/12/2016

³ Dividend payment date subject to tentative date celebration of AGM on April 28th, 2017



Closing Remarks

Attractive €30 Mn dividend¹ supported by a Strong set of Results with an €117 Mn EBT²

Attractive portfolio of €1,275 Mn, out of which €1,145.8 Mn are rents generating assets that produce €62.9 Mn underpinned by the acquisitions of three excellent assets in 2016

Extensive Active Management actions from acquisition already showing outstanding results **outperforming** the market Quarter-over-Quarter

Excellent progress in the development of Lagasca 99 and the Retail developments

Lar España consolidates as the reference retail SOCIMI in Spain















^{1.} Dividend to be approved in AGM

^{2.} EBT pre-performance fee

