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# Lar España's presenting team



**MIGUEL PEREDA** 

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**SERGIO CRIADO** 

CFO



**JON ARMENTIA** 

Corporate Director



**JOSE MANUEL LLOVET** 

Head of Retail Operations of Grupo Lar

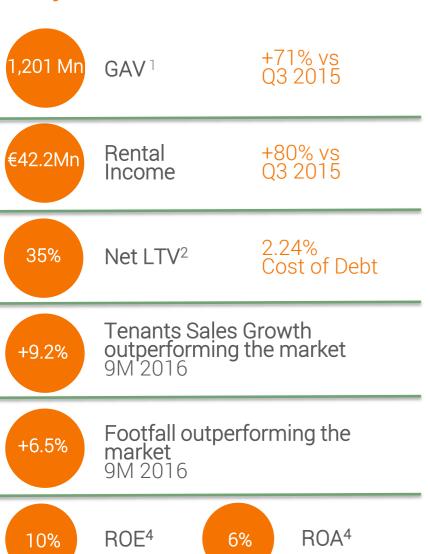


**HERNÁN SAN PEDRO** 

Head of Investor Relations

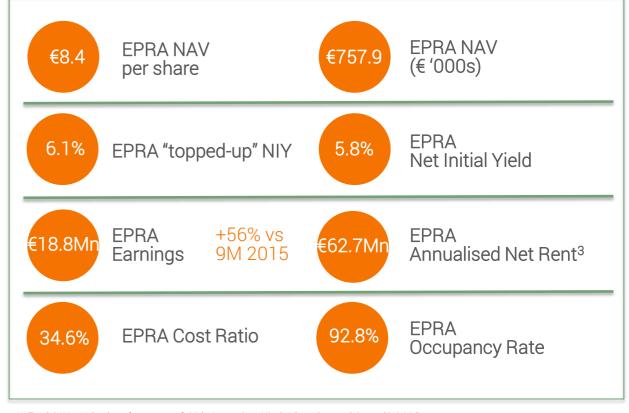


# Key Facts 9M 2016









- 1. Total GAV = Valuation of assets as of 30th June + Gran Vía de Vigo + invested Capex (€10 Mn)
- 2. Net LTV as of 30 September 2016
- 3. Includes only operating assets generating rents by the end of September 2016
- 4. Indicators calculated using the figures from the last 12 months



# Agenda

- 1 Highlights
- 2 9M 2016 Financial Results
- 3 Business Performance
- 4 Growth Drivers
- 5 Closing Remarks





# Strong Operational and Financial Results in 9M 2016

## Financial Results

Rental Income of €42.2 Mn

Annualised Gross rent of €70 Mn

EBITDA of €30.3 Mn

Net Profit of €46.6 Mn

**+80%** vs Q3 2015

+123%

vs Q3 2015

**+77%** vs 03 2015

**+77%** vs Q3 2015

GAV of €1,201 Mn

• EPRA earnings of €18.8Mn

EPRA NAV of €757.9 Mn

**+71%** vs 03 2015

**+56%** vs 03 2015

+31% vs Dec 2015

## Business Performance

- Intense asset management: 20,051 Sqm leased in 9M 2016 14% €/sqm higher. Re-tenanting of 7,330 Sqm, improving tenant mix and at 19% €/sqm higher
- Retail EPRA Occupancy 92.6% / Retail tenant Sales +9.2% in Q3 2016
- Sales per visitor +3% and strong growth in the assets located in touristic areas
- Retail NOI +4.9% in 9M 2016 since acquisition<sup>1</sup> driven by rental price recovery and reduction in discounts

## Corporate Highlights

- Acquisition of Gran Vía de Vigo for €141 Mn, a prime dominant shopping centre
- Q3 LTV of 35% with a cost of debt of 2.24%
- Active asset management with targeted capex of €10.5 Mn: Retail €5.5 Mn; Logistic €0.2 Mn; Offices €4.8 Mn

<sup>1</sup> Average holding period: 16.3 months.





### **Consolidated Income Statement** (€ Millions)

	9M 2016			Chg (%) 9M16/9M15	9M 2015		
	Recurring	Non-Recurring	Total	]	Recurring	Non-Recurring	Total
Rental Income	42.2	-	42.2		23.5	-	23.5
Other income	1.3	-	1.3		0.8	-	0.8
Property Operating Expenses	(7.4)	-	(7.4)		(3.9)	-	(3.9)
Base Fee	(4.8)	-	(4.8)	l	(2.9)	-	(2.9)
Property Operating Results	31.4	-	31.4	+79.4%	17.5	-	17.5
Corporate Expenses	(2.7)	(0.7)	(3.5)	]	(1.8)	(0.9)	(2.7)
Other results	-	2.8	2.8		-	2.3	2.3
EBITDA (*)	28.7	2.1	30.8	+79.4%	15.7	1.5	17.2
Changes in the Fair Value	29.1	-	29.1		11.9		11.9
EBIT (*)	57.8	2.1	59.8	+105.7%	27.6	1.5	29.1
Financial Result	(5.7)	(4.1)	(9.9)		(2.7)	-	(2.7)
Share in profit (loss) for the period of equity-accounted companies	(3.0)	-	(3.0)		0.2	-	181
Impaiment and gains/(losses) on disposal of financial instruments	-	0.03	0.03		-	(0.3)	(0.3)
EBT	49.0	(2.0)	47.0	+78.5%	25.1	1.2	26.3
Income Tax	-	-	-	l	-	-	-
Profit for the Period <sup>1</sup>	49.0	(2.0)	47.0	+78.5%	25.1	1.2	26.3
FFO (EBITDA – Financial Result)	23.0	(2.1)	20.9	]	13.0	-	13.0
% FFO Annualized Yield /NAV	4.04%				3.16%	-	
Accounting provisions (Performance fee)	(0.4)	-	(0.4)	1	-	-	-
Profit for the Period (post accounting provisions)	48.6	(2.0)	46.6	+76.8%	25.1	1.2	26.3
1. pre performance fee	Ĺ			+93.3%			

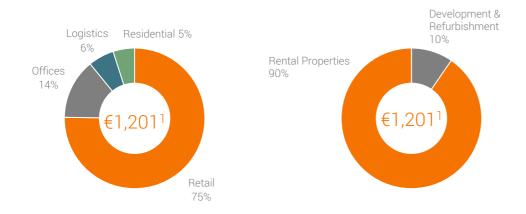
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# Portfolio at a glance

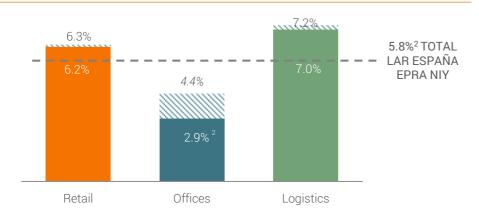
## GAV (Mn€)



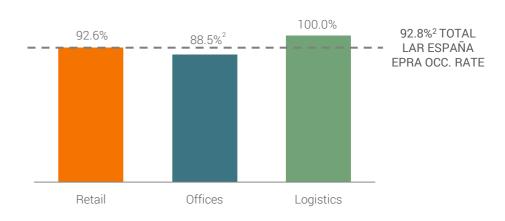
## EPRA Annualized Net Rent (Mn€)



## EPRA NIY & EPRA Topped-up NIY



## **EPRA Occupancy Rate**



<sup>1.</sup> Total GAV = Valuation of assets as of 30th June + Gran Vía de Vigo + invested Capex (€10 Mn)

<sup>2.</sup> Marcelo Spínola's EPRA NIY and EPRA Occupancy rate is not calculated due to the lack of representativeness. To calculate the NIY for the total portfolio we have excluded the data from Marcelo Spínola.



# Top international tenants showing great interest in our assets

High quality and diversified tenant base in all assets



7.78% TOTAL BENTS



**5.85% TOTAL RENTS** 



5.52% TOTAL RENTS





3.41% TOTAL RENTS



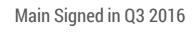
2.88% TOTAL RENTS







New tenants improve profitability and risk adjusted returns of our assets





2,416 Sqm



Anechlau

Vistahermosa

As Termas



El Rosal

Main New Openings in Q3 2016



3,028 Sgm



Gran Vía



Anecblau



As Termas Txingudi

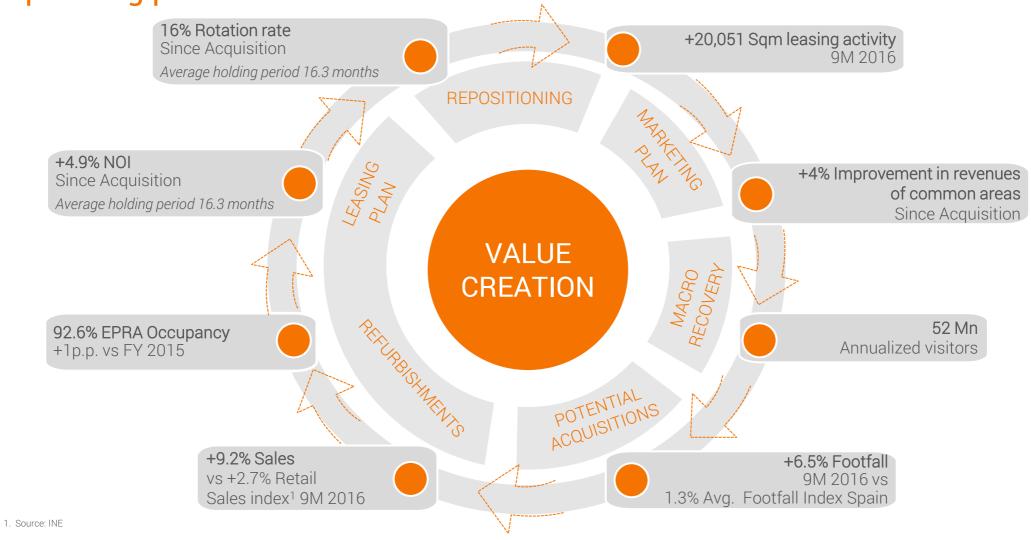


Albacenter





Outperforming the market on an intense letting activity and excellent operating performance







# Active asset management in place

# ve dooct management in plac

P. Marina

NOI vs

Acquisition

+10%

NOI vs

Acquisition

As Termas

Albacenter



NOI vs Acquisition +9%

NOI vs Acquisition

**Txingudi** 

9M

4 New Lettings

5 Relettings

6 Renewals

Relocation

9M

4 New Lettings

4 Relettings

5 Renewals

NO Relocations

9M

3 New Lettings

4 Relettings

2 Renewals

Relocation

9N

2 New Lettings

Relettings

4 Renewals

2 Relocations

**24%** Rotation rate since Acq

15% Rotation rate since Acq

**12%** Rotation rate since Acq

**68%** Rotation rate since Acq













# A turnaround case study: Txingudi





X4 Rents/Sqm



2,304 Sqm

ጲ



Already owns 1,080 Sqm + 720 Sqm extension Both contracts already signed and waiting for operator's activity licenses



**68%**Rotation Rate
Since acquisition



**97%**Occupancy rate pro-forma<sup>1</sup>



**€3.2 Mn**Investment Capex
Yield on Capex >8%

GLA and traffic optimization

Relocation of existing tenants

Tenant mix improvement adjusted to targeted market

Increase in footfall and sales per visitor



<sup>1.</sup> Txingudi Occupancy pro-forma is 97%. Txingudi actual occupancy (76.2%) is affected by current transition of tenants.





# Active management case study: Vistahermosa

Acquisition Date 16<sup>th</sup> June 2016

Strong performance in a record time as a result of ongoing asset management actions





### **New tenants**

2 new tenants since acquisition



## **Occupancy**

From 80% to 87.2% since acquisition by letting two more units



## **Footfall**

+62.8% increase 2016 vs 2015





# New image and renovation

Improvement of common spaces and signage replacement



## **Total Sales**

+110% increase 2016 vs 2015



## Sales per Visitor

+29% increase 2016 vs 2015







# Investment in developments will improve our existing portfolio





- ✓ c.60% of GLA signed and pre-signed
- ✓ Leases signed with anchors: Leroy Merlin and Urban Planet
- ✓ €4 Mn of annual rental income

✓ Anchoring Phase: 25% of GLA pre-agreed by December 2	016
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- ✓ High interest shown by international retailers
- ✓ €14 Mn of annual rental income

BECATHLON WO	rten CORTEFIEL Norduto
GLA (Sqm)	44,252
Expected Opening Date	Q1 2018
Expected development costs	€26 Mn
Expect. Net Initial Yield	> 9%
Acq. Price	€14 Mn

c.60%	>9%
Pre-leased	Exp. NIY
pa se py	

Retail and family leisure space	123,000 (Close & Open areas)
Expected Opening Date	Q1 2019
Expected development costs	€109 Mn
Expect. Net Initial Yield	> 8%
Acq. Price	€36 Mn



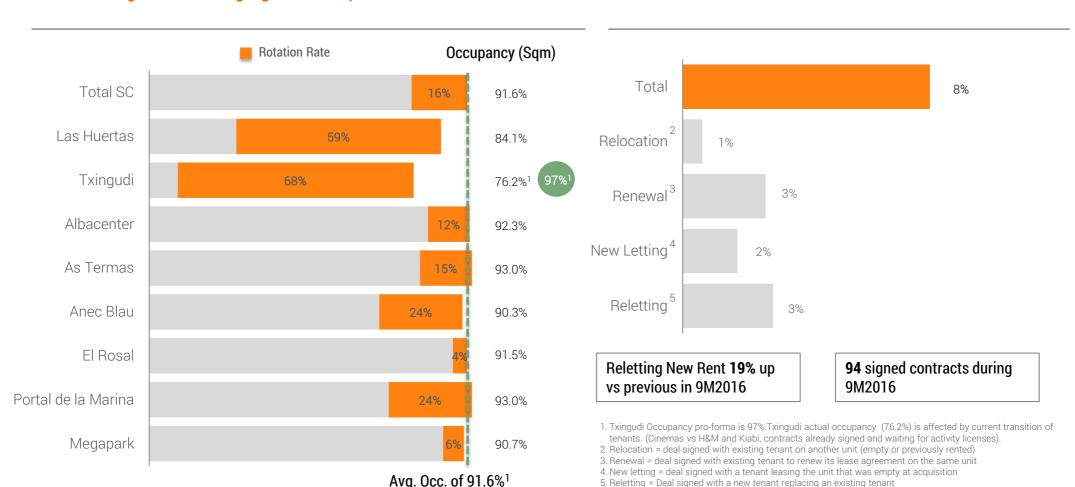




# Proven asset management though intense tenant Rotation

16% of Total Tenant Rotation is upgrading tenant profile, mix, and re-tenanting at double digit growth vs. previous rents

Rotation Rate in 9M 2016



Lar España Real Estate SOCIMI, S.A. (LRE) - November 2016



## Non-retail assets

## Residential

# 43%

LAGASCA99 Pre-sales

- Launched the marketing to the market in October
- Structure to the first level completed
- Construction works on schedule and proceeding smoothly
- Expected sales price >€10,000 Mn

## Offices



Offices EPRA occupancy rate

- Intense commercial activity to reduce vacancy
- Advanced negotiations with potential tenants
- MS Tower started commercialization after refurbishment works completed
- Renovation of contracts and rent improvements

# **Logistics**



Logistics
EPRA occupancy rate

- Stability of logistics assets maintaining attractive yield
- Tenant contracts renovations in advanced conversations
- Cost optimization



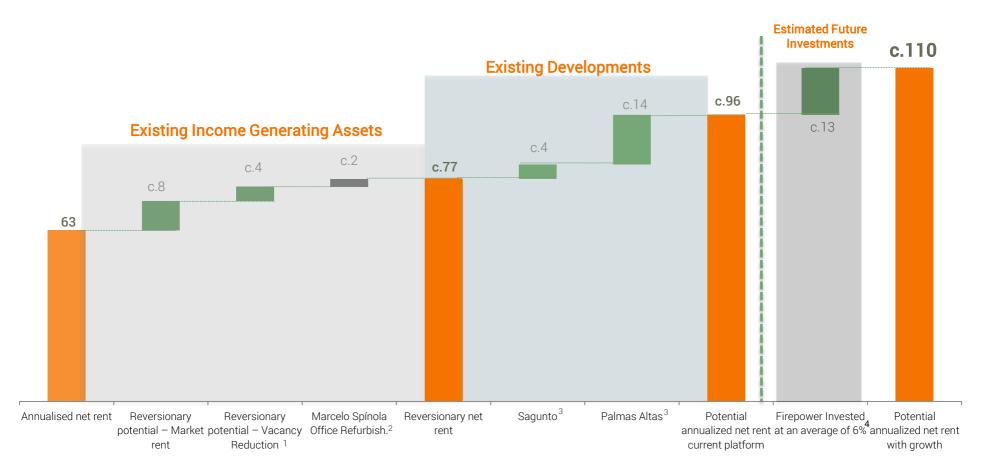


1. Marcelo Spínola Occupancy rate is not calculated due to the lack of representativeness





# Significant potential upside in rents from reversion potential and developments project – *For illustrative purposes* –



<sup>1.</sup> Illustrative potential additional rent in 9M 2016 calculated as the difference between the market net rent estimated by the Company's appraisal done by Cushman & JLL, as part of their valuation exercise and the annualized net rent obtained by the Company in H1 2016. Difference applied only to the current occupancy rate, considering the occupancy rate of the Company's properties as of 30 June 2016

<sup>2.</sup> Illustrative potential additional rent in H1 2016 calculated, assuming the full occupancy of the Company's properties, as the application of the market net rent estimated by the Company's appraisers as part of their valuation exercise with respect to the vacant spaces in each of the Company's properties. Full occupancy has been estimated at 97% for Shopping Centres given structural vacancy and 100% for the remaining portfolio

<sup>3.</sup> Potential rent that may be derived from certain of the Company's assets under development (Sagunto and Palmas Altas) based on the announced yield at the moment of their respective acquisition (9.2% and 8.0% respectively) as applied to the acquisition price and building capex for each asset

<sup>4.</sup> Estimated Rental Income assuming an average yield of assets acquired @ 6%



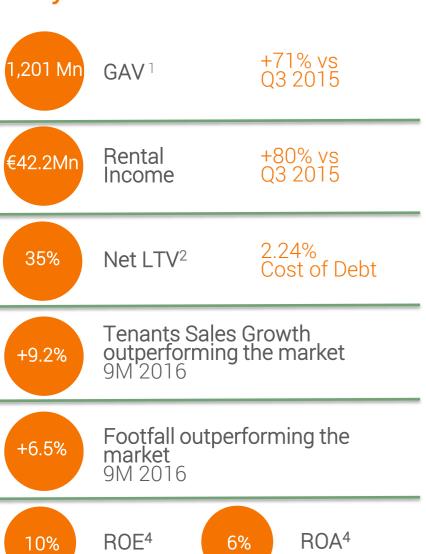


# **Closing Remarks**

- EPRA earnings of €18.8 Mn, +56% YoY, and EPRA Cost Ratio improving 3.1 pp vs. 9M 2015
- Attractive portfolio of €1,201 Mn, out of which €1,076.2 Mn are rental assets that generate €62.7 Mn underpinned by the acquisition of the prime Shopping Centre, Gran Vía de Vigo.
- Extensive Active Management actions from acquisition already showing outstanding results outperforming the market Quarter-over-Quarter
- Large Potential of property revaluation / 82% of off-market deals
- Digital 360° project aimed at linking and enhancing off line and on line retail platform



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